



# Environmental and Social Impact Assessment for the Construction/ Rehabilitation of the National TB Reference Laboratory and Five Satellite Laboratories in Uganda

## Project area: Mbale Regional Referral Hospital

(Reference No.: MoH-EAPHLNP/SRVCS/2010-11/00006)

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## Acronyms, units and definitions

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### Acronyms

|          |   |
|----------|---|
| CHD:     | Community Health Department                         |
| ESIA:    | Environmental & Social Impact Assessment            |
| ESIS:    | Environmental & Social Impact Statement             |
| ESMP:    | Environmental and Social Management Plan            |
| GH:      | General Hospital(s)                                 |
| GIS:     | Geographical Information Systems                    |
| GOU:     | Government of Uganda                                |
| HC:      | Health Centre (e.g. HC IV, HC III, HC II)           |
| HCF:     | Healthcare Facility/ Facilities                     |
| HCW:     | Healthcare Waste                                    |
| HSD      | Health Sub-District                                 |
| HSSP II: | Health Services Support Project II                  |
| LC:      | Local Council                                       |
| IP/PAP:  | Interested Parties / project-affected people        |
| MOH:     | Ministry of Health                                  |
| NEMA:    | National Environment Management Authority           |
| NWSC:    | National water & Sewerage Corporation               |
| NHS:     | National Health System                              |
| OPD:     | Out Patient Department                              |
| PCDP:    | Public Consultation and Disclosure Plan             |
| PFP:     | Private for Profit                                  |
| PHC:     | Primary Health Care                                 |
| PHP:     | Private Health Provider                             |
| PID:     | Photo-Ionization Detector                           |
| PMTCT:   | Prevention of Mother to Child Transmission          |
| PNFP:    | Private Not for Profit                              |
| RRH:     | Regional Referral Hospital(s)                       |
| TASO:    | The Aids Support Organisation                       |
| TB:      | Tuberculosis  |
| TCMP:    | Traditional and Complimentary Medicine Practitioner |
| TOR:     | Terms of Reference                                  |
| UBOS:    | Uganda Bureau of Statistics                         |
| UNFPA:   | United Nations Fund for Population Activities       |
| UNMHCP:  | Uganda National Minimum Healthcare Package          |
| VCT:     | Volume Computed Tomography                          |
| VHT:     | Village Health Team                                 |
| WB:      | World Bank  |
| WHO:     | World Health Organization                           |

## Units of measures

Ha: hectare  
km: kilometre  
m: metre

## Definitions:

|   |   |
|---|---|
| <b>Dioxins or Polychlorinated dibenzodioxins (PCDDs):</b> | These are a group of polyhalogenated compounds which are known to be potent human carcinogens (cancer-causing chemical compounds). Dioxins can occur as by-products of incineration of chlorine-containing substances such as chlorine-containing plastics.   |
| <b>Incineration:</b>                                      | This is a waste treatment technology that involves combustion of organic materials and/or substances converting them into incinerator bottom ash, flue gases, and particulates. Flue gases may contain significant amounts of particulate matter, heavy metals, dioxins, furans, sulphur dioxide and hydrochloric acid. Flue gases should therefore be cleaned before they are dispersed in the atmosphere. |
| <b>Infectious waste:</b>                                  | This is the portion of medical waste that can transmit disease. On average about 10-15 percent of medical waste is actually infectious waste. Infectious waste comprises five categories: cultures and stocks, human pathological waste, human blood and blood products and sharps.   |
| <b>Hazardous waste:</b>                                   | Shares the properties of a hazardous material (for example, ignitability, corrosivity, reactivity or toxicity), or other physical, chemical, or biological characteristics that may pose a potential risk to human health or the environment if improperly managed.   |
| <b>Hospital waste:</b>                                    | All solid waste, both biological and non-biological, that is produced at a hospital and is discarded without further use.   |
| <b>Medical waste:</b>                                     | Materials generated as a result of patient diagnosis and/or treatment or the immunization of human beings.  |
| <b>Solid (non-hazardous) wastes:</b>                      | Generally include any garbage, refuse. Examples of such waste include domestic trash and garbage; inert construction / demolition materials; refuse, such as metal scrap and empty containers (except those previously used to contain hazardous materials which should, in principle, be managed as a hazardous waste).  |

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## Executive Summary

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The Government of the Republic of Uganda, with funding from the International Development Association (IDA), plans to construct a medical laboratory at Mbale Regional Referral Hospital. The construction shall be undertaken through the East African Public Health Laboratory Networking Project (EAPHLNP) with support from the World Bank. The general objective of the project is to improve access to diagnostic services among vulnerable populations living in the cross-border areas of the Republic of Southern Sudan, Democratic Republic of Congo and Uganda. The laboratory networking project also aims to address the common challenges facing the East African countries, that is, dilapidated infrastructure that was built decades ago; inadequate supply and quality of human resources which are a backbone of quality diagnostics; and manual information systems which are not effective for decision making.

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The project site is located within Mbale Regional Referral Hospital (Mbale RRH). Mbale RRH is located in the Mbale Municipality, Mbale District approximately 439 km by road, northwest of Kampala. It is the referral hospital for the districts of Adjumani, Mbale, Koboko, Maracha-Terego, Moyo, Nebbi and Yumbe. The hospital also receives referrals from neighbouring parts of Southern Sudan and the Democratic Republic of the Congo.

Mbale district lies in the north western part of Uganda bordered by Yumbe in the North West, Moyo district in the north east, Maracha district in the North West, Democratic Republic of Congo in the west, Nebbi district in the south, and Amuru district in the east Mbale Municipality, the administrative and commercial headquarters is 520 km away from Kampala, Uganda's capital city.

Mbale is an important and rapidly growing trading area serving Democratic Republic of Congo (DRC) and Southern Sudan. Due to influx of a large number of local and regional traders the District has often had diseases outbreaks and this buttresses the importance of healthcare services in the local government. The proposed laboratory will enable diagnosis of disease to facilitate delivery of improved healthcare services in the region. The proposed laboratory will conform to level 2 safety designs and practices, shall handle clinical specimens mainly from the wards and clinics in the hospital, but also some specimens referred from other health facilities. In addition, a limited number of specimens shall be collected within the laboratories. A broad range of testing including clinical chemistry, haematology, immunology and microbiology shall be offered. The laboratory shall also act as a site for internship for students from various institutions in the country.

Potential impacts of the proposed project are outlined below and discussed in detail in Chapter 6.

### CONSTRUCTION-PHASE IMPACTS

#### Positive Impacts:

- **Income to material/ equipment suppliers and contractors**

Development of the project will entail civil works requiring materials such as gravel, bricks, lumber, steel reinforcement and cement. This is a *positive* but *short-term* and *reversible* impact. Considering that construction labour would be local or national but medical equipment procured internationally, this impact has local, national and international spatial extent.

- **Employment**

Construction will avail skilled and unskilled job opportunities. This would be a **positive** but **short-term** and **reversible** impact, lasting only during the construction period.

## Negative Impacts

### a) Waste generation (improper construction waste management)

Solid waste will be generated at the site during site preparation and construction phases. The waste may consist of demolition debris including timber or metal cuttings, excavated materials, paper/cement bags, empty paint and solvent containers, broken glass among others. Some of the waste materials such as paints, cement, adhesives and cleaning solvents contain hazardous substances, while some of the waste materials including metal cuttings and plastic containers are not biodegradable and can have long-term and cumulative effects on the environment. It impacts on the environment through blockage of drainage systems and negative impacts on human health. Other wastes which will be generated by non-construction activities because of the presence of the workers at the site include food debris, contaminated water from washing, cleaning equipment, construction tools and vehicles.

Inappropriate disposal of construction waste or spoil and domestic waste could have medium or long-term environmental and public health impact. Extent of this impact will be local to areas where waste is dumped or their immediate neighbourhoods.

#### *Mitigation strategies:*

- i) The wastes will be properly segregated and separated to encourage recycling of some useful waste materials, that is, some excavated stone materials and demolition debris of the microbiology laboratory can be used as backfills.
- ii) Hazardous waste will not be mixed with other solid waste generated and should be managed by way of incineration or land-filling.
- iii) Waste will be picked off the site at least once in 24 hours and when temporarily kept on site it will be covered to minimize nuisance odour and vermin.
- iv) The contractor and hospital administration will work together with the Municipal Council to facilitate proper waste handling and disposal from the site. All wastes must be taken to the approved dumpsites.
- v) Hazardous wastes such as paints, cement, adhesives will be managed through a third party contractor certified by NEMA. The contractor and hospital administration will work together to facilitate sound waste handling and disposal from the site.

### b) Pressure on existing resources

During the construction stage, demand for basic amenities such as water and electricity may put pressure on the existing infrastructure.

Considering the nature of the project, the impact **intensity** shall be **low** and **short term** limited to the construction phase only. The hospital has power backup and it was reported to be stable. The hospital has a water reservoir although it is not big enough to sustain the hospital demand. However, the **sensitivity** on the receptors will be **high** since it hampers with utility supplies to hospital community, thereby giving a **moderate** impact *significance*.

#### *Mitigation strategies:*

The contractor should provide separate storage for water to use at the construction. Instead of connecting to the hospital water supply system, the contractor should opt to use water bowsers for supply.

**c) Generation of noise and vibrations**

Noise will be one of the most undesirable consequences of the construction phase. Relatively high noise levels are expected in the area during construction phase. Considerable levels of noise and vibrations will mainly result from demolition activities of the existing laboratory at the proposed site and use of heavy equipment including excavators, graders and dump trucks during site preparation and construction activities. Though the level of discomfort caused by noise is subjective, the most commonly reported impacts of increased noise levels are interference in oral communication and disturbance in sleep or during resting time, disturbance or discomfort resulting from construction noise cannot be ruled out given that the proposed site is located in the vicinity of other hospital units, the psychiatric ward and T.B ward.

*Mitigation strategies:*

- i) Contractor will be careful when selecting equipment to avoid use of old or damaged machinery with high level of noise emissions that would have a negative impact in the environment.
- ii) Contractor will ensure that equipment is properly serviced and efficient.
- iii) Contractors will cordon off construction site with noise absorbing materials, for example, plywood rather than iron sheets.
- iv) Construction workers will be aware of the sensitive nature of workplaces they are operating in and advised to limit verbal noise or other forms of noise. For example, metallic objects or tools can be passed on to a colleague rather than dropping or throwing them with loud bangs.
- v) The contractor shall ensure that noise levels emanating from machinery, vehicles and noisy construction activities are kept at a minimum for the safety, health and protection of people in the nearby buildings.
- vi) Noise and vibration will be minimized at the project site and surrounding areas through sensitization of construction truck drivers to switch off vehicle engines while offloading materials.
- vii) All generators and heavy duty equipment will be insulated or placed in enclosures to minimize disrupting ambient noise levels.

**d) Disruption of laboratory services**

Since laboratory services will continue to be provided, demolition of the microbiology/ T.B laboratory will entail moving equipment from one area or room to another. This may cause temporary disruption in delivery of diagnostic services to patients. Temporary rearrangement of service areas can have the undesirable consequence of slowing down emergency services or cause inability among health workers to efficiently offer necessary services adequately. Some equipment might also get damaged during movement.

*Mitigation strategies:*

- i) Plan pre-construction activities early to identify suitable rooms or adjoining buildings into which patients or service areas can be relocated with minimal inconvenience, especially to patients in the cancer ward below the laboratory to be re-modified.
- ii) The microbiology laboratory will be relocated to an area or room that is less congested to minimise spread of T.B to other patients
- iii) Contractors should work closely and harmoniously with the hospital administration to find practical ways to minimize social cost of temporary disruption of services.

**e) Indoor air quality deterioration**

Traffic-borne emissions include dust and exhaust fumes. Demolition of the microbiology laboratory will lead to considerable levels of indoor cement dust which can affect workers and patients in the neighbouring

wards. Deteriorated indoor air quality would be of critical effect to especially asthmatic construction workers, T.B patients and health workers with either minor or severe health impact depending on level and duration of exposure. The trucks used to transport various building materials from their sources to the project site generate emissions of SO<sub>2</sub>, CO<sub>2</sub>, CO, NO<sub>x</sub> and particulates.

*Mitigation strategies:*

- i) Contractors should use dust screens or nets in windows, doorways and ventilators of rooms where demolition or other dusty construction activities are occurring.
- ii) Ensure good housekeeping and clean construction operations where, among other necessary actions, dust should be quickly swept off cement floors and collected in covered containers.
- iii) A senior healthcare administrator or superintendent at the hospital should have authority to inspect and restrain contractors from generating excessive dust within hospital environment.
- iv) To minimize indoor dust, portable extraction systems are recommended but they might not be available among local contractors, or lack of electricity on site might limit their use. Water sprays are not practical and could lead to indoor flooding of surrounding rooms or service areas occupied by patients.
- v) Trucks shall be covered during haulage of construction materials and should be diverted away from sensitive areas of the hospital;
- vi) Construction work should be undertaken by an experienced and duly registered contractor with a verifiable sense of environmental awareness and responsibility.

**f) Temporary scenic blight**

Construction activities will require material, equipment and cordons at the hospital. Since the hospital will remain open for access by public, presence of these activities and materials thereof will cause temporary visual blight at the construction site. Presence of construction activities will alter visual impressions accustomed to.

*Mitigation strategy:* The contractor shall ensure minimal footprint of construction activities.

**g) Occupational health safety (OHS) Risks for Contractors**

Construction activities have potential to pose occupational risks some of which could be life-threatening, for example, fatal falls if workers do not use safety latches when working at heights. Working with high voltage and hot works (welding) pose a risk of electrocution. In addition, falling debris could injure workers if personal protective equipment (PPE) are not provided or properly used. Back injury could occur if workers lift heavy objects using inappropriate body posture.

Uganda and WBG Guidelines require that workers exposed to a noise level greater than 85 dB(A) for a duration of more than 8 hours per day wear hearing protection. Related OHS safeguards are comprised in (Uganda's) *Occupational Safety & Health Act (2006) and Employment Act, 2006*.

*Mitigation strategies that will be undertaken are:*

- Training will be conducted on how to prevent and manage incidences. This will involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences. All workers will fully be aware and mentally prepared for potential emergency.
- Strict instructions shall be given for drivers of heavy equipment.



- Supervision of works shall be done regularly to ensure that safety conditions are met while any deviation from safety regulations is immediately reclaimed following the best practices regarding safety at work equipment.
- Provide adequate OHS protective gear to construction workers. The guide below shall be useful:

#### **h) Accidents**

The hospital is located in the business district of the municipality with a lot of human activity on the adjoining road at the access gate to the hospital. With an increase in number of heavy vehicles during transportation of construction materials and equipment, there will be an increase of community risk of traffic-related accidents or injuries. Traffic accidents would be a significant social impact and especially likely to involve children, women (who commonly cross roads slower than men), disabled and elderly people, notwithstanding the safety risks created by the falling debris from construction activities.

*Mitigation strategies:*

- i) Contractors will adopt best transport safety practices with the goal of preventing traffic accidents and minimizing injuries suffered by project personnel and the public.
- ii) Project will require contractors to regularly maintain vehicles to minimize potentially serious accidents such as those caused by brake failure commonly associated with loaded construction trucks.
- iii) The site shall be fenced and signs put in place with security personnel to stop unauthorised people from accessing the site.
- iv) For falling debris, and hoarding/scaffoldings; clear warning signs will be placed around the construction premise, install interceptors and net traps to divert falling debris, and emphasize (provide) person protective gears to persons in the area.
- v) Warning signs will be provided to warn of falling debris.
- vi) Protective gear shall be provided to workers on site..

### **OPERATION PHASE IMPACTS**

#### **Positive Impacts**

##### **a) Improved medical surveillance services**

The project will positively impact health of Ugandans and the East African region through easing access to diagnostic services for TB and other communicable diseases. It will help to enhance access to diagnostic services for vulnerable groups; improve capacity to provide specialized diagnostic services and conduct drug resistance monitoring; and strengthen laboratory based disease surveillance to provide early warning of public health events.

*Enhancement measures:* Appropriate staffing with technical/ medical personnel adequately trained in use of newly installed equipment.

##### **b) Employment opportunities**

Operation of the laboratory will create additional long-term technical and non-technical job opportunities for medical professionals, janitors, etc.

#### **Negative Impacts**

Negative impacts during operation of the laboratory may arise from:

- i) Improper waste management (including laboratory/medical waste and wastewater discharges);

- ii) Misuse or inability to use installed equipment for improved service delivery;
- iii) Lack of maintenance, hence laboratory facilities degenerating to decay again;
- iv) Safety and occupational risk to health workers; and
- v) Risk of fire outbreak
- vi) Emissions from the incinerator.
- vii) Theft of laboratory equipment
- viii) Theft and misuse of laboratory reagents, especially highly concentrated acids known to be used in vengeful attacks on people in Uganda

These are discussed in sections below.

#### **a) Improper management of waste**

As a result of the operation of this laboratory it is expected that some waste is generated. Mainly there will be *domestic waste and hazardous waste*. Since laboratory activities involve certain medical examinations and also there will be a need for usage of different sorts of chemicals or reagents, it can be concluded that different types of hazardous wastes shall be generated. Therefore, improper waste decontamination and disposal can cause public health risks due to environmental pollution: impaired air quality, stormwater contamination of water courses and infections when people or children rummage through improperly dumped infectious waste or raw waste stockpiles can be life-threatening.

*Mitigation strategies:*

- i) Wastewater discharged from laboratory shall be aggregated and eventually pre-treated prior being discharged into the sewerage system.
- ii) Appropriate waste bins will be provided for the different types of waste generated in the laboratory to allow segregation and collection at the point of generation.
- iii) Waste shall be collected from site at least once in 24 hours, and it shall be done in such a way to minimize nuisance odours, vermin and dust
- iv) Hospital/ Laboratory staff shall be trained or educated on the importance and means of waste management and handling during operation.
- v) The hospital administration shall work together with a private refuse handlers and the Municipal Council to facilitate sound waste handling and disposal from the site noting that hazardous waste must not be mixed with municipal waste..

#### **b) Air pollution**

On occasions when the incinerator installed is inadequate, open burning of waste may be carried out. This will result in emissions to the air including odour, particulate matter, hydrogen chloride, nitrogen oxides, sulphur dioxide, carbon monoxide, and volatile organic compounds (from methane to polycyclic aromatic hydrocarbons (PAH), dioxins and furans (PCDD/F) Dioxins are known to promote cancers in humans. In addition, downwash of incinerator emissions has potential to degrade indoor air quality for buildings.

*Mitigation strategies:*

- i) The laboratory will ensure that operator of incineration unit is properly trained;
- ii) The incinerator shall be operated at its design temperatures and combustion air supply;
- iii) The laboratory will be equipped with bio-safety areas and have a ventilation system that fulfils standards of biosafety;
- iv) Adequate fuel should be provided so that waste is incinerated immediately upon generation to avoid unnecessary accumulation to render the unit inadequate;

- v) All exhaust air from the laboratory shall pass through high efficiency particulate air filters.

### **C Occupational health and safety risks**

Inadequate treatment or handling of contaminated samples or waste can have potential to expose laboratory staff to risk of transmission of life threatening infections at work. This transmission can take place through equipment, clothing and vehicles transporting samples. The infectious waste could be in gaseous, liquid or solid forms. A list of OHS risk sources for staff is presented below:

*Mitigation strategies:*

- i) Orient all staff on safe work practices and guidelines and ensure that they adhere to them.
- ii) Training staff on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences.
- iii) Regular safety drills to constantly follow on various possible incidences.
- iv) Use signage to warn staff and/ or visitors that are not involved in laboratory work of dangerous places.
- v) Develop evacuation procedures to handle emergency situations.
- vi) Provide adequate OHS protective gear for all laboratory staff.

#### **d) Risk of fire outbreak**

Without provisions for fire safety, there is a risk of fire outbreak in the laboratory with disastrous life and financial impact. Fires can start from ignitable materials in laboratories, cigarette smoking in non-designated places or old electrical connections.

*Mitigation strategies:*

- i) Fire extinguishers to be provided at strategic locations within the laboratory and ensure that all fire-fighting equipment are regularly maintained and serviced.
- ii) Key healthcare staff shall have training in fire control through regular firefighting drills.
- iii) Fire emergency telephone numbers shall be displayed in communal areas.
- iv) Automatic fire alarm system for the entire laboratory will be installed and water hose reels installed in the laboratory.
- v) Fire hazard signs such as 'No Smoking' signs will be provided. Directions to exit in case of any fire incidence and emergency contact numbers shall be provided. The contact/emergency numbers shall be displayed within the laboratory.

An EMP has been proposed in Chapter 8 for construction works and operation of laboratory facility. The EMP identifies potential environmental and social aspects that should be monitored, parties responsible for monitoring actions, associated costs, indicators and training or capacity building needs and reporting.

The proposed project has potential to significantly improve quality of laboratory services and efficiency of service provision in the Mbale region with socio-environmental benefits such as reduced morbidity and increased productivity of labour hence higher household incomes; opportunity to have access to laboratory services hitherto unavailable at Mbale Regional Referral Hospital due to lack of equipment or facilities. Possible socio-environmental impacts can be adequately controlled with mitigation measures presented in this report.

**Table ES1: Impact monitoring & management plan**

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria                                   | Timing   | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|---|---|--|-----------------|-------------------------|---|
| <b>6.2</b>     | <b>CONSTRUCTION PHASE</b>  |   |   |  |                 |                         |   |
| <b>6.2.1</b>   | <b>Positive impact</b>   |   |   |  |                 |                         |   |
| <b>6.2.1.1</b> | <b>Income to equipment and material suppliers</b>  |   |   |  |                 |                         |   |
|                | Project will promote local procurement where technically or commercially reasonable and feasible.  | Ensure that local communities and businesses benefit from procurement process                                       | Number of local businesses benefiting from construction related procurement                         | Before and during commencement of construction | MOH; Contractor | Negligible              | None  |
|                | For earth materials, procure from legitimate sources to avoid encouraging environmental degradation  | Project's material demand does not encourage environmental degradation  | All quarries from which materials (sand, stone) are obtained are licensed by the local authorities. | Before and during construction                 | MOH; Contractor | Negligible              | None  |
| <b>6.2.1.2</b> | <b>Employment</b>  |   |   |  |                 |                         |   |
|                | Contractor will avail local communities with information leaflets in their local languages to create awareness about the proposed project activities   | The participation of local community members in all project activities possible.                                    | Local community awareness of project progress status  | Before and during construction                 | MOH; Contractor | Negligible              | None  |
|                | Unskilled labour will be recruited exclusively from local community, and semi-skilled labour will be recruited preferentially from such communities, provided that they have the requisite qualification, competence and desired experience. | The participation of local community members will be maximised during site preparation and construction activities. | Number of local people (unskilled and semi-skilled) employed during construction phase              | Before and during construction                 | MOH; Contractor | Negligible              | None  |
|                | Contractors will be encouraged to pay a "living wage" to all workers.  | Improve livelihood of the local community   | No complaints of poor remuneration  | Before and during construction                 | MOH; Contractor | Negligible              | None  |
| <b>6.2.2</b>   | <b>Negative impacts</b>  |   |   |  |                 |                         |   |
| <b>6.2.2.1</b> | <b>Improper construction Waste management</b>  |   |   |  |                 |                         |   |
|                | The wastes will be properly  | Contractor has records of   | No report of illegal waste dumping  | Throughout                                     | MOH ;           | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing                  | Responsibility                                       | Incremental Costs (USD) | Capacity Building and Training Requirements           |
|----------------|---|--|--|-------------------------|--|-------------------------|---|
|                | <p>segregated and separated to encourage recycling of some useful waste materials, that is, some excavated stone materials and demolition debris of the microbiology laboratory can be used as backfills.</p> <p>The contractor and hospital administration will work together with the Municipal Council to facilitate proper waste handling and disposal from the site. All wastes must be taken to the approved dumpsites.</p> | <p>proper waste disposal indicating quantities dumped and location of dumping site</p> <p>Amount of waste disposed minimized by reuse, wherever feasible</p> | <p>in non-designated areas</p> <p>Record of material types and estimated quantity diverted for reuse</p> | construction            | Contractor;<br>Local Environmental Officer.          |                         |   |
|                | <p>Hazardous waste will not be mixed with other solid waste generated and should be managed by way of incineration or land-filling. Waste will be picked off the site at least once in 24 hours and when temporarily kept on site it will be covered to minimize nuisance odour and vermin.</p>   | <p>Hazardous waste separated from non-hazardous waste on site and each waste stream disposed of according to NEMA requirements in designated sites.</p>      | <p>Separate containers for hazardous waste and non-hazardous waste on site</p>                           | Throughout construction | MOH ;<br>Contractor;<br>Local Environmental Officer. | Negligible              | Likely hazardous and non-hazardous construction waste |
|                | <p>Hazardous wastes such as paints, cement, adhesives will be managed through a third party contractor certified by NEMA. The contractor and hospital administration will work together to facilitate sound</p>   | <p>Hazardous waste separated from non-hazardous waste on site and each waste stream disposed of according to NEMA requirements in designated sites.</p>      | <p>Separate containers for hazardous waste and non-hazardous waste on site</p>                           | Throughout construction | MOH ;<br>Contractor;<br>Local Environmental Officer. | Negligible              | Likely hazardous and non-hazardous construction waste |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria                 | Timing                  | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|---|---|---|-------------------------|-----------------|-------------------------|---|
|                | waste handling and disposal from the site.  |   |   |                         |                 |                         |   |
| <b>6.2.2.2</b> | <b>Pressure on infrastructure</b>   |   |   |                         |                 |                         |   |
|                | The contractor should provide separate storage for water to use at the construction. Instead of connecting to the hospital water supply system, the contractor should opt to use water bowsers for supply.  | Uninterrupted water supplies to hospital community            | No complaint of irregularities in water supply related to construction activities | Throughout construction | MOH; Contractor | Negligible              | None  |
| <b>6.2.2.3</b> | <b>Generation of noise and vibrations</b>   |   |   |                         |                 |                         |   |
|                | Construction workers will be aware of the sensitive nature of workplaces they are operating in and advised to limit verbal noise or other forms of noise. For example, metallic objects or tools can be passed on to a colleague rather than dropping or throwing them with loud bangs. | No excessive noise from workers                               | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |
|                | Contractor will be careful when selecting equipment to avoid use of old or damaged machinery with high level of noise emissions that would have a negative impact in the environment.   | Construction activities generate permissible levels of noise. | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |
|                | All generators and heavy duty equipment will be insulated or placed in enclosures to minimize disrupting ambient noise  | Construction activities generate permissible levels of noise. | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                         | Timing                         | Responsibility     | Incremental Costs (USD)                        | Capacity Building and Training Requirements |
|----------------|--|--|---|--------------------------------|--------------------|--|---|
|                | levels.  |  |   |                                |                    |  |   |
|                | Contractor will ensure that equipment is properly maintained and fully functional.   | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH;<br>Contractor | Negligible                                     | None  |
|                | Contractors should cordon off areas under construction with noise absorbing materials, for example, plywood rather than iron sheets;   | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH;<br>Contractor | Comprised in cost for control of flying debris | None  |
|                | The contractor should ensure that noise levels emanating from machinery, vehicles and noisy construction activities are kept at a minimum for the safety, health and protection of people in the nearby buildings. | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH;<br>Contractor | Negligible                                     | None  |
|                | Construction workers and drivers should be sensitised to switch off Equipment, machinery and vehicle engines when not in use and/or offloading materials.  | Minimized noise and vibration at the project site.   | Patients and health workers do not complain about noise and vibration during construction | During construction            | MOH;<br>Contractor | Negligible                                     | None  |
|                | Construction activities should be carried out during the day   | Afford hospital community noise-free night time to rest  | No complaints of restless nights due to noise and vibration from project activities.      | During construction            | MOH;<br>Contractor | Negligible                                     | None  |
| <b>6.2.2.4</b> | <b>Disruption of laboratory services</b>   |  |   |                                |                    |  |   |
|                | Plan pre-construction activities early to identify suitable rooms or adjoining buildings into which the microbiology laboratory can  | Microbiology laboratory relocated to a conducive room(s) with minimal interference of diagnostic services. | No complaints about service delivery  | Before construction activities | MOH                | Negligible                                     | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                              | Timing                  | Responsibility           | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|--|--|--|-------------------------|--------------------------|--|---|
|                | be relocated with minimal inconvenience  |  |  |                         |                          |  |   |
| <b>6.2.2.5</b> | <b>Indoor air quality deterioration</b>  |  |  |                         |                          |  |   |
|                | Contractors should use dust screens or nets in windows, doorways and ventilators of rooms where demolition or other dusty construction activities are occurring.   | No excessive dust emissions noted outside construction areas | No complaints of excessive dust from construction areas  | During construction     | MOH; Contractor          | Comprised in cost for control of flying debris       | None  |
|                | Ensure good housekeeping and clean construction operations where, among other necessary actions, dust should be quickly swept off cement floors and collected in covered containers.   | Minimise dust and exhaust emissions                          | No complaints of trucks ruthless driving from communities along roads used by project vehicles | During construction     | MOH; Contractor          | Negligible   | None  |
|                | A senior healthcare administrator or superintendent at the hospital should have authority to inspect and restrain contractors from generating excessive dust within hospital environment.  | No material spills on roads during haulage to sites          | No accidents caused by construction material split on road                                     | Throughout construction | MOH ; Contractor; Police | Negligible (this should be part of contractor's bid) | None  |
|                | To minimize indoor dust, portable extraction systems are recommended but they might not be available among local contractors, or lack of electricity on site might limit their use. Water sprays are not practical and could lead to indoor flooding of surrounding rooms or | Minimise dust levels   | Recognition of locales of contractor's efforts to minimise dust nuisance.                      | During construction     | MOH; Contractor          | Negligible   | None  |



| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                   | Timing                  | Responsibility           | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|---|--|---|-------------------------|--------------------------|--|---|
|                | service areas occupied by patients.   |  |   |                         |                          |  |   |
|                | Trucks shall be covered during haulage of construction materials and should be diverted away from sensitive areas of the hospital   | No material spills on roads during haulage to sites            | No accidents caused by construction material split on road                          | Throughout construction | MOH ; Contractor; Police | Negligible (this should be part of contractor's bid) | None  |
|                | Construction work should be undertaken by an experienced and duly registered contractor with a verifiable sense of environmental awareness and responsibility   | Reduce dust levels in off-site locations                       | No complaints of dust from neighbouring wards and offices                           | Throughout construction | MOH; Contractor          | Negligible   | None  |
| <b>6.2.2.5</b> | <b>Temporary scenic blight</b>  |  |   |                         |                          |  |   |
|                | Contractor should ensure minimal footprint of construction activities.  | Project workers and activities restricted to construction site | Workers and materials not found at locations away from construction site            | Throughout construction | MOH; Contractor          | Negligible   | None  |
| <b>6.2.2.6</b> | <b>Occupational health safety (OHS) for contractors</b>   |  |   |                         |                          |  |   |
|                | Orient all construction workers on safe work practices and guidelines and ensure that they adhere to them.  | Reduce OHS on construction workers                             | Records of workers' orientation   | Throughout construction | MOH; Contractor          | Negligible   | None  |
|                | Training should be conducted on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences. All must fully be aware and | Reduce OHS on construction workers                             | Records of training and Impromptu interviews with workers on OHS emergency response | Throughout construction | MOH; Contractor          | Negligible   | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes                                       | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                        | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements               |
|----------------|---|--|---|-------------------------------|-----------------|-------------------------|---|
|                | mentally prepared for potential emergency.  |  |   |                               |                 |                         |   |
|                | Regular drills should constantly follow on various possible incidences. This will test the response of the involved stakeholders. Such drills will keep them alert and they will become more responsive to in the case of incidences. | Reduce OHS on construction workers                     | Records of drills on OHS emergency response                       | Throughout construction       | MOH; Contractor | Negligible              | None  |
|                | Use signage to warn staff and/ or visitors that are not involved in construction activities of dangerous places.  | Reduce OHS on construction workers and the public      | Presence of appropriate signage on-site                           | Throughout construction       | MOH; Contractor | Negligible              | None  |
|                | Supervision of works should be done regularly to ensure that safety conditions are met while any deviation from safety regulations is immediately reclaimed following the best practices regarding safety at work equipment.          | Reduce OHS on construction workers                     | Presence of supervisor on-site                                    | Throughout construction       | MOH; Contractor | Negligible              | None  |
|                | Develop evacuation procedures to handle emergency situations.   | Reduce OHS on construction workers                     | Documented Emergency Response Preparedness Plan (ERPP)            | Throughout construction       | MOH; Contractor | Negligible              | None  |
|                | Provide appropriate PPE to all workers not limited to; <ul style="list-style-type: none"> <li>• Ear Muffs: One size fits all, comfortable, less ear infection risk</li> <li>• Ear Plugs: Small, lightweight, can get dirty</li> </ul> | Reduce health and safety risks to construction workers | Zero injuries in any month of construction phase                  | Before construction commences | MOH; Contractor | <b>USD 5,000.</b>       | Application of various types of PPE and their proper use. |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing | Responsibility | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|------------------|---|--------|----------------|-------------------------|---|
|                | <p>and cause infection</p> <ul style="list-style-type: none"> <li>• Face/Eye (Working with any chemical or using any mechanical equipment)</li> <li>• Face Shield: Protect face from splashing and particles</li> <li>• Safety Glasses: Protection from solids (cutting, sanding, grinding)</li> <li>• Safety Goggles: Protects eyes from splashing</li> <li>• Hand (Use correct gloves for the job)</li> <li>• Chemical Gloves: (Nitrile, Latex, PVC)</li> <li>• Gloves for other use: special gloves for cutting, burning, abrasions/ blisters</li> <li>• Body</li> <li>• Overalls: Can protect against dust, vapours, splashes</li> <li>• Foot Protection</li> <li>• If electrical hazard present ensure boots offer protection</li> <li>• Safety Toe/Steel Toe Boots: Always worn when potential for falling hazards exists</li> <li>• Water/Chemical</li> </ul> |                  |   |        |                |                         |   |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing              | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements                                |
|----------------|---|---|---|---------------------|-----------------|-------------------------|--|
|                | Resistant Boots: Use in a spill situation <ul style="list-style-type: none"> <li>Non-slip boots for working on wet/slippery floors.</li> </ul>                                    |   |   |                     |                 |                         |  |
| <b>6.2.2.7</b> | <b>Accidents</b>  |   |   |                     |                 |                         |  |
|                | Adopt best transport safety practices with the goal of preventing traffic accidents and minimizing injuries suffered by project personnel and the public                          | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | Contractor needs road safety awareness to project personnel and the public |
|                | Ensure drivers respect speed limits through built areas and urban centres.  | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | Contractor needs speed awareness through built areas and urban areas       |
|                | Ensure that vehicles are regularly maintained to minimize potentially serious accidents such as those caused by brake failure commonly associated with loaded construction trucks | No road accident due to poor mechanical conditions of project vehicles. | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | None   |
|                | Employ safe traffic control measures, including temporary road signs and flag persons to warn of dangerous conditions and children crossings                                      | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | <b>USD 500</b>          | None   |
|                | Contractors should cordon off areas under construction and provide signage to warn of on-going construction works.  | Construction works do not cause injury to patients and health workers   | Zero injuries in any month of construction phase                  | During construction | MOH; Contractor | Negligible              | None   |
|                | Contractors should use  | No debris noted outside   | No complaints about flying debris                                 | During              | MOH;            | <b>USD 2,500</b>        | None   |

