

# Teach





# Teach

## OBSERVER MANUAL



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# FOREWORD

School enrollment increased substantially over the last 25 years in low-and middle-income countries. Schooling, however, does not guarantee learning. A large share of children complete primary school lacking even basic reading, writing, and arithmetic skills<sup>1</sup> – a state of affairs UNESCO<sup>2</sup> dubbed the “*global learning crisis*.”

The learning crisis is, at its core, a teaching crisis.<sup>3</sup> A growing body of research indicates teaching is the most important school-based determinant of student learning.<sup>4</sup> The difference between the impact of a weak and great teacher on student test scores is equivalent to one to two years of schooling.<sup>5</sup> Moreover, evidence suggests several consecutive years of effective teaching can offset the learning shortfalls of marginalized students<sup>6</sup> and significantly improve students’ long-term outcomes.<sup>7</sup>

Identifying effective teaching is not easy, however. Research shows that teacher characteristics such as formal education, years of experience (beyond the first two), cognitive skills, and entry exam performance only explain a small fraction of the variation in student learning.<sup>8</sup> Recent evidence highlights the crucial role teaching practices play in explaining this variation. For example, a seminal study in Ecuador found better teaching practices are associated with improved learning outcomes.<sup>9</sup> Moreover, a study of over 60 coaching programs found those designed to advance teaching practices also resulted in increased student learning.<sup>10</sup>

Although better teaching practices are needed to tackle the learning crisis, most education systems in low-and middle-income countries do not regularly monitor them, either because they do not recognize the importance of such practices, or do not know how to adequately monitor them. The situation is exacerbated by a prevalence of ineffective professional development programs, which tend to be theory-based and rarely monitor or provide actionable guidance for teachers to improve their practice.<sup>11</sup> Without a reliable instrument, even experienced education professionals struggle to distinguish between effective and ineffective teaching.

*Given this reality, what can be done? Teach*, a new classroom observation tool, was developed to address these challenges. First, *Teach* holistically measures what happens in the classroom. It does so by considering not just time spent on learning but, more importantly, the quality of teaching practices. Second, *Teach* captures practices that nurture children’s cognitive and socioemotional skills. Third, *Teach* was developed with low- and middle-income countries in mind, and includes the use of local video footage to contextualize the training. Finally, *Teach* is free and includes a toolkit that facilitates data collection, analysis, and validation of *Teach* scores.

Before the tool was launched, *Teach* underwent a rigorous development and validation process over a two-year timeframe. A Technical Advisory Panel<sup>12</sup> provided extensive feedback and inputs on the tool’s design. *Teach* was also piloted in over 1,000 classrooms across Mozambique, Pakistan, the Philippines, and Uruguay, and tested with global video footage from 11 low- and middle-income countries. Preliminary analyses of pilot data indicate *Teach* scores have high levels of interrater reliability and are internally consistent. Moreover, teachers who display effective practices, as measured by *Teach*, are associated with students who achieve higher learning outcomes.<sup>13</sup>

*Teach* is intended to be used as a system diagnostic and for professional development. *Coach*, a forthcoming protocol, will help principals, inspectors, and coaches use *Teach* to provide feedback on how teachers can improve their classroom practices. *Coach* aims to reduce the gap between practice and evidence by utilizing evidence-based strategies to improve professional development.<sup>14</sup> We hope these new resources will bring us one step closer to ensuring every child has a skilled, supported, and motivated teacher, *conditio sine qua non* to achieve **Learning for All**.



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# TEACH TEAM

## *Acknowledgments*

*Teach* was prepared by a team led by Ezequiel Molina. The core team was composed of Carolina Melo Hurtado, Adelle Pushparatnam, and Tracy Wilichowski. Jenny Beth Aloys, Alice Madeleine Danon, Syeda Farwa Fatima, Carolina Moreira Vásquez, and Iva Trako were members of the extended team. The team received guidance from a technical advisory panel composed of Lindsay Brown, Pam Grossman, Heather Hill, Andrew Ho, Sara Rimm-Kaufman, Andrew Ragatz, Erica Woolway, and Nick Yoder. The manual and observation instrument were designed by Danielle Willis. Amy Gautam was the chief copy editor. Restituto Jr. Mijares Cardenas and Cassia Miranda provided administrative support.

The team is grateful for the contributions of the *Teach Classroom Observation Working Group*, composed of Salman Asim, Tara Beteille, Marguerite Clarke, Michael Crawford, David Evans, Deon Filmer, Francisco Haimovich, Samira Halabi, Amer Hassan, Peter Holland, Dingyong Hou, Nathalie Lahire, Toby Linden, Javier Luque, Juan Manuel Moreno, Shawn Powers, Halsey Rogers, Shwetlena Sabarwal, Shabnam Sinha, Lars Sondergaard, Simon Thacker, Waly Wane, and Noah Yarrow. The team also benefited from the support of Hafsa Alvi, Tamara Arnold, Jennifer Bulley, Yanina Gallo, Julia Hahn, Julia Ladics, Anahita Matin, Abdal Mufti, Octavio Medina Pedreira, Mahjabeen Raza, Hina Saleem, Marie Evane Tamagnan, and Sergio Venegas Marin.

A number of colleagues provided insightful comments, feedback, and inputs on the tool, including Gonzalo Dibot, Guadalupe Goyeneche, Michael Handel, Amer Hassan, Ines Kudo, Victoria Levin, Alonso Sanchez, Virginia Tort Gómez, Paula Prendeville, Elina Rostan, Kirill Vasiliev, and Noah Yarrow. In addition, the team is grateful to the teams that applied a preliminary version of *Teach* in their various contexts. This included Franco Russo, Binh Thanh Vu, and Javier Luque in the Philippines; Koen Martijn Geven, Tazeen Fasih, and Ali Ansari in Pakistan; Francisco Haimovich Paz and Helena Rovner in Uruguay; Marina Bassi in Mozambique; and Sara Rimm-Kaufman at the University of Virginia.

Overall guidance for the development and preparation of *Teach* was provided by Omar Arias, Practice Manager for the *Global Knowledge and Innovation Team*. The team gratefully acknowledges support from the Global Lead of the *Curriculum, Instruction and Assessment Thematic Group*, Michael Crawford, and the Global Leads of the *Teachers Career and Professional Development Thematic Group*, Tara Beteille and David Evans, for their guidance and advice throughout the process. The team is especially grateful to the Senior Management Team of the Education Global Practice — Jaime Saavedra, Senior Director, Luis Benveniste, Director, and Keiko Miwa, Director — for their leadership, direction, and relentless support.

The team is grateful for generous support provided by the Systems Approach for Better Education (SABER) Trust Fund, funded in large part by the United Kingdom's Department for International Development (DFID) and Australia's Department of Foreign Affairs and Trade (DFAT).

The team apologizes to anyone inadvertently omitted from this list and expresses its gratitude to all who contributed to *Teach*, including those whose names may not appear here.

Lastly and most importantly, the team members would like to thank all the teachers who welcomed us into their classroom as part of this project.

**HAVE QUESTIONS?** Contact Us at [teach@worldbank.org](mailto:teach@worldbank.org).



# INTRODUCTION

## What does Teach measure?

*Teach* differs from other classroom observation tools in that it captures (i) the time teachers spend on learning and the extent to which students are on task, and (ii) the quality of teaching practices that help develop students' socioemotional and cognitive skills.

As part of the Time on Task component, 3 "snapshots" of 1–10 seconds are used to record both the teacher's actions and the number of students who are on task throughout the observation. The Quality of Teaching Practices component, on the other hand, is organized into 3 primary areas: Classroom Culture, Instruction, and Socioemotional Skills<sup>15</sup> (see graphic on page 3). These areas have 9 corresponding elements that point to 28 behaviors. The behaviors are characterized as low, medium, or high, based on the evidence collected during the observation. These behavior scores are translated into a 5-point scale that quantifies teaching practices as captured in a series of two, 15-minute lesson observations.