| Text Reference                | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing   | Responsibility   | Incremental Costs (USD)                             | Capacity Building and Training Requirements   |
|-------------------------------|---|---|--|--|--|---|---|
|                               | screens or nets to avoid flying debris and dust   | construction areas  | from construction areas (this should be verified by perusal of records in complaints log)  | construction   | Contractor   |   |   |
| <b>6.2 (all sub-sections)</b> | Impact of construction activities   | Construction activities do not cause adverse socio-environmental impacts  | Annual construction audits do not indicate adverse impacts not mitigated   | 1 time per year<br><i>(NB. Estimated construction duration = 1 year per lot, see Table.20)</i> | MOH (construction audit may be undertaken by MOH or consultant it hires) | <b>USD 4,000</b>                                    | Environmental auditing of construction projects                                     |
| <b>6.3</b>                    | <b>OPERATION PHASE</b>  |   |  |  |  |   |   |
| <b>6.3.1</b>                  | <b>Positive</b>   |   |  |  |  |   |   |
| <b>6.3.1.1</b>                | <b>Improved medical surveillance services</b>   |   |  |  |  |   |   |
|                               | Construction of laboratory facilities should be matched with commensurate staffing with laboratory personnel adequately trained in use of newly installed equipment | Installed laboratory equipment fully utilised to enhance laboratory services at the hospital.                         | laboratory has trained staff to properly and safely operated provided laboratory equipment   | 1 month after equipment installation   | MOH and supplier   | None (procurement cost assumed to include training) | Staff training in operation of newly installed laboratory equipment                 |
|                               | Reduced public risks due to improvement in laboratory waste management  | Environmental audits show that medical waste and incinerator emissions do not cause onsite/offsite public health risk | Annual environmental audits find no plume downwash from incinerators.<br><br>Incinerators stacks designed based on GIIP / WBG EHS guidelines<br><br>No un-incinerated medical solid waste on premises or waste dumps | Undertake full environmental audit once per year   | MOH  | Environmental audit cost:<br><b>USD 15,000.</b>     | Operation of incineration units;<br><br>Decontamination procedure in the laboratory |
| <b>6.3.1.2</b>                | <b>Employment opportunities</b>   |   |  |  |  |   |   |
|                               | Operation of the laboratory will create additional long-  | Improve laboratory services   | Laboratory has adequate trained staff.   | Daily  | MOH  | Negligible  | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria     | Timing  | Responsibility                                    | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|--|---|---------|---|-------------------------|---|
|                | term technical and non-technical job opportunities for laboratory professionals, janitors, etc.  |  |   |         |   |                         |   |
| <b>6.3.2</b>   | <b>Negative</b>  |  |   |         |   |                         |   |
| <b>6.3.2.1</b> | <b>Improper waste management</b>   |  |   |         |   |                         |   |
|                | Ensure proper waste management practices as recommended in the study on improvement of laboratory waste management.  | No community health risk due to improper waste management  | No raw medical waste is dumped at public dumps                        | Daily   | Healthcare facility administrator/ Superintendent | Negligible              | None  |
|                | The collection of waste should be made at least once in 24 hours, and it should be done in such a way to minimize nuisance of smell and dust during collection and all the waste collected must be carried away from the storage site to an approved disposal point. | No accumulation of waste in and around laboratory facility | No smell or accumulated waste in and around the laboratory            | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | Provide appropriate waste bins for the different types of waste generated in the laboratory to allow segregation and collection at the point of generation.  | Waste segregation and no litter.                           | Presence of adequate waste bins in and around the laboratory facility | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | Hospital/ Laboratory staff should be trained or educated on the importance and means of waste management and handling during operation.  | Proper waste handling and management                       | Presence of labelled waste bins on-site                               | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | The hospital administration  | Proper waste disposal                                      | Documentation of formal   | Monthly | Hospital  | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                                   | Responsibility                         | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|---|---|---|--|--|-------------------------|---|
|                | should work together with a private refuse handlers and the Municipal Council to facilitate sound waste handling and disposal from the site noting that hazardous waste must not be mixed with municipal waste. |   | engagement of refuse handlers                                     |  | administrator/<br>Superintend          |                         |   |
|                | Laboratory should have standard operation and decontamination procedure manuals and clearly displayed at appropriate point(s) with the laboratory   | Efficient containment of pathogens  | Display at appropriate point(s)                                   | Daily                                    | Hospital administrator/<br>Superintend | Negligible              | None  |
| <b>6.3.2.2</b> | <b>Air pollution</b>  |   |   |  |  |                         |   |
|                | The laboratory will ensure that operator of incineration unit is properly trained and the incinerator shall be operated at its design temperatures and combustion air supply;                                   | No offsite air pollution from incineration (such as due to plume downwash). | Visual observation reveal no plume downwash of stack emissions    | From start of use of new incinerators    | MOH;<br>Hospital administrator         | Negligible              | None  |
|                | Ensure Training of Incinerator operators for efficient and proper incineration units operations.  | Incineration does not generate dioxins                                      | Incinerator operator complete training course                     | 1 month before commissioning incinerator | MOH                                    | <b>USD 1,000</b>        | Operation of incineration unit/<br>facility |
|                | The laboratory will be equipped with bio-safety areas and have a ventilation system that fulfils standards of biosafety;  | Pathogen containment  | Presence of bio-safety areas                                      | Throughout laboratory operational life   | Hospital administrator/<br>Superintend | Negligible              | None  |
|                | Adequate fuel should be provided so that waste is incinerated immediately   |   |   |  |  |                         |   |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes                                    | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                                 | Responsibility                                    | Incremental Costs (USD)   | Capacity Building and Training Requirements |
|----------------|--|---|---|--|---|---|---|
|                | upon generation to avoid unnecessary accumulation to render the unit inadequate  |   |   |  |   |   |   |
|                | All exhaust air from the laboratory shall pass through high efficiency particulate air filters   | Pathogen containment                                | Presence of air filters   | Throughout laboratory operational life | Hospital administrator/ Superintendent            | Negligible  | None  |
| <b>6.3.2.3</b> | <b>Occupational health and safety risks</b>  |   |   |  |   |   |   |
|                | All workers to be Provided with appropriate PPE against exposure to infectious pathogens, hazardous chemicals and ionizing radiation in accordance with recognized international safety standards and guidelines.                    | Minimal work-related injuries or infections         | All healthcare staff have necessary PPE.                          | Daily                                  | Healthcare facility administrator/ Superintendent | Negligible since all requisite PPE to be provided as part of by equipment supplier bid. | None  |
|                | Orient all staff on safe work practices and guidelines and ensure that they adhere to them.  | Reduce staff OHS                                    | Records of staff orientation on safety practices and guidelines   | Throughout laboratory operational life | Hospital administrator/ Superintendent            | Negligible  | Safety practices and guidelines             |
|                | Training should be conducted on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences | Reduce incidences in and around laboratory facility | Records of staff training on prevention of incidences             | Throughout laboratory operational life | Hospital administrator/ Superintendent            | Negligible  | Prevention and manage incidences.           |
|                | Regular drills should constantly follow on various possible incidences. This will test the response of the involved stakeholders. Such   | Staff preparedness to combat possible incidences    | Records of incidence prevention drills                            | Throughout laboratory operational life | Hospital administrator/ Superintendent            | Negligible  | None  |



| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing  | Responsibility                         | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|--|---|--|---|--|--|---|
|                | drills will keep them alert and they will become more responsive to in the case of incidences.   |   |  |   |  |  |   |
|                | Use signage to warn staff and/ or visitors that are not involved in laboratory work of dangerous places  | Public and other staff safety   | Presence of appropriate and clear signage in and around laboratory facility                                | Throughout laboratory operational life  | Hospital administrator/ Superintendent | Negligible   | None  |
|                | Develop evacuation procedures to handle emergency situations.  | Public and other staff safety   | Evacuation procedure document  | Throughout laboratory operational life  | Hospital administrator/ Superintendent | Negligible   | None  |
| <b>6.3.2.4</b> | <b>Risk of fire outbreak</b>   |   |  |   |  |  |   |
|                | Fire extinguishers to be provided at strategic locations within the laboratory and ensure that all fire-fighting equipment are regularly maintained and serviced | Laboratory has basic capacity to fend off a small or average fire outbreak        | Laboratory has a minimum of 2 medium-size fire extinguishers (one of which should be for electrical fires) | During equipment installation upon completion of construction/ renovation works | MOH                                    | <b>USD 1,500</b> (100 per extinguisher)              | Basic firefighting skills                   |
|                | Laboratory facility will have a fire emergency management plan and key healthcare staff shall have training in fire control through regular firefighting drills  | Laboratory has basic capacity to fend off a small or average fire outbreak        | At least 2 medical staff have certificate of basic firefighting.   | During equipment installation upon completion of construction/ renovation works | MOH                                    | To be provided as part of by equipment supplier bid. | Fire drills                                 |
|                | Fire emergency telephone numbers should be displayed in communal areas.  | Laboratory has capacity to contact fire department in case of major fire outbreak | Fire emergency telephone numbers displayed in at least 2 communal areas                                    | Throughout operation life of laboratory   | MOH                                    | Negligible   | None  |

| Text Reference    | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria   | Timing                                  | Responsibility | Incremental Costs (USD) | Capacity Building and Training Requirements |
|-------------------|---|--|---|---|----------------|-------------------------|---|
|                   | Automatic fire alarm system for the entire laboratory will be installed and water hose reels installed in the laboratory.   | Laboratory has basic capacity to fend off a small or average fire outbreak | Presence of automatic fire alarm system, adequate water hose reel and reverse water tank equipped with automatic booster pump | Throughout operation life of laboratory | MOH            | Negligible              | None  |
|                   | Fire hazard signs such as 'No Smoking' signs will be provided. Directions to exit in case of any fire incidence and emergency contact numbers shall be provided. The contact/emergency numbers shall be displayed within the laboratory | Laboratory has basic capacity to fend off a small or average fire outbreak | Presence of fire hazard signs and exit in appropriate points  | Throughout operation life of laboratory | MOH            | Negligible              | None  |
| <b>TOTAL COST</b> |   |  |   |   |                | <b>USD 29,500</b>       |   |

# 1 INTRODUCTION

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## 1.1 PROJECT BACKGROUND

The Government of the Republic of Uganda, with funding from the International Development Association (IDA), plans to construct a medical laboratory at Mbale Regional Referral Hospital. The construction shall be undertaken through the East African Public Health Laboratory Networking Project (EAPHLNP) with support from the World Bank. The general objective of the project is to improve access to diagnostic services among vulnerable populations living in the cross-border areas of Kenya and Uganda. The laboratory networking project also aims to address the common challenges facing the East African countries, that is, dilapidated infrastructure that was built decades ago; inadequate supply and quality of human resources which are a backbone of quality diagnostics; and manual information systems which are not effective for decision making.

## 1.2 OVERVIEW OF UGANDA'S HEALTH SECTOR

The health services provision in the country has always been guided by a clear strategic framework to ensure all actions are aimed at improving the health of the people, in a manner that is responsive to their legitimate health needs, and ensure fairness in financing of services being accessed. This HSSIP provides the medium-term strategic framework and focus that the Government intends to pursue in regard to attaining the health goals for the country and it is developed with the prevailing socio-economic and development context in mind. It is anchored on the NHP II and the National Development Plan ensuring its goals and deliverables are aimed at achieving the overall goals and deliverables of the country.

The National Health System (NHS) is made up of the public and the private sectors. The public sector includes all Government of Uganda (GOU) health facilities under the Ministry of Health (MOH), health services of the Ministries of Defence (Army), Education, Internal Affairs (Police and Prisons) and Ministry of Local Government (MOLG). The private health delivery system consists of Private Not-for-Profit (PNFPs) providers, Private Health Practitioners (PHPs) and the Traditional and Complementary Medicine Practitioners (TCMPs).

The provision of health services in Uganda is decentralised with districts and health sub-districts (HSDs) playing a key role in the delivery and management of health services at those levels. The health services are structured into National Referral Hospitals (NRHs), Regional Referral Hospitals (RRHs), General Hospitals, Health Centre (HC) IVs, HC IIIs, HC IIs and Village Health Teams (HC Is).

The National Hospital Policy (2005), operationalized during HSSP II, spells out the role and functions of hospitals at different levels in the NHS. Hospitals provide technical back up for referral and support functions to district health services. Hospital services are provided by the public, private health providers (PHPs) and private not for profit (PNFPs). The public hospitals are divided into three groups:

- i) **General Hospitals** provide preventive, promotive, curative, maternity, in-patient health services, surgery, blood transfusion, laboratory and medical imaging services. They also provide in-service training, consultation and operational research in support of the community-based health care programmes.

- ii) **Regional Referral Hospitals (RRHs)** offer specialist clinical services such as psychiatry, Ear, Nose and Throat (ENT), ophthalmology, higher level surgical and medical services, and clinical support services (laboratory, medical imaging and pathology). They are also involved in teaching and research. This is in addition to services provided by general hospitals.
- iii) **National Referral Hospitals (NRHs)** provide comprehensive specialist services and are involved in health research and teaching in addition to providing services offered by general hospitals and RRHs.

All hospitals are supposed to provide support supervision to lower levels and to maintain linkages with communities through Community Health Departments (CHDs). Currently, there are 65 public hospitals: 2NRHs, 11 RRHs and 52 general hospitals. There are 56 PNFP and 9 PHP hospitals. With decentralisation, the public general hospitals are managed by the local governments. The RRHs have been granted self-accounting status and remain under MOH oversight. The NRHs, namely Mulago and Butabika, are semi-autonomous. All PNFP hospitals are autonomous as granted by their respective legal proprietors.

**a) District health systems**

The Constitution (1995) and the Local Government Act (1997) mandate the Local Governments (LGs) to plan, budget and implement health policies and health sector plans. The LGs have the responsibility recruitment, deployment, development and management of human resource (HR) for district health services, development and passing of health related by-laws and monitoring of overall health sector performance. LGs manage public general hospitals and HCs and also supervise and monitor all health activities (including those in the private sector) in their respective areas of responsibility. The public private partnership at district level is however still weak.

**b) Health Sub-District (HSD) system**

The HSDs are mandated with planning, organization, budgeting and management of the health services at this and lower health centre levels. HSDs carries an oversight function of overseeing all curative, preventive, promotive and rehabilitative health activities including those carried out by the PNFPs and PFP service providers in the health sub district. The headquarters of an HSD will remain a HC IV or a selected general hospital.

*Health Centres III, II and Village Health Teams (HC I)*

HC IIIs provide basic preventive, promotive and curative care. They also provide support supervision of the community and HC IIs under their jurisdiction. There are provisions for laboratory services for diagnosis, maternity care and first referral cover for the sub-county. The HC IIs provide the first level of interaction between the formal health sector and the communities. HC IIs only provide out patient care, community outreach services and linkages with the Village Health Teams (VHTs). A network of VHTs has been established in Uganda which is facilitating health promotion, service delivery, community participation and empowerment in access to and utilization of health services. The VHTs are responsible for:

- Identifying the community's health needs and taking appropriate measures;
- Mobilizing community resources and monitoring utilization of all resources for their health;
- Mobilizing communities for health interventions such as immunization, malaria control, sanitation and promoting health seeking behaviour;
- Maintaining a register of members of households and their health status;
- Maintaining birth and death registration; and
- Serving as the first link between the community and formal health providers.
- Community based management of common childhood illnesses including malaria, diarrhoea and pneumonia; and management and distribution of any health commodities availed from time to time.

**c) Laboratory services provision**

With regard to laboratory services, the Central Public Health Laboratories has the responsibility of coordinating health laboratory services in Uganda, developing policies and guidelines and training and implementing quality assurance schemes for laboratories. A comprehensive national health laboratory services policy was developed and this provides a framework for the future development of laboratory services in the country. The provision of good laboratory services laboratory support for disease surveillance is affected by low levels of funding for laboratory services, a weak regulatory framework and the limited number of laboratory professionals in the country.

## 2 PROJECT DESCRIPTION

### 2.1 PROPONENT CONTACT

Name and address: MINISTRY OF HEALTH  
Ministry of Health Headquarters  
Plot 6/7 Lourdel Road,  
P.O. Box 7272, Kampala, Uganda  
T: +256-414-340872, Fax: 256-41-4231584.

### 2.2 LOCATION OF PROJECT SITE

The project site is located within Mbale Regional Referral Hospital. The hospital is located on Pallisa Road, in Mbale Municipality, Mbale District, approximately 245 km by road, northeast of Kampala. It is the referral hospital for the districts of Busia, Budaka, Bukwa, Butaleja, Manafwa, Mbale, Pallisa, Sironko and Tororo. It is also designated as one of the three public clinical paramedical teaching hospitals and as one of the fifteen (15) Internship Hospitals in Uganda, where graduates of Ugandan medical schools can serve a one year of internship under the supervision of qualified specialists and consultants.

#### Box 2.1: Site location according to administrative jurisdiction

**Coordinates:** 01 04 37N, 34 10.34E (Latitude: 1.0770; Longitude: 34.1760)

#### Location according to areas of administrative jurisdiction:

- North Central Ward,
- Northern Division,
- Mbale Municipality
- Mbale District

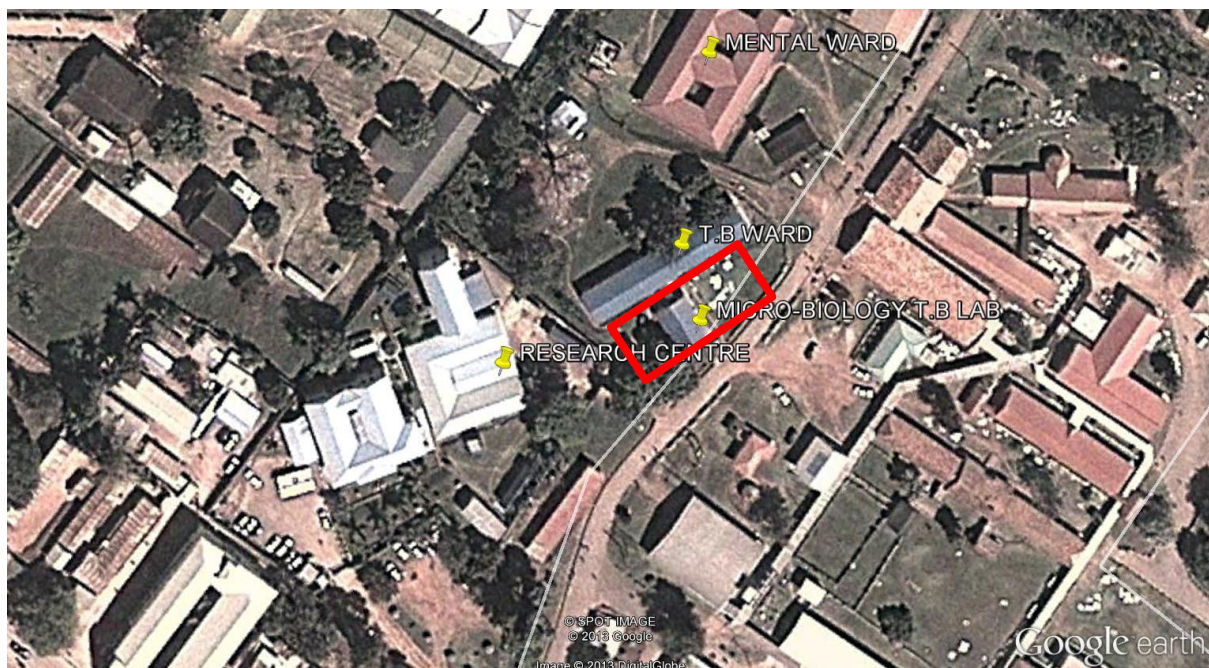


Figure 1.1: Location of the proposed project site (in red)

## 2.3 PROJECT OBJECTIVES

The general objective of the project is to improve access to diagnostic services among vulnerable populations living in the cross-border areas of Kenya and Uganda. The laboratory networking project also aims to address the common challenges facing the East African countries, that is, dilapidated infrastructure that was built decades ago; inadequate supply and quality of human resources which are a backbone of quality diagnostics; and manual information systems which are not effective for decision making.

## 2.4 PROJECT COMPONENTS

The laboratory which shall conform to level 2 safety designs and practices, shall handle clinical specimens mainly from the wards and clinics in the hospital, but also some specimens referred from other health facilities. In addition, a limited number of specimens shall be collected within the laboratories. A broad range of testing including clinical chemistry, haematology, immunology and microbiology shall be offered. The laboratory shall also act as a site for internship for students from various institutions in the country. The requirements and specifications for space and safety for the laboratories are outlined in Table 2.1 while the general considerations or standards for the proposed laboratory are presented in Table 2.2.

**Table 2.1:** Requirements and specifications for space and safety for the proposed laboratory

| Room                         | Description   | Space (m <sup>2</sup> ) |
|------------------------------|---|-------------------------|
| Haematology/ Chemistry       | Laboratory space for blood analysis: Automated blood counts, coagulation, automated chemistry as well as staining and microscopy. Allows about 6 people working at a time   | 50                      |
| Blood bank                   | Laboratory space for processing and storage of blood for transfusion. Requires a bench to allow work for 1 personnel at a time and should hold 2 blood bank refrigerators and a water bath  | 12                      |
| Microbiology/Parasitological | Laboratory space for managing a broad range of specimens. Procedures include microscopy, serology and isolation of pathogens from the specimens. Key equipment in the laboratory shall include a biosafety cabinet, bench top centrifuge, blood culture system. A microscopy station (bench with 2 microscopes) shall be needed. Requires a fume hood for preparation of volatile/irritant reagents. Laboratory should allow for up to 4 people working at a time | 40                      |
| Mycology laboratory          | Laboratory space for microscopy and isolation of fungi. Should be adjacent to but separate from the microbiology laboratory to protect the microbiology lab from fungal contamination. Should house a biosafety cabinet, microscope and incubator and allow one person to work at a time  | 9                       |
| Media Preparation Room       | Laboratory space adjacent to the microbiology laboratory and wash-up. Should have a clean room protected from air currents (about 6M <sup>2</sup> ) to enable aseptic pouring of culture media. The additional space shall have 2 water baths for holding media before it is poured and a refrigerator for storage of the media   | 9                       |
| Wash-up room                 | Extension of laboratory space for cleaning of re-useable laboratory items (mostly from the microbiology laboratory) and autoclaving of laboratory supplies like media. It is also the site  | 16                      |



| Room  | Description  | Space (m <sup>2</sup> ) |
|---|--|-------------------------|
|   | for autoclaving of laboratory waste for decontamination as well as temporary holding of decontaminated waste prior to its transportation to its site of destruction. Shall hold 2 autoclaves of about 200L capacity as well as 2 large sinks and a flash sluice sink |                         |
| Phlebotomy room   | Space with desk, 2 seats and cabinets for supplies for phlebotomy. Linked to the reception by a window for transfer of specimens.  | 9                       |
| Specimen reception  | Laboratory space for receiving specimens, entering them into the data system and performing some initial processing before their distribution to their laboratories. It shall be equipped with a biosafety cabinet, centrifuge and computer.                         | 9                       |
| Staff Lounge  | Time out room for staff for reading, meals and refreshments. Shall have some computers and books. Should be able to sit about 6 personnel at a time  | 16                      |
| Conference room   | Room to hold meetings/workshops for up to 15 persons   | 30                      |
| Laboratory Director (Pathologist's office)                          | Administrative space: Table, computer, book shelf, storage of some critical documents and supplies.  | 12                      |
| Laboratory Manager's Officer  | Administrative space: Table, computer, book shelf, storage of some critical documents and supplies. Allows for some limited lab work e.g. microscopy   | 12                      |
| Quality Assurance preparation room                                  | Laboratory space dedicated to packaging and dispatching proficiency panels to peripheral laboratories  | 12                      |
| Waiting area  | Shaded area outside laboratory with sitting benches for clients to wait. Should be well aerated and have adequate sunlight   | 20                      |
| Data room   | Room for management of laboratory documents and records  | 12                      |
| Staff changing rooms  | Space with separate male and female toilets, showers and lockers to allow staff change into laboratory/domestic attire   | 12                      |
| Patient ablutions   | Separate male/ female toilets for patients   | 15                      |
| Janitor's room  | Space for storage of janitor's utilities   | 3                       |
| Laboratory Store  | Space for storage of laboratory supplies and equipment. It shall be supplementary to the central store.  | 20                      |
| <b>Total utilizable space (M<sup>2</sup>)</b>                       |  | <b>268</b>              |
| <b>Circulation space (30% of utilizable spaces) (M<sup>2</sup>)</b> | <b>For corridors, staircase etc.</b>   | <b>80.4</b>             |
| <b>Gross total space (M<sup>2</sup>)</b>                            |  | <b>348.4</b>            |

**Table 2.2:** General considerations for the proposed laboratory features

| Item        | Description   |
|-------------|---|
| Fire safety | <p>Most of the clinical laboratories are classified as <b>class C</b> (Low fire Hazard) laboratories. They should have the following fire safety features:</p> <ul style="list-style-type: none"> <li>• Wall with a fire rating of one hour</li> <li>• Walls extending to the underside of ceiling/floor slab above to maintain smoke and fire separation between rooms</li> <li>• A fire alarm system in the laboratory area</li> <li>• An easy and unobstructed fire egress should be provided</li> <li>• Corridor for egress should not have items that feed fire (e.g. paper storage, waste items, electrical equipment, lockers)</li> <li>• Egress corridors should be a minimum of 183 cm wide</li> <li>• Two or more exits, with the furthest point in the lab being no more than 23 m from an exit</li> </ul> |



| Item                    | Description   |
|-------------------------|---|
|                         | <ul style="list-style-type: none"> <li>• Egress should be away from areas of high fire hazard e.g. fume hoods, gas cylinders, flammable storage cabinets</li> <li>• Smoke detectors on the ceiling in the testing area</li> <li>• A class 'B' extinguisher within the vicinity of the exit doors</li> <li>• Paint for finishing should not be of flammable types like oil paint</li> </ul>  |
| Walls                   | <ul style="list-style-type: none"> <li>• Should be made of Brick and Concrete</li> <li>• Should have a fire rating of one hour</li> <li>• All walls should extend to the underside of the ceiling/floor slab above to maintain smoke and fire separation</li> <li>• Finishing should be waterproof and smooth for easy cleaning</li> <li>• Beige or cream silk vinyl paint should be used for finishing</li> <li>• All penetration from pipes, ductwork, or wires should be sealed.</li> <li>• Ceiling –wall – floor joints should be curved for easy cleaning</li> </ul>   |
| Floor                   | <ul style="list-style-type: none"> <li>• Should be smooth to ease cleaning</li> <li>• Finishing should be soft white epoxy or Terrazzo</li> <li>• Seams should be minimized to ease cleaning and minimize seepage of fluids</li> <li>• Should be Slip resistant</li> <li>• Should be impervious to liquids</li> <li>• Should be resistant to chemicals and disinfectants.</li> <li>• Any joints should be sealed with water and chemical resistant material</li> </ul>  |
| Floor Plan              | <ul style="list-style-type: none"> <li>• Should ease workflow, allowing for logical movement during specimen processing e.g. reception-specimen preparation-staining-microscopy-printing and dispatch of results</li> </ul>   |
| Ceiling                 | <ul style="list-style-type: none"> <li>• The ceiling should exhibit high sound absorbance rating to minimize noise in the laboratory.</li> <li>• Joints between Ceiling –wall – floor should be curved joints for ease of cleaning</li> </ul>   |
| Work tops and furniture | <ul style="list-style-type: none"> <li>• Work tops should: <ul style="list-style-type: none"> <li>- Be at least 76 cm deep (from front to wall)</li> <li>- Be at least 91 cm above finished floor</li> <li>- Be smooth and easy to clean, water resistant, and resistant to acids, alkalis, disinfectants organic solvents and moderate heat. Epoxy resin is the preferred material</li> <li>- Edges of worktops should be rounded to ease cleaning.</li> <li>- Provide sufficient knee room for sitting tasks (At least 91 cm clear width)</li> <li>- Provide for lockable cupboards beneath the work tops.</li> </ul> </li> <li>• Spaces between/beneath furniture should be easy to clean and decontaminate</li> <li>• Space between equipment should be 1 – 1.5 m</li> <li>• Joints between fixed caseworks and countertops should be sealed to minimize harbourage of pests</li> <li>• Should be flexible enough to enable future modifications of the space</li> <li>• Shelves should be provided in the main working area. They should: <ul style="list-style-type: none"> <li>- Start at 0.6M above the work top</li> <li>- Be 0.45M apart</li> </ul> </li> </ul> |
| Power                   | <ul style="list-style-type: none"> <li>• There should be a primary source of power for all electrical equipment and lighting</li> <li>• Adequate number of sockets in vicinity of areas for equipment placement to avoid unfixed extension cables</li> <li>• Sockets should be located above the worktop and away from sinks and other wet places</li> <li>• Design should take into consideration specific power ratings of equipment recommended at the facility</li> <li>• Cabling should not interfere with movement</li> </ul>   |

| Item                      | Description   |
|---------------------------|---|
|                           | <ul style="list-style-type: none"> <li>• Provisions for additional sockets to allow flexibility in case of additional equipment/reorganization of floor plan</li> <li>• Provision of 24 hour stand-by power backup source (preferably inverters &amp; accumulators) to supply refrigerators, freezers and incubators</li> </ul>   |
| Water and Plumbing        | <ul style="list-style-type: none"> <li>• Tank should be installed to ensure uninterrupted flow of water</li> <li>• There should be no cross-connection between the laboratory water and the public water systems. An anti-backflow valve should be installed to protect the public water system</li> <li>• Each lab room should have a clean sink for hand washing preferably near the exit door</li> <li>• Staining sinks should be resistant to corrosives like acids and stains</li> <li>• Laboratory sinks should be at least 41 cm wide x 41 cm long x 15 cm deep</li> <li>• Eyewash stations should be provided in each laboratory preferably near the hand wash basin. They should be 84 -114 cm above the floor and at least 15cm from the wall or obstruction on either side</li> <li>• Emergency showers must be provided. They should be 208 – 244 cm above the floor and no more than 30.5m from hazardous area.</li> <li>• Laboratory drainage should not be continuous with non-laboratory drainage</li> <li>• Flash sluice sink should be provided in the wash up</li> <li>• Taps should be elbow operated (Hands free)</li> <li>• Drainages from laboratory sinks and basins should be closed and connected to a septic tank or closed deep pit as it may contain body fluids/bio-hazardous materials</li> <li>• Water source and drainage system for water distiller should be provided</li> </ul> |
| Ventilation               | <ul style="list-style-type: none"> <li>• Windows should: <ul style="list-style-type: none"> <li>- Enable adequate lighting</li> <li>- Allow cross-ventilation with 6 – 10 air changes per hour</li> <li>- Ventilation on external doors and window tops in the glass glazing and not steel plates.</li> <li>- Not be in direction of prevailing winds to avoid disturbance of equipment like scales and generation of aerosols</li> <li>- Should have mesh screens to keep insects out</li> <li>- Should cover an area 15 – 20 percent of the floor area.</li> </ul> </li> </ul>  |
| Data cabling              | <ul style="list-style-type: none"> <li>• Should not be embedded, instead should be on the surface (ducted / trunked).</li> <li>• Should be wide enough to enable additional expansion</li> <li>• Should be located above the bench</li> </ul>   |
| Lighting                  | <ul style="list-style-type: none"> <li>• Laboratory should be adequately lit (500 Lux of light are required)</li> <li>• Ceiling lights should be mounted parallel to the work surface to provide uniform, shadow-free and glare-free illumination of the laboratory work top.</li> <li>• Typical ceiling mounted lights should be 61 x 122 cm or 61 x 61 cm fixtures with a parabolic lens placed in the ceiling grid</li> <li>• Dimmers that allow users to adjust light intensity should be considered for microscopy areas</li> </ul>  |
| Wall brackets and lockers | <ul style="list-style-type: none"> <li>• There should be a provision for hanging coats in each laboratory close to the exit</li> <li>• There should be provisions for a clean area outside the laboratory for personnel to keep their bags/domestic issues</li> </ul>   |
| Time out room             | <ul style="list-style-type: none"> <li>• There should be a time out room adjacent to the laboratory to work as office and staff room</li> </ul>   |
| Waste management          | <ul style="list-style-type: none"> <li>• Space for temporary waste storage should be provided (within/close to the wash-up)</li> </ul>  |
| Doors                     | <ul style="list-style-type: none"> <li>• Two exits should be provided. One for routine use and one as an emergency exit.</li> <li>• Doors should be within 23 m of furthest point of the laboratory for big laboratories</li> <li>• Laboratory exit doors should be self-closing to contain the laboratory area from</li> </ul>   |

| Item     | Description  |
|----------|--|
|          | <p>surrounding area</p> <ul style="list-style-type: none"> <li>• Should have a vision panel</li> <li>• Main laboratory doors should swing in the direction of travel when escaping a fire in the laboratory</li> <li>• Doors should NOT be sliding type</li> <li>• Utility door (at least one of the lab doors) should be at least 122 cm wide to enable movement of large equipment</li> <li>• Material used should have a fire rating of 1 hour</li> </ul> |
| Security | <ul style="list-style-type: none"> <li>• Adequate lockable cupboards, lockable store room, for storage of major equipment poisons and chemicals.</li> <li>• All windows and vents must be protected with strong burglar proofing.</li> <li>• All doors must be provided with secure locks.</li> </ul>  |

## 2.5 PROJECT ALTERNATIVES

### 2.5.1 'No Project' Scenario

The “*No project scenario*” means that the proposed project would not be implemented. This would be based on the assumption that existing facilities would still effectively deliver required services without any improvements. With this alternative, the financial costs and environmental and social impacts associated with implementation of this proposed project would not manifest. However, this was not found to be a sustainable option. Without the proposed development, Uganda Government would not be able to improve access to diagnostic services, potential jobs creation and secondary socio-economic benefits which the proposed development would have created to the vulnerable populations living in the Eastern, mid-Eastern sub-regions and patients from cross-border areas of Kenya. More importantly, if this project is not implemented, existing facilities cannot deliver desired services in their current dilapidated state.

### 2.5.2 “Action” Scenario Alternatives Considered

The “*Action Scenario*” means that the proposed project will be implemented as planned. The major benefits of the proposed project are improving availability and access to modern medical services currently not available due to dilapidated infrastructure and lack of equipment and facilities at Mbale Regional Referral Hospital. This option considered two alternatives discussed in sections below:

#### 2.5.2.1 Renovation of existing facility

The option of renovating existing laboratory facilities would involve limited internal modification of the built environment hence entailing demolition, remodelling and reconstruction of walls. This option requires less resources (funds, workforces and material) and time, in addition to minimising construction impacts such as:

- Indoor dust
- Exhaust emissions since construction traffic volume will be smaller on roads;
- Construction waste and rubble since only some walls would be demolished;

Besides denying the public laboratory services for some part of renovation period, the existing laboratory facility after remodelling and reconstruction would not provide necessary adequate space to accommodate laboratory staff, equipment, patients, samples and materials, and maintenance as

proposed by WB guidelines (Section 5.5.2) and WHO guidelines (section 0) in order to provide the desired diagnostic services.

### **2.5.2.2 Construction of new facility**

Besides allowing public to continue accessing existing laboratory services, the option of constructing new laboratory facilities, would maximise desired development benefits of this project since it is designed to accommodate laboratory staff, equipment, samples and materials, maintenance, and waste management as required by national and international standards.

Implementation of this option would require a longer period of time to accomplish and use of more resources (funds, workforces and material). Consequently, this is likely to cause and accelerate construction and operational socio-environmental impacts. However, this ESIA study has assessed these impacts and proposed measures to enhance beneficial impacts and mitigate adverse impacts (section 0 ), thus making this option cost effective and more sustainable.

## **2.6 PROJECT CLASSIFICATION FOR ESIA PURPOSES**

### **2.6.1 Classification according to Uganda's National Environment Act, Cap 153**

The *Third Schedule* of the National Environment Act Cap 153 prescribes projects for which EIA is mandatory and according to Section 1 and Section 12 (b & d) in this Schedule, the project should undertake detailed EIA.

### **2.6.2 Project Classification according to World Bank**

The Bank classifies a proposed project into one of four categories, depending on the type, location, sensitivity, and scale of the project and the nature and magnitude of its potential environmental impacts.

#### **a) Category A**

A proposed project is classified as Category A if it is likely to have significant adverse environmental impacts that are sensitive, diverse, or unprecedented. The project impacts may affect an area broader than the sites or facilities subject to physical works. Environmental assessment for a Category A project examines the project's potential negative and positive environmental impacts, compares them with those of feasible alternatives including the "without project" situation, and recommends any measures needed to prevent, minimize, mitigate, or compensate for adverse impacts and improve environmental performance.

#### **b) Category B**

A proposed project is classified as Category B if its potential adverse environmental impacts on human populations or environmentally important areas, including wetlands, forests, grasslands, and other natural habitats, are less adverse than those of Category A projects. These impacts are site-specific; few if any of them are irreversible; and in most cases mitigation measures can be designed more readily than for Category A projects. Here the assessment also involves examination of the project's potential negative and positive environmental impacts and recommends any measures needed to

prevent, minimize, mitigate, or compensate for adverse impacts and improve environmental performance.

The proposed project is classified as EA Category B. The proposed construction, equipping and operation of the proposed laboratory will be restricted within the hospital premises with the exception of waste management/ pollutants generated that may go beyond the boundaries of the hospital. The project will not directly affect ecosystems such wetlands, forests, grasslands, etc.

**c) Category C**

A proposed project is classified as Category C if it is likely to have minimal or no adverse environmental impacts. Beyond screening, no further environmental assessment is required for a Category C project.

**d) Category FI**

A proposed project is classified as Category FI if it involves investment of Bank funds through a financial intermediary, in subprojects that may result in adverse environmental impacts.

## 3 ESIA METHODOLOGY

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### 3.1 INTRODUCTION

This section describes the broad principles of methodology of the ESIA indicating approaches, practices and techniques used for impact identification, quantification, analysis and abatement. Impacts of the project were predicted in relation to environmental and social receptors and natural resources. This was accomplished by comparing prevailing conditions (“pre-project”) and “post-project” situations.

The requirement for environmental assessment in Uganda is set out by the National Environment Act (1995) and the Environmental Impact Assessment Regulations (1998). The process was guided by the EIA Guidelines (NEMA, 1997).

The methodology used consisted of a review of Uganda’s institutional arrangements, regulations and policies and those of the World Bank and World Health Organisation. Also done were baseline measurements, identification of impact receptors and their relation to project’s site and consultation with relevant stakeholders. Other activities included data collection & analysis, review of engineering designs of the laboratory, utilizing national, WHO guidelines and relevant healthcare waste management literature

Impacts of the project were predicted in relation to environmental and social receptors and natural resources. This was accomplished by comparing prevailing conditions (“pre-project”) and “post-project” situations.

### 3.2 ESTABLISHMENT OF ENVIRONMENTAL & SOCIO-ECONOMIC BASELINE CONDITIONS

Baseline air quality and noise levels were measured, not only to inform construction contractors about pre-construction conditions existing at proposed sites, but also the first annual environmental audit: subsequent baseline conditions would be those values measured in the first annual full environmental audit. These were determined through the following actions:

*Air quality:* Baseline air quality was measured using a pair of digital MX6 iBrid™ portable gas meters (Industrial Scientific-Oldham) and a Microdust 880nm digital aerosol monitor (Casella®) (Photo 3.1). Measurement points or locations were selected basing on presence of potential receptors.

*Ambient noise:* Measurement of ambient noise levels was carried out using a precision integrating sound level meter (Photo 3.2), with an active range of 0-140 decibels (dB) and complying with IEC 651 and ANSI S4 standards. Baseline noise measurements were undertaken at locations around the proposed storage facility site with potential receptors. A Casella CEL-621C digital noise logger was set to record for a sample period of ten minutes at each of the selected locations. The assessment procedure involved recording the LA<sub>MAX</sub> and LA<sub>MIN</sub> decibel levels. Measurement points were recorded using a GPS receiver and the noise sources together with the ambient environment at each location noted.





CASELLA Microdust meter



Digital 6-gas MX6 Ibrid meter

Photo 3.1: Digital CASELLA microdust and 6-gas MX6 iBrid™ meters to be used measure air quality



⦿ Noise measurement will be done with a CASELLA CEL-621C2/K1 Integrating 1/3 Octave Band Sound Level Meter (Class2)

Photo 3.2: Noise measurement meter



Photo 3.3: Taking noise and air quality measurement behind T.B ward near the proposed site

To establish the socio-economic baseline parameters: consultative meetings were conducted in the neighbouring communities to obtain primary data in the project area and with relevant agencies for secondary data. Secondary data collected included population, household energy sources, education and health status, waste management and sanitary facilities, food and cash crops, water sources, sources of income and existing land tenure systems, among others.

### **3.3 CONSULTATION AND PROJECT DISCLOSURE**

Relevant and adequate project information was provided to stakeholders to enable them to understand project risks, impacts and opportunities. Stakeholder consultation aimed at:

- Generating understanding of the project
- Understanding local expectations of the project
- Characterising potential environmental, socio-economic impacts
- Garnering consensus on mitigation options

The techniques used were: face-to-face or telephone interviews, data and literature review, and email consultation correspondences. Stakeholders consulted included Mbale RRH administration, Mbale district and municipality officials.

### **3.4 REVIEW OF POLICY, REGULATIONS, INSTITUTIONAL FRAMEWORK & INTERNATIONAL GUIDELINES**

This was done to determine if the proposed project was in line with national policies and met environmental laws and regulations, to achieve this, the following actions were undertaken:

- i) Review of national environmental laws, policies and institutional framework.
- ii) Review of World Bank Group (IDA is one of the 5 World Bank Group member organizations) guidelines on environment.
- iii) Review of World Health Organisation (WHO) guidelines on biosafety

### **3.5 IMPACT IDENTIFICATION AND ANALYSIS**

#### **3.5.1 Impact Description**

Describing a potential impact involved an appraisal of its characteristics, together with the attributes of the receiving environment. Relevant impact characteristics included whether the impact is:

- Adverse or beneficial;
- Direct or indirect;
- Short, medium, or long-term in duration; and permanent or temporary;
- Affecting a local, regional or global scale; including trans-boundary; and
- Cumulative (such an impact results from the aggregated effect of more than one project occurring at the same time, or the aggregated effect of sequential projects. A cumulative impact is “the impact on the environment which results from the incremental impact of the action when added to other past, present and reasonably foreseeable future actions”).



Each of these characteristics is addressed for each impact. Consideration of the above gives a sense of the relative **intensity** of the impact. The **sensitivity** of the receiving environment was determined by specialists based on the baseline data collected during the study.

### 3.5.2 Impact Evaluation

Each impact is evaluated using the criteria listed in Table 3.1. To provide a relative illustration of impact severity, it is useful to assign numerical or relative descriptors to the impact intensity and receptor sensitivity for each potential impact. Each is assigned a numerical descriptor of 1, 2, 3, or 4, equivalent to very low, low, medium or high. The severity of impact was then indicated by the product of the two numerical descriptors, with severity being described as negligible, minor, moderate or major, as illustrated in Table 3.1. This is a qualitative method designed to provide a broad ranking of the different impacts of a project. Illustrations of the types of impact that were assigned the different grades of severity are given in Table 3.2.

**Table 3.1:** Classification of impact evaluation

|   | <b>Classification</b>   | <b>Description</b>   |
|---|---|--|
| 1 | Extent:   | Evaluation of the area of occurrence/influence by the impact on the subject environment; whether the impact will occur on site, in a limited area (within 2 km radius of the site); locally (within 5 km radius of the site); regionally (district wide, nationally or internationally).   |
| 2 | Persistence/Duration:   | Evaluation of the duration of impact on the subject environment, whether the impact was temporary (<1 year); short term (1 – 5 years); medium term (5 – 10 years); long term (>10); or permanent.  |
| 3 | Social Context / Sensitivity or Potential for Stakeholder Conflict: | Assessment of the impacts for sensitive receptors in terms of ecological, social sensitivity and such things as rare and endangered species, unusual and vulnerable environments, architecture, social or cultural setting, major potential for stakeholder conflicts. The sensitivity classification is shown below:<br><br><b>High sensitivity:</b> Entire community displacement, destruction of world heritage and important cultural sites, large scale stakeholder conflict, etc.<br><b>Medium sensitivity:</b> Displacement of some households, moderate level of stakeholder concern<br><b>Low sensitivity:</b> No displacements, no potential for stakeholder conflict. |
| 4 | Regulatory and Legal Compliance:                                    | Evaluation of the impact against Local and International legislative requirements.<br><br><b>High:</b> Prohibition terms for specific activities/emissions. Major breach of regulatory requirements resulting in potential prosecution or significant project approval delays.<br><b>Medium:</b> Potential breach of specific regulatory consent limits resulting in non-compliance.<br><b>Low:</b> No breach of specific regulatory consent limits anticipated.   |
| 5 | Overall Impact rating (Severity):                                   | Using a combination of the above criteria, the overall severity of the impact was assigned a rating Severe, Substantial, Moderate, Minor and negligible. Refer to Table 5.2 for broad categories of impact for each rating.<br><br><b>Note:</b> These are just guidelines that will constitute professional judgement required in each individual case.  |

### 3.5.3 Impact Significance

Impact significance is determined from an impact significance matrix (Table 3.2) which compares severity of the impact with probability of its occurrence. Impact significance criteria are as follows:

- **Very High (VH) and High (H):** These denote that the impact is unacceptable and further mitigation measures must be implemented to reduce the significance. Shaded red in the Table 4.2.
- **Medium (M):** Impacts in this region are considered tolerable but efforts must be made to reduce the impact to levels that are as low as reasonably practical. Shaded yellow in the impact significance matrix.
- **Low (L):** Impacts in this region are considered acceptable. Shaded green.

**Table 3.2:** Determination of impact severity

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low                | Low           | Medium        | High          |
|                     |          |   | 1                       | 2             | 3             | 4             |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

### 3.6 CUMULATIVE IMPACTS

Cumulative effects manifest when socio-environmental conditions are already or will be affected by past or reasonably probable future development or activities. The ESIA identified current, past and probable future similar activities that may compound socio-environmental conditions in the project area.

### 3.7 MITIGATION OF ENVIRONMENTAL IMPACTS

Mitigation measures are designed in order to avoid, reduce, mitigate, or compensate for adverse environmental and social impacts and inform the Environmental and Social Management Plan (ESMP).

## 4 ENVIRONMENT AND SOCIO-ECONOMIC BASELINE

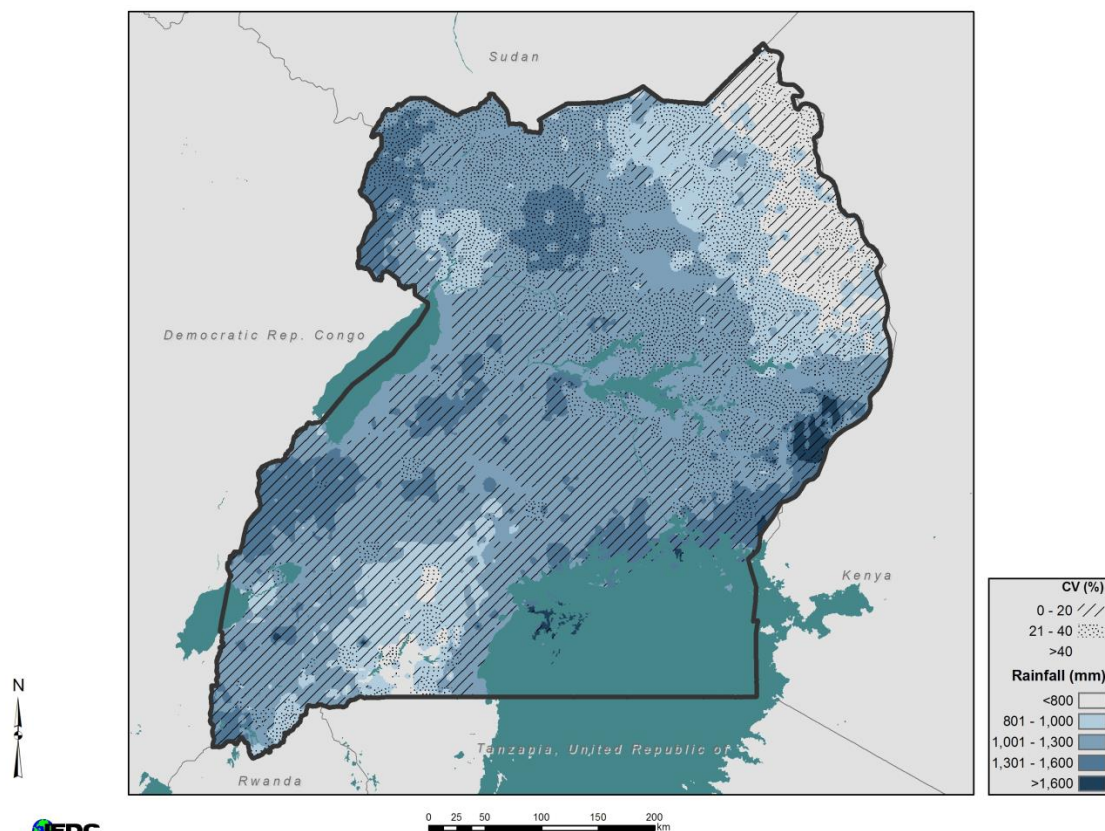
### 4.1 INTRODUCTION

This section describes environmental and social baseline conditions of the area in which the proposed laboratory is to be located and in which impacts may be experienced. Proposed site is located in Mbale Regional Referral Hospital in Mbale Municipality (See Section 2.2). The description is designed to enable identification of particularly sensitive receptors and resources around the proposed site that may be vulnerable to impacts arising from the project.

### 4.2 ENVIRONMENT PROFILE

#### 4.2.1 Climate

The climate of Mbale is influenced by its proximity to the equator and its position at the foot of Wanale Ridge. The climate is warm and humid without extremes; with temperatures ranging from 23 – 25°C. Rainfall is fairly distributed ranging between 1250 mm and 1750 mm per year (Figure 4.1).



Source: IFDC ([www.amitsa.org](http://www.amitsa.org))

Figure 4.1 Distribution of annual rainfall in Uganda

#### 4.2.2 Air

Uganda's currently has no comprehensive database about national air quality. However, motor vehicles are major emission sources for several air pollutants, including nitrogen oxides (NO<sub>x</sub>), carbon monoxide (CO), particulate matter (PM), and hydrocarbons (HCs) (WHO, 2005). Other sources include burning of

wastes and this was found to be a major source of emissions at the proposed project site and neighbourhood. Measurements carried out at selected locations at the proposed project site are indicated in Table 4.1. There were relatively high levels of particulates, carbon dioxide, carbon monoxide and nitrogen dioxide.

**Table 4.1:** Air quality at the proposed project site

| Eastings | Northing | Particulates ( $\mu\text{g}/\text{m}^3$ ) | NO <sub>2</sub> (ppm) | CO <sub>2</sub> (%) | NH <sub>3</sub> (ppm) | H <sub>2</sub> (ppm) | PID (ppm) | CO (ppm) | O <sub>2</sub> (%) |
|----------|----------|---|-----------------------|---------------------|-----------------------|----------------------|-----------|----------|--------------------|
| 630807   | 119224*  | 557                                       | 1                     | 0.09                | 1                     | 3                    | 7.2       | 4        | 20.8               |
| 630782   | 119106** | 1   | 1.2                   | 0.03                | 0                     | 0                    | 0.4       | 0        | 20.9               |

\* Open solid waste burning

\*\* Vehicular traffic

### 4.2.3 Noise

Given that the hospital is located in an urban setting, it is exposed to noise arising from both human and transportation activities. The noise was mainly generated by vehicles and motor cycles moving in and out of the hospital. Noise levels recorded at the proposed project are presented in Table 4.2.

**Table 4.2:** Levels of noise at the proposed project site

| Eastings | Northing | LAF <sub>Max</sub> | LA <sub>eq</sub> | LA <sub>90</sub> | LA <sub>50</sub> | Notes   |
|----------|----------|--------------------|------------------|------------------|------------------|---|
| 630807   | 119224   | 67.9               | 47.6             | 40.5             | 44.5             | Chirping birds. Human conversation. Distant public address system.            |
| 630782   | 119106   | 73.4               | 54.4             | 50               | 52.5             | Chirping birds. Human conversation. Vehicular traffic. Public address system. |

### 4.2.4 Water Resources and Drainage

The municipality is drained from east to west by three major rivers that have their sources on Wanale Ridge. River Nashibiso and its tributary Napwoli drain into the southern part of the town. These are bound by an extensive plain under forest reserve management. River Nabiyonga and its major tributary Namatsio drain across the northern area of the town. Several primary and secondary drains have been developed to originate from within the town area and drain into these rivers. All the mentioned rivers drain into River Namatala which forms the north-west boundary of Mbale Municipality.

The proposed site is bordered with drainages carrying stormwater away from the hospital (Photo 4.1).

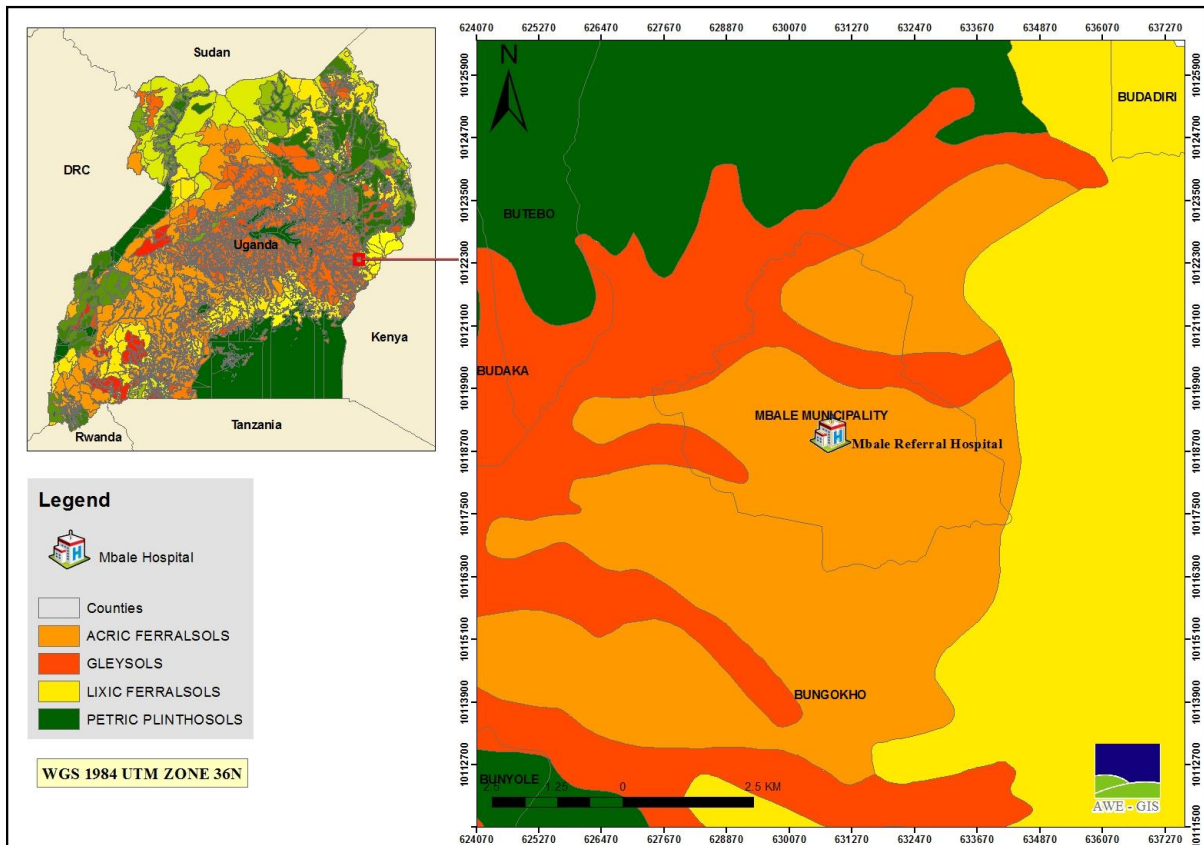
### 4.2.5 Geology, Geomorphology and Soils

Mbale has gentle hills and valleys covering a geographical area of 24.35 sq. km. Its relief varies from 1212 m above sea level in the South Eastern Border region to 1080 m above sea level, in the west. The soils of Mbale municipality are largely of the formalistic gneiss that is in the last stages of tropical weathering. Their volcanic nature renders them fertile for support of plant life. The larger part of the municipality is developed given the firm and stable nature of complex basement rendering it ideal for the development of housing to the high density settlement. The types of soils in Mbale District and the Municipality are presented in Figure 4.2.





**Photo 4.1:** Some of the structures and overcrowding nature near the entrance of Mbale RRR



**Figure 4.2** Types of soils in Mbale District and Municipality

## 4.3 SOCIO-ECONOMIC AND LAND USE ACTIVITIES

### 4.3.1 Administrative Structure

Mbale Municipal Council is comprised of three Divisions namely: Northern, Industrial and Wanale (Figure 4.3). These Divisions are substantive body corporate Local Government Councils under Part II, Sec. 4 subsection 4(b) of the Local Government Act 1997. The Divisions are subdivided into Wards and Cells (Table 4.3). The project hospital is located in the North Central Ward, Northern Division in Mbale Municipality.

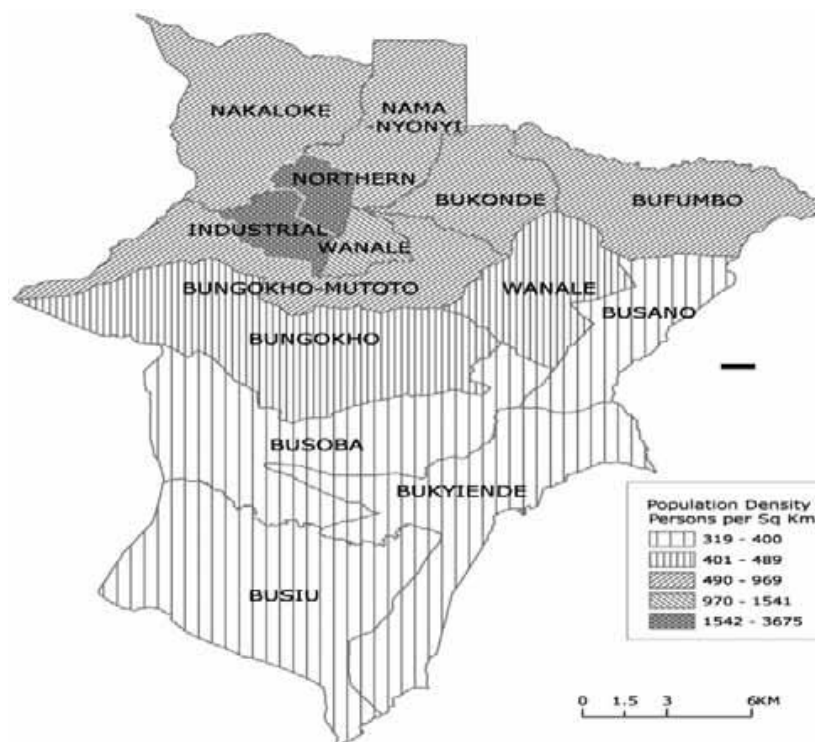


Figure 4.3 Administrative boundaries of Mbale district and the location of the Municipality

**Table 4.3:** Wards and Cells of Mbale Municipal Council

| Divisions  | Wards         | Cells  |
|------------|---------------|--|
| Wanale     | Boma          | Masaba, Union, Elgon, Nakhupa, Bungokho, Fairway, Bukwa, Nabigyo and Wanale                          |
|            | Busamaga West | Nabweya, Health Centre, Mosque and Bumboi  |
|            | Busamaga East | Nampanga, Butandiga, Namalogo and Namatsyo   |
|            | Mukhubu       | Isebele, Sawa, Shiende and Zesui   |
|            | Mooni         | Namubiru, Mutoto, Nashibiso and Nagudi   |
| Northern   | Nabuyonga     | Sebei, Buwalasi, Kichafu, Kisenyi, Mulembe and Magezi  |
|            | Nkoma         | Busajja, Hygiene, Buyonjo, Bujoloto, Gangama, Senkulu, Wanambwa and Nambozo                          |
|            | North Central | Hospital, Clock Tower, Duka, North Road, Byasala, Uhuru, Pesa and Nkokonjeru                         |
|            | Namakwekwe    | Nabigyo, Link Road, Bufumbo, Mission, Kachumbala, Gudoi, Mugisu, Kiteso, Bulago, College and Mpumude |
|            | University    | Staff, Sheraton, Northern and Village  |
| Industrial | South Central | St. Andrew's, Wasike, Naboa, Republic Street, Foods, Lwakhakha, Park, Police, Kale and Cathedral     |
|            | Masaba        | Butaleja, Bumasifa, Pallisa, Malawa, Bugwere and Temuteo Mukasa                                      |
|            | Malukhu       | Sironko, Busano, Majanga, Wanyera, Muti, Primary and Muyembe   |
|            | Namatala      | Somero, Mvule, Sisye, Nyanza, Wandawa, Doko, Bubirabi and Kiduda                                     |

### 4.3.2 Employment

Mbale is strategically located in Uganda which makes it attractive and competitive. It is surrounded by a rich agricultural region which provides the Municipality with agricultural produce. Its close location to Kenya provides the town with opportunities for various economic activities and trans-border trade. However, the informal sector is the major source of employment for the residents of Mbale. The sector consists of small entrepreneurs and people with flexible but non-permanent employment, although a large number of entrepreneurs are not registered with any authority. The lack of opportunities for formal sector employment and the decline in minimum wage has led to the growth of the informal sector whose activities are largely unmeasured, unregulated and unaccounted for (UN-Habitat, 2012). The main economic activities carried out in Mbale include trade, transport services such as transport on motor cycles (boda-bodas), telecommunication services, restaurants, lodges and hotel services, and food processing industries. In slum areas however, there are high levels of unemployment, especially among the youth.

### 4.3.3 Land Tenure and Use Activities

Land tenure is under customary and freehold system and the municipality has no control over land use because of the customary nature of land tenure. The Municipality has an old structure plan that specifies various land uses according to various zones, but the plan needs to be revised because it was drafted by the former colonial authorities and is out-dated. It does not own land for public use. The privatization/ liberalization of the economy has led to the growth of buildings and structures, many of which are built without following the environmental and zoning guidelines. Slums have been allowed to mushroom uncontrolled, further contributing to the degradation of land. The lack of basic social amenities in some areas has led to increased development in areas that have access to the basic social amenities such as water, sewer lines and electricity; this has led to overcrowding in certain parts of the town. Over-population and land shortage is forcing people to encroach on flood plains, road reserves, drainage channels, and public land.

### 4.3.4 Population and Demographic Characteristics

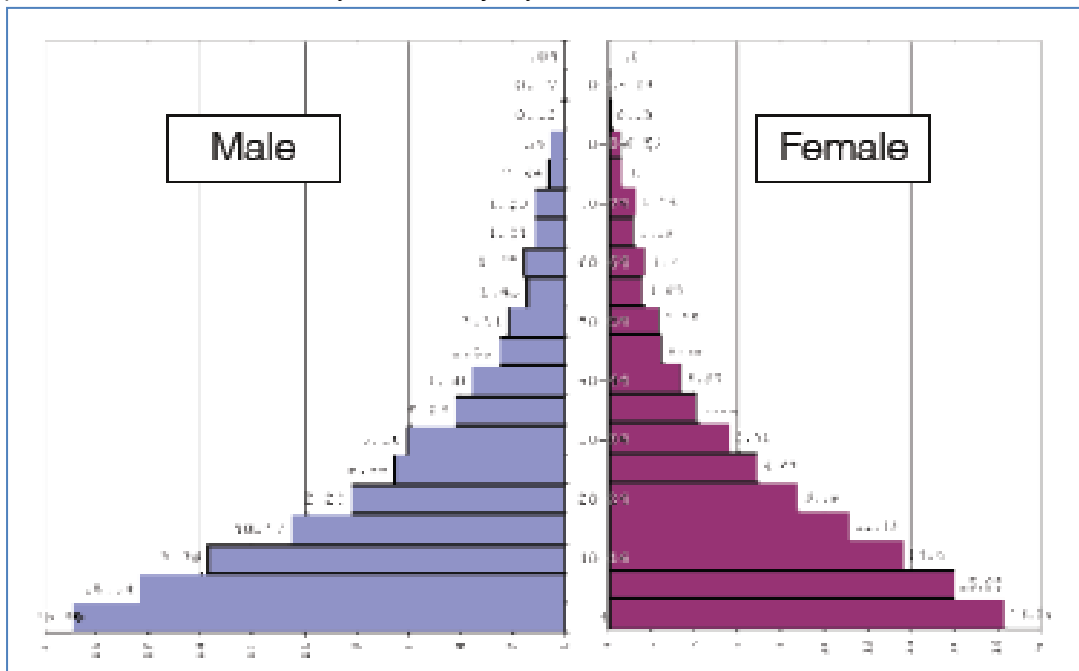
The population of Mbale Municipality is distributed in the three divisions with the largest, most populous and economically most prosperous being Industrial Division with 45 percent followed by Northern Division 40 percent and then Wanale Division with 15 percent (Table 4.4). The large population in Industrial Division is attributed to the large population of immigrants as compared to Wanale Division, which is predominately a residential area comprising mainly senior Quarters. Industrial Division is also the location of most industrial setups in the municipality and covers the busiest parts of the central business district. This explains its relatively high population. Wanale division originally a residential area for the top administration from colonial times has remained basically residential with mainly hotels and only the slum dwellings in Mooni and Busamaga being densely populated.