1

**CLASSROOM CULTURE:** The teacher creates a culture that is conducive to learning. The focus here is not on the teacher correcting students' negative behaviors but rather the extent to which the teacher creates: (i) a **supportive learning environment** by treating all students respectfully, consistently using positive language, responding to students' needs, and both challenging gender stereotypes and not exhibiting gender bias in the classroom; and (ii) **positive behavioral expectations** by setting clear behavioral expectations, acknowledging positive student behavior, and effectively redirecting misbehavior.

2

**INSTRUCTION:** The teacher instructs in a way that deepens student understanding and encourages critical thinking and analysis. The focus here is not on content-specific methods of instruction, but rather the extent to which the teacher: (i) **facilitates the lesson** by explicitly articulating lesson objectives that are aligned to the learning activity, clearly explaining content, and connecting the learning activity to other content knowledge or students' daily lives, and by modeling the learning activity through enacting or thinking aloud; (ii) does not simply move from one topic to the next but **checks for understanding** by using questions, prompts, or other strategies to determine students' level of understanding, by monitoring students during group and independent work, and by adjusting his/her teaching to the level of students; (iii) gives **feedback** by providing specific comments or prompts to help clarify students' misunderstandings or identify their successes; and (iv) encourages students to **think critically** by asking open-ended questions and providing students with thinking tasks that require them to actively analyze content. Students exhibit critical thinking ability by asking open-ended questions or performing thinking tasks.

3

**SOCIOEMOTIONAL SKILLS:** The teacher fosters socioemotional skills that encourage students to succeed both inside and outside the classroom. To develop students' social and emotional skills, the teacher: (i) instills **autonomy** by providing students with opportunities to make choices and take on meaningful roles in the classroom. Students exhibit their autonomy by volunteering to participate in classroom activities; (ii) promotes **perseverance** by acknowledging students' efforts, rather than focusing solely on their intelligence or natural abilities, by having a positive attitude toward students' challenges by framing failure and frustrations as part of the learning process, and by encouraging students to set short- and long-term goals; and (iii) fosters **social and collaborative skills** by encouraging collaboration through peer interaction and by promoting interpersonal skills, such as perspective taking, empathizing, emotion regulation, and social problem solving. Students exhibit social and collaborative skills by collaborating with one another through peer interaction.

# TEACH FRAMEWORK



## How was Teach developed?

To finalize a working version of the tool, the *Teach* development team rigorously researched, revised, and piloted different iterations of the tool over a 2-year timeframe:

- 1** The development team — which comprised 1 education measurement expert, 1 instructional expert, 1 psychologist, and 1 teacher — assessed 5 classroom observation tools widely used in the United States to create an inventory of teaching practices that are commonly evaluated.<sup>16</sup> The team then built upon this list to include behaviors from international classroom observation tools used in low- and middle-income countries.<sup>17</sup> Based on this preliminary analysis, the team created an inventory of 3 areas and 43 elements.<sup>18</sup>
- 2** The development team hosted a working group of 22 education experts and practitioners to help further reduce and prioritize elements for the *Teach* framework. Participants were asked to indicate whether any elements were missing from the inventory, to rank the elements and areas by relevance, and to identify elements they characterized as unobservable. This process resulted in a downsized framework of 25 elements.
- 3** The development team [reviewed the theoretical and empirical evidence](#) from low- and middle-income countries to further eliminate elements from the framework. This process resulted in a downsized framework of 14 elements.
- 4** These 14 elements comprised the first working version of the tool, which aimed to capture both quality and frequency of teaching practices as measured by each element.<sup>19</sup> This preliminary tool was piloted in person in Pakistan and Uruguay and through classroom video footage in Afghanistan, China, Pakistan, the Philippines, Tanzania, Uruguay, and Vietnam. From these pilots, it became apparent that observers struggled to code reliably when they had to simultaneously capture the frequency and quality of teaching practices for each element. In response, the development team revised the structure of the tool to address this challenge. This process resulted in a tool comprised of 10 elements.
- 5** The development team convened a technical advisory panel, including Lindsay Brown, Pam Grossman, Heather Hill, Andrew Ragatz, Sara Rimm-Kaufman, Erica Woolway, and Nick Yoder, to provide written feedback on the tool. These comments were compiled and addressed as part of a 1-day technical workshop. During the workshop, the experts advised the team on which issues to prioritize and how to incorporate the comments to further improve the tool.
- 6** This updated version of the tool was applied in 4 settings, where observers were given a certification exam that ensured they could reliably code using *Teach*. In Mozambique, 74% of the observers passed the certification exam; in Pakistan and the Philippines, 96% passed; and in Uruguay, 100% passed. The observers also provided comments on the tool and training that was considered during the revision process.
- 7** The development team worked closely with Andrew Ho<sup>20</sup> to [analyze psychometric properties of the tool](#). Using the data from Punjab, Pakistan the team found those teachers who exhibit better teaching practices, as measured by *Teach*, are associated with an additional .08-.12 SD increase in student test scores. This is after controlling for a host of variables, including class size, teacher content knowledge, and other student and teacher characteristics. Based on this analysis and feedback from the trainers and observers, the development team revised each element's structure and complementary examples to improve the tool's consistency and clarity. As part of this process, the Time on Learning element was modified to capture teachers' time on instruction and students' time on task through a series of snapshots. This process resulted in a tool that comprised 1 low-inference and 9 high-inference elements. The final stage involved testing these revisions using video footage of 11 low- and middle-income countries from the *Teach* video library.

# PROCEDURES FOR CODING

## Protocol

Before, during, and after an observation, observers should be cognizant and respectful of the school environment by following this protocol:

BEFORE	DURING	AFTER
<p><b>SUPPLIES:</b> Ensure you have the manual, observation packet, a pencil/pen, consent forms,<sup>21</sup> and a watch/phone.</p> <p><b>ARRIVAL:</b> <i>Introduce yourself</i> to the principal and arrive at the designated classroom at least 10 minutes before class begins.</p> <p><i>Introduce yourself</i> to the teacher, explain the purpose of the visit, and remind the teacher of the confidential nature of the observation:</p> <p><i>“Good morning, Mr./Ms. [teacher’s surname], I work with [affiliate organization]. Your school has been randomly selected to partake in a survey that includes classroom observations. The purpose of the survey is to learn about teaching practices in [district/city name]. As such, I’m here to simply learn from you – these observations will not be used for evaluative purposes, and your identity will remain entirely confidential. Please proceed with the lesson as you normally would.”</i></p> <p><b>DISSENT:</b> If a teacher does not want to be observed, kindly remind him/her that the observation is not an evaluation, his/her identity will be kept anonymous, and no information about the observation will be shared with school authorities. Kindly note, a teacher cannot be forced to be observed; if the teacher continues to decline consent, exit the classroom and document what happened on the observation sheet.</p>	<p><b>SETUP:</b> <i>Sit toward the back</i> of the classroom to view the entire classroom; ensure your presence does not block students’ view of the lesson.</p> <p><i>If visiting a classroom with another observer</i>, seat yourself separately and refrain from talking with him/her at any point during the lesson.</p> <p><i>Ensure your cellphone is muted</i> and abstain from texting, phone calls, Facebook/Twitter, taking pictures, or any other distracting activities.</p> <p><b>OBSERVATION:</b> <i>Begin the observation</i> when class is scheduled to begin; if the teacher is delayed, wait until s/he arrives and make note of the time on the observation sheet.</p> <p>In the case of <b>multigrade classrooms</b>, treat the observation as one grade and document it on the observation sheet.</p> <p><b>NO INTERACTION:</b> <i>Avoid engaging with or distracting the students</i> or teacher and do not participate in classroom activities, even if explicitly asked.</p> <p><i>Do not check</i> students’ textbooks, worksheets, notebooks, or other classwork.</p> <p><i>Avoid positive or negative nonverbal expressions</i> and convey a neutral attitude to avoid inadvertently distracting the teacher.</p> <p><i>Redirect</i> the teacher and students to the lesson if they ask questions or focus their attention on your presence.</p>	<p><b>CONCLUSION:</b> <i>Thank the teacher</i> for being able to conduct the observation.</p> <p><i>When the lesson concludes, remove yourself</i> from the classroom and finish coding in a different location to mitigate distractions.</p> <p><b>DISCRETION:</b> <i>Avoid discussing any of the scores with the teacher.</i> If a teacher asks how s/he performed, politely remind him/her this is not a performance evaluation. For example:</p> <p><i>“The goal of the observation was to learn about teaching practices; the notes from this observation will be used as part of a larger study on teaching practices in [district/city name]. I very much enjoyed watching your lesson and appreciate you allowing me into your classroom.”</i></p> <p><i>Refrain from discussing the classroom scores</i> with anyone. You can provide your supervisor’s number if the teacher insists.</p> <p><i>Refrain from discussing what occurred</i> during the lesson in a joking or disrespectful way. This may affect your credibility as an observer.</p>