**Table 4.4:** Mbale municipal population distributions by division

| Division     | Male          |  | Female        |  | Total         | Sex Ratio    |
|--------------|---------------|--|---------------|--|---------------|--------------|
| Industrial   | 20,500        |  | 20,500        |  | 41,000        | 50:50        |
| Northern     | 17,800        |  | 19,300        |  | 37,100        | 48:52        |
| Wanale       | 6,600         |  | 7,100         |  | 13,700        | 48:52        |
| <b>Total</b> | <b>44,900</b> |  | <b>46,900</b> |  | <b>91,800</b> | <b>49:51</b> |

Source: UBOS 2007, Uganda Population & Housing Census Report

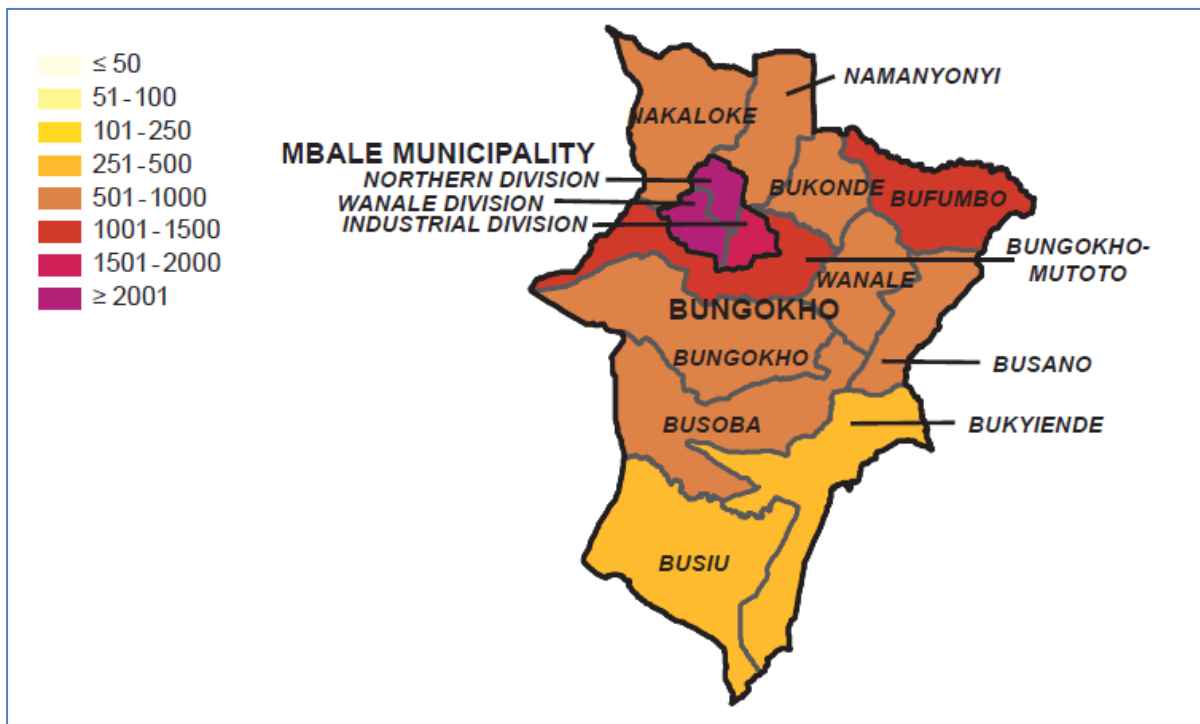
The population pyramid (Figure 4.4) shows the sex age composition of Mbale emphasizing the need to plan more for children as they are the majority.



Source: UN-Habitat, 2012

Figure 4.4 Population pyramid of Mbale Municipal Council

The population density in Industrial division and Northern division was between 1542 – 3675 persons per sq. km while in Wanale division between 970 and 1541 persons per sq. km (Figure 4.5). The population projections from 2004 to 2012 are presented in Table 4.5.



Source: MWE, 2010

Figure 4.5 Population densities by sub-county in Mbale district (persons/km<sup>2</sup>)



**Table 4.5:** Population projections (2004 – 2012) for Mbale Municipality

| Year         | 2004          | 2005          | 2006          | 2007          | 2008          | 2009          | 2010          | 2011          | 2012          |
|--------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Male         | 36,300        | 37,200        | 38,200        | 39,300        | 40,300        | 41,400        | 42,500        | 43,700        | 44,800        |
| Female       | 38,000        | 38,800        | 39,600        | 40,400        | 41,300        | 42,200        | 43,100        | 44,000        | 44,900        |
| <b>Total</b> | <b>74,300</b> | <b>76,000</b> | <b>77,800</b> | <b>79,700</b> | <b>81,600</b> | <b>83,600</b> | <b>85,600</b> | <b>87,700</b> | <b>89,700</b> |

#### 4.3.5 Level of Education and Literacy

Educational institutions are many, ranging from nursery, primary, and secondary schools to higher institutions of learning, which vary from privately owned to Government institutions. Most of these institutions are found in the Northern Division, while the rest are in Wanale Division. The major higher institutions of learning include: the Islamic University in Uganda, the School of Clinical Officers, and the Mbale School of Hygiene. Others include Mbale Secondary School believed to be one of the oldest schools in Eastern Uganda. The literacy level is at 67.4 percent.

#### 4.3.6 Healthcare Services

There are a number of health institutions in the municipality, with the Mbale Regional Hospital being the largest and serving as a referral hospital for the eastern region of Uganda. Other health institutions include the CURE Hospital for specialized orthopaedic services, the Ahamadiya Hospital, the Municipal Health Centre, Namakwekwe Maternity Centre and Namatala Health Centre IV. Private clinics, First Aid posts, and drug shops are fairly distributed in the municipality.

Government Health Centres procure drugs using the Primary Health Care (PHC) Conditional Grant from the Central Government. The Municipality however, has limited local revenue allocated for the procurement of drugs. As a result, there is constant shortage of drugs and equipment in health centres which compromises the provision of quality and affordable health care to the residents of Mbale. This has made the population vulnerable to the outbreak of diseases such as dysentery, cholera, malaria, diarrhoea, measles, tetanus, and HIV/ AIDs.

The HIV/AIDs epidemic, which Uganda has experienced over the last two decades, is believed to have increased the incidence of orphaned children in Uganda. The number of orphaned children who are less than 18 is 34,744 (Uganda population census UBOS, 2002). According to the State of Uganda Population Report 2010 however, there has been a decline of HIV/ AIDs from the peak of 18 percent in 1992 to 6.4 percent in 2009 in Uganda. This positive achievement has been achieved through deliberate HIV/AIDS reduction policies which Mbale district has benefited from.

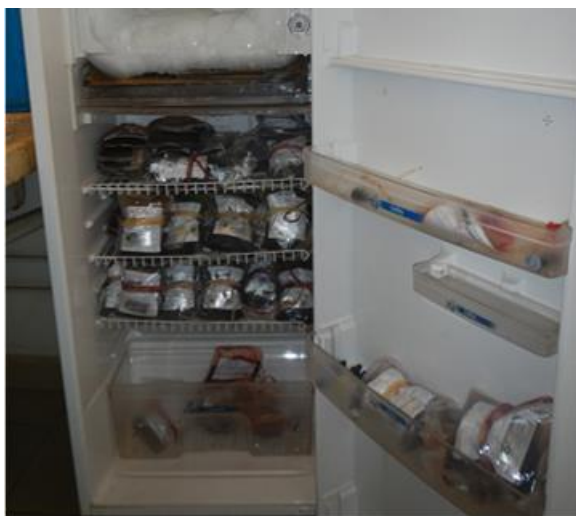
Major providers of laboratory/diagnostic services are Mbale Regional Referral Hospital and the Joint Clinical Research Centre (JCRC): JCRC offers a whole range of diagnostic and monitoring laboratory tests including CD4, DNA, HIV Rapid and ELISA testing, HIV drug resistance, Viral load, Syphilis tests, among others. The microbiology laboratory at the site is able to perform TB screening (sputum analysis for AAFBs); the autoclave for waste disposal is fully functional. Other laboratories at the site include virology, haematology, chemistry and immunology.



**Photo 4.2:** Specimen reception of the existing laboratory



**Photo 4.3:** Microbiological section of laboratory



**Photo 4.4:** Fridge used for storage of blood at the lab



**Photo 4.5:** T.B laboratory at the proposed project site

#### **4.3.7 Household Characteristics, Livelihoods and Poverty Level**

The household characteristics, livelihoods and poverty have a direct impact healthcare of communities and vice versa. A variety of health conditions such as air quality, building standards, noise, contaminated water, food and toilet facilities are evident in some household environments and these normally undermine the health of status of the occupants. On the other hand, better living conditions can be achieved by a health society with less expense on healthcare which can be achieved by early diagnosis and treatment of an ailment.

Mbale Municipality is characterized by high levels of poverty, poor and illegally constructed housing structures, overcrowding, poor sanitation, and inadequate basic services delivery. This situation can be attributed to rapid urbanization that has not matched the capacity to plan and manage urban growth. The growth of slums has therefore become a natural indicator of the effects of rapid urbanization.

The average household sizes for each division in Mbale Municipality are indicated in Table 4.6. According to the 2002 Uganda Population and Housing Census, approximately 51 percent or 35,922 of the residents of Mbale Municipality lived in an independent house or flat and the other 49 percent or 34,514 continued to share their accommodation.

**Table 4.6:** Household average size and headship by division

| Division   | Average Household Size | Distribution by households head (%) |             |              |
|------------|------------------------|-------------------------------------|-------------|--------------|
|            |                        | Female headed                       | Male headed | Child headed |
| Northern   | 3.7                    | 25.1                                | 73.1        | 1.8          |
| Industrial | 4.3                    | 18.1                                | 80.2        | 1.8          |
| Wanale     | 4.7                    | 18.5                                | 80.0        | 1.5          |
| District   | 5.6                    | 11.2                                | 88.8        | 0.0          |

Source: UBOS, 2012



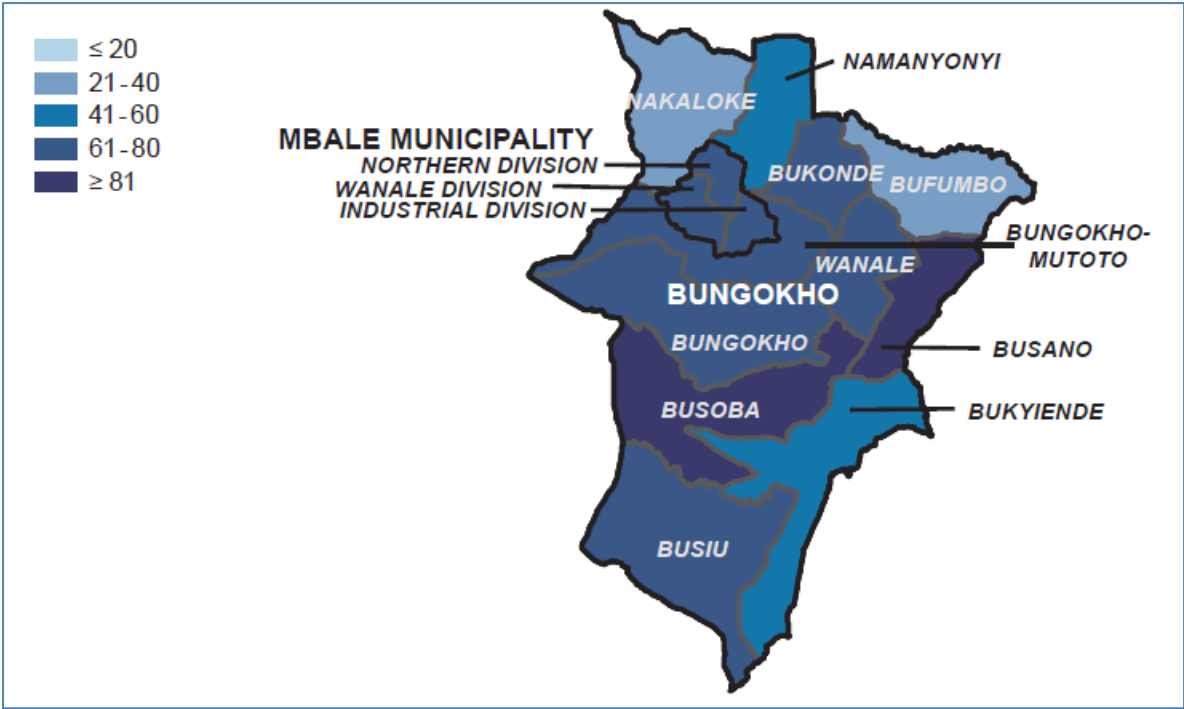
**Photo 4.6:** Some of the structures and overcrowding nature near the entrance of Mbale RRH

Like in other urban centres of Uganda, rural to urban migrations has resulted in the fast development of informal settlements in the municipality as most of the immigrants are poor and cannot afford to live in good quality houses. Notable slum areas in Mbale include: Kikamba, Barracks, Mutukula, Kiteso, Bulago, Bujoloto cells, Kiduda, Karimojong, Sisye and Muvule wards.

#### 4.3.8 Water Supply

Mbale Municipality is connected to the water supply system provided by the National Water and Sewerage Corporation. Access to safe drinking water by sub-county is presented in Figure 4.6 with the municipality having accessibility ranging between 61 and 80 percent. The distribution of different types of water sources in the district is presented in Figure 4.7. In addition, the hospital has a separate groundwater supply system mainly catering the wards of the expectant mothers. This is located across the proposed project site.





Source: MWE, 2010

Figure 4.6 Access to safe drinking water in Mbale district (%)



**Photo 4.7:** Groundwater supply system for emergency water supply to the ward of expectant mothers

#### 4.3.9 Waste Management

There is only one disposal ground in Mbale municipality situated in the industrial area of Industrial division. However, the composting facility receives only non-hazardous and biodegradable waste. It also receives non-biodegradable waste of domestic nature for landfilling. The waste from the hospital used to be collected by contractor "Green Label" who no longer provides the service. The municipality also provided a skip to the hospital only for disposal of non-hazardous domestic solid waste. An incinerator was installed in the hospital though this was reported to be inadequate for the amount of medical waste generated in the hospital. The assessment report for the incinerator is present in Appendix B. At the time of this study, the incinerator was not yet commissioned and thus not operated. Although the waste in the hospital is segregated, for example, in marked bins located in the laboratory, when it is all dumped and burnt openly in a gazetted dumping area behind the TB ward.



**Photo 4.8:** Incinerator installed at the hospital behind the TB ward





**Photo 4.9:** Solid waste collection area



**Photo 4.10:** Incinerators used for burning waste



**Photo 4.11:** Open dumping and burning of medical waste at Mbale RRH



## 5 POLICY, LEGAL AND INSTITUTIONAL FRAMEWORK

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### 5.1 INTRODUCTION

In Uganda, the key legislation governing an ESIA study includes the National Environmental Act (Cap 153) of the laws of Uganda and the Environmental Impact Assessment Regulations (1998). National Environmental Act established NEMA and entrusts it with the responsibility to ensure compliance with ESIA process and procedures in planning and execution of development projects. The procedures require that a project proponent prepares an EIS with a clear assessment of relevant potential impacts, based on terms of reference (TORs) developed from a scoping exercise. This requires that the ESIA addresses potential direct and indirect socio-environmental impacts during the pre-construction, construction, operation and decommissioning phases together with attendant environmental and social management plan (ESMP).

Policies, legal and institutional framework considered relevant to this proposed project are discussed in this section. Various laws here reviewed relate to minimum acceptable construction operational requirements, environmental quality, land use, public health, occupational safety, labour standards and international legal obligations. The construction and equipping of health facilities ESIA was also benchmarked against international best-practice standards of the World Bank and WHO.

### 5.2 POLICY FRAMEWORK

#### 5.2.1 The National Environment Management Policy, 1994

The overall goal of this policy is the promotion of sustainable economic and social development mindful of the needs of future generations and the EIA is one of the vital tools it considers necessary to ensure environmental quality and resource productivity on a long-term basis. It calls for integration of environmental concerns into development policies, plans and projects at national, district and local levels. Hence, the policy requires that projects or policies likely to have significant adverse ecological or social impacts undertake an EIA before their implementation. This is also reaffirmed in the National Environment Act, Cap 153 which makes EIA a requirement for eligible projects (Third Schedule).

*Relation to the project: At the national policy level, environment and development are interrelated and this policy requires that environmental aspects are considered in all development projects such as the proposed health project.*

#### 5.2.2 The National Medical Equipment Policy, 2009

The objective of the policy is to ensure equipment and furniture are managed economically, efficiently, effectively and sustainably through guided:

- Acquisition of medical equipment and furniture,
- Utilization, regulation and quality assurance of medical equipment and furniture,
- Maintenance of medical equipment and furniture,
- Monitoring and evaluation of performance of medical equipment and furniture and
- Proper disposal of medical equipment and furniture.



*Relation to the project: This policy calls for sustainable management of equipment installed at healthcare facilities. Sustainable management entails regular maintenance to reduce breakdown (hence waste) and inefficient energy consumption.*

### **5.2.3 The National Health Policy, 1999**

The overall objective of health sector policy is to reduce mortality, morbidity and fertility, and the disparities therein. Ensuring access to the minimum health care package is a central strategy to this goal. This project is therefore in line with the strategies of this policy.

### **5.2.4 National Policy on Injection Safety and Health Care Waste Management, 2004**

The policy aims at ensuring safe injection practices and proper management of healthcare waste through appropriate procurement, distribution and monitoring of equipment/ supplies and increased awareness.

*Relation to the project: One of the key objectives of this policy is to ensure proper healthcare waste management which should be an important environmental sustainability aspect of the proposed project.*

## **5.3 LEGAL FRAMEWORK**

### **5.3.1 Constitution of the Republic of Uganda, 1995**

The 1995 Uganda Constitution provides that every person has a right to own property [Section 26.1] and that no person shall be deprived of property or any interest in or right over property without payment of fair and adequate compensation. The same constitution gives government powers to acquire land (compulsory acquisition) in public interest [Article 273(a)]. The Constitution [Chapter 3, Article 17J] entrusts Government with the duty of ensuring that Ugandans enjoy a healthy environment.

*Relation to the project: The constitution is the cardinal law in Uganda upon which all environmental laws and regulations are founded. All environmental impact actions of the project are therefore meant to conform to the broader objectives of the Constitution which requires a health environment for all citizenry.*

### **5.3.2 National Environment Act, Cap 153**

The National Environment Act (Chapter 153 of Laws of Uganda) establishes and defines functions of NEMA as a body responsible for management, monitoring and supervision of all environmental conservation activities (Section 4). This act provides for various strategies and tools for environment management, which also includes the EIA (Section 19) for projects likely to have significant environmental impacts. The Act also mandates NEMA with a leading role to review environmental impact statements. NEMA sets multimedia environmental standards (Sections 24-32) to prevent contamination of air, water and soil resources. The Act also mandates NEMA with responsibility for in-situ and ex-situ conservation of biological fauna and flora resources either on land or in water (Sections 42 and 43). Section 48 empowers NEMA, district environment committees and local environment committees to be responsible for monitoring of local land-use plans, which should be in conformity with national land-use plan. Section 106 outlines provisions to enable compliance with obligations of international environmental conventions. Section 35 entrusts NEMA, lead agencies and local government environment committees with powers to protect the environment from human activities that

could adversely affect it. Section 56 prohibits discharge of hazardous substances, chemicals, oil, etc. into the environment except in accordance with guidelines prescribed by NEMA.

The Act outlines principles of environmental management and rights to a decent environment and also sets out principles for:

- Institutional arrangements;
- Environmental planning;
- Environmental regulations;
- Environmental standards;
- Environmental restoration orders and easements;
- Records, inspection and analysis;
- Financial instruments;
- Offences;
- Judicial proceedings; and
- International obligations.

The Third Schedule of the National Environment Act (Cap 153) does not specifically list healthcare facilities under scheduled projects, nonetheless, two sections thereof related to function or waste management mean that these facilities are not exonerated from the general EIA process. Section 12 on the Schedule requires that projects related to:

- a) Sites solid waste disposal;
- b) Sites for hazardous waste disposal;
- c) Sewage disposal;
- d) Atmospheric emissions;
- e) Offensive odours; should undertake a full EIA.

This Act also formed the basis for enactment of the Environmental Impact Assessment Guidelines, 1997 and Environmental Impact Assessment Regulations, 1998 which together prescribe the EIA process in Uganda. The process is schematically presented in NEMA's Environmental Impact Assessment (EIA) Reference Manual as shown in Figure 5.1.

*Relation to the project: The Act is governs and guides environmental management in Uganda. This EIA is prepared to conform to the Act's requirement that projects likely to have significant environmental impact undertake EIA before they are implemented.*

### **5.3.3 Local Governments Act, Cap 243**

This Act provides for decentralized governance and devolution of central government functions, powers and services to local governments that have own political and administrative set-ups. According to Section 9 of the Act, a local government is the highest political and administrative authority in its area of jurisdiction and shall exercise both legislative and executive powers in accordance with the Constitution.

*Relation to the project:* The project will be under jurisdiction of Mbale District, which is mandated under the Local Governments Act, Cap 243 to sanction and oversee development projects in the local government. The District Environmental Officer and Municipal Environmental Officer are mandated to inspect and monitor environmental considerations for development projects in their areas of jurisdiction.

#### **5.3.4 Public Health Act, Cap 281**

The Public Health Act aims at avoiding pollution of environmental resources that support health and livelihoods of communities. It gives local authorities powers (Section 103) to prevent pollution of watercourses in interest of public good.

*Relation to the project:* This Act relates to disposal of waste from the proposed laboratory in so far as improper handling, disposal of solid waste and effluent some of which will be classified hazardous, could potentially impact the public health.

#### **5.3.5 National Environment (Standards for Discharge of Effluent into Water or on Land) Regulations, 1999**

Section 6 (2) details maximum permissible limits for 54 regulated contaminants which must not be exceeded before effluent is discharged into water or on land. For this project, this standard is appliance to liquid waste/ sewage disposal from the laboratory.

**Table 5.1:** National discharge standards for selected pollutants

| <b>Parameter</b>         | <b>National discharge standards</b> |
|--------------------------|-------------------------------------|
| BOD <sub>5</sub> (mg/l)  | 50                                  |
| Suspended solids (mg/l)  | 100                                 |
| Faecal coliforms         | 10,000 counts/ 100ml                |
| Chlorine residual (mg/l) | 1 mg/l                              |
| pH                       | 6-8                                 |
| Phenols (µg/l)           | 0.2 mg/l                            |
| Oil and grease (mg/l)    | 10 mg/l                             |
| Total Phosphorus (mg/l)  | 10 mg/l                             |
| Temperature              | 20-35°C                             |

Source: The National Environment (Standards for Discharge of Effluent into Water or on Land) Regulations, 1999.

*Relation to the project:* Effluent discharged from the laboratory should conform to these regulations.

#### **5.3.6 National Environment (Noise Standards and Control) Regulations, 2003**

Part III Section 8 (1) requires facility operators, to use the best practicable means to ensure that the emission of noise does not exceed the permissible noise levels. The regulations require that persons to be exposed to occupational noise exceeding 85 dBA for eight hours in a day should be provided with requisite ear protection.

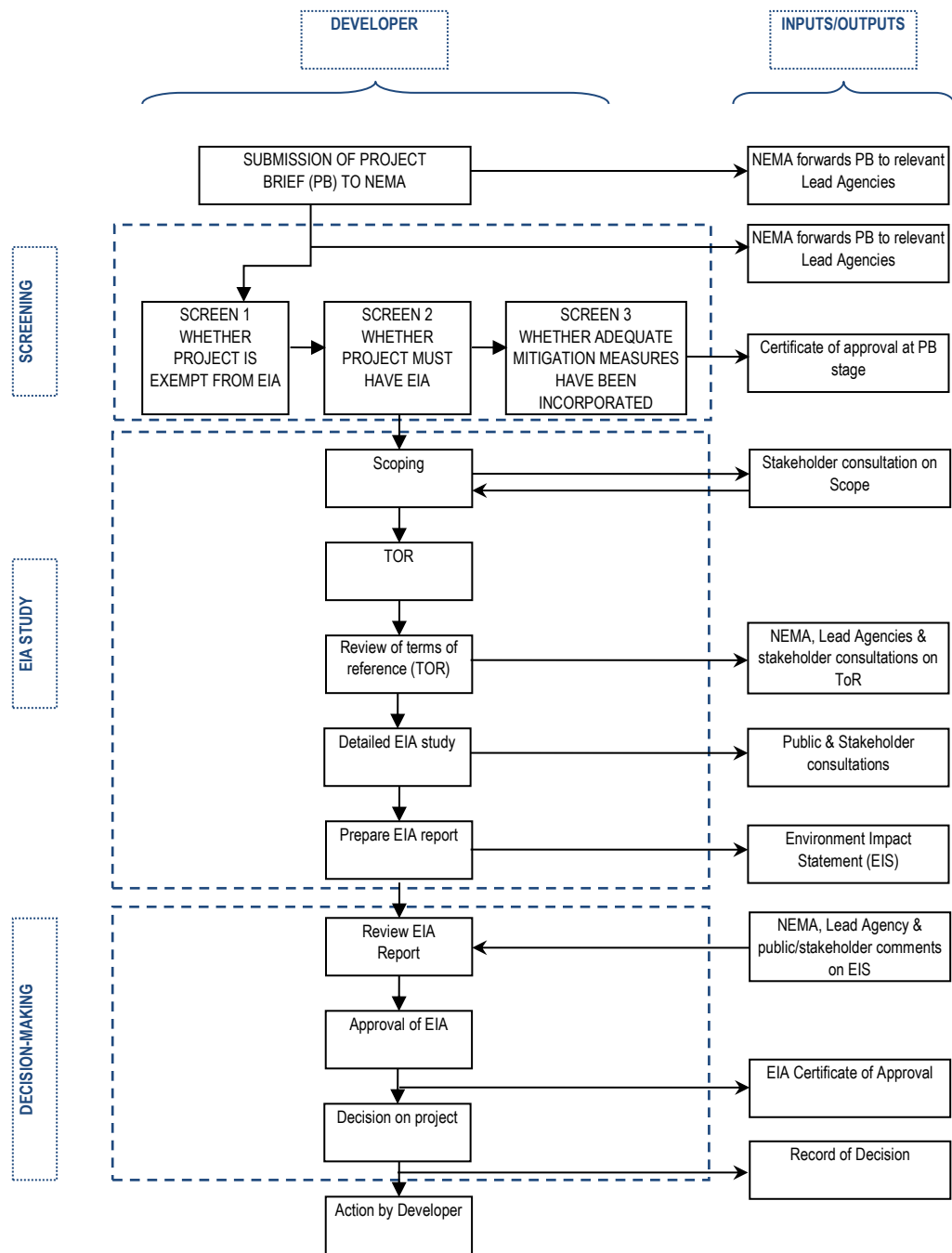


Figure 5.1 ESIA process in Uganda

Table 5.2: Regulatory noise limits

| Facility           | Noise limits dB (A) (Leq) |        |
|--------------------|---------------------------|--------|
|                    | Day*                      | Night* |
| Construction sites | 75                        | 65     |

\*Time frame: Day 6.00 a.m -10.00 p.m; Night 10.00 p.m. - 6.00 a.m.

Source: The National Environment (Noise Standards and Control) Regulations, 2003.

*Relation to the project:* Both during construction and operation of the laboratory, noise generated should not exceed limits prescribed by these regulations.

### 5.3.7 National Environment (Waste Management) Regulations, 1999

These regulations require waste disposal in a way that would not contaminate water, soil, and air or impact public health.

*Relation to the project:* These regulations apply to both construction and operation-phase waste which should be managed in a way such as to avoid environmental and public health impact.

### 5.3.8 Draft National Air Quality Standards, 2006

The draft national air quality standards provide the following regulatory limits (Table 5.3).

**Table 5.3:** Uganda's regulatory air quality standards for selected pollutants

| Pollutant                           | Averaging time for ambient air          | Standard for ambient air                            |
|-------------------------------------|---|---|
| Carbon dioxide (CO <sub>2</sub> )   | 8 hour                                  | 9.0 ppm   |
| Carbon monoxide (CO)                | 8 hour                                  | 9.0 ppm   |
| Hydrocarbons                        | 24 hour                                 | 5 mg m <sup>-3</sup>                                |
| Nitrogen oxides (NO <sub>x</sub> )  | 24 hour<br>1 year arithmetic mean       | 0.10 ppm  |
| Smoke                               | Not to exceed 5 minutes in any one hour | Ringlemann scale No.2 or 40% observed at 6m or more |
| Soot                                | 24 hour                                 | 500 µg Nm <sup>-3</sup>                             |
| Sulphur dioxide (SO <sub>2</sub> )  | 24 hour                                 | 0.15 ppm  |
| Sulphur trioxide (SO <sub>3</sub> ) | 24 hour                                 | 200 µg Nm <sup>-3</sup>                             |

Note: ppm = parts per million; "N" in µg/Nm<sup>-3</sup> connotes normal atmospheric conditions of pressure and temperature (25oC and 1 atmosphere).

*Relation to the project:* These standards will apply to especially onsite waste incineration during (post-construction) use of the laboratory. Emissions from the incinerator should be within limits prescribed by the regulations.

### 5.3.9 Employment Act, 2006

Employment Act, 2006 repeals Employment Act (Cap 219) enacted in 2000. This Act is the principal legislation that seeks to harmonize relationships between employees and employers, protect workers interests and welfare and safeguard their occupational health and safety through:

- i) Prohibiting forced labour, discrimination and sexual harassment at workplaces (Part II; Part IV).
- ii) Providing for labour inspection by the relevant ministry (Part III).
- iii) Stipulating rights and duties in employment (weekly rest, working hours, annual leave, maternity and paternity leaves, sick pay, etc. (Part VI).
- iv) Continuity of employment (continuous service, seasonal employment, etc (Part VIII).

This Act is relevant to the project both during the construction and operational phase.

*Relation to the project: The Act will govern labour type and conditions under which person hired by the project work. It prohibits Child labour (a condition the contractor must comply with) as well as providing guidance on work rights during the post-construction phase.*

#### **5.3.10 Occupational Safety and Health Act (2006)**

The Act replaces the Factories Act (1964). It departs from the original listing of “don’ts” and adopts a scientific approach in which technical measures required for protection of workers are prescribed, hence taking on a “preventive approach”. The Act provides for prevention and protection of persons at all workplaces from injuries, diseases, death and damage to property. It covers not just the “factory” (as did the Factories Act) but also any workplace where persons are employed and its provisions extend not just to employees but to any other persons that may be legitimately present in a workplace and are at risk of injury or disease. Employers must protect workers from adverse weather and provide clean and healthy work environment, sanitary conveniences, sanitary and protective gear.

*Relation to the project: The Act is applicable relation to protection of the construction workers and health workers (and medical waste collectors) against secondary injuries during execution of their duties or work.*

### **5.4 INSTITUTIONAL FRAMEWORK**

#### **5.4.1 National Environmental Management Authority (NEMA)**

The National Environmental Act, Cap 153 establishes NEMA as the principal agency responsible for coordination, monitoring and supervision of environmental conservation activities. NEMA is under the Ministry of Water and Environment (MWE) but has a cross-sectoral mandate to oversee the conduct of EIAs through issuance of guidelines, regulations and registration of practitioners. It reviews and approves environmental impact statements in consultation with any relevant lead agencies.

NEMA works with District Environment Officers and local environment committees at local government levels who also undertake inspection, monitoring and enforce compliance on its behalf. In Government ministries, NEMA works with Environmental Liaison Units to ensure incorporation of environmental issues in their activities, policies and programs.

*Role in the project: NEMA will:*

- *Review and approve the ESIA report (ESIS)*
- *Through Mbale District Environment Officer, undertake environmental monitoring during project implementation.*

#### **5.4.2 Ministry of Health (MOH)**

This project will be executed by MOH which is to undertake policy formulation, quality assurance, coordination, monitoring and evaluation of health service delivery in Uganda.

*Role in the project: MOH is the project proponent with obligation to fulfil all environmental requirements for every aspect of the project that could bear socio-environmental impact.*

### **5.4.3 Ministry of Gender, Labour & Social Development**

This ministry sets policy direction and monitoring functions related to labour, gender and general social development. Its OHS Department in the ministry is responsible for inspection and mentoring of occupational safety in workplaces and this could be during project construction and operation of the laboratory facilities.

*Role in the project: The OHS Department in this Ministry will be responsible for undertaking inspections of construction sites to ensure safe working conditions.*

### **5.4.4 District Local Administration Structures**

The proposed project is within the jurisdiction Mbale District Local Government headed by a Local Council V (LC V) Chairman and Chief Administration Officer (CAO) who are the political head and technical head respectively. Various district offices whose functions would be relevant to the project include offices of Natural Resources/Environment, District Health Inspector, District Planner, Community Development Officer, District Director of Health Services, District Water Officer, Town Council and District Engineer. Equally important are village-level local council administration (LC I and LC III). Leaders at these levels of local administration are closer to residents and therefore important in effective community mobilization, sensitization and dispute resolution given that the laboratory is also going to serve cross-border communities.

*Role in the project: Local government structures are important for mobilising support for the project as wells monitoring its social-environmental impacts both during construction and operation phases.*

## **5.5 WORLD BANK GROUP POLICIES AND GUIDELINES**

This project has been benchmarked against World Bank Group (WBG) standards since IDA is one of the 5 member organizations of the WBG. These standards, practices or guidelines are discussed below.

### **5.5.1 World Bank Operating Policies**

The World Bank requires environmental assessment (EA) of projects proposed for Bank financing to help ensure that they are environmentally sound and sustainable, and thus to improve decision making. Environmental Assessment is one of the 10 environmental and social Safeguard Policies that WBG uses to examine potential environmental risks and benefits associated with Bank lending operations. The Bank's Environmental Assessment policy and procedures are described in Operational Policy/Bank Procedures - OP/BP 4.01. Detailed advice and guidance on the conduct of environmental assessment is provided publicly by the World Bank in its Environmental Sourcebook and updates. During project preparation, the World Bank examines the implications of the proposed project for a series of policies below:

- Environmental Assessment;
- Natural Habitats;
- Forestry;
- Pest Management;
- Cultural Property;

- Indigenous Peoples;
- Involuntary Resettlement;
- Safety of Dams;
- Projects in International Waters; and
- Projects in Disputed Areas.

From the nature of proposed project and the fact that project activities would largely entail construction of new buildings on hospital premises, only policy OP/BP 4.01 would be triggered by this project.

## **5.5.2 WB Guidelines**

Under its “General EHS Guidelines (April 30, 2007)”, the World Bank has several guidelines shown in Table 5.4, many of which are applicable to various components of the proposed project namely:

- i) Air emissions from onsite waste combustion units (“incinerators”)
- ii) Hazardous waste management
- iii) Noise
- iv) Occupational health and safety (against biological and radiological hazards).
- v) Community health and safety including traffic safety such as during project construction or disease prevention (where incinerators emission waft into and affect not only local communities but also patients visiting or admitted in hospital including their attendants and the hospital staff).
- vi) Construction and decommissioning.

While most of above WBG guidelines apply to the proposed project in one way or the other, in sections below are discussed four environmental, health and safety (EHS) guidelines, namely:

- i) EHS Guidelines - Air Emissions And Ambient Air Quality
- ii) EHS Guidelines - Waste Management
- iii) EHS Guidelines - Health Care Facilities
- iv) EHS Guidelines - Hazardous Materials Management
- v) EHS Guidelines - Construction and Decommissioning

### **5.5.2.1 WBG EHS Guidelines: “Air emissions and ambient air quality”**

#### **a) General approach**

These guidelines require projects with “significant” sources of air emissions, and potential for significant impacts to ambient air quality to prevent or minimize impacts by ensuring that emissions do not result in pollutant concentrations that reach or exceed relevant ambient quality guidelines and standards by applying national legislated standards (or in their absence, the current WHO Air Quality Guidelines, or other internationally recognized sources). Uganda currently has (draft) national air quality standards applicable to this project, specifically incinerator emissions. The standards, however, make no mention of dioxins which are potent cancer-inducing, expected in incineration emissions.

In these guidelines “significant” refers to sources which can contribute a net emissions increase of one or more of the following pollutants within a given air shed:

- Particulate matter of size 10 microns (PM10): 50 tons per year (tpy);



- Oxides of nitrogen (NO<sub>x</sub>): 500 tpy;
- Sulphur dioxide (SO<sub>2</sub>): 500 tpy; or as established through national legislation;
- Equivalent heat input of 50 MWth or greater.

**Table 5.4:** WBG General EHS Guidelines (April 30, 2007)

|   |
|---|
| <b>1. Environmental</b>                         |
| 1.1 Air Emissions and Ambient Air Quality       |
| 1.2 Energy Conservation                         |
| 1.3 Wastewater and Ambient Water Quality        |
| 1.4 Water Conservation                          |
| 1.5 Hazardous Materials Management              |
| 1.6 Waste Management                            |
| 1.7 Noise                                       |
| 1.8 Contaminated Land                           |
| <b>2. Occupational Health and Safety</b>        |
| 2.1 General Facility Design and Operation       |
| 2.2 Communication and Training                  |
| 2.3 Physical Hazards                            |
| 2.4 Chemical Hazards                            |
| 2.5 Biological Hazards                          |
| 2.6 Radiological Hazards                        |
| 2.7 Personal Protective Equipment (PPE)         |
| 2.8 Special Hazard Environments                 |
| 2.9 Monitoring                                  |
| <b>3. Community Health and Safety</b>           |
| 3.1 Water Quality and Availability              |
| 3.2 Structural Safety of Project Infrastructure |
| 3.3 Life and Fire Safety (L&FS)                 |
| 3.4 Traffic Safety                              |
| 3.5 Transport of Hazardous Materials            |
| 3.6 Disease Prevention                          |
| 3.7 Emergency Preparedness and Response         |
| <b>4. Construction and Decommissioning</b>      |
| 4.1 Environment                                 |
| 4.2 Occupational Health & Safety                |
| 4.3 Community Health & Safety                   |

Going by this classification, all onsite incineration units at the laboratory/ hospital facilities are “non-significant” sources since no unit at the facilities had capacity to generate the foregoing levels of air pollutants. Two national documents on healthcare waste indicate that a hospital generates 0.1 kg/bed/day excluding pathological waste.

The fact that onsite incineration units burn small waste volumes and generate low levels of emissions could be the reason such “non-significant” units are not provided with (and probably do not require) emissions control.

It should nonetheless be noted WBG guidelines advise that impact significance of emission of inorganic and organic pollutants should be established on a project-specific basis taking into account toxic and other properties of the pollutant. While emissions from such small combustion units are considered low and, with a sufficiently tall stack, would be easily dispersed in the atmosphere with little health risk, locating incineration units close to dwellings and healthcare buildings poses a risk of downwash and emissions wafting into indoor environment- a paradoxical situation for facilities supposed to heal the sick.

Incineration emissions from healthcare facilities may contain significant amounts of particulate matter, heavy metals, dioxins, furans, sulphur dioxide and hydrochloric acid. Of key concern are dioxins which are potent cancer-inducing compounds.

The temperatures needed to breakdown dioxin are typically not reached when burning waste in open air (200-400°C) causing high dioxin emissions. Dioxin can only be destroyed above 850°C, otherwise it remains in atmosphere emissions or in incineration ash where it can leach into groundwater when rain falls on ash piles.

## b) Emissions control recommendations

To control emission from small combustion sources, WBG guidelines provide several recommendations but in the context of this project, one factor that can be improved is incinerator stack height. Indeed the guidelines advise that stack height for all point sources of emissions, (whether “significant” or not ) should be designed according to good international industry practice (GIIP) (see Figure 5.2) to avoid high ground-level pollutant concentrations due to downwash, building wakes or eddy effects and to ensure reasonable dispersion to minimize environmental or health impacts. These guidelines also recommend annual stack emission testing for NO<sub>x</sub> and SO<sub>2</sub>.

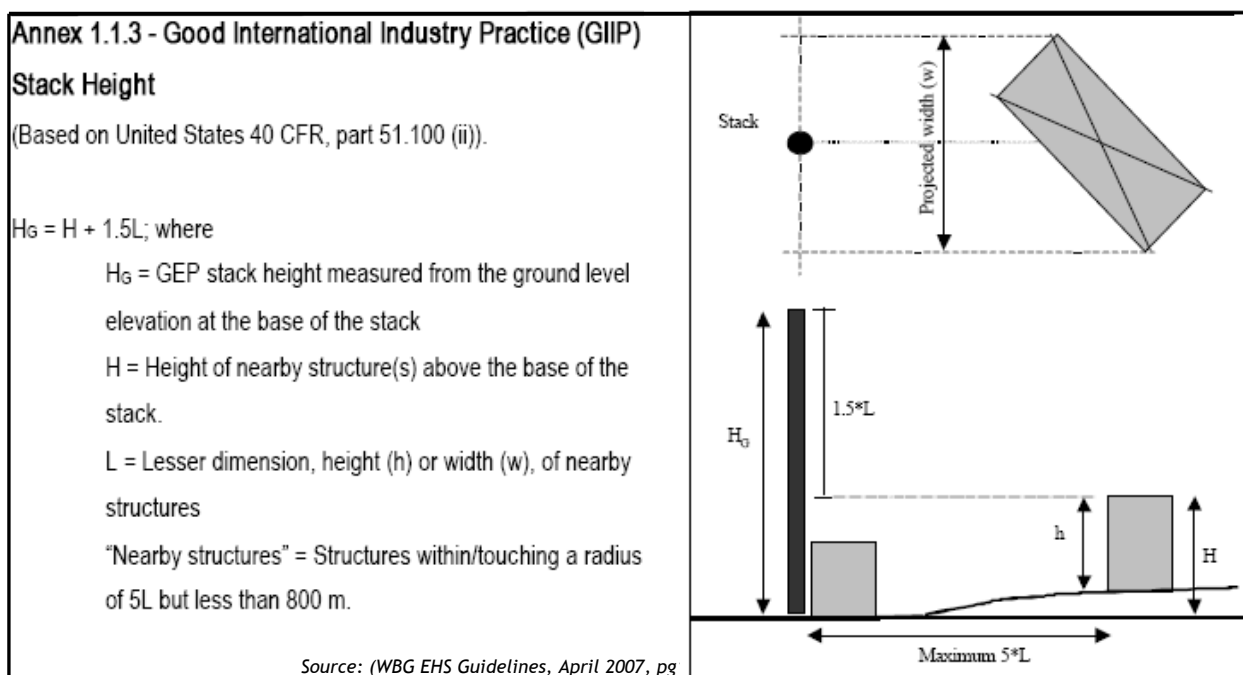


Figure 5.2 Recommended stack design for small combustion sources

## c) Implication for this project

For this project, unless space is a critical limitation, this stack design approach should be adopted wherever incinerators are installed. The guidelines discourage open-burning of solid wastes, whether hazardous or non-hazardous, is not considered good practice and should be avoided, as the generation of polluting emissions from this type of source cannot be controlled.

While small onsite incineration units handling minimal healthcare waste volumes might not require emission control according to these Guidelines, the management including disposal of healthcare waste has become an issue of growing concern in many places in Uganda. Infectious medical waste has been dumped indiscriminately, burned uncontrollably and buried irresponsibly posing considerable public health risk. To abate this impact, government should start to think of a medium-term approach where medical waste is incinerated at centralized (local, regional or national) facilities designed to offer the following social-environmental benefits:

- Total destruction of hazardous constituents (e.g. dioxins only destroyed >850°C).
- Destruction of Infectious Waste.
- Scrub or treat to remove obnoxious gaseous emissions (dioxins, respirable particulates or PM<sub>2.5</sub>, mercury, etc.).
- Assured process control.
- Cost-effective operation.

This approach would necessitate appropriate policy and regulatory framework to induce private sector involvement.

#### **5.5.2.2 WBG EHS Guidelines: “Waste management”**

##### **a) General approach**

These guidelines apply to both non-hazardous and hazardous waste. They advocate for waste management planning where waste should be characterized according to: composition, source, types, and generation rates. This is essential for laboratory facility comprised in this project since there is a need to segregate the different categories of waste generated both at the laboratory level and overall hospital level.

These guidelines call for implementation of a waste management hierarchy that comprises prevention, recycling/reuse; treatment and disposal. The guidelines require segregation of conventional waste from hazardous waste streams and if generation of hazardous waste cannot be prevented (as is the case at healthcare facilities); its management should focus on prevention of harm to health, safety, and environment, according to the following principles:

- Understanding potential impacts and risks associated with management of any generated hazardous waste during its complete lifecycle.
- Ensuring that people handling, treating and disposing of hazardous waste are reputable and legitimate enterprises, licensed by the relevant regulatory agencies and following good industry practice.
- Ensuring compliance with applicable regulations.

##### **b) Implication for this project**

The laboratory will generate relatively small quantities of (hazardous and non- hazardous) waste and for large generators (for example, the project hospitals), the Guidelines recommend monitoring to include:

- i) Regular visual inspection of all waste storage collection and storage areas for evidence of accidental releases and to verify that wastes are properly labelled and stored.
- ii) Regular audits of waste segregation and collection practices.
- iii) Tracking of waste generation trends by type and amount of waste generated, preferably by facility departments.
- iv) Keeping manifests or other records that document the amount of waste generated and its destination.
- v) Periodic auditing of third party treatment and disposal services including re-use and recycling facilities when significant quantities of hazardous wastes are managed by third parties. Whenever possible, audits should include site visits to the treatment storage and disposal location.

### **5.5.2.3 WBG EHS Guidelines: “facility design”**

#### **a) Applicability**

The EHS Guidelines for facility design include information relevant to management of EHS issues associated with laboratories which includes a diverse range of activities involving a referral hospital; inpatient and outpatient facilities.

These guidelines are applicable for planning new laboratory facilities.

#### **b) Laboratory facility design considerations**

These guidelines advise that design and functional layout of laboratory should ensure the following:

- Separation of clean / sterilized and dirty / contaminated materials and people flows;
- Development and inclusion of adequate disinfection / sterilization procedures and facilities;
- Adequate space for the storage of recyclable materials (e.g. cardboard and plastic) for pickup;
- Ventilation systems that provide isolation and protection from airborne infections;
- Design of water systems to provide adequate supplies of potable water to reduce risks of exposure waterborne pathogens;
- Provision of hazardous material and waste storage and handling areas;
- Selection of easily cleaned building materials that do not support microbiological growth, are slip-resistant, non-toxic, and non-allergenic, and do not include volatile organic compound (VOC)-emitting paints and sealants.

#### **c) Waste management**

Waste from laboratory can be divided into two groups:

- General waste similar in composition to domestic waste, generated during administrative, housekeeping, and maintenance functions.
- Specific categories of hazardous healthcare waste (see as detailed in Table 5.5).

Laboratory facilities should establish, operate and maintain a health care waste management system (HWMS) adequate for the scale and type of activities and identified hazards but entailing:

- i) Waste minimization, reuse, and recycling
- ii) Waste segregation at the point of generation,
- iii) On-site handling, collection, transport and storage based on safe practices below;
  - Seal and replace waste bags and containers when they are approximately three quarters full. Full bags and containers should be replaced immediately;
  - Identify and label waste bags and containers properly prior to removal;
  - Transport waste to storage areas on designated trolleys / carts, which should be cleaned and disinfected regularly;
  - Waste storage areas should be located within the facility and sized to the quantities of waste generated;
  - Unless refrigerated storage is possible, storage times between generation and treatment of waste should not exceed (in Warm climate) 48 hours during cool season, 24 hours during hot season;
  - Store radioactive waste in containers to limit dispersion, and secure behind lead shields;
  - Packaging containers for sharps should be puncture-proof;

These guidelines recognize incineration as a key source of air emission at healthcare facilities and pollutants emitted from incineration include:

- i) Heavy metals
- ii) Organics in flue gas
- iii) Various organic compounds (dioxins and furans)
- iv) Hydrogen chloride (HCl) and fluorides and potentially other halogens-hydrides (e.g. bromine and iodine)
- v) Typical combustion products such as sulphur oxides (SO<sub>x</sub>), nitrogen oxides (NO<sub>x</sub>), volatile organic compounds, monoxide (CO), carbon dioxide (CO<sub>2</sub>), and nitrous oxide (N<sub>2</sub>O).
- vi) Incineration residues such as fly ash and bottom ash may contain high concentrations of persistent organic pollutants (POPs).

For being ineffective in regard to emissions control, these WBG Guidelines caution against use of single-chamber and brick incinerators should be used only as a last resort option.

The Guidelines advise against mixing domestic and hazardous waste. Waste should be segregated at point of generation and non-hazardous waste, such as paper and cardboard, glass, aluminium and plastic, should be collected separately for possible recycling. Food waste should be segregated and composted. Infectious and / or hazardous wastes should be identified and segregated according to its category using a colour-coded system (Table 5.5) which provides good reference information for especially healthcare facility operators). If different types of waste are mixed accidentally, waste should be treated as hazardous.

#### **d) Occupational health and safety**

Health and safety hazards in healthcare facilities may affect healthcare providers, cleaning and maintenance personnel, and workers involved in waste management handling, treatment and disposal. Typical hazards which should be prevented with proper safety gear and practices include:

- Exposure to infections and diseases (blood-borne pathogens, and other potential infectious materials (OPIM))
- Exposure to hazardous materials / waste
- Fire safety
- Exposure to radiation

Occupational radiation exposure may result from equipment emitting X-rays and gamma rays (e.g. CT scanners), radiotherapy machines, and equipment for nuclear medicine activities. HCF operators should develop a comprehensive plan to control radiation exposure in consultation with the affected workforce. This plan should be refined and revised as soon as practicable on the basis of assessments of actual radiation exposure conditions, and radiation control measures should be designed and implemented accordingly.

**Table 5.5:** Treatment and disposal methods for categories of healthcare waste

| Type of waste  | Summary of treatment and disposal options / notes  |
|--|--|
| <p><b>Infectious waste:</b> Includes waste suspected to contain pathogens (e.g. bacteria, viruses, parasites, or fungi) in sufficient concentration or quantity to cause disease in susceptible hosts. Includes pathological and anatomical material (e.g. tissues, organs, body parts, human foetuses, animal carcasses, blood, and other body fluids), clothes, dressings, equipment / instruments, and other items that may have come into contact with infectious materials.</p> | <p><b>Waste Segregation Strategy:</b> Yellow or red coloured bag / container, marked “infectious” with international infectious symbol. Strong, leak proof plastic bag, or container capable of being autoclaved.</p> <p><b>Treatment:</b> Chemical disinfection; Wet thermal treatment; Microwave irradiation; Safe burial on hospital premises; Sanitary landfill; Incineration (Rotary kiln; pyrolytic incinerator; single-chamber incinerator; drum or brick incinerator)</p> <ul style="list-style-type: none"> <li>• Highly infectious waste, such as cultures from lab work, should be sterilized using wet thermal treatment, such as autoclaving.</li> </ul> <p><b>Anatomical waste</b> should be treated using Incineration (Rotary kiln; pyrolytic incinerator; single-chamber incinerator; drum or brick incinerator).</p>   |
| <p><b>Sharps:</b> Includes needles, scalpels, blades, knives, infusion sets, saws, broken glass, and nails etc.</p>  | <p><b>Waste Segregation Strategy:</b> Yellow or red colour code, marked “Sharps”. Rigid, impermeable, puncture-proof container (e.g. steel or hard plastic) with cover. Sharps containers should be placed in a sealed, yellow bag labelled “infectious waste”.</p> <p><b>Treatment:</b> Chemical disinfection; Wet thermal treatment; Microwave irradiation; Encapsulation; Safe burial on hospital premises; Incineration (Rotary kiln; pyrolytic incinerator; single-chamber incinerator; drum or brick incinerator)</p> <ul style="list-style-type: none"> <li>• Following incineration, residues should be landfilled.</li> <li>• Sharps disinfected with chlorinated solutions should not be incinerated due to risk of generating POPs.</li> <li>• Needles and syringes should undergo mechanical mutilation (e.g. milling or crushing) prior to wet thermal treatment</li> </ul> |
| <p><b>Pharmaceutical waste:</b> Includes expired, unused, spoiled, and contaminated pharmaceutical products, drugs, vaccines, and sera that are no longer needed, including containers and other potentially</p>   | <p><b>Waste Segregation Strategy:</b> Brown bag / container. Leak-proof plastic bag or container.</p> <p><b>Treatment:</b> Sanitary landfill<sup>a</sup>; Encapsulation<sup>a</sup>; Discharge to sewer <sup>a</sup>; Return expired drugs to supplier; Incineration (Rotary kiln; pyrolytic incinerator <sup>a</sup>); Safe burial on hospital premises<sup>a</sup> as a last resort.</p>   |

| Type of waste   | Summary of treatment and disposal options / notes   |
|---|---|
| contaminated materials (e.g. drug bottles vials, tubing etc.).  | <ul style="list-style-type: none"> <li>• Small quantities: Landfill disposal acceptable, however cytotoxic and narcotic drugs should not be landfilled. Discharge to sewer only for mild, liquid pharmaceuticals, not antibiotics or cytotoxic drugs, and into a large water flow. Incineration acceptable in pyrolytic or rotary kiln incinerators, provided pharmaceuticals do not exceed 1 percent of total waste to avoid hazardous air emissions. Intravenous fluids (e.g. salts, amino acids) should be landfilled or discharged to sewer. Ampoules should be crushed and disposed of with sharps.</li> <li>• Large quantities: Incineration at temperatures exceeding 1200 °C. Encapsulation in metal drums. Landfilling not recommended unless encapsulated in metal drums and groundwater contamination risk is minimal.</li> </ul>  |
| <p><b>Genotoxic / cytotoxic waste:</b> Genotoxic waste may have mutagenic, teratogenic, or carcinogenic properties, and typically arises from the faeces, urine, and vomit of patients receiving cytostatic drugs, and from treatment with chemicals and radioactive materials. Cytotoxic drugs are commonly used in oncology and radiology departments as part of cancer treatments.</p>   | <p><b>Waste Segregation Strategy:</b> See above for “infectious waste”. Cytotoxic waste should be labelled “Cytotoxic waste”.</p> <p><b>Treatment:</b> Return expired drugs to supplier; Chemical degradation; Encapsulation<sup>a</sup>; Inertization; Incineration (Rotary kiln, pyrolytic incinerator);</p> <ul style="list-style-type: none"> <li>• Cytotoxic waste should not be landfilled or discharged to sewer systems.</li> <li>• Incineration is preferred disposal option. Waste should be returned to supplier where incineration is not an option. Incineration should be undertaken at specific temperatures and time specifications for particular drugs. Most municipal or single chamber incinerators are not adequate for cytotoxic waste disposal. Open burning of waste is not acceptable.</li> </ul>  |
| <p><b>Chemical waste:</b> Waste may be hazardous depending on the toxic, corrosive, flammable, reactive, and genotoxic properties. Chemical waste may be in solid, liquid, or gaseous form and is generated through use of chemicals during diagnostic / experimental work, cleaning, housekeeping, and disinfection. Chemicals typically include formaldehyde, photographic chemicals, halogenated and nonhalogenated solvents, organic chemicals for cleaning / disinfecting, and various inorganic chemicals (e.g. acids and alkalis).</p> | <p><b>Waste Segregation Strategy:</b> Brown bag / container. Leak-proof plastic bag or container resistant to chemical corrosion effects.</p> <p><b>Treatment:</b> Return unused chemicals to supplier; Encapsulation<sup>a</sup>; Safe burial on hospital premises<sup>a</sup>; Incineration (Pyrolytic incinerator<sup>a</sup>);</p> <ul style="list-style-type: none"> <li>• Facilities should have permits for disposal of general chemical waste (e.g. sugars, amino acids, salts) to sewer systems.</li> <li>• Small hazardous quantities: Pyrolytic incineration, encapsulation, or landfilling.</li> <li>• Large hazardous quantities: Transported to appropriate facilities for disposal, or returned to the original supplier using shipping arrangements that abide by the Basel Convention. Large quantities of chemical waste should not be encapsulated or landfilled.</li> </ul> |
| <p><b>Radioactive waste:</b> Includes solid, liquid, and gaseous materials that have been contaminated with radionuclides. Radioactive waste originates from activities such as organ imaging, tumour localization, radiotherapy, and research / clinical laboratory procedures, among others, and may include glassware, syringes, solutions, and excreta from treated patients.</p>   | <p><b>Waste Segregation Strategy:</b> Lead box, labelled with the radioactive symbol.</p> <p><b>Treatment:</b> Radioactive waste should be managed according to national requirements and current guidelines from the International Atomic Energy Agency. IAEA (2003). Management of Waste from the Use of Radioactive Materials in Medicine, Industry and Research. IAEA Draft Safety Guide DS 160, 7 February 2003.</p>   |

| Type of waste   | Summary of treatment and disposal options / notes  |
|---|--|
| <b>Waste with high content of heavy metals:</b> Batteries, broken thermometers, blood pressure gauges, (e.g. mercury and cadmium content).  | <b>Waste Segregation Strategy:</b> Waste containing heavy metals should be separated from general health care waste.<br><b>Treatment:</b> Safe storage site designed for final disposal of hazardous waste. <ul style="list-style-type: none"> <li>Waste should not be burned, incinerated, or landfilled. Transport to specialized facilities for metal recovery.</li> </ul>  |
| <b>Pressurized containers:</b> Includes containers / cartridges / cylinders for nitrous oxide, ethylene oxide, oxygen, nitrogen, carbon dioxide, compressed air and other gases.                                | <b>Waste Segregation Strategy:</b> Pressurized containers should be separated from general health care waste.<br><b>Treatment:</b> Recycling and reuse; Crushing followed by landfill <ul style="list-style-type: none"> <li>Incineration is not an option due to explosion risks</li> <li>Halogenated agents in liquid form should be disposed of as chemical waste.</li> </ul>   |
| <b>General health care waste</b> (including food waste and paper, plastics, cardboard):   | <b>Waste Segregation Strategy:</b> Black bag / container. Halogenated plastics such as PVC should be separated from general health care facility waste to avoid disposal through incineration and associated hazardous air emissions from exhaust gases (e.g. hydrochloric acids and dioxins).<br><b>Treatment:</b> Disposal as part of domestic waste. Food waste should be segregated and composted. Component wastes (e.g. paper, cardboard, recyclable plastics [PET, PE, PP], glass) should be segregated and sent for recycling where available. |
| <b>Source:</b> <i>Safe Management of Wastes from Health-Care Activities. International Labour Organization (ILO), Eds. Pruss, A. Giroult, and P. Rushbrook (1999)</i><br><b>Notes:</b> a. Small quantities only |  |

#### 5.5.2.4 Air emission levels for hospital waste incineration facilities

WBG Guidelines advise emission levels of healthcare waste incinerators presented in Table 5.6.

**Table 5.6:** Air emission levels for hospital waste incineration facilities

| Pollutant  | Unit                   | Guideline value      |
|--|------------------------|----------------------|
| Total Particulate matter (PM)  | mg/Nm <sup>3</sup>     | 10                   |
| Hydrogen Chloride (HCl)  | mg/Nm <sup>3</sup>     | 10                   |
| Total organic carbon (TOC)   | mg/Nm <sup>3</sup>     | 10                   |
| Hydrogen Fluoride (HF)   | mg/Nm <sup>3</sup>     | 1                    |
| Sulphur dioxide (SO <sub>2</sub> )   | mg/Nm <sup>3</sup>     | 50                   |
| Carbon Monoxide (CO)   | mg/Nm <sup>3</sup>     | 50                   |
| NOX  | mg/Nm <sup>3</sup>     | 200-400 <sup>a</sup> |
| Mercury (Hg)   | mg/Nm <sup>3</sup>     | 0.05                 |
| Sb, As, Pb, Cr, Co, Cu, Mn, Ni, and V  | mg/Nm <sup>3</sup>     | 0.05                 |
| Polychlorinated dibenzodioxin and dibenzofuran (PCDD/F)  | ng/Nm <sup>3</sup> TEQ | 0.1                  |
| <b>Notes:</b><br>a. 200 mg/m <sup>3</sup> for new plants or for existing incinerators with a nominal capacity exceeding 6 tonnes per hour; 400 mg/m <sup>3</sup> for existing incinerators with a nominal capacity of 6 tonnes per hour or less.<br>b. Oxygen level for incinerators is 7 percent. |                        |                      |



### 5.5.2.5 WBG EHS Guidelines: “Hazardous materials management”

#### a) Application and approach

These guidelines apply to projects that use, store, or handle any quantity of hazardous materials (Hazmats), defined as materials that represent a risk to human health, property, or the environment due to their physical or chemical characteristics. Hazmats can be classified according to the hazard as explosives; compressed gases, including toxic or flammable gases; flammable liquids; flammable solids; oxidizing substances; toxic materials; radioactive material; and corrosive substances.

#### b) General hazardous materials management

Facilities which manufacture, handle, use, or store hazardous materials should establish management programs that are commensurate with the potential risks present. The main objectives of projects involving hazardous materials should be the protection of the workforce and the prevention and control of releases and accidents. These objectives should be addressed by integrating prevention and control measures, management actions, and procedures into day-to-day business activities.

### 5.5.2.6 WBG EHS Guidelines: “Construction and decommissioning”

These provide guidance, specific guidance on prevention and control of community health and safety impacts that may occur during new project development or due to expansion or modification of existing facilities. By thematic categories, they address three major aspects (environment, OHS and community health and safety) below.

#### a) Environment:

- **Noise and vibration:** During construction and decommissioning activities, noise and vibration may be caused by the operation of pile drivers, earth moving and excavation equipment, concrete mixers, cranes and the transportation of equipment, materials and people.
- **Air quality:** Project construction of new buildings that will require materials to be trucked in to the site and this could generate fugitive dust affecting adjoining service areas or communities. A secondary source of emissions may include exhaust from diesel engines of earth moving equipment, as well as from open burning of construction waste on-site.
- **Solid waste:** During project implementation, non-hazardous solid waste generated at construction sites would include, scrap wood, glass cullet and metal.
- **Hazardous materials:** Asbestos might be encountered where entire buildings will be demolished and rebuilt.

#### b) Occupational Health and Safety

Likely OHS risks during construction of the proposed laboratory include over-exertion, slips and falls, work at heights, hot works (welding) and electrocution, being struck by objects, injury by moving machinery and dust from construction activities.

### c) Community Health and Safety:

The guidelines recommend implementation of risk management strategies to protect general community from physical, chemical, or other hazards associated with sites under construction and decommissioning. Key areas to consider are:

- **General site hazards:** where construction activities can injure people in or near buildings under construction.
- **Disease Prevention:** ensuring that risk of disease from construction-related activities (e.g. from water ponding).
- **Traffic Safety:** Construction activities may result in a significant increase in movement of heavy vehicles for the transport of construction materials and equipment increasing the risk of traffic-related accidents and injuries to workers and local/ hospital communities.

## 5.6 COMPARISON OF UGANDA STANDARDS AND WBG REQUIREMENTS

All key principles of the World Bank Operation Policies have been incorporated into the new IFC Performance Standards. There are differences between Uganda’s guidelines and those of the WBG, not only about waste management and air quality but also resettlement as outlined in Table 5.7.

## 5.7 WORLD HEALTH ORGANISATION (WHO) GUIDELINES

This project has been benchmarked against World Health Organisation (WHO) guidelines for basic laboratories (WHO, 2004) and low-risk TB laboratories (WHO, 2012) since the project laboratory will be a biosafety level 2 TB laboratory designated to handle samples prone to generate aerosols.

## 5.8 WHO BIOSAFETY GUIDELINES: “FACILITY DESIGN”

### a) Applicability

The WHO Guidelines for facility design include information relevant to management of Biosafety issues associated with laboratories which includes a diverse range of activities involving a referral hospital; inpatient and outpatient facilities.

**Table 5.7:** Comparison of Uganda requirements and those of WBG including IFC

| Issue  | Uganda requirement  | IFC   | World Bank requirement                     |
|--|---|---|--|
| <b>Social and Environmental Assessment and Management System</b> | EIA process based on 13 categories listed in the Third Schedule of <i>The National Environment Act (Cap 153)</i> as projects that must have EIA undertaken.   | Documentation and processes are driven by risks and impacts, not project categorization.                          | Driven by project categorization.          |
|  |   | Goes beyond assessment to address implementation through the use of a social and environmental management system. | OP 4.01 mostly focuses on assessment only. |
| <b>Involuntary Resettlement</b>                                  | Ugandan EIA guidelines/ regulations have no specific guidelines on resettlement action plans (RAP) apart from requiring analysis of social impact assessment. | Requires clients to establish a grievance mechanism.  | No equivalent requirement in OP 4.01.      |

| Issue                                     | Uganda requirement  | IFC   | World Bank requirement |
|---|---|---|------------------------|
| <b>Healthcare Waste Management</b>        | Uganda has no specific environmental guidelines for healthcare sector.  | Guidelines exist: ( <a href="http://www.ifc.org/ifcext/enviro.nsf/Content/EnvironmentalGuidelines">www.ifc.org/ifcext/enviro.nsf/Content/EnvironmentalGuidelines</a> )  |                        |
| <b>Incineration and emissions control</b> | <p>No national standards on design or general performance of incineration facilities.</p> <p>Emissions from incineration facilities expected to comply with national (draft) air quality standards.</p> <p>Uganda's air quality standards make no mention of dioxins (known carcinogenic or cancer-inducing) compounds from combustion / incineration facilities.</p> | <p>Detailed guidelines on incineration at healthcare facilities provided in: "<i>Environmental, Health and Safety Guidelines-HEALTHCARE FACILITIES</i>".</p> <p>World Bank has air quality standards (World Bank Group EHS Guidelines: <i>AIR EMISSIONS AND AMBIENT AIR QUALITY</i>, April 2007) for continuous point source emissions sources.</p> <p>"<i>Environmental, Health and Safety Guidelines-HEALTHCARE FACILITIES</i> detail air emission levels for hospital waste incineration facilities including dioxins.</p> |                        |
| <b>Air quality standards</b>              | Uganda's national air quality standards do not specify size/ capacity of facility they apply to.  | <p>WBG Guidelines apply to <b>significant</b> emissions sources which are able to contribute a net emissions increase of one or more of the following pollutants within a given air shed:</p> <ul style="list-style-type: none"> <li>▪ PM<sub>10</sub>: 50 tons per year (tpy);</li> <li>▪ NO<sub>x</sub>: 500 tpy;</li> <li>▪ SO<sub>2</sub>: 500 tpy;</li> <li>▪ Combustion sources with an equivalent heat input of 50 MWth or greater.</li> </ul>   |                        |

## b) Laboratory facility design considerations

These guidelines advise that design and functional layout of laboratory should ensure the following:

- Ample space must be provided for the safe conduct of laboratory work and for cleaning and maintenance.
- Walls, ceilings and floors should be smooth, easy to clean, impermeable to liquids and resistant to the chemicals and disinfectants normally used in the laboratory.
- Floors should be slip-resistant.
- Bench tops should be impervious to water and resistant to disinfectants, acids, alkalis, organic solvents and moderate heat.
- Illumination should be adequate for all activities. Undesirable reflections and glare should be avoided.
- Laboratory furniture should be sturdy. Open spaces between and under benches, cabinets and equipment should be accessible for cleaning.
- Storage space must be adequate to hold supplies for immediate use and thus prevent clutter on bench tops and in aisles. Additional long-term storage space, conveniently located outside the laboratory working areas, should also be provided.
- Space and facilities should be provided for the safe handling and storage of solvents, radioactive materials, and compressed and liquefied gases.
- Facilities for storing outer garments and personal items should be provided outside the laboratory working areas.
- Facilities for eating and drinking and for rest should be provided outside the laboratory working areas.

- Hand-washing basins, with running water if possible, should be provided in each laboratory room, preferably near the exit door.
- Doors should have vision panels, appropriate fire ratings, and preferably be self-closing.
- At Biosafety Level 2, an autoclave or other means of decontamination should be available in appropriate proximity to the laboratory.
- Safety systems should cover fire, electrical emergencies, and emergency shower and eyewash facilities.
- First-aid areas or rooms suitably equipped and readily accessible should be available
- Consideration should be given to the provision of mechanical ventilation systems that provide an inward flow of air without recirculation. If there is no mechanical ventilation, windows should be able to be opened and should be fitted with arthropod-proof screens.
- A dependable supply of good quality water is essential. There should be no cross-connections between sources of laboratory and drinking-water supplies. An anti-backflow device should be fitted to protect the public water system.
- There should be a reliable and adequate electricity supply and emergency lighting to permit safe exit. A stand-by generator is desirable for the support of essential equipment, such as incubators, biological safety cabinets, freezers, etc.
- There should be a reliable and adequate supply of gas. Good maintenance of the installation is mandatory.
- Laboratories are occasionally the targets of vandals. Physical and fire security must be considered. Strong doors, screened windows and restricted issue of keys are compulsory. Other measures should be considered and applied, as appropriate, to augment security.