## Length of the observation

Observations should be divided into two, 15-minute segments.<sup>22</sup> The first observation segment begins at the scheduled class time; however, if the teacher or students are not present during the scheduled class time or the lesson is delayed, the observation begins when the teacher enters the classroom. After each 15-minute observation, observers should spend 10–15 minutes scoring the observation, depending on the length of the class. For example, in a 45-minute class, the first observation segment begins at the scheduled class time and is 15 minutes in length. The observer then stops (even though class is still going) and spends the next 15 minutes scoring segment 1. The observer then spends the remaining 15 minutes of class observing segment 2. After the class has concluded, the observer spends another 15 minutes scoring segment 2. Observers should always record the length of each observation segment on the scoring sheet. If the lesson ends before the predetermined length of the observation, observers should still code the segment. It is important to accurately record the information on segment length, delayed starts, and early finishes, as this will be used in data analysis.

## Note-taking

Once the observation begins, the observer uses the note-taking form to document what the teacher says by noting specific behaviors, questions, instructions, and actions. These notes are essential to code objectively and reliably, since they provide evidence for the chosen scores. When note-taking, it is important to be as descriptive as possible. Observers will use their notes and compare them with the descriptions in the manual to determine the behavior quality ranges and assign an overall combined score for each element. As soon as observers finish an observation, every score should be justified with evidence from the observation.

When note-taking, it is important to look for specific student and teacher behaviors that are clearly included in the tool. All observers should create a note-taking system that works for them; below are some helpful note-taking techniques.<sup>23</sup>

TECHNIQUE	WHAT IS OBSERVED	WHAT IS WRITTEN
<b>SCRIPTING:</b> quotes by teachers (T) or students (S)	After a lesson on forming past tense sentences, the teacher asks students to relate the current lesson to a previous one on action verbs by forming a sentence using both strategies. She asks, "Who can take an action verb from yesterday and create a past tense sentence?" A student raises her hand and responds, "Amna jumped over the puddle."	T: Who can take an action verb from yesterday and create a past tense sentence?  S: Amna jumped over the puddle.
<b>TALLIES:</b> shortcuts for frequently used words or phrases	Throughout the lesson, the teacher says "very good" 8 times in response to student participation and answers.	"Very good" √√√√√√√√
<b>SHORTHAND:</b> specific symbols or letters to represent behaviors	The teacher reviews a student's paragraph and provides feedback by saying, "Great job on the first paragraph. The way you open with a personal story is very compelling."	<b>FB-</b> T: opening paragraph is compelling b/c of personal story
<b>ANECDOTES:</b> summaries of what was seen or heard	At the start of an activity, the teacher asks if everyone has a textbook. Six students raise their hands to indicate they do not. The teacher continues teaching at the board. Meanwhile, 3 students are playing with a ball of paper and distracting others.	6 Ss no book, T cont. teaching at board, 3 Ss playing (disruptive).

*The tool does not exist without the manual; the tool is constituted by the observer manual and observation sheet; observers should actively use and read the manual to determine scores.*

## Measuring Time on Task

For the Time on Learning element, observers will take 3 “snapshots,” or 1–10 second scans of the classroom, and use only information gathered during the snapshot to code the behaviors. For the first behavior, observers will record whether the teacher is providing a learning activity for most students by indicating “no” if s/he is not providing a learning activity and “yes” if s/he is. If the teacher is providing a learning activity, scan the classroom from left to right to determine whether students are on task. If 0 or 1 student is off task, score the second behavior high(H). If 2 to 5 students are off task, score it medium(M). If 6 or more students are off task, score it a low(L). If the teacher does not provide a learning activity for most students, record a “not applicable” (N/A) for the second behavior and continue coding the other elements of the tool. See Page 17 for more details on the snapshot method and how to code this element.

0. TIME ON LEARNING		1 <sup>st</sup> Snapshot (4m)				2 <sup>nd</sup> Snapshot (9m)				3 <sup>rd</sup> Snapshot (14m)			
0.1	Teacher provides learning activity to most students	Y		N		Y		N		Y		N	
0.2	Students are on task	N/A	L	M	H	N/A	L	M	H	N/A	L	M	H

## Measuring Quality of Teaching Practices

### (i) Assigning quality ranges to each behavior

To assign the most objective score, the manual describes each behavior in 3 quality ranges: low, medium, and high. These are detailed descriptions and include examples that help observers decide which quality score best applies to each element. After the first observation segment concludes, the observer assigns a “low, medium, or high” rating to each behavior. For this, it is necessary to read the notes and compare them with the descriptions provided in the manual. It is very important for observers to adhere to the manual as closely as possible, whether or not they agree with it. This symbol (?) signifies that the given behavior has a corresponding FAQ; observers should thoroughly familiarize themselves with the FAQs prior to carrying out observations, and should refer to the FAQs while coding to help clarify any confusion.

It is very important that observers give 1 score for every behavior. If observers want to change an answer, they must clearly remove the invalid score by fully erasing or striking through it. Some behaviors may not be observed. For those behaviors, the manual provides the option to write “N/A.” Observers can only score “N/A” if presented the option on the scoring sheet (0.2, 1.3, 1.4, 4.2). If a behavior is scored “N/A,” this behavior should not influence the overall score for the corresponding element. The following example shows what this would look like in practice:

A. CLASSROOM CULTURE									
1. SUPPORTIVE LEARNING ENVIRONMENT					1	2	3	4	5
1.1	The teacher treats all students respectfully				L		M		H
1.2	The teacher uses positive language with students				L		M		H
1.3	The teacher responds to students' needs				L		M		H
1.4	The teacher does not exhibit gender bias and challenges gender stereotypes in the classroom				L		M		H
					N/A				



## (ii) Assigning scores to each element

After assigning quality ranges to the behaviors, the element scores should be decided according to the overall quality of each element. Scores range from 1 to 5, with 1 being the lowest score and 5 the highest. It is necessary to carefully read the descriptions for the different behavior levels and assign an element score that best describes the observed scenario in the classroom. While the final score should follow the calculated scores from the behaviors, observers should always go back and reread the element description and its corresponding behaviors to determine if the score fits the overall description of the element. For example, observers may score an element a 4 even if it contains high, medium, and low behavior scores if what was observed exceeds the overall medium description, but does not constitute a high description. The final score need not be a mathematical calculation and the score should reflect the evidence presented in the entire segment.

2. POSITIVE BEHAVIORAL EXPECTATIONS		1	2	3	4	5	4
2.1	The teacher sets clear behavioral expectations for classroom activities	L		M		H	H
2.2	The teacher acknowledges positive student behavior	L		M		H	L
2.3	The teacher redirects misbehavior and focuses on the expected behavior, rather than the undesired behavior	L		M		H	M

## Common challenges in classroom observations

Before coding with a classroom observation tool, it is crucial to understand the importance of inter-rater reliability, which describes the degree to which observers agree on the scores associated with a specific observation. For example, an observation is *reliable* if 2 observers use the tool to observe the same teacher and arrive at the same (or nearly the same) scores.

Observers should be aware of several challenges when conducting classroom observations that have the potential to adversely affect objectivity and reliability when using the tool:

### Personal Experiences

In some cases, past experiences and personal opinions influence how observers score the rubric. This is particularly problematic for people who have preexisting notions of what constitutes “good teaching.” Moreover, their exposure to different teaching styles has the potential to influence their reliability. For example, some observers may think, “When I went to school, this is how we learned” or “My daughter’s teacher does this.” Despite this prior knowledge, it is important to remember codes must be based solely on the manual, regardless of opinion or experience.

### Additional Information

In some cases, observers adjust their scores based on additional or preexisting information they have on the teacher, school, or students. Sometimes, they also assume certain behaviors by incorrectly inferring the teacher’s intentions. For example, “I am going to give the teacher a 5 for positive environment, because even though she was impatient with the student, I know it is because she worked a double-shift today.” This additional information should not influence the scoring of the observation as codes should solely reflect what happens in the classroom during the allocated observation time.

### Comparison

Often, observers conduct several observations during a short timeframe and compare teaching styles and ability across observations — this ultimately hinders the reliability of the tool. For example, an observer may rate a teacher lower on a behavior because in an earlier observation, s/he saw the same teacher, or a different teacher, use a better strategy to communicate the same information. It is necessary to observe each segment independently and avoid comparison to other situations or teachers to maintain reliability.

### **Separation of Elements**

In some cases, separating the content of the elements can feel forced since everything that happens in the classroom is interconnected; that is, observers may strongly feel an action falls under more than 1 element. One observed action can serve as evidence for more than 1 *Teach* behavior or element, but the scoring of each must be done independently. For example, a teacher may provide feedback during the lesson so students reflect on their mistakes. This feedback may encourage students to think critically; however, this does not mean the teacher automatically scores high on the critical thinking element, since other behaviors in the critical thinking element may be absent. In this case, observers should keep both elements separate and score them independently.

### **Weighing of Specific Events or First Impressions**

In some cases, observers may witness a situation that surprises them or triggers a negative or positive impression. This incident may influence how they assess the entire observation. To maintain reliability, it is important to consider the event in the broader context of the observation and not let first impressions or salient events disproportionately influence the overall score. Therefore, observers should write detailed notes of the observation to determine how much weight to give a specific event.

Additionally, each segment should be considered in-and-of itself, and observers should focus on what occurs in the current segment. For instance, even if the teacher intends to do an activity later in the class, it is important for observers to only score what actually happens in that segment, rather than boosting the score of 1 of the behaviors based on an intention that never occurred. This is particularly applicable for distinguishing what occurs in segment 1 versus segment 2 (i.e., what is observed in segment 1 may not be considered for scoring in segment 2, and vice versa).

### **Central Tendency**

In some cases, observers assign medium-level scores more often than they should. This reluctance to assign high or low scores occurs (i) when observers are not confident in their ability to identify the appropriate level, or believe that high or low scores are very rare and are largely unattainable; or (ii) due to the fear (for themselves or the teacher) of assigning more extreme scores. It is important observers score the behaviors exactly as defined in the manual without being influenced by how the scores may be used or how they reflect on the observer or the teacher.

## Observer certification and Reliability Exam

A training participant must pass the *Teach* Reliability Exam before becoming a certified reliable *Teach* observer. Observer certification provides quality control and increases reliability of the *Teach* tool across observers. It ensures all certified observers can use the tool to accurately and consistently score classroom observations in accordance with the *Teach* scale. The *Teach* Reliability Exam consists of watching and scoring three, 15-minute video segments and scoring them according to the *Teach* rubric. Participants have 15 minutes to code each segment and cannot stop, rewind, or rewatch the videos during the exam. To pass the exam, participants must be reliable on 8 of the 10 elements for each segment. For example, if an observer scores 100% on the first segment, 100% on the second segment, and 70% on the third segment, s/he would not pass the exam. For the Time on Learning element, participants are considered reliable if they are in exact agreement with the master score for 2 out of the 3 snapshots. For all the other elements, participants are considered reliable if they score within 1 point of the master score. Participants who do not pass on the first attempt will be given feedback and allowed 1 additional opportunity to pass the exam. The second exam will consist of 3 different videos. Participants who do not pass the second attempt will not be certified as *Teach* observers. *Teach* certification is valid for 1 year.



- <sup>1</sup> World Bank (2018).
- <sup>2</sup> UNESCO (2013).
- <sup>3</sup> Bold et al. (2017).
- <sup>4</sup> Hanushek and Rivkin (2010); Snilstveit et al. (2016).
- <sup>5</sup> Araujo et al. (2016); Bau and Das (2017); Hanushek and Rivkin (2010); Evans and Yuan (2018).
- <sup>6</sup> Hanushek and Rivkin (2006); Hanushek and Rivkin (2010); Nye, Konstantopoulos, and Hedges (2004).
- <sup>7</sup> Chetty, Friedman, and Rockoff (2014).
- <sup>8</sup> Staiger and Rockoff (2010); Araujo et al. (2016); Bau and Das (2017); Cruz-Aguayo et al. (2017).
- <sup>9</sup> Araujo et al. (2016).
- <sup>10</sup> Kraft, Blazar, and Hogan (2018).
- <sup>11</sup> Popova et al. (2018).
- <sup>12</sup> The team received guidance from a technical advisory panel composed of Lindsay Brown, Pam Grossman, Heather Hill, Andrew Ho, Sara Rimm-Kaufman, Andrew Ragatz, Erica Woolway, and Nick Yoder.
- <sup>13</sup> Molina et al. (2018).
- <sup>14</sup> Popova et al. (2018).
- <sup>15</sup> It should be noted that it is impossible to draw a clear line between teaching practices linked to academic versus socioemotional learning. Many teaching practices included in common professional teaching frameworks do impact students' socioemotional development, but are usually thought of in terms of academic rather than socioemotional learning. Explicitly linking teaching practices with socioemotional outcomes in measures used for assessment will serve to increase the salience of students' socioemotional skills to teachers, as well as to other stakeholders and policy makers, thus ensuring a focus on both academic and socioemotional learning in the classroom.
- <sup>16</sup> The Teach framework built upon the inventory created by Gill and others (2016), who conducted a content analysis of the differences in dimensions of instructional practice of 5 commonly used classroom observation tools comparing the behaviors they measure with the extent to which they predict student learning. The tools included CLASS, FFT, PLATO, Mathematical Quality of Instruction, and UTeach Observational Protocol. The content, predictive power, and potential bias of these instruments were also analyzed as part of this preliminary framework (Gill, Brian, Megan Shoji, Thomas Coen, and Kate Place. 2016. "The Content, Predictive Power, and Potential Bias in Five Widely Used Teacher Observation Instruments." National Center for Education Evaluation and Regional Assistance, Washington, DC.
- <sup>17</sup> These included OPERA, SCOPE, SDI, Stallings, and TIPPS.
- <sup>18</sup> Elements refer to groups of multiple, similar behaviors that aim to capture teaching practices related to positive learning outcomes.
- <sup>19</sup> For example, the tool aimed to capture not just the quality with which a teacher checked for understanding (adjusting the lesson, prompting students to determine their level of understanding, etc.), but the frequency with which the teacher checked for understanding in each lesson.
- <sup>20</sup> Andrew Ho is Professor of Education at the Harvard Graduate School of Education. He is a psychometrician whose research aims to improve the design, use, and interpretation of test scores in education policy and practice.
- <sup>21</sup> Protocol to enter the classroom may vary from context to context; however, it is important to have the necessary approvals in place before arriving at the school.
- <sup>22</sup> These times may differ slightly from context to context.
- <sup>23</sup> Adapted from Archer, Jeff, et al. 2016. "Better Feedback for Better Teaching: A Practical Guide to Improving Classroom Observations." San Francisco, CA: Jossey-Bass.