### **c) Waste Handling**

Waste from laboratory can be divided into five groups:

1. Non-contaminated (non-infectious) waste that can be reused or recycled or disposed of as general, "household" waste;
2. Contaminated (infectious) "sharps" – hypodermic needles, scalpels, knives and broken glass; these should always be collected in puncture-proof containers fitted with covers and treated as infectious;
3. Contaminated material for decontamination by autoclaving and thereafter washing and reuse or recycling;
4. Contaminated material for autoclaving and disposal; and
5. Contaminated material for direct incineration.

In laboratories, decontamination of wastes and their ultimate disposal are closely interrelated. In terms of daily use, few if any contaminated materials will require actual removal from the laboratory or destruction. The overriding principle is that all infectious materials should be decontaminated, autoclaved or incinerated within the laboratory.

Laboratory facilities should establish, operate and maintain a contamination containment system adequate for the scale and type of activities and identified hazards but entailing:

- A system to identify and separate infectious materials and their containers should be adopted. Categories should include:
  - Sharps
  - Contaminated (potentially infectious) materials for autoclaving and reuse
  - Contaminated (potentially infectious) materials for disposal
- Effective decontamination or disinfection of objects or material by an approved procedure.
- Containment of decontamination potential hazard residues prior to disposal.
- Appropriate packaging for immediate on-site incineration or transfer to another facility.

These guidelines recognize breakdown of the pathogen containment as a key source of contamination in laboratory facilities.

#### **d) Chemical, fire, electrical, radiation and equipment safety**

Workers in clinical laboratories are not only exposed to pathogenic microorganisms, but also to chemical, electrical, radiation and fire hazards. In addition, a breakdown in the containment of pathogenic organisms may be the indirect result of chemical, fire, electrical or radiation accidents. It is therefore essential to maintain high standards of chemical, fire, electrical, radiation and equipment safety in any microbiological laboratory.

It is mandatory that Laboratory facilities establish and maintain operation and safety manual adequate for the scale and type of activities but entailing:

- Staff induction and regular training on health and safety;
- Chemical containers clearly labelled and capped;
- Keep records of material safety data sheets or other chemical hazard information from chemical manufacturers and/or suppliers, and made accessible in laboratories where these chemicals are used;
- Only amounts of chemicals necessary for daily use should be stored in the laboratory. Bulk stocks should be kept in specially designated rooms or buildings;
- Avail appropriate spillage charts and displayed in a prominent position in the laboratory;
- Provision of chemical spill kits;
- Compressed gas cylinders and liquefied gas containers securely fixed (for example, chained) to the wall;
- Prominent display of fire warnings, instructions and escape routes in each room and in corridors and hallways;
- Provision of fire-fighting equipment placed near room doors and at strategic points in corridors and hallways: Fire extinguishers should be regularly inspected and maintained, and their shelf-life kept up to date;
- Regular inspection and testing of all electrical installations and equipment, including earthing/grounding systems;
- Installation of Circuit-breakers and earth-fault-interrupters in appropriate laboratory electrical circuits;
- Earthing/grounding all laboratory electrical equipment, preferably through three-prong plugs;
- All laboratory electrical equipment and wiring should conform to national electrical safety standards and codes.

## 6 POTENTIAL SOCIO-ENVIRONMENTAL IMPACTS

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### 6.1 INTRODUCTION

In this chapter, prediction and analyses possible positive and negative impacts of construction, equipping and operation of satellite laboratory in Mbale RRH is presented. Since the proposed site for the project is within an already established hospital, most of the socio-environmental impacts associated with this project will be direct in nature and mostly result from construction activities. Impact analysis involved determination of magnitude, extent, duration and significance of potential impacts. A detailed assessment of impacts is presented in sections below.

### 6.2 CONSTRUCTION-PHASE IMPACTS

#### 6.2.1 Positive Impacts

##### 6.2.1.1 Income to material/ equipment suppliers and contractors

Development of the project will entail civil works requiring materials such as gravel, bricks, lumber, steel reinforcement and cement. This is a **positive** but **short-term** and **reversible** impact. Considering that construction labour would be local or national but medical equipment procured internationally, this impact has local, national and international spatial extent.

**Enhancement measure:** Earth materials needed for construction, for example, murram, aggregate (stones and sand) are obtained from quarry operations. Conscious or unwitting purchase of these materials from unlicensed operations indirectly promotes environmental degradation at illegal quarry sites and can cause medium- to long-term negative impacts. It should therefore be a contractual obligation for contractors to procure construction materials from quarries legitimately licensed by Mbale District Local Government.

##### 6.2.1.2 Employment

Construction will avail skilled and unskilled job opportunities. This would be a **positive** but **short-term** and **reversible** impact, lasting only during the construction period.

**Enhancement measure:** Wherever feasible, local people should be considered for job opportunities commensurate with their level of skills. Adequate occupational health and safety standards should be provided to ensure the work environment is conducive. Contractors will be encouraged to pay a “living wage” to all workers.

#### 6.2.2 Negative Impacts

##### 6.2.2.1 Waste generation (improper construction waste management)

Solid waste will be generated at the site during site preparation and construction phases. The waste may consist of demolition debris including timber or metal cuttings, excavated materials, paper/cement bags, empty paint and solvent containers, broken glass among others. Some of the waste materials such as paints, cement, adhesives and cleaning solvents contain hazardous substances, while some of the waste materials including metal cuttings and plastic containers are not biodegradable and can have **long-term** and **cumulative** effects on the environment. It impacts on the environment through blockage of drainage systems and negative impacts on human health. Other wastes which will be generated by

non-construction activities because of the presence of the workers at the site include food debris, contaminated water from washing, cleaning equipment, construction tools and vehicles.

Inappropriate disposal of construction waste or spoil and domestic waste could have medium or long-term environmental and public health impact. Extent of this impact will be local to areas where waste is dumped or their immediate neighbourhoods.

Likelihood of the impact occurring is high considering that is already a problem of waste management in the hospital. The intensity of the impact will be **medium** given that the waste that will be generated is mostly non-hazardous and could be disposed of at the municipality disposal facility for landfilling. The sensitivity of receptors is rated **low**. Hence significance of the impact is **moderate**.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) The wastes will be properly segregated and separated to encourage recycling of some useful waste materials, that is, some excavated stone materials and demolition debris of the microbiology laboratory can be used as backfills.
- ii) Hazardous waste will not be mixed with other solid waste generated and should be managed by way of incineration or land-filling.
- iii) Waste will be picked off the site at least once in 24 hours and when temporarily kept on site it will be covered to minimize nuisance odour and vermin.
- iv) The contractor and hospital administration will work together with the Municipal Council to facilitate proper waste handling and disposal from the site. All wastes must be taken to the approved dumpsites.
- v) Hazardous wastes such as paints, cement, adhesives will be managed through a third party contractor certified by NEMA. The contractor and hospital administration will work together to facilitate sound waste handling and disposal from the site.

### 6.2.2.2 Pressure on existing resources

During the construction stage, demand for basic amenities such as water and electricity may put pressure on the existing infrastructure.

Considering the nature of the project, the impact **intensity** shall be **low** and **short term** limited to the construction phase only. The hospital has power backup and it was reported to be stable. The hospital has a water reservoir although it is not big enough to sustain the hospital demand and groundwater

supply system for emergency cases. However, the **sensitivity** on the receptors will be **high** since it hampers with utility supplies to hospital community, thereby giving a **moderate** impact *significance*.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

The contractor should provide separate storage for water to use at the construction. Instead of connecting to the hospital water supply system, the contractor should opt to use water bowsers for supply.

### 6.2.2.3 Generation of noise and vibrations

Noise will be one of the most undesirable consequences of the construction phase. Relatively high noise levels are expected in the area during construction phase. Considerable levels of noise and vibrations will mainly result from demolition activities of the existing laboratory at the proposed site and use of heavy equipment including excavators, graders and dump trucks during site preparation and construction activities. Though the level of discomfort caused by noise is subjective, the most commonly reported impacts of increased noise levels are interference in oral communication and disturbance in sleep or during resting time, disturbance or discomfort resulting from construction noise cannot be ruled out given that the proposed site is located in the vicinity of other hospital units, the psychiatric ward and T.B ward (Photo 4.1 & Photo 4.2).

Impact receptors include hospital staff, patients in the psychiatric and T.B wards and their attendants. The impact *intensity* will be *medium* if an experienced contractor is contracted to carry out the construction activities. However, *sensitivity* on receptors will be *high* since the proposed site is less than 50 m from the surgical ward and the X-ray laboratory, hence a *major* impact *significance*.





Photo 6.1: Existing microbiology/ T.B laboratory at the proposed project site



Photo 6.2: The T.B ward bordering the proposed project site that may be affected by construction activities.

Impact significance:

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

Mitigation strategies:

- i) Contractor will be careful when selecting equipment to avoid use of old or damaged machinery with high level of noise emissions that would have a negative impact in the environment.
- ii) Contractor will ensure that equipment is properly serviced and efficient.
- iii) Contractors will cordon off construction site with noise absorbing materials, for example, plywood rather than iron sheets.
- iv) Construction workers will be aware of the sensitive nature of workplaces they are operating in and advised to limit verbal noise or other forms of noise. For example, metallic objects or tools can be passed on to a colleague rather than dropping or throwing them with loud bangs.
- v) The contractor shall ensure that noise levels emanating from machinery, vehicles and noisy construction activities are kept at a minimum for the safety, health and protection of people in the nearby buildings.
- vi) Noise and vibration will be minimized at the project site and surrounding areas through sensitization of construction truck drivers to switch off vehicle engines while offloading materials.
- vii) All generators and heavy duty equipment will be insulated or placed in enclosures to minimize disrupting ambient noise levels.

#### 6.2.2.4 Disruption of laboratory services

Since laboratory services will continue to be provided, demolition of the microbiology/ T.B laboratory will entail moving equipment from one area or room to another. This may cause temporary disruption in delivery of diagnostic services to patients. Temporary rearrangement of service areas can have the undesirable consequence of slowing down emergency services or cause inability among health workers to efficiently offer necessary services adequately. Some equipment might also get damaged during movement.

The impact *intensity* shall be *medium* given that some equipment is heavy and sensitive to movement. The *sensitivity* on the receptors will be *medium* given that they will continue to access services from another allocated area for the microbiology laboratory though this may result into congestion. This results into *moderate* impact significance.

Impact significance:

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

Mitigation strategies:

- i) Plan pre-construction activities early to identify suitable rooms or adjoining buildings into which patients or service areas can be relocated with minimal inconvenience, especially to patients in the cancer ward below the laboratory to be re-modified.
- ii) The microbiology laboratory will be relocated to an area or room that is less congested to minimise spread of T.B to other patients

#### 6.2.2.5 Indoor air quality deterioration

Traffic-borne emissions include dust and exhaust fumes. Demolition of the microbiology laboratory will lead to considerable levels of indoor cement dust which can affect workers and patients in the neighbouring wards. Deteriorated indoor air quality would be of critical effect to especially asthmatic construction workers, T.B patients and health workers with either minor or severe health impact depending on level and duration of exposure. The trucks used to transport various building materials from their sources to the project site generate emissions of SO<sub>2</sub>, CO<sub>2</sub>, CO, NO<sub>x</sub> and particulates.

The impact *intensity* will be *medium* when control measures are not instituted and the *sensitivity* on the receptors is *high* resulting in a *major* impact significance.

Impact significance:

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

Mitigation strategies:

- i) Contractors should use dust screens or nets in windows, doorways and ventilators of rooms where demolition or other dusty construction activities are occurring.



- ii) Ensure good housekeeping and clean construction operations where, among other necessary actions, dust should be quickly swept off cement floors and collected in covered containers.
- iii) A senior healthcare administrator or superintendent at the hospital should have authority to inspect and restrain contractors from generating excessive dust within hospital environment.
- iv) To minimize indoor dust, portable extraction systems are recommended but they might not be available among local contractors, or lack of electricity on site might limit their use. Water sprays are not practical and could lead to indoor flooding of surrounding rooms or service areas occupied by patients.
- v) Trucks shall be covered during haulage of construction materials and should be diverted away from sensitive areas of the hospital;
- vi) Construction work should be undertaken by an experienced and duly registered contractor with a verifiable sense of environmental awareness and responsibility.
- vii) Workers will be provided with PPE and the use of PPE shall be enforced.

### 6.2.2.6 Temporary scenic blight

Construction activities will require material, equipment and cordons at the hospital. Since the hospital will remain open for access by public, presence of these activities and materials thereof will cause temporary visual blight at the construction site. Presence of construction activities will alter visual impressions accustomed to.

Duration of visual impact will be **short-term** only lasting through the construction phase. The impact **intensity** will be **very low** considering the dilapidated state of all existing facilities; therefore **sensitivity** on receptors will be **low**, hence **minor** impact significance.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategy:* The contractor shall ensure minimal footprint of construction activities.

### 6.2.2.7 Occupational health safety (OHS) Risks for Contractors

Construction activities have potential to pose occupational risks some of which could be life-threatening, for example, fatal falls if workers do not use safety latches when working at heights. Working with high voltage and hot works (welding) pose a risk of electrocution. In addition, falling debris could injure workers if personal protective equipment (PPE) are not provided or properly used. Back injury could occur if workers lift heavy objects using inappropriate body posture. Other potential hazards might be: inadequate lighting during the night working hours or limited level of visibility during rainstorms creating difficulty for staff driving heavy equipment, driving equipment with improper brake

system, lack of concentration while working and exposure to hazardous wastes such as paints, cement, adhesives and cleaning solvents. Duration of the impact will be **short-term** occurring only during the construction phase. Extent of the impact will be **local or national** depending on origin of construction workers.

Uganda and WBG Guidelines require that workers exposed to a noise level greater than 85 dB(A) for a duration of more than 8 hours per day wear hearing protection. Related OHS safeguards are comprised in (Uganda's) *Occupational Safety & Health Act (2006) and Employment Act, 2006*.

The likelihood of the impact occurring will be high considering the usually low level of safety at construction sites in Uganda. Intensity of the impact will be **medium** given that some accidents could be minor and not life threatening while others can be grave leading to permanent disability or loss of life of construction workers. Sensitivity of the receptor is **medium** resulting in a **moderate** impact significance.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) Orient all construction workers on safe work practices and guidelines and ensure that they adhere to them.
- ii) Training will be conducted on how to prevent and manage incidences. This will involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences. All workers will fully be aware and mentally prepared for potential emergency.
- iii) Regular drills shall constantly follow on various possible incidences. This will test the response of the involved stakeholders. Such drills will keep them alert and they will become more responsive to in the case of incidences.
- iv) Use signage to warn staff and/ or visitors that are not involved in construction activities of dangerous places.
- v) Strict instructions shall be given for drivers of heavy equipment.
- vi) Supervision of works shall be done regularly to ensure that safety conditions are met while any deviation from safety regulations is immediately reclaimed following the best practices regarding safety at work equipment.
- vii) Communication will be ensured in between workers and drivers of heavy equipment.
- viii) Develop evacuation procedures to handle emergency situations.
- ix) Provide adequate OHS protective gear to construction workers. The guide below shall be useful:

**Hearing** (Over 80 Decibels for 8 hours a day requires hearing protection)

- Ear Muffs: One size fits all, comfortable, less ear infection risk
- Ear Plugs: Small, lightweight, can get dirty and cause infection

**Face/Eye** (Working with any chemical or using any mechanical equipment)

- Face Shield: Protect face from splashing and particles
- Safety Glasses: Protection from solids (cutting, sanding, grinding)
- Safety Goggles: Protects eyes from splashing

**Hand** (Use correct gloves for the job)

- Chemical Gloves: (Nitrile, Latex, PVC)
- Gloves for other use: special gloves for cutting, burning, abrasions/ blisters

**Body**

- Overalls: Can protect against dust, vapours, splashes

**Foot Protection**

- If electrical hazard present ensure boots offer protection
- Safety Toe/Steel Toe Boots: Always worn when potential for falling hazards exists
- Water/Chemical Resistant Boots: Use in a spill situation
- Non-slip boots for working on wet/slippery floors.

#### 6.2.2.8 Accidents

The hospital is located in the business district of the municipality with a lot of human activity on the adjoining road at the access gate to the hospital. With an increase in number of heavy vehicles during transportation of construction materials and equipment, there will be an increase of community risk of traffic-related accidents or injuries. Traffic accidents would be a significant social impact and especially likely to involve children, women (who commonly cross roads slower than men), disabled and elderly people, notwithstanding the safety risks created by the falling debris from construction activities.

Hoardings and scaffoldings may cause accidents detrimental to human life if they collapsed.

Duration of the impact will be *short-term* occurring only during the construction phase. Extent of the impact will be *local or regional* depending on origin of construction workers. The likelihood of the impact occurring is **medium** considering the usually low level of road safety caution by drivers and pedestrians in Uganda. The **sensitivity** of receptors is **high** given that some accidents would lead to permanent damage and others loss of life while **the intensity** of the impact is **low** given the relatively high volume of traffic assessing the hospital. Therefore significance of the impact is **moderate**.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) Contractors will adopt best transport safety practices with the goal of preventing traffic accidents and minimizing injuries suffered by project personnel and the public, as follows:
  - Contractors will emphasise safety among all drivers. Specifically they will ensure drivers respect speed limits through trading centres and areas with public institutions;
  - Traffic guides will be positioned at road junction to the hospital to control driver speeds;
  - Safe traffic control measures will be used, including road signs and flag persons to warn of dangerous conditions and children crossings.
- ii) Project will require contractors to regularly maintain vehicles to minimize potentially serious accidents such as those caused by brake failure commonly associated with loaded construction trucks.
- iii) The site shall be fenced and signs put in place with security personnel to stop unauthorised people from accessing the site.
- iv) For falling debris, and hoarding/scaffoldings; clear warning signs will be placed around the construction premise, install interceptors and net traps to divert falling debris, and emphasize (provide) person protective gears to persons in the area.
- v) Warning signs will be provided to warn of falling debris.
- vi) Protective gear shall be provided to workers on site.

## 6.3 OPERATION PHASE IMPACTS

### 6.3.1 Positive Impacts

#### 6.3.1.1 Improved medical surveillance services

The project will positively impact health of Ugandans and the East African region through easing access to diagnostic services for TB and other communicable diseases. It will help to enhance access to diagnostic services for vulnerable groups; improve capacity to provide specialized diagnostic services and conduct drug resistance monitoring; and strengthen laboratory based disease surveillance to provide early warning of public health events.

*Enhancement measures:* Appropriate staffing with technical/ medical personnel adequately trained in use of newly installed equipment.

### 6.3.1.2 Employment opportunities

Operation of the laboratory will create additional long-term technical and non-technical job opportunities for medical professionals, janitors, etc.

*Enhancement measure:* Wherever feasible, local qualified people will be considered for job opportunities. Adequate occupational health and safety standards should be provided to ensure the work environment is conducive.

### 6.3.2 Negative Impacts

Negative impacts during operation of the laboratory may arise from:

- i) Improper waste management (including laboratory/medical waste and wastewater discharges);
- ii) Misuse or inability to use installed equipment for improved service delivery;
- iii) Lack of maintenance, hence laboratory facilities degenerating to decay again;
- iv) Safety and occupational risk to health workers; and
- v) Risk of fire outbreak
- vi) Emissions from the incinerator.
- vii) Theft of laboratory equipment
- viii) Theft and misuse of laboratory reagents, especially highly concentrated acids known to be used in vengeful attacks on people in Uganda

These are discussed in sections below.

#### 6.3.2.1 Improper management of waste

As a result of the operation of this laboratory it is expected that some waste is generated. Mainly there will be *domestic waste and hazardous waste*. Since laboratory activities involve certain medical examinations and also there will be a need for usage of different sorts of chemicals or reagents, it can be concluded that different types of hazardous wastes shall be generated. Therefore, improper waste decontamination and disposal can cause public health risks due to environmental pollution: impaired air quality, stormwater contamination of water courses and infections when people or children rummage through improperly dumped infectious waste or raw waste stockpiles can be life-threatening.

The World Health Organization (WHO) classifies as infectious waste: sharps (needles, scalpels, etc.), laboratory cultures and stocks, blood and blood products, pathological wastes, and wastes generated from patients in isolation because they are known to have infectious diseases. Medical wastes can also include chemicals and other hazardous materials used in patient diagnosis and treatment. These constitute a grave risk, if they are not properly treated or disposed or are allowed to get mixed with other municipal waste. Examples of the types of bio-medical waste expected to be generated from the laboratory during the operational stage are indicated in Table 6.2.



**Table 6.1:** Expected waste from the laboratory

| Type of waste          | Waste description   |
|------------------------|---|
| Infectious solid waste | Items contaminated with blood and body fluids, including cotton, pathological wastes, infected blood, patient samples and specimens   |
| Microbiology Waste     | Cultures; stocks and microorganisms; dishes and devices used for culture  |
| Sharps                 | Needles; syringes; scalpels; blades; glass, etc   |
| Disposables            | Disposables other than sharps, e.g. Gloves, valves, and any other infected plastics   |
| Liquid Waste           | Waste generated in the laboratories   |
| Chemical Waste         | Chemicals used in the production of biological, laboratory reagents; film developer; disinfectants that are expired or no longer needed; solvents; outdated, contaminated and discarded chemicals |
| Incineration Ash       | Ash from the incineration of any biomedical waste   |

Likelihood of the impact occurring is high given that there is no proper hazardous waste management system in place and the incinerator that was installed is reported to be inadequate for the volumes of medical waste generated in the hospital. It is a long-term impact, local and cumulative in nature hence the **intensity** of the impact will also be **high**. The **sensitivity** of receptors (for example, T.B patients) due to improper medical waste management is **high**, thereby giving a **major** impact significance.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) Wastewater discharged from laboratory shall be aggregated and eventually pre-treated prior being discharged into the sewerage system.
- ii) Appropriate waste bins will be provided for the different types of waste generated in the laboratory to allow segregation and collection at the point of generation.
- iii) Waste shall be collected from site at least once in 24 hours, and it shall be done in such a way to minimize nuisance odours, vermin and dust
- iv) Hospital/ Laboratory staff shall be trained or educated on the importance and means of waste management and handling during operation.
- v) The hospital administration shall work together with a private refuse handlers and the Municipal Council to facilitate sound waste handling and disposal from the site noting that hazardous waste must not be mixed with municipal waste.

- vi) The laboratory will ensure proper waste management practices as recommended in the study on improvement of healthcare waste management in Uganda<sup>1</sup>.

### 6.3.2.2 Air pollution

At occasions when the incinerator installed is inadequate, open burning of waste may be carried out. This will result in emissions to the air including odour, particulate matter, hydrogen chloride, nitrogen oxides, sulphur dioxide, carbon monoxide, and volatile organic compounds (from methane to polycyclic aromatic hydrocarbons (PAH), dioxins and furans (PCDD/F) Dioxins are known to promote cancers in humans. In addition, downwash of incinerator emissions has potential to degrade indoor air quality for buildings.

Duration of onsite and offsite air pollution would be short-term if an additional incinerator is put in place to handle the extra waste and would also be *long-term* from downwash of emissions of the incinerator lasting entire life of incineration units. The **intensity** of the impact will be **medium** if incinerator stacks design proposed in WBG EHS Guidelines: “Air emissions and ambient air quality” is adopted. However, **sensitivity** of health of patients and nearby communities to potential air pollution is **high**, thereby giving a **major** impact significance.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      |               | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) The laboratory will ensure that operator of incineration unit is properly trained;
- ii) The incinerator shall be operated at its design temperatures and combustion air supply;
- iii) The laboratory will be equipped with bio-safety areas and have a ventilation system that fulfils standards of biosafety;
- iv) Adequate fuel should be provided so that waste is incinerated immediately upon generation to avoid unnecessary accumulation to render the unit inadequate; and
- v) All exhaust air from the laboratory shall pass through high efficiency particulate air filters.

### 6.3.2.3 Occupational health and safety risks

Inadequate treatment or handling of contaminated samples or waste can have potential to expose laboratory staff to risk of transmission of life threatening infections at work. This transmission can take place through equipment, clothing and vehicles transporting samples. The infectious waste could be in gaseous, liquid or solid forms. A list of OHS risk sources for staff is presented below:

<sup>1</sup> MOH 2005 (revised march 2009): Improvement of healthcare waste management in Uganda (conducted by Carl Bro)

- i) Inadequate lighting and ventilation in workplaces
- ii) Lack of safe access particularly for disabled employees
- iii) Lack of adequate training (or neglect of safety precautions/ guidelines) in use of equipment and handling of samples
- iv) Misuse of equipment and materials for functions they are not designed
- v) Lack of safety signage in specific areas
- vi) Electrical hazard
- vii) Eye hazards such as splashes
- viii) Chemical hazards (acids, alkalis, expired drugs, oxidizing and reactive chemicals)
- ix) Biological hazards (samples of blood or other body fluids with potential to cause diseases).  
Biological agents can be classified into four groups<sup>2</sup>:

- 1:** Biological agents unlikely to cause human disease;
- 2:** Biological agents that can cause human disease and are likely to require additional controls, but are unlikely to spread to the community;
- 3:** Biological agents that can cause severe human disease, present a serious hazard to workers, and may present a risk of spreading to the community, for which there usually is effective prophylaxis or treatment available and are thereby likely to require extensive additional controls;
- 4:** Biological agents that can cause severe human disease, are a serious hazard to workers, and present a high risk of spreading to the community, for which there is usually no effective prophylaxis or treatment available.

Duration of the impact would be **long-term** lasting entire life of the affected person or short-term depending of the hazard exposed to. The intensity of the impact is **low** if “facility design” proposed in WBG EHS Guidelines is adopted and PPE used by workers. However, **sensitivity** on the receptors will be **high**, thereby giving a **moderate** impact *significance*.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) The primary measure to mitigate OHS impacts is prevention which entails identification of risks and instituting pro-active measures to avoid them. In part this can be achieved by following GIIP or national guidelines. For unavoidable risks, personal protective equipment (PPE) should be provided to workers.

<sup>2</sup> World Health Organization (WHO) Classification of Infective Microorganisms by Risk Group (2004).

- ii) Orient all staff on safe work practices and guidelines and ensure that they adhere to them.
- iii) Training staff on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences.
- iv) Regular safety drills to constantly follow on various possible incidences.
- v) Use signage to warn staff and/ or visitors that are not involved in laboratory work of dangerous places.
- vi) Develop evacuation procedures to handle emergency situations.
- vii) Provide adequate OHS protective gear for all laboratory staff.

#### 6.3.2.4 Risk of fire outbreak

Without provisions for fire safety, there is a risk of fire outbreak in the laboratory with disastrous life and financial impact. Fires can start from ignitable materials in laboratories, cigarette smoking in non-designated places or old electrical connections.

Duration of the impact would be **long-term** lasting entire life of laboratory operation phase, local in spatial extent affecting onsite facilities, patients, health workers and neighbouring communities with possibly irreversible and the likelihood of the impact occurring and its intensity are **low** if “facility design” (see section 5.5) proposed in WBG EHS Guidelines and WHO “facility design” (see section 5.5) are adopted. However, **sensitivity** on the receptors will be **medium**, thereby giving a **moderate** impact **significance**.

*Impact significance:*

|                     |          |   | Sensitivity of receptor |               |               |               |
|---------------------|----------|---|-------------------------|---------------|---------------|---------------|
|                     |          |   | Very low<br>1           | Low<br>2      | Medium<br>3   | High<br>4     |
| Intensity of impact | Very low | 1 | 1<br>Negligible         | 2<br>Minor    | 3<br>Minor    | 4<br>Minor    |
|                     | Low      | 2 | 2<br>Minor              | 4<br>Minor    | 6<br>Moderate | 8<br>Moderate |
|                     | Medium   | 3 | 3<br>Minor              | 6<br>Moderate | 9<br>Moderate | 12<br>Major   |
|                     | High     | 4 | 4<br>Minor              | 8<br>Moderate | 12<br>Major   | 16<br>Major   |

*Mitigation strategies:*

- i) Fire extinguishers to be provided at strategic locations within the laboratory and ensure that all fire-fighting equipment are regularly maintained and serviced.
- ii) Key healthcare staff shall have training in fire control through regular firefighting drills.
- iii) Fire emergency telephone numbers shall be displayed in communal areas.
- iv) Automatic fire alarm system for the entire laboratory will be installed and water hose reels installed in the laboratory.
- v) Fire hazard signs such as ‘No Smoking’ signs will be provided. Directions to exit in case of any fire incidence and emergency contact numbers shall be provided. The contact/emergency numbers shall be displayed within the laboratory.

## 7 KEY STAKEHOLDER VIEWS

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Stakeholders consulted had the following views, some of which were utilised in above impact identification and analysis.

- i) Epidemic preparedness of the existing laboratory is poor and the existing equipment is inadequate hence the project is timely.
- ii) Although the laboratory waste is supposed to be decontaminated before disposal, sometimes the disinfection chemicals in the area are inadequate
- iii) There is no incinerator on the hospital premises. The hospital just received a new incinerator but the weight per cycle (25kg) is considered too small to handle the capacity of the hospital waste
- iv) The laboratory centre covers 14 districts. Specimens from outbreaks from these districts are brought to the centre. These outbreaks are common in the rainy seasons but the laboratory capacity is not enough to handle all these specimens
- v) There is a preference for natural light in the labs due to the unreliability of grid electricity in the area. The hospital might use diesel generator in case of power shortages but fuel prices are high. These fluctuations affect laboratory equipment
- vi) The transportation of samples from the areas of outbreaks has been challenging and facilitating medical personnel in the area to transport samples is a challenge
- vii) Hospitals lack adequate PPE to handle epidemic outbreaks and handling of specimens
- viii) Lack of training for medical personnel and the willingness of communities to allow sampling on corpses is low
- ix) Acute shortage of water in the area makes laboratory processes difficult to conduct and record tracking of laboratory data is still a challenge. The design plans should include a factor of water harvesting due to the issue of water scarcity in the area
- x) Though the municipality has a compost waste facility which does not receive hazardous/ medical waste. However, a skip was provided to the hospital for domestic waste collection. The Ministry of health has waste management policy that needs to be renewed
- xi) The designs of the laboratory need to comply with the Physical Planning Act
- xii) To avoid immigration of workers for the construction process, local labour should take 1st priority
- xiii) The contractor should consider the nature of building materials used because local building materials might not be conducive for the designs
- xiv) The contractor needs to take into account the use of firewood for brick making because the demand for firewood is high and this could cause adverse effects to the environment
- xv) The contractor should put up signage to manage traffic especially at the entry gate of the site during construction phase
- xvi) Demolition of the microbiology lab will form debris hence waste management issues arise. The contractor should consider depositing, levelling and compacting the mortar on the roads as waste handling management technique. The contractor should agree with the municipality before any mortar can be deposited on the roads.
- xvii) A licensed contractor should be commissioned to transport the debris from the construction site. Rules and regulations need to be adhered to hence some kind of monitoring plan should be put in place
- xviii) The structure layout should be examined as it determines runoff and erosion

## 8 ENVIRONMENTAL-SOCIO MANAGEMENT PLAN (ESMP)

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This environmental-socio management plan, ESMP (Table 8.1) for proposed construction works and operation of laboratory facility, identifies potential environmental and social aspects that should be monitored. It identifies parties responsible for monitoring actions, associated costs, indicators and training or capacity building needs and reporting. Various aspects of the ESMP are detailed in sections below

### 8.1 INSTITUTIONAL ARRANGEMENTS

#### a) Institutional structure and responsibilities

Institutional responsibility of implementing this ESMP will rest with the Project Coordination Unit, PCU (or Task Team) at MOH. A key role of the unit would be among others, to review consultants' reports for compliance with the ESMP. Other roles will be:

- Monitoring implementation of mitigation actions by contractors
- Coordinating training and capacity building where planned
- Periodically report to IDA about implementation of the ESMP

The Project Coordination Unit is led by a Project Coordinator (PC), assisted by a Deputy Project Coordinator (DPC) under whom are 9 Component Coordinators (CC) each for areas such as Human Resource, Health Infrastructure, Leadership & Management, etc. Under CCs are 11 Focal Persons (FP) who have supervisory roles and are responsible for collecting information about respective components. Supervision of implementing this ESMP will under the Health Infrastructure component by the "Senior Engineer-Sanitary" in the Environmental Health Division.

MOH should ensure that all its personnel to be involved in implementation of this ESMP are adequately qualified and were appointed based on their qualification and suitability for respective roles. There is thus no training provided for them under this ESMP.

Oversight to ensure mitigation actions are implemented will rest with the Health Infrastructure Division (HID) at Ministry of Health but health workers at facility level, Project Coordination Unit, In-charge Officials of each facilities and Clerk of Works will have similar responsibility.

MOH shall require contractors to comply with this ESMP and where a contractor has an Environmental Officer she/he will undertake environmental supervision during construction. However, since construction duration is short (1 year) where a contractor does not have an Environmental Officer the supervising engineer or site manager/ contract manager should be given environmental orientation relevant to this ESMP so as to execute required environmental supervision roles. This might not be necessary if the supervising engineer has working environmental knowledge (most civil engineers do). Additionally a "Clerk of Works" should be employed to represent client's environmental objectives and interests during construction phase. As a hiring criterion, such a person should have a background in environmental issues, particularly associated with construction projects.

In each District is found a District Environmental officer (DEO) responsible for overseeing environmental protection on behalf of NEMA. However in town councils and municipalities, this role is undertaken by Town- and Municipal Environmental Officers respectively. These will have implementation and monitoring roles during execution of this ESMP. Usually, these officials lack adequate facilitation so the project will need to provide auxiliary financial assistance for them to have effective participation in this project. This has been provided in the ESMP (Sec 6.2.2.5).

#### **b) Monitoring and reporting arrangements**

Monitoring will verify if predicted impacts have actually occurred and check that mitigation actions recommended in the ESIA are implemented and their effectiveness. Monitoring will also identify any unforeseen impacts that might arise from project implementation.

**Who monitors and how:** Monitoring will be undertaken by MOH (PCU) and Environmental Officers who represent NEMA at local administrative. Monitoring by NEMA in this case can be considered “third party monitoring” but this is its regulatory mandate according to Sections 6 and 7 of the National Environment Act (Cap 135).

Another government agency that may undertake “third party monitoring” is the Occupational Health & Safety Department in Ministry of Gender, Labour & Social Development (MGLSD). This unit has authority to inspect any facility for compliance with national requirements on safety in workplaces. The project shall make no funding to MGLSD since this is provided for in its annual budget.