# OBSERVER MANUAL

SCHOOL ID:	TEACHER ID:	CODER ID:	GRADE:	SUBJECT:	SEGMENT 1
CLASS SIZE: <i>girls</i> ____ <i>boys</i> ____		SCHEDULED TIME: ____:____ to ____:____		ACTUAL TIME: ____:____ to ____:____	SEGMENT LENGTH: ____ min

## TIME ON TASK

0. TIME ON LEARNING		1 <sup>st</sup> Snapshot (4m)				2 <sup>nd</sup> Snapshot (9m)				3 <sup>rd</sup> Snapshot (14m)			
		Y	N			Y	N			Y	N		
		N/A	L	M	H	N/A	L	M	H	N/A	L	M	H
0.1	Teacher provides learning activity to most students												
0.2	Students are on task												

## QUALITY OF TEACHING PRACTICES

Areas / Elements / Behaviors	Scoring	Final Scores
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### A. CLASSROOM CULTURE

1. SUPPORTIVE LEARNING ENVIRONMENT		1	2	3	4	5
1.1	The teacher treats all students respectfully	L		M		H
1.2	The teacher uses positive language with students	L		M		H
1.3	The teacher responds to students' needs	L	N/A	M		H
1.4	The teacher does not exhibit gender bias and challenges gender stereotypes in the classroom	L	N/A	M		H

2. POSITIVE BEHAVIORIAL EXPECTATIONS		1	2	3	4	5
2.1	The teacher sets clear behavioral expectations for classroom activities	L		M		H
2.2	The teacher acknowledges positive student behavior	L		M		H
2.3	The teacher redirects misbehavior and focuses on the expected behavior, rather than the undesired behavior	L		M		H

### B. INSTRUCTION

3. LESSON FACILITATION		1	2	3	4	5
3.1	The teacher explicitly articulates the objectives of the lesson and relates classroom activities to the objectives	L		M		H
3.2	The teacher's explanation of content is clear	L		M		H
3.3	The teacher makes connections in the lesson that relate to other content knowledge or students' daily lives	L		M		H
3.4	The teacher models by enacting or thinking aloud	L		M		H

4. CHECKS FOR UNDERSTANDING		1	2	3	4	5
4.1	The teacher uses questions, prompts or other strategies to determine students' level of understanding	L		M		H
4.2	The teacher monitors most students during independent/group work	L	N/A	M		H
4.3	The teacher adjusts teaching to the level of students	L		M		H

5. FEEDBACK		1	2	3	4	5
5.1	The teacher provides specific comments or prompts that help clarify students' misunderstandings	L		M		H
5.2	The teacher provides specific comments or prompts that help identify students' successes	L		M		H

6. CRITICAL THINKING		1	2	3	4	5
6.1	The teacher asks open-ended questions	L		M		H
6.2	The teacher provides thinking tasks	L		M		H
6.3	The students ask open-ended questions or perform thinking tasks	L		M		H

### C. SOCIOEMOTIONAL SKILLS

7. AUTONOMY		1	2	3	4	5
7.1	The teacher provides students with choices	L		M		H
7.2	The teacher provides students with opportunities to take on roles in the classroom	L		M		H
7.3	The students volunteer to participate in the classroom	L		M		H

8. PERSEVERANCE		1	2	3	4	5
8.1	The teacher acknowledges students' efforts	L		M		H
8.2	The teacher has a positive attitude towards students' challenges	L		M		H
8.3	The teacher encourages goal setting	L		M		H

9. SOCIAL & COLLABORATIVE SKILLS		1	2	3	4	5
9.1	The teacher promotes students' collaboration through peer interaction	L		M		H
9.2	The teacher promotes students' interpersonal skills	L		M		H
9.3	Students collaborate with one another through peer interaction	L		M		H

0.1

0.2

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1.1

1.2

1.3

1.4

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2.1

2.2

2.3

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3.1

3.2

3.3

3.4

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4.1

4.2

4.3

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5.1

5.2

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6.1

6.2

6.3

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7.1

7.2

7.3

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8.1

8.2

8.3

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9.1

9.2

9.3

OBSERVER MANUAL

# TIME ON TASK



**TIME ON LEARNING**

*The teacher maximizes time on learning.*

*The teacher maximizes time on learning by ensuring most students are on task and provided with a learning activity most of the time. This can be observed in the classroom through the following behaviors:*

YES

NO

**0.1 ?**

**The teacher is teaching or provides a learning activity for most students**

**LEARNING ACTIVITIES:**

This includes any activity that is related to class content, independent of its quality.

*For example, learning activities can include a teacher lecturing, small group/team work, or students working on a worksheet or reading independently. Note that if the teacher leaves the classroom, but has provided students with a learning activity, this would still count as a learning activity.*

**NONLEARNING ACTIVITIES:**

This includes any activity that is not related to class content, including activities related to classroom management such as taking attendance or disciplining students or any other activity that leaves students waiting.

*For example, when the teacher is silently writing on the board without asking students to copy. Other examples of nonlearning activities include: when a teacher takes attendance, s/he may read the children's names individually; when there are misbehaviors, s/he may stop the lesson to redirect student misbehavior; when there are outside disruptions, s/he may stop teaching to see what is going on; when checking homework, s/he may check each student's homework individually, while the other students wait with nothing to do. In addition, basic classroom processes may be prolonged, such as transitioning to a new activity, getting materials ready for a lesson, or completing administrative tasks.*

LOW

MEDIUM

HIGH

**0.2 ?**

**Students are on task<sup>1</sup>**

**6 or more** students are off task

**2–5 students** are off task

**All students are on task** (one student may be off task)

**Students off task:**

This includes students who are not participating in the learning activity provided by the teacher either because they are quiet but distracted, or because they are disrupting the class. For example, in the first category, students may be staring out the window, resting their head on the desk, looking down to the floor or at the observer, or sleeping. In the second category, they may be passing notes, whispering, talking to another student during an activity that does not require talking, moving around the class, shouting, or in any other way disrupting the class.

<sup>1</sup> This behavior is scored as N/A if the teacher is not teaching or providing a learning activity (i.e., 0.1 is scored N/A).

OBSERVER MANUAL

# QUALITY OF TEACHING PRACTICES

# CLASSROOM CULTURE

SUPPORTIVE LEARNING ENVIRONMENT  
POSITIVE BEHAVIORAL EXPECTATIONS



## CLASSROOM CULTURE

SUPPORTIVE  
LEARNING  
ENVIRONMENT

*The teacher creates a supportive learning environment.*

*The teacher creates a classroom environment where students can feel emotionally safe and supported. Moreover, all students feel welcome, as the teacher treats all students respectfully. This can be observed in the classroom through the following behaviors:*

Score	1	2	3	4	5
Behavior Quality Range	LOW		MEDIUM		HIGH
	<i>In this classroom, the teacher is <b>ineffective</b> at creating a supportive learning environment.</i>		<i>In this classroom, the teacher is <b>somewhat effective</b> at creating a supportive learning environment.</i>		<i>In this classroom, the teacher is <b>effective</b> at creating a supportive learning environment.</i>
<b>1.1 ?</b> <b>The teacher treats all students respectfully</b>	The teacher <b>does not treat all students respectfully</b> .  <i>For example: The teacher may yell at some students, scold them, shame/ridicule them, or use physical punishment to discipline them.</i>	The teacher <b>treats all students somewhat respectfully</b> .  <i>For example, the teacher does not treat students disrespectfully (e.g., s/he does not yell at or ridicule students), but the teacher does not show outward signs of respect toward students either (e.g., call students by their names, say "please" or "thank you," or other culturally relevant signs of respect).</i>	The teacher <b>treats all students respectfully</b> .  <i>For example: The teacher uses students' names, says "please" and "thank you," or shows some other culturally relevant sign of respect.</i>		
<b>1.2 ?</b> <b>The teacher uses positive language with students<sup>2</sup></b>	The teacher <b>does not use positive language</b> in his/her communication with students.	The teacher uses <b>some positive language</b> in his/her communication with students.  <i>For example: The teacher may say "well done" or "good", although this happens infrequently.</i>	The teacher <b>consistently uses positive language</b> in his/her communication with students.  <i>For example: The teacher consistently uses encouraging phrases such as "Great job!" when students show their work to him/her, or "You can do this!", or "You are such a talented group of children."</i>		
<b>1.3 ?</b> <b>The teacher responds to students' needs<sup>3</sup></b>	The teacher <b>is not aware of students' needs OR does not address the problem at hand</b> .  <i>For example: A student may not have the required supplies for the lesson, and the teacher does not notice or sees it and ignores it. Alternatively, a student may be upset because of a bad grade or a personal problem, and the teacher ignores the student or is dismissive of the issue (e.g., the teacher tells the student to "get over it" or "pull yourself together").</i>	The teacher <b>responds to students' needs but may not address the problem at hand</b> .  <i>For example: A student may be upset because s/he does not have a pencil, and the teacher asks another child to share his/her pencil, but s/he refuses. The teacher carries on with the lesson without solving the problem.</i>	The teacher <b>promptly responds to students' needs in a way that specifically addresses the problem at hand</b> .  <i>For example: If a student does not have a pencil, the teacher allows the child to borrow one from his/her spare pencil box.</i>		
<b>1.4</b> <b>The teacher does not exhibit gender bias and challenges gender stereotypes in the classroom<sup>4</sup></b>	The teacher <b>exhibits gender bias or reinforces gender stereotypes in the classroom</b> . The teacher could show this by providing students with unequal opportunities to participate in classroom activities, or by expressing unequal expectations for students' behaviors or capabilities.  <i>For example: A teacher seats girls exclusively at the back of the classroom or only calls on boys to answer difficult questions. Alternatively, the teacher calls equally on students of all genders to answer difficult questions, but only assigns girls to classroom cleaning tasks.</i>	The teacher <b>does not exhibit gender bias, but does not challenge gender stereotypes either</b> . The teacher provides children of all genders with equal opportunities to participate in the classroom and has similar expectations for all students.  <i>For example: The teacher assigns cleaning tasks to children of all genders, and calls equally on all genders to answer difficult questions.</i>	The teacher <b>does not exhibit gender bias AND challenges gender stereotypes in the classroom</b> .  <i>For example: The teacher assigns cleaning tasks to children of all genders, and calls equally on all genders to answer difficult questions. In addition, the teacher uses examples and explanations that portray female rather than male scientists, doctors, and astronauts.</i>		

<sup>2</sup> Only verbal communication is counted as positive language; nonverbal displays of positive language would not count toward this behavior

<sup>3</sup> This behavior is scored as N/A if there are no observable emotional, material, or physical needs.

<sup>4</sup> The chances to participate should be considered proportionally to the ratio of different genders in the classroom; this behavior is only applicable in mixed-gender classrooms.

## CLASSROOM CULTURE

## POSITIVE BEHAVIORAL EXPECTATIONS

*The teacher promotes positive behavior in the classroom.*

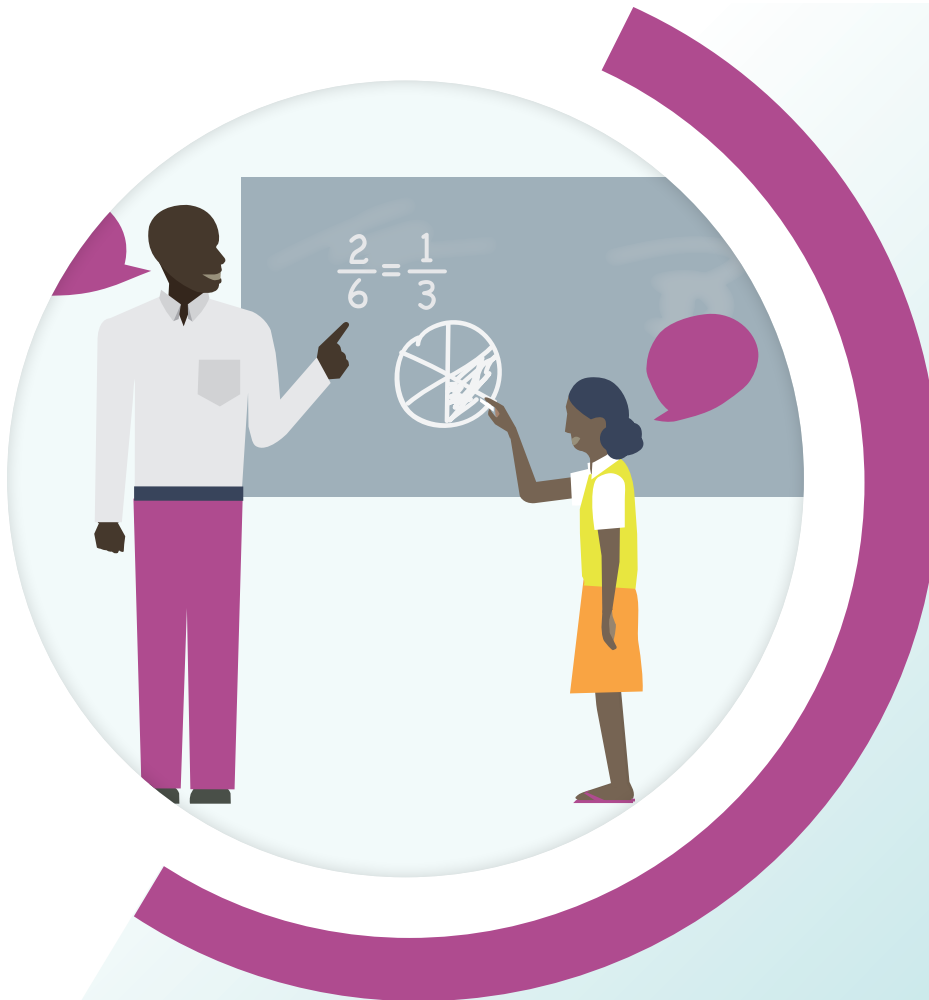
*The teacher promotes positive behavior by acknowledging students' behavior that meets or exceeds expectations. Moreover, the teacher sets clear behavioral expectations for different parts of the lesson. This can be observed in the classroom through following behaviors:*