Monitoring will be done through site inspection, review of grievances logged by stakeholders and *ad hoc* discussions with potentially affected persons (construction workers, residents near the hospital, patients and healthcare staff). At each monitoring, a discussion with a chairperson of environment committee of the area’s local council (LC) could provide insight into views and grievances community has about the project.

**Frequency:** Monitoring will be undertaken monthly over the 1 year construction period.

**Audits:** Audits will be necessary both during construction and project operation. While construction audits will aim to verify compliance to impact mitigation requirements, post-construction audits are a regulatory requirement within 12 months and not more than 36 months after completion of construction, according to national EIA Regulations, 1998 Section 31(2).

Since construction duration is estimated to be 1 year, this ESMP has included a budget for **1 year’s construction audit** and a separate provision so that from year 2 to 5<sup>th</sup> (4 audits) audits done are a full environmental audits as per Uganda requirements.

Both construction and post-construction audits can be conducted internally (by MOH) or by a consultant hired by MOH. If undertaken by a hired consultant, a budget has been proposed for both in this ESMP.

**Reporting:** Concise monthly monitoring reports should be compiled by MOH’s Project Coordination Unit (PCU) and shared with IDA or other interested stakeholder.

Construction- and post-construction phase auditing should culminate in reports that MOH shall share with IDA, NEMA or other interested stakeholders. Note that while MOH is under no obligation to disclose construction phase audits, annual post-construction audits must be submitted to NEMA as a regulatory requirement as per Section 31(2) of National EIA Regulations, 1998.

## **8.2 GRIEVANCE MECHANISM**

This section describes avenues for affected persons to lodge a complaint or express a grievance against the project, its staff or contractors during project implementation. It also describes the procedures, roles and responsibilities for addressing grievances and resolving disputes. Every aggrieved person shall be able to trigger this mechanism to quickly resolve their complaints.

The objectives of the grievance process are:

- i) Ensure that appropriate and mutually acceptable corrective actions are identified and implemented to address complaints;
- ii) Verify that complaints are satisfied with outcomes of corrective actions;
- iii) Avoid the need to resort to judicial proceedings.

The grievance mechanism at each healthcare facility will be fed from three main sources:

- Community residents, patients or health workers.
- Supervising engineer, clerk of works or contractor.
- Monitoring team who will forward issues/concerns identified in the field.

Steps of the grievance process are described below. A flow chart outlining the main actions and decision points is shown in Figure 8.1.

### ***Step 1: Receipt of complaint***

A verbal or in written complaint from a complainant will be received by the Clerk of Works and recorded in a complaints log s(he) keeps on site. The log will indicate grievances, date lodged, action taken to address complaint or reasons the grievance was not acted on; information provided to complainant and date the grievance was closed. Grievances should be lodged at any time, either directly to the Clerk of Works' office or through the Local Council Chairperson. The process for lodging a complaint is outlined below:

- i) Clerk of Works receives complaint(s) from complainant and records it in log (in English).
- ii) Clerk of Works reads the recorded complaint translating it into local language for the complainant to confirm correct detail of complaint has been documented.
- iii) Complainant signs the log to confirm grievance was accurately recorded.

### ***Step 2: Determination of corrective action***



If in his/her view, a grievance can be solved at this stage, the Clerk of Works will determine a corrective action in consultation with the aggrieved person. Remedial action(s) and timeframe within which they must be accomplished has been described and the party responsible for implementing them will be recorded in the complaint log.

Grievances will be resolved and status reported back to complainants within 5 days. If more time is required this will be communicated clearly and in advance to the aggrieved person. For cases that are not resolved within the stipulated time, detailed investigations will be undertaken and results discussed not more than 1 month from lodging a grievance.

***Step 3: Meeting with the complainant***

The proposed corrective action and the timeframe in which it is to be implemented will be discussed with the complainant within 5 days of receipt of the grievance. Consent to proceed with the corrective action will be sought from the complainant and witnessed by a local council chairperson (LC Chairman).

***Step 4: Implementation of corrective action***

Agreed corrective action will be undertaken by the project or its contractor within the agreed timeframe. The date of the completed action will be recorded in the log against the complainant's grievance.

***Step 5: Verification of corrective action***

To verify satisfaction, the aggrieved person will be asked to return if not satisfied with the corrective action.

***Step 6: Action by MOH and project contractors***

If the Clerk of Works cannot solve the grievance, he will refer it to MOH (and contractor) through the Supervising Engineer. It is believed all possible grievances can be solved at this level.

The grievance process to be followed is depicted in Figure 8.1.

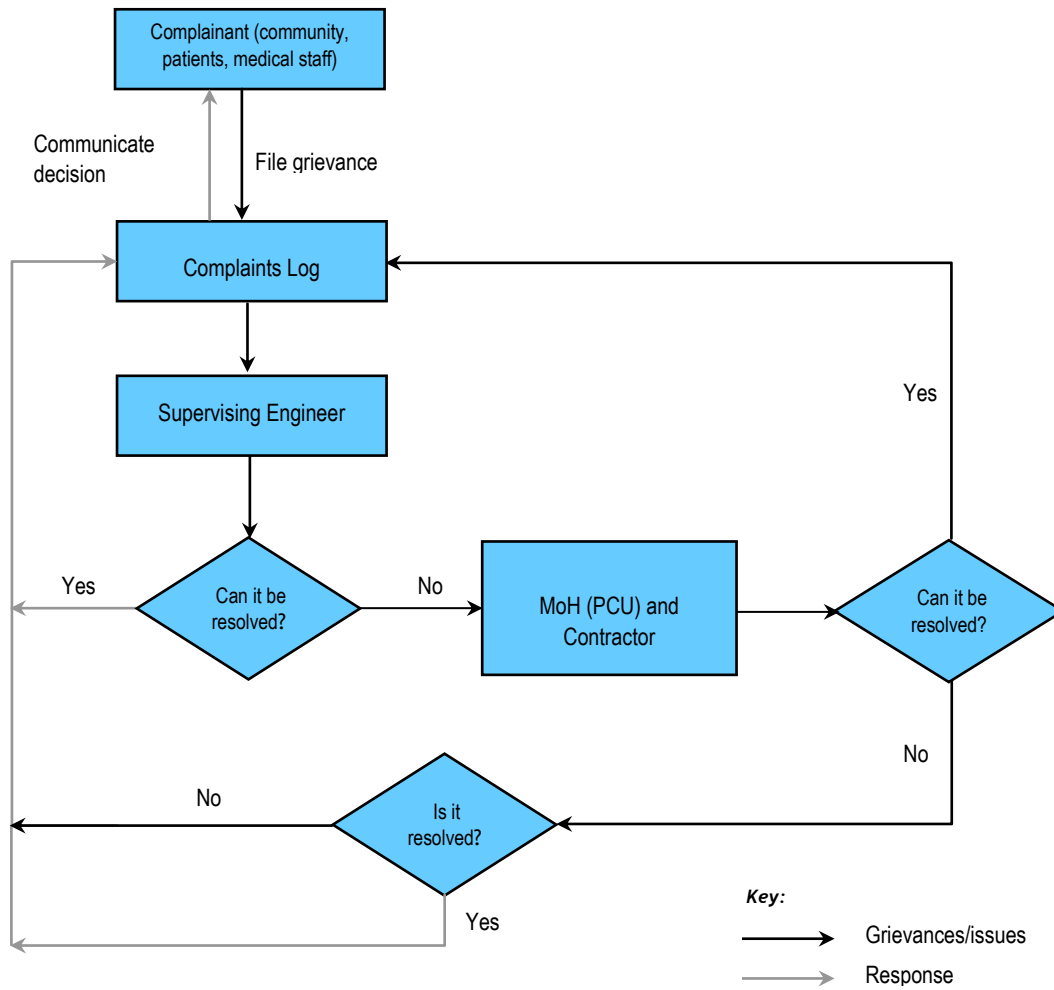


Figure 8.1 Grievance management mechanism

**Table 8.1: Impact Monitoring & Management Plan.**

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria                                   | Timing   | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|---|---|--|-----------------|-------------------------|---|
| <b>6.2</b>     | <b>CONSTRUCTION PHASE</b>  |   |   |  |                 |                         |   |
| <b>6.2.1</b>   | <b>Positive impact</b>   |   |   |  |                 |                         |   |
| <b>6.2.1.1</b> | <b>Income to equipment and material suppliers</b>  |   |   |  |                 |                         |   |
|                | Project will promote local procurement where technically or commercially reasonable and feasible.  | Ensure that local communities and businesses benefit from procurement process                                       | Number of local businesses benefiting from construction related procurement                         | Before and during commencement of construction | MOH; Contractor | Negligible              | None  |
|                | For earth materials, procure from legitimate sources to avoid encouraging environmental degradation  | Project's material demand does not encourage environmental degradation  | All quarries from which materials (sand, stone) are obtained are licensed by the local authorities. | Before and during construction                 | MOH; Contractor | Negligible              | None  |
| <b>6.2.1.2</b> | <b>Employment</b>  |   |   |  |                 |                         |   |
|                | Contractor will avail local communities with information leaflets in their local languages to create awareness about the proposed project activities   | The participation of local community members in all project activities possible.                                    | Local community awareness of project progress status  | Before and during construction                 | MOH; Contractor | Negligible              | None  |
|                | Unskilled labour will be recruited exclusively from local community, and semi-skilled labour will be recruited preferentially from such communities, provided that they have the requisite qualification, competence and desired experience. | The participation of local community members will be maximised during site preparation and construction activities. | Number of local people (unskilled and semi-skilled) employed during construction phase              | Before and during construction                 | MOH; Contractor | Negligible              | None  |
|                | Contractors will be encouraged to pay a "living wage" to all workers.  | Improve livelihood of the local community   | No complaints of poor remuneration  | Before and during construction                 | MOH; Contractor | Negligible              | None  |
| <b>6.2.2</b>   | <b>Negative impacts</b>  |   |   |  |                 |                         |   |
| <b>6.2.2.1</b> | <b>Improper construction Waste management</b>  |   |   |  |                 |                         |   |
|                | The wastes will be properly  | Contractor has records of   | No report of illegal waste dumping  | Throughout                                     | MOH ;           | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing                  | Responsibility                                       | Incremental Costs (USD) | Capacity Building and Training Requirements           |
|----------------|---|--|--|-------------------------|--|-------------------------|---|
|                | <p>segregated and separated to encourage recycling of some useful waste materials, that is, some excavated stone materials and demolition debris of the microbiology laboratory can be used as backfills.</p> <p>The contractor and hospital administration will work together with the Municipal Council to facilitate proper waste handling and disposal from the site. All wastes must be taken to the approved dumpsites.</p> | <p>proper waste disposal indicating quantities dumped and location of dumping site</p> <p>Amount of waste disposed minimized by reuse, wherever feasible</p> | <p>in non-designated areas</p> <p>Record of material types and estimated quantity diverted for reuse</p> | construction            | Contractor;<br>Local Environmental Officer.          |                         |   |
|                | <p>Hazardous waste will not be mixed with other solid waste generated and should be managed by way of incineration or land-filling. Waste will be picked off the site at least once in 24 hours and when temporarily kept on site it will be covered to minimize nuisance odour and vermin.</p>   | <p>Hazardous waste separated from non-hazardous waste on site and each waste stream disposed of according to NEMA requirements in designated sites.</p>      | <p>Separate containers for hazardous waste and non-hazardous waste on site</p>                           | Throughout construction | MOH ;<br>Contractor;<br>Local Environmental Officer. | Negligible              | Likely hazardous and non-hazardous construction waste |
|                | <p>Hazardous wastes such as paints, cement, adhesives will be managed through a third party contractor certified by NEMA. The contractor and hospital administration will work together to facilitate sound</p>   | <p>Hazardous waste separated from non-hazardous waste on site and each waste stream disposed of according to NEMA requirements in designated sites.</p>      | <p>Separate containers for hazardous waste and non-hazardous waste on site</p>                           | Throughout construction | MOH ;<br>Contractor;<br>Local Environmental Officer. | Negligible              | Likely hazardous and non-hazardous construction waste |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria                 | Timing                  | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|---|---|---|-------------------------|-----------------|-------------------------|---|
|                | waste handling and disposal from the site.  |   |   |                         |                 |                         |   |
| <b>6.2.2.2</b> | <b>Pressure on infrastructure</b>   |   |   |                         |                 |                         |   |
|                | The contractor should provide separate storage for water to use at the construction. Instead of connecting to the hospital water supply system, the contractor should opt to use water bowsers for supply.  | Uninterrupted water supplies to hospital community            | No complaint of irregularities in water supply related to construction activities | Throughout construction | MOH; Contractor | Negligible              | None  |
| <b>6.2.2.3</b> | <b>Generation of noise and vibrations</b>   |   |   |                         |                 |                         |   |
|                | Construction workers will be aware of the sensitive nature of workplaces they are operating in and advised to limit verbal noise or other forms of noise. For example, metallic objects or tools can be passed on to a colleague rather than dropping or throwing them with loud bangs. | No excessive noise from workers                               | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |
|                | Contractor will be careful when selecting equipment to avoid use of old or damaged machinery with high level of noise emissions that would have a negative impact in the environment.   | Construction activities generate permissible levels of noise. | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |
|                | All generators and heavy duty equipment will be insulated or placed in enclosures to minimize disrupting ambient noise  | Construction activities generate permissible levels of noise. | Patients and health workers do not complain about noise during construction       | During construction     | MOH; Contractor | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                         | Timing                         | Responsibility  | Incremental Costs (USD)                        | Capacity Building and Training Requirements |
|----------------|--|--|---|--------------------------------|-----------------|--|---|
|                | levels.  |  |   |                                |                 |  |   |
|                | Contractor will ensure that equipment is properly maintained and fully functional.   | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH; Contractor | Negligible                                     | None  |
|                | Contractors should cordon off areas under construction with noise absorbing materials, for example, plywood rather than iron sheets;   | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH; Contractor | Comprised in cost for control of flying debris | None  |
|                | The contractor should ensure that noise levels emanating from machinery, vehicles and noisy construction activities are kept at a minimum for the safety, health and protection of people in the nearby buildings. | Construction activities generate permissible levels of noise.  | Patients and health workers do not complain about noise during construction               | During construction            | MOH; Contractor | Negligible                                     | None  |
|                | Construction workers and drivers should be sensitised to switch off Equipment, machinery and vehicle engines when not in use and/or offloading materials.  | Minimized noise and vibration at the project site.   | Patients and health workers do not complain about noise and vibration during construction | During construction            | MOH; Contractor | Negligible                                     | None  |
|                | Construction activities should be carried out during the day   | Afford hospital community noise-free night time to rest  | No complaints of restless nights due to noise and vibration from project activities.      | During construction            | MOH; Contractor | Negligible                                     | None  |
| <b>6.2.2.4</b> | <b>Disruption of laboratory services</b>   |  |   |                                |                 |  |   |
|                | Plan pre-construction activities early to identify suitable rooms or adjoining buildings into which the microbiology laboratory can  | Microbiology laboratory relocated to a conducive room(s) with minimal interference of diagnostic services. | No complaints about service delivery  | Before construction activities | MOH             | Negligible                                     | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                              | Timing                  | Responsibility           | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|--|--|--|-------------------------|--------------------------|--|---|
|                | be relocated with minimal inconvenience  |  |  |                         |                          |  |   |
| <b>6.2.2.5</b> | <b>Indoor air quality deterioration</b>  |  |  |                         |                          |  |   |
|                | Contractors should use dust screens or nets in windows, doorways and ventilators of rooms where demolition or other dusty construction activities are occurring.   | No excessive dust emissions noted outside construction areas | No complaints of excessive dust from construction areas  | During construction     | MOH; Contractor          | Comprised in cost for control of flying debris       | None  |
|                | Ensure good housekeeping and clean construction operations where, among other necessary actions, dust should be quickly swept off cement floors and collected in covered containers.   | Minimise dust and exhaust emissions                          | No complaints of trucks ruthless driving from communities along roads used by project vehicles | During construction     | MOH; Contractor          | Negligible   | None  |
|                | A senior healthcare administrator or superintendent at the hospital should have authority to inspect and restrain contractors from generating excessive dust within hospital environment.  | No material spills on roads during haulage to sites          | No accidents caused by construction material split on road                                     | Throughout construction | MOH ; Contractor; Police | Negligible (this should be part of contractor's bid) | None  |
|                | To minimize indoor dust, portable extraction systems are recommended but they might not be available among local contractors, or lack of electricity on site might limit their use. Water sprays are not practical and could lead to indoor flooding of surrounding rooms or | Minimise dust levels   | Recognition of locales of contractor's efforts to minimise dust nuisance.                      | During construction     | MOH; Contractor          | Negligible   | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria                   | Timing                  | Responsibility           | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|---|--|---|-------------------------|--------------------------|--|---|
|                | service areas occupied by patients.   |  |   |                         |                          |  |   |
|                | Trucks shall be covered during haulage of construction materials and should be diverted away from sensitive areas of the hospital   | No material spills on roads during haulage to sites            | No accidents caused by construction material split on road                          | Throughout construction | MOH ; Contractor; Police | Negligible (this should be part of contractor's bid) | None  |
|                | Construction work should be undertaken by an experienced and duly registered contractor with a verifiable sense of environmental awareness and responsibility   | Reduce dust levels in off-site locations                       | No complaints of dust from neighbouring wards and offices                           | Throughout construction | MOH; Contractor          | Negligible   | None  |
| <b>6.2.2.5</b> | <b>Temporary scenic blight</b>  |  |   |                         |                          |  |   |
|                | Contractor should ensure minimal footprint of construction activities.  | Project workers and activities restricted to construction site | Workers and materials not found at locations away from construction site            | Throughout construction | MOH; Contractor          | Negligible   | None  |
| <b>6.2.2.6</b> | <b>Occupational health safety (OHS) for contractors</b>   |  |   |                         |                          |  |   |
|                | Orient all construction workers on safe work practices and guidelines and ensure that they adhere to them.  | Reduce OHS on construction workers                             | Records of workers' orientation   | Throughout construction | MOH; Contractor          | Negligible   | None  |
|                | Training should be conducted on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences. All must fully be aware and | Reduce OHS on construction workers                             | Records of training and Impromptu interviews with workers on OHS emergency response | Throughout construction | MOH; Contractor          | Negligible   | None  |



| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes                                       | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                        | Responsibility     | Incremental Costs (USD) | Capacity Building and Training Requirements               |
|----------------|---|--|---|-------------------------------|--------------------|-------------------------|---|
|                | mentally prepared for potential emergency.  |  |   |                               |                    |                         |   |
|                | Regular drills should constantly follow on various possible incidences. This will test the response of the involved stakeholders. Such drills will keep them alert and they will become more responsive to in the case of incidences. | Reduce OHS on construction workers                     | Records of drills on OHS emergency response                       | Throughout construction       | MOH;<br>Contractor | Negligible              | None  |
|                | Use signage to warn staff and/ or visitors that are not involved in construction activities of dangerous places.  | Reduce OHS on construction workers and the public      | Presence of appropriate signage on-site                           | Throughout construction       | MOH;<br>Contractor | Negligible              | None  |
|                | Supervision of works should be done regularly to ensure that safety conditions are met while any deviation from safety regulations is immediately reclaimed following the best practices regarding safety at work equipment.          | Reduce OHS on construction workers                     | Presence of supervisor on-site                                    | Throughout construction       | MOH;<br>Contractor | Negligible              | None  |
|                | Develop evacuation procedures to handle emergency situations.   | Reduce OHS on construction workers                     | Documented Emergency Response Preparedness Plan (ERPP)            | Throughout construction       | MOH;<br>Contractor | Negligible              | None  |
|                | Provide appropriate PPE to all workers not limited to; <ul style="list-style-type: none"> <li>• Ear Muffs: One size fits all, comfortable, less ear infection risk</li> <li>• Ear Plugs: Small, lightweight, can get dirty</li> </ul> | Reduce health and safety risks to construction workers | Zero injuries in any month of construction phase                  | Before construction commences | MOH;<br>Contractor | <b>USD 5,000.</b>       | Application of various types of PPE and their proper use. |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing | Responsibility | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|------------------|---|--------|----------------|-------------------------|---|
|                | <p>and cause infection</p> <ul style="list-style-type: none"> <li>• Face/Eye (Working with any chemical or using any mechanical equipment)</li> <li>• Face Shield: Protect face from splashing and particles</li> <li>• Safety Glasses: Protection from solids (cutting, sanding, grinding)</li> <li>• Safety Goggles: Protects eyes from splashing</li> <li>• Hand (Use correct gloves for the job)</li> <li>• Chemical Gloves: (Nitrile, Latex, PVC)</li> <li>• Gloves for other use: special gloves for cutting, burning, abrasions/ blisters</li> <li>• Body</li> <li>• Overalls: Can protect against dust, vapours, splashes</li> <li>• Foot Protection</li> <li>• If electrical hazard present ensure boots offer protection</li> <li>• Safety Toe/Steel Toe Boots: Always worn when potential for falling hazards exists</li> <li>• Water/Chemical</li> </ul> |                  |   |        |                |                         |   |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing              | Responsibility  | Incremental Costs (USD) | Capacity Building and Training Requirements                                |
|----------------|---|---|---|---------------------|-----------------|-------------------------|--|
|                | Resistant Boots: Use in a spill situation <ul style="list-style-type: none"> <li>Non-slip boots for working on wet/slippery floors.</li> </ul>                                    |   |   |                     |                 |                         |  |
| <b>6.2.2.7</b> | <b>Accidents</b>  |   |   |                     |                 |                         |  |
|                | Adopt best transport safety practices with the goal of preventing traffic accidents and minimizing injuries suffered by project personnel and the public                          | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | Contractor needs road safety awareness to project personnel and the public |
|                | Ensure drivers respect speed limits through built areas and urban centres.  | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | Contractor needs speed awareness through built areas and urban areas       |
|                | Ensure that vehicles are regularly maintained to minimize potentially serious accidents such as those caused by brake failure commonly associated with loaded construction trucks | No road accident due to poor mechanical conditions of project vehicles. | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | Negligible              | None   |
|                | Employ safe traffic control measures, including temporary road signs and flag persons to warn of dangerous conditions and children crossings                                      | No road accident by project traffic                                     | No accident occurs in each month of construction duration         | During construction | MOH; Contractor | <b>USD 500</b>          | None   |
|                | Contractors should cordon off areas under construction and provide signage to warn of on-going construction works.  | Construction works do not cause injury to patients and health workers   | Zero injuries in any month of construction phase                  | During construction | MOH; Contractor | Negligible              | None   |
|                | Contractors should use  | No debris noted outside   | No complaints about flying debris                                 | During              | MOH;            | <b>USD 2,500</b>        | None   |

| Text Reference                | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing   | Responsibility   | Incremental Costs (USD)                             | Capacity Building and Training Requirements   |
|-------------------------------|---|---|--|--|--|---|---|
|                               | screens or nets to avoid flying debris and dust   | construction areas  | from construction areas (this should be verified by perusal of records in complaints log)  | construction   | Contractor   |   |   |
| <b>6.2 (all sub-sections)</b> | Impact of construction activities   | Construction activities do not cause adverse socio-environmental impacts  | Annual construction audits do not indicate adverse impacts not mitigated   | 1 time per year<br><i>(NB. Estimated construction duration = 1 year per lot, see Table.20)</i> | MOH (construction audit may be undertaken by MOH or consultant it hires) | <b>USD 4,000</b>                                    | Environmental auditing of construction projects                                     |
| <b>6.3</b>                    | <b>OPERATION PHASE</b>  |   |  |  |  |   |   |
| <b>6.3.1</b>                  | <b>Positive</b>   |   |  |  |  |   |   |
| <b>6.3.1.1</b>                | <b>Improved medical surveillance services</b>   |   |  |  |  |   |   |
|                               | Construction of laboratory facilities should be matched with commensurate staffing with laboratory personnel adequately trained in use of newly installed equipment | Installed laboratory equipment fully utilised to enhance laboratory services at the hospital.                         | laboratory has trained staff to properly and safely operated provided laboratory equipment   | 1 month after equipment installation   | MOH and supplier   | None (procurement cost assumed to include training) | Staff training in operation of newly installed laboratory equipment                 |
|                               | Reduced public risks due to improvement in laboratory waste management  | Environmental audits show that medical waste and incinerator emissions do not cause onsite/offsite public health risk | Annual environmental audits find no plume downwash from incinerators.<br><br>Incinerators stacks designed based on GIIP / WBG EHS guidelines<br><br>No un-incinerated medical solid waste on premises or waste dumps | Undertake full environmental audit once per year   | MOH  | Environmental audit cost:<br><b>USD 15,000.</b>     | Operation of incineration units;<br><br>Decontamination procedure in the laboratory |
| <b>6.3.1.2</b>                | <b>Employment opportunities</b>   |   |  |  |  |   |   |
|                               | Operation of the laboratory will create additional long-  | Improve laboratory services   | Laboratory has adequate trained staff.   | Daily  | MOH  | Negligible  | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria     | Timing  | Responsibility                                    | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|--|--|---|---------|---|-------------------------|---|
|                | term technical and non-technical job opportunities for laboratory professionals, janitors, etc.  |  |   |         |   |                         |   |
| <b>6.3.2</b>   | <b>Negative</b>  |  |   |         |   |                         |   |
| <b>6.3.2.1</b> | <b>Improper waste management</b>   |  |   |         |   |                         |   |
|                | Ensure proper waste management practices as recommended in the study on improvement of laboratory waste management.  | No community health risk due to improper waste management  | No raw medical waste is dumped at public dumps                        | Daily   | Healthcare facility administrator/ Superintendent | Negligible              | None  |
|                | The collection of waste should be made at least once in 24 hours, and it should be done in such a way to minimize nuisance of smell and dust during collection and all the waste collected must be carried away from the storage site to an approved disposal point. | No accumulation of waste in and around laboratory facility | No smell or accumulated waste in and around the laboratory            | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | Provide appropriate waste bins for the different types of waste generated in the laboratory to allow segregation and collection at the point of generation.  | Waste segregation and no litter.                           | Presence of adequate waste bins in and around the laboratory facility | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | Hospital/ Laboratory staff should be trained or educated on the importance and means of waste management and handling during operation.  | Proper waste handling and management                       | Presence of labelled waste bins on-site                               | Daily   | Hospital administrator/ Superintendent            | Negligible              | None  |
|                | The hospital administration  | Proper waste disposal                                      | Documentation of formal   | Monthly | Hospital  | Negligible              | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments   | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                                   | Responsibility                         | Incremental Costs (USD) | Capacity Building and Training Requirements |
|----------------|---|---|---|--|--|-------------------------|---|
|                | should work together with a private refuse handlers and the Municipal Council to facilitate sound waste handling and disposal from the site noting that hazardous waste must not be mixed with municipal waste. |   | engagement of refuse handlers                                     |  | administrator/<br>Superintend          |                         |   |
|                | Laboratory should have standard operation and decontamination procedure manuals and clearly displayed at appropriate point(s) with the laboratory   | Efficient containment of pathogens  | Display at appropriate point(s)                                   | Daily                                    | Hospital administrator/<br>Superintend | Negligible              | None  |
| <b>6.3.2.2</b> | <b>Air pollution</b>  |   |   |  |  |                         |   |
|                | The laboratory will ensure that operator of incineration unit is properly trained and the incinerator shall be operated at its design temperatures and combustion air supply;                                   | No offsite air pollution from incineration (such as due to plume downwash). | Visual observation reveal no plume downwash of stack emissions    | From start of use of new incinerators    | MOH;<br>Hospital administrator         | Negligible              | None  |
|                | Ensure Training of Incinerator operators for efficient and proper incineration units operations.  | Incineration does not generate dioxins                                      | Incinerator operator complete training course                     | 1 month before commissioning incinerator | MOH                                    | <b>USD 1,000</b>        | Operation of incineration unit/<br>facility |
|                | The laboratory will be equipped with bio-safety areas and have a ventilation system that fulfils standards of biosafety;  | Pathogen containment  | Presence of bio-safety areas                                      | Throughout laboratory operational life   | Hospital administrator/<br>Superintend | Negligible              | None  |
|                | Adequate fuel should be provided so that waste is incinerated immediately   |   |   |  |  |                         |   |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes                                    | Monitoring: Performance Indicators/Targets or Acceptance Criteria | Timing                                 | Responsibility                                       | Incremental Costs (USD)   | Capacity Building and Training Requirements |
|----------------|--|---|---|--|--|---|---|
|                | upon generation to avoid unnecessary accumulation to render the unit inadequate  |   |   |  |  |   |   |
|                | All exhaust air from the laboratory shall pass through high efficiency particulate air filters   | Pathogen containment                                | Presence of air filters   | Throughout laboratory operational life | Hospital administrator/<br>Superintendent            | Negligible  | None  |
| <b>6.3.2.3</b> | <b>Occupational health and safety risks</b>  |   |   |  |  |   |   |
|                | All workers to be Provided with appropriate PPE against exposure to infectious pathogens, hazardous chemicals and ionizing radiation in accordance with recognized international safety standards and guidelines.                    | Minimal work-related injuries or infections         | All healthcare staff have necessary PPE.                          | Daily                                  | Healthcare facility administrator/<br>Superintendent | Negligible since all requisite PPE to be provided as part of by equipment supplier bid. | None  |
|                | Orient all staff on safe work practices and guidelines and ensure that they adhere to them.  | Reduce staff OHS                                    | Records of staff orientation on safety practices and guidelines   | Throughout laboratory operational life | Hospital administrator/<br>Superintendent            | Negligible  | Safety practices and guidelines             |
|                | Training should be conducted on how to prevent and manage incidences. This should involve proper handling of electricity, water etc. and sensitization on various modes of escape, conduct and responsibility during such incidences | Reduce incidences in and around laboratory facility | Records of staff training on prevention of incidences             | Throughout laboratory operational life | Hospital administrator/<br>Superintendent            | Negligible  | Prevention and manage incidences.           |
|                | Regular drills should constantly follow on various possible incidences. This will test the response of the involved stakeholders. Such   | Staff preparedness to combat possible incidences    | Records of incidence prevention drills                            | Throughout laboratory operational life | Hospital administrator/<br>Superintendent            | Negligible  | None  |

| Text Reference | Impact and Mitigation/Enhancement commitments  | Desired Outcomes  | Monitoring: Performance Indicators/Targets or Acceptance Criteria  | Timing  | Responsibility                         | Incremental Costs (USD)                              | Capacity Building and Training Requirements |
|----------------|--|---|--|---|--|--|---|
|                | drills will keep them alert and they will become more responsive to in the case of incidences.   |   |  |   |  |  |   |
|                | Use signage to warn staff and/ or visitors that are not involved in laboratory work of dangerous places  | Public and other staff safety   | Presence of appropriate and clear signage in and around laboratory facility                                | Throughout laboratory operational life  | Hospital administrator/ Superintendent | Negligible   | None  |
|                | Develop evacuation procedures to handle emergency situations.  | Public and other staff safety   | Evacuation procedure document  | Throughout laboratory operational life  | Hospital administrator/ Superintendent | Negligible   | None  |
| <b>6.3.2.4</b> | <b>Risk of fire outbreak</b>   |   |  |   |  |  |   |
|                | Fire extinguishers to be provided at strategic locations within the laboratory and ensure that all fire-fighting equipment are regularly maintained and serviced | Laboratory has basic capacity to fend off a small or average fire outbreak        | Laboratory has a minimum of 2 medium-size fire extinguishers (one of which should be for electrical fires) | During equipment installation upon completion of construction/ renovation works | MOH                                    | <b>USD 1,500</b> (100 per extinguisher)              | Basic firefighting skills                   |
|                | Laboratory facility will have a fire emergency management plan and key healthcare staff shall have training in fire control through regular firefighting drills  | Laboratory has basic capacity to fend off a small or average fire outbreak        | At least 2 medical staff have certificate of basic firefighting.   | During equipment installation upon completion of construction/ renovation works | MOH                                    | To be provided as part of by equipment supplier bid. | Fire drills                                 |
|                | Fire emergency telephone numbers should be displayed in communal areas.  | Laboratory has capacity to contact fire department in case of major fire outbreak | Fire emergency telephone numbers displayed in at least 2 communal areas                                    | Throughout operation life of laboratory   | MOH                                    | Negligible   | None  |



| Text Reference    | Impact and Mitigation/Enhancement commitments   | Desired Outcomes   | Monitoring: Performance Indicators/Targets or Acceptance Criteria   | Timing                                  | Responsibility | Incremental Costs (USD) | Capacity Building and Training Requirements |
|-------------------|---|--|---|---|----------------|-------------------------|---|
|                   | Automatic fire alarm system for the entire laboratory will be installed and water hose reels installed in the laboratory.   | Laboratory has basic capacity to fend off a small or average fire outbreak | Presence of automatic fire alarm system, adequate water hose reel and reverse water tank equipped with automatic booster pump | Throughout operation life of laboratory | MOH            | Negligible              | None  |
|                   | Fire hazard signs such as 'No Smoking' signs will be provided. Directions to exit in case of any fire incidence and emergency contact numbers shall be provided. The contact/emergency numbers shall be displayed within the laboratory | Laboratory has basic capacity to fend off a small or average fire outbreak | Presence of fire hazard signs and exit in appropriate points  | Throughout operation life of laboratory | MOH            | Negligible              | None  |
| <b>TOTAL COST</b> |   |  |   |   |                | <b>USD 29,500</b>       |   |

## 9 CONCLUSION

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The proposed project has potential to significantly improve quality of laboratory services and efficiency of service provision in the Mbale region with socio-environmental benefits such as reduced morbidity and increased productivity of labour hence higher household incomes; opportunity to have access to laboratory services hitherto unavailable at Mbale Regional Referral Hospital due to lack of equipment or facilities. Besides, project development and operation will provide considerable economic opportunity for material/ equipment suppliers, construction contractors and medical professionals.