Score	1	2	3	4	5
	LOW		MEDIUM		HIGH
Behavior Quality Range	<p><i>In this classroom, the teacher is <b>ineffective</b> at promoting positive behavior.</i></p>		<p><i>In this classroom, the teacher is <b>somewhat effective</b> at promoting positive behavior.</i></p>		<p><i>In this classroom, the teacher is <b>effective</b> at promoting positive behavior.</i></p>
<p><b>2.1</b> ?</p> <p><b>The teacher sets clear behavioral expectations for classroom activities</b></p>	<p>The teacher <b>does not set behavioral expectations</b> for classroom tasks and/or activities.</p> <p><i>For example: The teacher says, "Work on your reading comprehension skills," without providing instruction on what the expected behavior is for the activity.</i></p>	<p>The teacher <b>sets unclear or superficial behavioral expectations</b> for classroom tasks and/or activities.</p> <p><i>For example: When introducing a group activity, the teacher says, "Please sit in your preassigned groups and behave," without clarifying what such behavior would entail.</i></p>	<p>The teacher <b>sets clear behavioral expectations</b> throughout the lesson for classroom tasks and/or activities.</p> <p><i>For example: Upon introducing a group activity to the class, the teacher explicitly states the expected behavior for students in the group. This may include, "Use a quiet indoor voice" or "Take turns speaking." If students are working independently, the teacher gives directions on what to do when they complete the activity. The teacher says, "Please quietly get up, bring your worksheet to me, and read while you wait for your classmates to finish."</i></p> <p>Alternatively, the teacher is not observed setting clear behavioral expectations, but <b>students are well-behaved</b><sup>5</sup> throughout the lesson.</p>		
<p><b>2.2</b></p> <p><b>The teacher acknowledges positive student behavior</b></p>	<p>The teacher <b>does not acknowledge student behavior</b> that meets or exceeds expectations.</p>	<p>The teacher <b>acknowledges some students' behavior, but is not specific about their expected behavior.</b></p> <p><i>For example: If a group is following behavioral expectations, the teacher says, "This group is working well together" or "This group is doing a good job," without clarifying why or how.</i></p>	<p>The teacher <b>acknowledges students' positive behavior that meets or exceeds expectations.</b></p> <p><i>For example: A teacher says to the class, "I just noticed that members of Group A are taking turns to speak and are proactively working on the next assignment."</i></p>		
<p><b>2.3</b> ?</p> <p><b>The teacher redirects misbehavior and focuses on the expected behavior, rather than the undesired behavior<sup>5</sup></b></p>	<p><b>Redirection of misbehavior is ineffective and focuses on misbehaviors, rather than the expected behavior.</b></p> <p><i>For example: If s/he notices a distracted student, the teacher stops lecturing and calls out the name of the student, asking her, "Why are you not paying attention in class?" Alternatively, the teacher continues to ignore the student who is distracted, but the distracted student begins to tease and argue with the peer sitting next to her. This shifts the focus of the entire class away from the lesson and onto those 2 students.</i></p>	<p><b>Redirection of misbehavior is effective but focuses on misbehaviors rather than the expected behavior. Alternatively, redirection of misbehavior is somewhat effective and focuses on the expected behavior.</b></p> <p><i>For example: Upon noticing that 3 students are not working on the assigned problems, the teacher says, "You 3 need to stop talking now, you are making too much noise." This statement focuses on the disruptive students' negative behavior, rather than on what is expected of them. Consequently, the disruptive students quiet down. In another scenario, the teacher redirects the students by asking them to "Focus on the task at hand." Even though the teacher focuses on the positive behavior expected from the students, for the most part, they continue to talk.</i></p>	<p><b>When a problem arises, redirection of misbehavior effectively addresses the problem at hand and focuses on the expected behavior.</b></p> <p><i>For example: If students are talking loudly and being disruptive during a lesson, the teacher says, "Remember to use quiet voices," and the students quiet down.</i></p> <p>Alternatively, the teacher is not observed redirecting students' behavior, but <b>the students are well-behaved</b> throughout the lesson.</p>		

<sup>5</sup> A misbehavior occurs when a student causes a disruption in the classroom that either interferes with the flow of the lesson, distracts other students, or upsets the teacher.

# INSTRUCTION

LESSON FACILITATION  
CHECKS FOR UNDERSTANDING  
FEEDBACK  
CRITICAL THINKING



## INSTRUCTION

*The teacher facilitates the lesson to promote comprehension.*

## LESSON FACILITATION

*The teacher facilitates the lesson to promote comprehension by explicitly articulating the objectives, providing clear explanations of concepts, and connecting the lesson with other content knowledge or students' experiences. This can be observed in the classroom through the following behaviors:*

## Score

1

2

3

4

5

## Behavior Quality Range

LOW

MEDIUM

HIGH

*In this classroom, the teacher is **ineffective** in facilitating the lesson to promote comprehension.*

*In this classroom, the teacher is **somewhat effective** in facilitating the lesson to promote comprehension.*

*In this classroom, the teacher is **effective** in facilitating the lesson to promote comprehension.*

## 3.1 ?

**The teacher explicitly articulates the objectives of the lesson and relates classroom activities to the objectives**

The teacher **does not state the lesson objective(s), nor can one be inferred from the lesson activities.**

*For example: The teacher asks students to take turns reading a text about planting and harvesting crops. S/he then spends the rest of the lesson discussing farming and the specific processes involved. The teacher does not state a lesson objective, and it is difficult to infer a lesson objective from the activities as the objective could be developing oral reading fluency, developing vocabulary, or learning about agriculture.*

The teacher **either explicitly states a broad lesson objective OR the objective is not explicitly stated, but can be inferred from the lesson activities.**

*For example: The teacher says, "Today we're going to learn about multiplication," without further specification. Alternatively, the lesson activities may clearly work toward how to divide whole numbers, but this is not explicitly articulated by the teacher.*

The teacher **explicitly states a specific lesson objective (i.e. a learning goal) and the lesson activities align to the stated objective.**

*For example: Near the beginning of class the teacher states, "Today we're going to learn to multiply fractions." Each lesson activity is clearly related to the objective of multiplying fractions.*

## 3.2 ?

**The teacher's explanation of content is clear**

The teacher's **explanations of the content are confusing OR content is simply not explained.**

*For example: The teacher uses too many technical terms without explaining what s/he means and/or may explain ideas without a logical order or connection. Moreover, the teacher may say, "A fraction is a combination of a numerator and denominator," without saying what either of those words mean. Alternatively, the teacher may not provide any explanation of content.*

The teacher's **explanations of the content, when they occur, are somewhat clear.** Although parts of these explanations may be clear, others are confusing or superficial.

*For example: While reading a story, the teacher identifies difficult words and defines them, but does not relate them to what is happening in the story.*

The teacher's **explanations of the content are clear and easy to understand.**

The teacher's explanations are logical, and may be accompanied by graphic representations or examples.

*For example: In a lesson on fractions, the teacher provides a clear and thorough definition of a fraction, including defining "numerator" and "denominator." S/he has drawn several fractions on the board as examples.*

## 3.3 ?

**The teacher makes connections in the lesson that relate to other content knowledge or students' daily lives**

The teacher **does not connect what is being taught to other content knowledge or students' daily lives.** The teacher may use examples that may be related to other content or students' lives, but the teacher does not attempt to connect it to the learning activity.

*For example: During a lesson on fractions the teacher uses a picture of a cake and divides it into fourths, but does not make a connection to students' experience with slicing cake. Alternatively, the teacher says, "Remember, yesterday we learned about whole numbers? Today, we are going to learn how to add fractions."*

The teacher **may attempt to connect the lesson to other content knowledge or students' daily lives, but the connections are superficial, confusing, or unclear.**

*For example: When introducing a lesson on fractions, the teacher says, "When we cut a cake, we use fractions" and go on to explain fractions. The connection to students' lives is superficial and nonspecific. Alternatively, the teacher says, "Remember yesterday we learned the rules for adding whole numbers? Now we are going to use those rules and apply them to adding fractions." However, when explaining how to add fractions, the teacher does not link the rules back to the rules for adding whole numbers.*

The teacher **meaningfully connects the lesson to other content knowledge or students' daily lives.**

*For example: When teaching a class on fractions, the teacher relates the content to students' experiences by asking, "Who has had to slice a birthday cake? How did you make sure there were enough slices for everyone? Learning about fractions can help us divide a cake between people." The teacher also connects the lesson to a prior lesson on halves by saying, "Remember yesterday when we learned about halves? We learned that when we cut a cake in half, we can share it equally between 2 people. Today we will learn how to divide the cake into fourths, so 4 people can share the cake. When we were forming halves we made sure we had 2 halves of identical size. The same thing is true when we are forming fourths: we have to make sure to keep slices of the same size." The connection between the current lesson and other content knowledge and/or students' daily lives is clear.*

## 3.4 ?

**The teacher models by enacting or thinking aloud<sup>6</sup>**

The teacher **does not model.**

The teacher **partially models the learning activity.**

*For example: In an English class where the objective of the activity is to write a paragraph, the teacher only demonstrates how to write a topic sentence. In a math class, the teacher shows (enacts) how to draw a bar graph, but does not clarify how s/he extracted the data from the text to create the bar graph.*

The teacher **completely models the learning activity by enacting all parts of the procedure OR by enacting the procedure AND thinking aloud.**

*For example: The teacher demonstrates different ways to solve a math problem (enactment of a procedure) and while doing so, s/he says what s/he is thinking at each step of the equation (think aloud). Or if students are calculating the area of their desk, the teacher demonstrates each step in the process (full enactment of a procedure).*

<sup>6</sup> Modeling can take place at any time in the lesson (including at the end). If the learning activity is procedural in nature, modeling will include an enactment of the procedure for children to observe; however, if the activity focuses on developing a thinking skill, a complete model will include a think aloud. An action is considered modeling so long as the teacher demonstrates/enacts procedures or thinking processes related to the learning activity.