Key significant negative impacts will arise from laboratory waste handling and management, especially within the laboratory facilities and incineration. There was already evidence of inappropriate handling of general medical waste. A standard height of the incinerator stack should be adopted given the density of habitation and nature of nearby buildings including a school, TB and psychiatric wards. Without this, there is a risk of chronic exposure to incineration emissions due to plume downwash. Likewise, when laboratory management adopt standard pathogen containment and decontamination protocols, there is a risk of infection from residual pathogens. Where raw medical waste continues to be improperly dumped at public dumps the project would aggravate public health risk when children or people rummage through potentially infectious waste. These impacts would be accelerated by inadequately trained incinerator operators, laboratory staff and poor laboratory practices. Therefore, in order to avert such impacts during operation of the laboratory facilities, the recommended mitigation measures should be adhered to.

All potential adverse impacts are litigable when measures proposed (Chapter 6) are implemented, in which case benefits of this project to the nation would by far outweigh potential negative effects.

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## APPENDIX A: STAKEHOLDER ENGAGEMENT

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Meeting 1: Mbale Referral Hospital

Date:18/04/2013

| Meeting with:  | Name/ Contact  | Designation  |
|----------------|--|--|
|                | Mr. Bwonyo Patrick, +256772361593<br>Mr. Sisye David, +256752620455<br>Dr. Wamme, +256772479245<br>Mr. Louis Mulundo, +256773277355<br>Mr. Henry Okidi, +256712943666  | Senior Laboratory Technician<br>Senior Laboratory Technician<br>H.D<br>Principal Hospital Administrator<br>Principal Laboratory Technician |
| Present:       | Dr. Herbert Kalibbala (AWE), Team Leader<br>Charity Tushemereirwe (AWE)  |  |
| Issues arising | <ul style="list-style-type: none"> <li>▪ The space allocated for the conference room is too small. It is designed to hold 15 people but the hospital plans to use it as a training hall for the students and a minimal class supports 25 students</li> <li>▪ The blood bank design does not cater for a resting place for persons who have donated blood</li> <li>▪ The space allocated for the Wash up room is a bit small</li> <li>▪ Waste at the hospital is handled by the contracted firm Green Lab</li> <li>▪ On the off chance the hospital has no electricity, chemicals are used to sterilise the waste and the waste is then handed to Green Lab firm after</li> <li>▪ The design for the Microbiology should include safety hoods to allow for bugs to get out</li> <li>▪ The design for the new laboratory should fit in line with the hospital's master plan</li> </ul> |  |
| Challenges     | <ul style="list-style-type: none"> <li>▪ There is no incinerator on the hospital premises. The hospital just received a new incinerator but the weight per cycle (25kg) is considered too small to handle the capacity of the hospital waste</li> <li>▪ The labs at the referral hospital utilise autoclave for initial sterilisation hence the new labs will require a new autoclave</li> <li>▪ The laboratory centre covers 14 districts. Specimens from outbreaks from these districts are brought to the centre. These outbreaks are common in the rainy seasons but the lab capacity is not enough to handle all these specimens</li> </ul>   |  |

Stakeholder consultation record:

|  |                                   |                                      |                                |
|--|-----------------------------------|--------------------------------------|--------------------------------|
| Name of agency/stakeholder/community: <b>MBALE REGIONAL HOSPITAL</b>   |                                   |                                      |                                |
| Purpose of consultation (tick appropriate box):                        | Scoping:                          | <input type="checkbox"/>             | ESIA: <input type="checkbox"/> |
|  | Sensitisation:                    | <input type="checkbox"/>             | RAP: <input type="checkbox"/>  |
|  | Environmental Audit:              | <input type="checkbox"/>             | Other (specify):               |
| Date:  |                                   |                                      |                                |
| Project name: <b>EAST AFRICAN PUBLIC HEALTH LAB NETWORKING PROJECT</b> |                                   |                                      |                                |
| Proponent:   |                                   |                                      |                                |
| Name of person/ official met:  | Designation                       | Contact (Tel/email)                  | Sign/ initial                  |
| <i>Bwanga Patrick</i>  | <i>Sen. Lab. Techn.</i>           | <i>0772361593 bwanga@mbale.ac.tz</i> | <i>[Signature]</i>             |
| <i>Sisya David</i>   | <i>Sen. Lab. Techn.</i>           | <i>0752620455 dsisya@mbale.ac.tz</i> | <i>[Signature]</i>             |
| <i>M. Wanne Bawa</i>   | <i>H. Director</i>                | <i>0772079208</i>                    | <i>[Signature]</i>             |
| <i>Mr. Louis Mulumba</i>   | <i>Principal Hosp Adm.</i>        | <i>0773277355</i>                    | <i>[Signature]</i>             |
| <i>OIC/DA HENRY</i>  | <i>PRINCIPAL LAB TECHNOLOGIST</i> | <i>0712943666</i>                    | <i>[Signature]</i>             |
|  |                                   |                                      |                                |
|  |                                   |                                      |                                |
|  |                                   |                                      |                                |
|  |                                   |                                      |                                |
|  |                                   |                                      |                                |



## Meeting 2: District Health Offices

| Meeting with:         | Name  | Designation                          |
|-----------------------|---|--------------------------------------|
|                       | Mrs. Jennifer Wandanea, +256782134325   | Assistant Health Officer-MCH/Nursing |
| <b>Present:</b>       | Dr. Herbert Kalibbala (AWE), Team Leader<br>Charity Tushemereirwe (AWE)   |                                      |
| <b>Issues arising</b> | <ul style="list-style-type: none"> <li>▪ The lab space at the referral hospital is not enough to handle specimens in the case of outbreaks</li> <li>▪ Local capacity at lower facilities is an issue</li> <li>▪ Epidemic preparedness of the lab is poor and appropriate equipment is inadequate</li> <li>▪ The participation of lower labs is poor and the labs are far from the centre</li> <li>▪ Lab waste should be decontaminated before disposal however disinfection chemicals in the area are inadequate</li> <li>▪ There has been continues training of staff</li> <li>▪ There is a preference for natural light in the labs due to the unreliability of grid electricity in the area. The hospital might use diesel generator in case of power shortages but fuel prices are high. These fluctuations affect lab equipment</li> </ul> |                                      |
| <b>Challenges</b>     | <ul style="list-style-type: none"> <li>▪ The transportation of samples from the areas of outbreaks has been challenging</li> <li>▪ Facilitating medical personnel in the area to transport samples is a challenge</li> <li>▪ Hospitals lack adequate PPE to handle epidemic outbreaks and handling of specimens</li> <li>▪ Lack of training for medical personnel and the willingness of communities to allow sampling on corpses is low</li> <li>▪ Public awareness is poor on handling samples</li> <li>▪ Acute shortage of water in the area makes lab processes difficult to conduct</li> <li>▪ Record tracking of lab data is still a challenge</li> </ul>   |                                      |

## Meeting 3: Mbale Municipal Council Offices

| Meeting with:          | Name/ Contact  | Designation             |
|------------------------|--|-------------------------|
|                        | Ms. Joy Wanana, +256751862967  | Ag. Town Clerk          |
|                        | Mr. P.W. Wamboga, +256392943059  | Ag MoH/PHY              |
|                        | Mr. Johnson Masaba, +256701098980  | Assistant Town Engineer |
| <b>Present:</b>        | Dr. Herbert Kabenge (AWE), Team Leader<br>Eng. Dr. John Baptist Kirabira, Energy Specialist<br>Charity Tushemereirwe (AWE)   |                         |
| <b>Issues arising:</b> | <ul style="list-style-type: none"> <li>▪ Lab staff in the area is concerned about their safety due to inadequate PPE</li> <li>▪ Labs in Mbale area are not sufficiently equipped</li> <li>▪ Water supply in the area is good</li> <li>▪ Though the municipality has a compost waste facility which does not receive hazardous/ medical waste.</li> <li>▪ Skip was provided to the hospital for domestic waste collection.</li> </ul> |                         |
| <b>Challenges:</b>     | <ul style="list-style-type: none"> <li>▪ Financing for health services in the area is poor</li> <li>▪ Unreliable power source in the area so storage of vaccines is a challenge</li> <li>▪ Hospital has a challenge of handling its medical waste</li> </ul>   |                         |

#### Meeting 5: TASO laboratory

|                        |  |                              |
|------------------------|--|------------------------------|
| <b>Meeting with:</b>   | <b>Name</b>  | <b>Designation</b>           |
|                        | Mr. Peter Balayo, +256701875988  | Medical Laboratory Scientist |
| <b>Present:</b>        | Dr. Herbert Kalibbala (AWE), Team Leader<br>Charity Tushemereirwe (AWE)  |                              |
| <b>Issues arising:</b> | <ul style="list-style-type: none"> <li>▪ The laboratory disposes its waste through the microbiology lab</li> <li>▪ Infectious waste is handled by Green Lab</li> </ul> |                              |

#### Meeting 4: District Environmental Officer

|                        |   |                                       |
|------------------------|---|---------------------------------------|
| <b>Meeting with:</b>   | <b>Name</b>   | <b>Designation</b>                    |
|                        | Ms. Anna Nakayenze, +256772555387   | Senior District Environmental Officer |
| <b>Present:</b>        | Dr. Herbert Kalibbala (AWE), Team Leader<br>Charity Tushemereirwe (AWE)   |                                       |
| <b>Issues arising:</b> | <ul style="list-style-type: none"> <li>▪ Ministry of health has waste management policy that needs to be renewed</li> <li>▪ The layout of the site needs to be considered because the space is at the hospital next to the laboratory</li> <li>▪ There is a need to verify if the land on which the laboratory is to be constructed is surveyed</li> <li>▪ New technologies to be introduced in this project need to be reviewed and noted</li> <li>▪ The design plans should include a factor of water harvesting due to the issue of water scarcity in the area</li> <li>▪ The designs of the lab need to comply with the Physical Planning Act</li> <li>▪ Waste in the district is handled by burning due to lack of an incinerator</li> <li>▪ To avoid immigration of workers for the construction process, local labour should take 1<sup>st</sup> priority</li> <li>▪ The contractor should consider the nature of building materials used because local building materials might not be conducive for the designs</li> <li>▪ The contractor needs to take into account the use of firewood for brick making because the demand of firewood is on high demand and this could cause adverse effects to the environment</li> <li>▪ Sand from the riverbank is not of good quality as a building material</li> <li>▪ The contractor should put up signage to manage traffic especially at the entry gate of the site during construction phase and this will lead to the control of dust</li> <li>▪ The contractor should hind noise pollution as a result of the construction</li> <li>▪ Demolition of the microbiology lab will form debris hence waste management issues arise</li> <li>▪ The contractor should consider depositing, levelling and compacting the mortar on the roads as waste handling management technique</li> <li>▪ The contractor should agree with the municipality before any mortar can be deposited on the roads</li> <li>▪ Tree planting should be considered as a way to mitigate the impact of cutting trees for firewood used to fire bricks</li> <li>▪ A licensed contractor should be commissioned to transport the debris from the construction site. Rules and regulations need to be adhered to hence some kind of monitoring plan should be put in place</li> <li>▪ Measures should be put in place to ensure debris is managed well and not used unlawfully</li> <li>▪ The structure layout should be examined as it determines runoff and erosion</li> </ul> |                                       |
| <b>Challenges:</b>     | <ul style="list-style-type: none"> <li>▪ The district has no functional incinerator hence the hospital might have a problem dealing with waste management</li> <li>▪ There is no data in the district on how expired drugs and medical waste is monitored and disposed</li> </ul>   |                                       |



Stakeholder consultation record:

|  |                                    |                          |                  |
|--|------------------------------------|--------------------------|------------------|
| Name of agency/stakeholder/community: <i>District Health Offices</i> |                                    |                          |                  |
| Purpose of consultation (tick appropriate box):                      | Scoping:                           | <input type="checkbox"/> | ESIA:            |
|  | Sensitisation:                     | <input type="checkbox"/> | RAP:             |
|  | Environmental Audit:               | <input type="checkbox"/> | Other (specify): |
| Date: <i>18/04/2013</i>  |                                    |                          |                  |
| Project name: <i>ESIA PUBLIC HEALTH</i>                              |                                    |                          |                  |
| Proponent:   |                                    |                          |                  |
| Name of person/ official met:  | Designation                        | Contact (Te/Email)       | Sign/ initial    |
| <i>Jennifer Wandawa</i>  | <i>Health - MCH / Nursing</i>      | <i>0782134325-</i>       | <i>mwaa</i>      |
| <i>P.wo. wau boga</i>  | <i>Ag. MCH / PH</i>                | <i>0392943059</i>        | <i>WJ</i>        |
| <i>Nakayenze Anna</i>  | <i>S. Env. Officer - MCh</i>       | <i>0772555387</i>        | <i>AN</i>        |
| <i>BALATO PETER COLLINS</i>  | <i>MEDICAL LAB. SCIENTIST (MC)</i> | <i>0701 87 59 88</i>     | <i>BP</i>        |
|  |                                    |                          |                  |
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|  |                                    |                          |                  |
|  |                                    |                          |                  |
|  |                                    |                          |                  |



## APPENDIX B: ASSESSMENT REPORT ON INCINERATORS

### ASSESSMENT OF INCINERATORS TO BE INSTALLED ON-SITE

#### WASTE CATEGORIES

| Waste Category   | Estimated Percentage of Total Composition | Remarks   |
|--|---|---|
| Bandages, linen and other infectious waste and related pathological waste. | 25 – 30%                                  | Should be incinerated                                 |
| Plastics   | 7 – 10%                                   | Should be incinerated                                 |
| Sharps: Needles, infusion sets, blades                                     | 0.5 – 1%                                  | Should be incinerated                                 |
| Glass, vials, etc.   | 3 – 5%                                    | Should be incinerated                                 |
| General waste (domestic waste)   | 40 – 50%                                  | A municipal dumping site could be used for disposing. |

#### TREATMENT TECHNOLOGIES AND DISPOSAL ISSUES

- a) **Low-technology combustion:** Some fractions of healthcare wastes, and in particular used injection equipment, are burned in the open air or in simple (and sometimes improvised) units such as pits, burners (made out of brick or cement), and in drums. The units obviously are relatively inexpensive, are easy to build, and require little or no maintenance. Because of the relatively uncontrolled conditions under which the combustion takes place, the process reaches only what is considered to be low temperatures (about 400 °C or below). Combustion at these temperatures does not completely burn all of the wastes, particularly if the wastes contain relatively high moisture content.

As can be seen from Figures 2 and 3, some glassware and needles may remain relatively unchanged at the completion of the combustion process. Furthermore, the uncontrolled process may not destroy all of the pathogens. This type of combustion does not control any type of emissions (particulate matter, heavy metals, and others) and, in fact, may lead to the production of relatively high concentrations of toxic organic compounds. Whole vaccine vials and similar glass containers have the tendency to explode and thus pose an additional risk to the person tending to the combustion process.

- b) Incinerators were not properly operated; in one case a lot of carbon was evident confirming incomplete combustion.
- Lack of close monitoring and inadequate maintenance creating threat to general public
- c) The common collection points are badly managed and are insecure due to lack of proper cordoning and surveillance. Some animal also come to feed from the site.
- d) The incinerators are of low capacity. The waste generation stands at an average of 2 kg/bed/day. Hospitals like Mbale have over 400 beds, thus generate over 800 kg of waste per day of which 400 kg (50% hazardous) should be incinerated every day.
- e) Incinerator operated more like a back-yard burner, do not reach required temperature, and lack control equipment to capture targeted pollutants such as dioxins, mercury, cytotoxic emissions
- f) Inadequate ash treatment and handling (disposed in municipal dumpsite). See Figure 3.
- g) Open dumps: At the present time, the most common method of land disposal of solid wastes is the open dump. Because of the uncontrolled nature of disposal, this method obviously is the least costly option, but at the same time, it is the one that causes the most negative impacts to the public and to the environment.
- h) Wastes not segregated and disposed of together with municipal/domestic solid waste. Mixing of hospital wastes with general

- Lack of segregation is making whole waste stream hazardous
  - No regulated disposal sites for medical Waste
  - Open burning in hospital compounds (some burning sites are close to wards and in the hospital periphery they are markets, schools, and farms.
- i) Residues from maternity wards (placenta) and immunization (primarily needles and syringes) generally are managed through burial in specific pits with a cover.

## **RECOMMENDATIONS**

### **Medium- and high-technology combustion recommended for incineration**

Medium-technology combustion is defined as that which in some manner attempts to control the combustion process and, therefore, provides slightly better air pollutant control than that achieved by the low-technology options. There are some relatively simple and not excessively expensive units available in the marketplace that fit into this category. In essence, the units generally have a small capacity, are operated in batches, and do not include any type of air pollution control equipment.

High-technology combustion is defined as the combustion of healthcare waste under controlled conditions, using equipment that operates at temperatures on the order of 900 – 1010 °C, and that includes air pollution control equipment as well as other components to manage the emissions from the unit. These units generally include a second chamber (known as secondary chamber) in which the off (by-product) gases from the first chamber are treated at high temperatures by means of an ancillary burner. High-technology combustion essentially provides the necessary conditions (temperature, time, and turbulence) to achieve complete combustion and to keep the concentration of undesirable compounds to a minimum. These types of incinerators operating in developing countries do not usually have post-combustion air pollution control systems.

### **Incineration Capacity**

The Current incinerators are of low capacity. A bigger capacity incinerator of at least 500 kg/day is recommended for individual hospitals.

### **Open Dumping and burning discouraged**

Consequently, open dumping should be discontinued as soon as possible and in particular should not be used for the disposition of untreated healthcare wastes because of the potential risks to the public and to the environment. Open dumps, at the very least, should be upgraded as soon as possible to controlled landfills and eventually to sanitary landfills.

### **Segregation and handling of generated waste**

- Reducing the toxicity of waste reduces the threat to the general public from medical waste
- Segregation reduces the volume and toxicity of waste stream;
- Increasing awareness of hospital staffs, employee training in hazardous materials management and waste minimization
- Establishment of better communication and sharing information about the risks from medical waste among all shareholders (hospitals, other medical facilities, community and public) is very important



Figure 1: Open air burning. Smoke can be see all over and there are hospital wards and other activities as can be seen in the background of this image



Figure 2: The bottles and vials are not burned completely



Figure 3: Incomplete combustion as exhibited in the ash content and the soot on the incinerator door

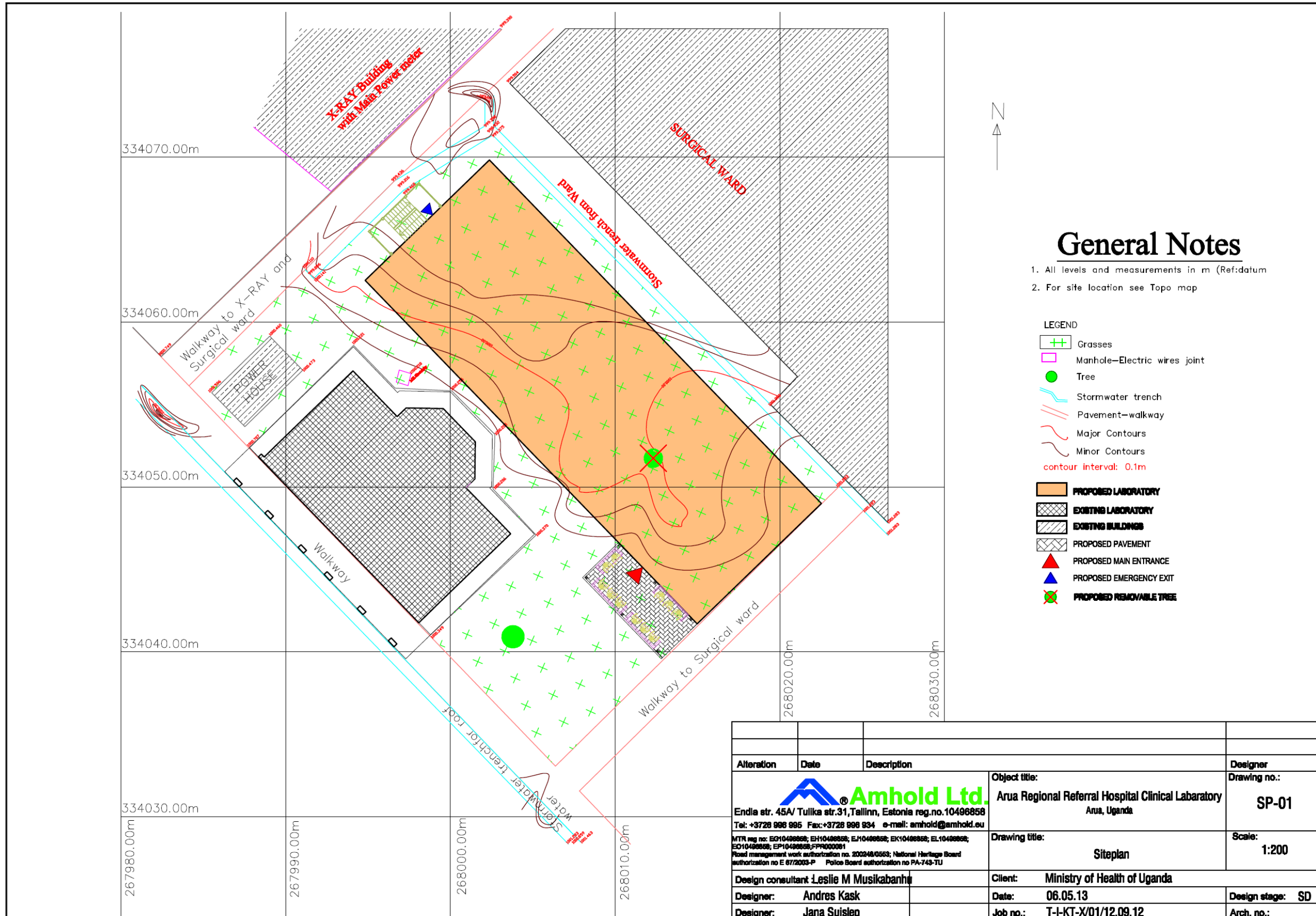
## **APPENDIX C: PROJECT ARCHITECTURAL DRAWINGS**

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See next page



Site Layout



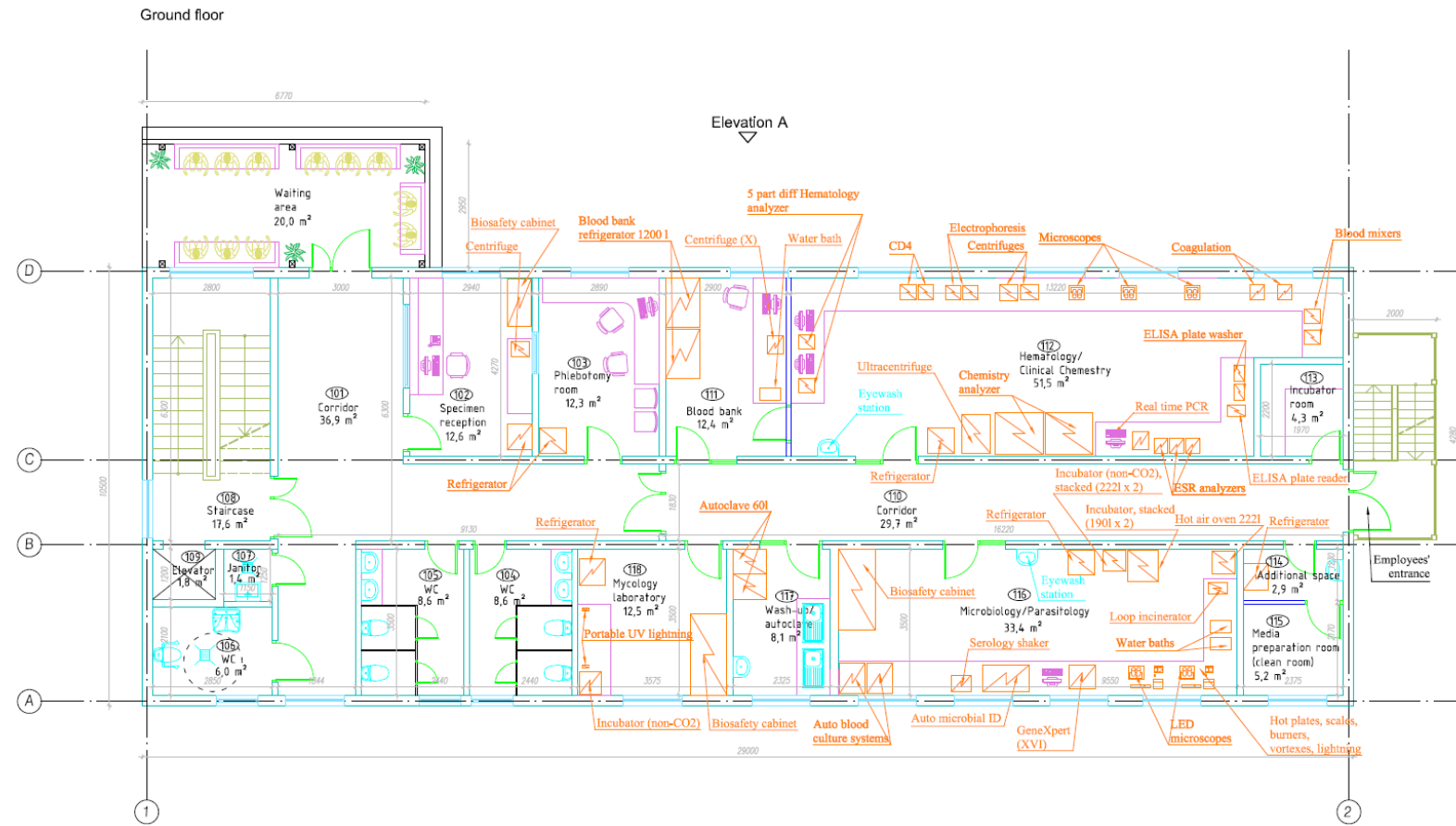
### General Notes

1. All levels and measurements in m (Ref:datum)
2. For site location see Topo map

LEGEND

- Grasses
- Manhole-Electric wires joint
- Tree
- Stormwater trench
- Pavement-walkway
- Major Contours
- Minor Contours
- contour interval: 0.1m
- PROPOSED LABORATORY
- EXISTING LABORATORY
- EXISTING BUILDINGS
- PROPOSED PAVEMENT
- PROPOSED MAIN ENTRANCE
- PROPOSED EMERGENCY EXIT
- PROPOSED REMOVABLE TREE

| Alteration  | Date | Description  | Designer                     |
|---|------|--|------------------------------|
|   |      |  |                              |
| Endla str. 45A/ Tulika str.31, Tallinn, Estonia reg.no.10498858<br>Tel: +3728 986 986 Fax: +3728 986 934 e-mail: amhold@amhold.eu   |      | Object title:<br>Arua Regional Referral Hospital Clinical Laboratory<br>Arua, Uganda | Drawing no.:<br><b>SP-01</b> |
| MTR reg no: EG10498858; EJ10498858; EL10498858; EK10498858; EL10498858;<br>EO10498858; EP10498858; FPR000001<br>Road management work authorization no. 200248/0563; National Heritage Board<br>authorization no E 87/2003-P Police Board authorization no PA-743-TU |      | Drawing title:<br><b>Siteplan</b>  | Scale:<br><b>1:200</b>       |
| Design consultant <b>Leslie M Musikabamba</b>   |      | Client: <b>Ministry of Health of Uganda</b>  |                              |
| Designer: <b>Andres Kask</b>  |      | Date: <b>06.05.13</b>  | Design stage: <b>SD</b>      |
| Designer: <b>Jana Suislep</b>   |      | Job no.: <b>T-I-KT-X/01/12.09.12</b>   | Arch. no.:                   |



| GROUND FLOOR ROOM LIST |                               |                |
|------------------------|-------------------------------|----------------|
| ROOM NO.               | ROOM NAME                     | m <sup>2</sup> |
| 101                    | Corridor                      | 36,9           |
| 102                    | Specimen reception            | 12,6           |
| 103                    | Phlebotomy room               | 12,3           |
| 104                    | WC                            | 8,6            |
| 105                    | WC                            | 8,6            |
| 106                    | WC                            | 6,0            |
| 107                    | Janitor                       | 1,4            |
| 108                    | Staircase                     | 17,6           |
| 109                    | Elevator                      | 1,8            |
| 110                    | Corridor                      | 29,7           |
| 111                    | Blood bank                    | 12,4           |
| 112                    | Hematology/Clinical Chemistry | 51,5           |
| 113                    | Incubator room                | 4,3            |
| 114                    | Additional space              | 2,9            |
| 115                    | Media preparation room        | 5,2            |
| 116                    | Microbiology/Parasitology     | 33,4           |
| 117                    | Wash-up/autoclave             | 8,1            |
| 118                    | Mycology laboratory           | 12,5           |
|                        | Waiting area                  | 20,0           |
| <b>SUM TOTAL</b>       |                               | <b>265,8</b>   |

|   |            |  |   |
|---|------------|--|---|
| B   | 26.06.2013 | Changed according to customer's drawings suggestions | Jana Suislep  |
| A   | 23.05.2013 | Changed according to customer's drawings suggestions | Kaidi Org   |
| Alteration  | Date       | Description  | Designer  |
| <br>Endla str. 45A/ Tulika str 31, Tallinn, Estonia reg.no.10496858<br>Tel: +3726 996 995 Fax: +3726 996 934 e-mail: amhold@amhold.eu<br>MTR reg no: E010496858; E110496858; E110496858; E110496858; E110496858;<br>E110496858; E110496858; E110496858;<br>Road management work authorization no. 200248/0533; National Heritage Board<br>authorization no E 8720034P Police Board authorization no PA-743-TU |            |  | Object title:<br>Arua Regional Referral Hospital Clinical Laboratory<br>Arua, Uganda<br>Drawing no.:<br><b>A-01</b> |
| Design consultant <b>Leslie M Musikabanhu</b>   |            |  | Client: Ministry of Health of Uganda<br>Scale:<br><b>1:100</b>  |
| Designer: <b>Andres Kask</b>  |            | Date: <b>06.05.13</b>                                | Design stage: <b>SD</b>   |
| Designer: <b>Jana Suislep</b>   |            | Job no.: <b>T-I-KT-X/01/12.09.12</b>                 | Arch. no.:  |

## APPENDIX D: TERMS OF REFERENCE FOR THE ESIA



### NATIONAL ENVIRONMENT MANAGEMENT AUTHORITY (NEMA)

NEMA/4.5

16<sup>th</sup> January, 2014

The Permanent Secretary,  
Ministry of Health,  
Plot 6/7 Lourdel Road, Kampala,  
P. O. Box 7272,  
**KAMPALA.**

Tel: +256 (0)414 340872

NEMA House  
Plot 17,19 & 21, Jinja Road.  
P.O.Box 22255, Kampala, UGANDA.

Tel: 256-414- 251064, 251065, 251068  
342758, 342759, 342717

Fax: 256-414-257521 / 232680

E-mail: info@nemaug.org

Website: www.nemaug.org

**RE: REVIEW OF SCOPING REPORT AND TERMS OF REFERENCE PERTAINING TO THE PROPOSED NATIONAL TUBERCULOSIS REFERENCE LABORATORY, AT BUTABIKA, KAMPALA**

This is in reference to the letter this Authority received on 28<sup>th</sup> November, 2013, submitting the Scoping Report and Terms of Reference (TOR) for carrying out an environment impact assessment (EIA) for the proposed construction/rehabilitation of the National Tuberculosis Reference Laboratory, on Plot 2, Block 237-2383, in Butabika Hospital Village (LC-1), Butabika Parish, Nakawa Division, Kampala District, for review and consideration for approval. This Authority has finalised the review and grants formal **APPROVAL** of the said Scoping Report and TOR.

**Please, note that approval of the Scoping Report and TOR DOES NOT give you permission to start implementing any of the proposed project activities.**

In addition, you advised to be mindful of the need to consider some of the key aspects highlighted below, during the conduct of the EIA and preparation of the EIA report, respectively.

- (i) Carry out comprehensive consultations with all the relevant key stakeholders including the Kampala Capital City Authority, the Ministry of Works and Transport, and the local communities in the neighbourhood; and, ensure that the **views of the aforementioned categories of stakeholders are well documented and appended to the EIA report.**
- (ii) Provide **comprehensive baseline data/information** relating to the project sites/areas and its immediate surroundings, and a **set of coloured photographs** showing the current state of the proposed project site.
- (iii) **Outline the proposed phases of development** of the said project area in relation to the proposed five satellite laboratories, and indicate what phase(s) the proposed EIA is focusing on – *that is, whether only the Butabika site, or Butabika site plus other five sites (note that separate EIAs will be required for the proposed five satellite laboratory sites)*
- (iv) Provide comprehensive description of the proposed **project components, activities, and size of the workforce.**

1 of 2

*guy*  
16/1/14



- (v) Ensure that soil and air quality as well noise level analyses are carried out relating to the project area, and that the baseline soil and air quality, and noise level **analyses results are appended to the EIA report.**
- (vi) Provide **coloured, well-labelled and legible location and google maps** (*preferably each covering A-4 or larger paper size*) that are clear, and a **set of GPS coordinates.**
- (vii) Include in the EIA report **clear, well-labelled and legible copy of the proposed site lay-out plan** (*preferably covering A-3 or larger paper size*), that shows clearly the boundaries of the project site and set up of the project infrastructure.
- (viii) Provide **comprehensive analyses of alternatives** – in terms of project design, location, technology, among other aspects.
- (ix) Provide **detailed evaluation of the potential environmental impacts and risks** associated with the proposed project components and activities.
- (x) Provide **comprehensive mitigation and environmental monitoring plans** (*preferably in table matrix format*), respectively, that relate to the identified potential environmental impacts associated with the proposed project.
- (xi) Consider any other critical environmental aspects/concerns not initially foreseen during the preparation of the Scoping Report and TOR, and include an evaluation of such aspects/concerns in the EIA report.
- (xii) Append to the EIA report copies of the **authentic land acquisition/ownership documents.**
- (xiii) Ensure that the total project (investment) cost is included in the appropriate section of the EIA report as well as in the letter that will be used to submit copies of the EIA report to this Authority for review.

This is, therefore, to recommend that you proceed with carrying out the EIA for the proposed project. We look forward to your cooperation and receipt of copies of a comprehensive EIA report, for our further action.

**(NOTE: THIS IS NOT A CERTIFICATE OF APPROVAL)**



Waiswa-Ayazika  
**FOR: EXECUTIVE DIRECTOR**

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