## INSTRUCTION

## CHECKS FOR UNDERSTANDING

*The teacher checks for understanding for most students.*

*The teacher checks for understanding to ensure most students comprehend the lesson content. Moreover, the teacher adjusts the pace of the lesson to provide students with additional learning opportunities. This can be observed in the classroom through the following behaviors:*

Score	1	2	3	4	5
	LOW	MEDIUM		HIGH	
Behavior Quality Range	<p><i>In this classroom, the teacher <b>does not</b> check for any student's understanding.</i></p>	<p><i>In this classroom, the teacher is effective at checking <b>only a few</b> students' understanding.</i></p>		<p><i>In this classroom, the teacher is effective at checking for <b>most</b> students' understanding.</i></p>	
<p><b>4.1 ?</b></p> <p><b>The teacher uses questions, prompts, or other strategies to determine students' level of understanding</b></p>	<p>The teacher <b>either does not ask questions/prompt students at all QR</b> when s/he does, the class responds in synchrony, which is accepted without further clarifying for understanding.</p> <p><i>For example: When explaining a concept, the teacher asks, "Have you all understood?" The students in the class respond in unison, "Yes, we have." Another example is that the teacher inquires, "This is correct, right?" after completing a problem set. The class or an individual student replies, "Yes, this is correct."</i></p>	<p>The teacher <b>uses questions, prompts, or other strategies that are effective at determining only a few students' level of understanding.</b></p> <p><i>For example: The teacher asks, "What is 7+8?" Only a few students respond by raising their hand, a group from which the teacher calls upon 1 or 2 students to provide an answer. Alternatively, the teacher asks the question but does not ask students to raise their hands in response and simply allows students to willingly volunteer their answers.</i></p>	<p>The teacher <b>uses questions, prompts, or other strategies that are effective at determining most students' level of understanding.</b></p> <p><i>For example: The teacher says, "Please put your thumb up if you agree or down if you disagree with this statement: Equilateral triangles have equal angles." The teacher also asks students to demonstrate their knowledge by having all students share their answers, e.g., by asking each student to read out the sentence s/he wrote using past tense verbs.</i></p>		
<p><b>4.2 ?</b></p> <p><b>The teacher monitors most students during independent/group work<sup>7</sup></b></p>	<p>The teacher <b>does not monitor students</b> when they are working independently or in groups.</p> <p><i>For example: The teacher sits at his/her desk or remains standing in front of the class when students are working.</i></p>	<p>The teacher <b>monitors some students</b> when they are working independently or in groups to check their understanding.</p> <p><i>For example: The teacher observes some student work for accuracy, clarifies concepts, or asks questions.</i></p>	<p>The teacher <b>systematically monitors most students</b> by circulating the classroom and approaching individual students or groups to check their understanding.</p> <p><i>For example: When students are working, the teacher walks around the classroom, making sure to approach students or groups in a systematic way. The teacher observes most students' work, clarifies concepts, and asks questions.</i></p>		
<p><b>4.3 ?</b></p> <p><b>The teacher adjusts teaching to the level of students</b></p>	<p>The teacher <b>does not adjust teaching for students.</b><sup>8</sup></p>	<p>The teacher <b>slightly adjusts teaching, but this adjustment is brief and superficial.</b></p> <p><i>For example: As students complete an alphabet worksheet, the teacher notices they are not dotting their 'i's. In response, s/he briefly reminds the class to dot their 'i's.</i></p>	<p>The teacher <b>substantially adjusts teaching for students.</b> When students have misconceptions, the teacher may initiate back and forth exchanges to help them understand all points of misunderstanding, which provides students with more opportunities to learn. The teacher may also provide more challenging tasks for those who already have an advanced understanding.</p> <p><i>For example: As students complete an alphabet worksheet, the teacher notices they are not dotting their 'i's. In response, s/he briefly stops the activity and reviews the differences between capital and lower case 'i's before continuing with the alphabet activity. Alternatively, if the teacher notices that a student has already completed the worksheet, s/he may give that student another activity to complete while waiting for the rest of the class.</i></p>		

<sup>7</sup> This behavior is scored as N/A if there is no observable group or independent work.

<sup>8</sup> Even if there is no perceived need for adjusting, if the teacher does not adjust teaching, this behavior is scored as low.



## INSTRUCTION

## FEEDBACK

*The teacher provides feedback to deepen student understanding.*

*The teacher provides specific comments or prompts<sup>9</sup> to help identify misunderstandings, understand successes, and guide thought processes to promote learning. This can be observed in the classroom through the following behaviors:*

Score	1	2	3	4	5
Behavior Quality Range	LOW	MEDIUM	HIGH		
	<i>In this classroom, the teacher is <b>ineffective</b> at providing feedback to deepen students' understanding.</i>	<i>In this classroom, the teacher is <b>somewhat effective</b> at providing feedback to deepen students' understanding.</i>	<i>In this classroom, the teacher is <b>highly effective</b> at providing feedback to deepen students' understanding.</i>		
<b>5.1 ?</b> The teacher provides specific comments or prompts that help clarify students' misunderstandings	<p>The teacher <b>either does not provide students with comments/prompts about their misunderstandings OR the comments provided are simple, evaluative statements</b> (e.g., "That is incorrect").</p> <p><i>For example: When a student answers a teacher's question incorrectly, the teacher responds by saying, "That is not the correct answer," and moves on.</i></p>	<p>The teacher <b>provides students with general or superficial comments/prompts about their misunderstandings.</b></p> <p><i>For example: In a math class, the teacher says, "You forgot to include the negative sign," without providing further information or prompts.</i></p>	<p>The teacher <b>provides students with specific comments/prompts that contain substantive information that helps clarify students' misunderstandings.</b></p> <p><i>For example, the teacher says, "Do you remember what happens when we multiply a positive and a negative number? Let's look at your notes. Now, let's look at your answer. What do you need to change to find the correct answer?"</i></p>		
<b>5.2 ?</b> The teacher provides specific comments or prompts that help identify students' successes	<p>The teacher <b>either does not provide students with comments/prompts about their successes OR the comments provided are simple, evaluative statements</b> (e.g., "That is correct").</p> <p><i>For example: When a student answers a teacher's question correctly, the teacher responds by saying, "That is correct," and moves on.</i></p>	<p>The teacher <b>provides students with general or superficial comments/prompts about their successes.</b></p> <p><i>For example: If students are writing stories as part of an assignment, the teacher says, "Good job on the third paragraph," without specifying what that particular student did that made it good.</i></p>	<p>The teacher <b>provides students with specific comments/prompts that contain substantive information that helps identify students' successes.</b></p> <p><i>For example: If students are writing stories, the teacher says, "You do a good job getting the reader interested in this paragraph when you write 'no one knew what would happen.' This sentence makes me want to read more." Alternatively, the teacher highlights one student's work and say to the class, "Look at the work of this classmate, see how s/he used the number line to solve this subtraction problem?," and then proceed to explain how the student solved it.</i></p>		

<sup>9</sup> Prompts are pieces of information, such as guiding hints or questions, which are given by the teacher and encourage students to think through misunderstandings or identify successes.

## INSTRUCTION

## CRITICAL THINKING

*The teacher builds students' critical thinking skills.*

*The teacher builds students' critical thinking skills by encouraging them to actively analyze content. This can be observed in the classroom through the following behaviors:*

## Score

1

2

3

4

5

## Behavior Quality Range

LOW

MEDIUM

HIGH

*In this classroom, the teacher is **ineffective** at developing critical thinking skills.*

*In this classroom, the teacher is **somewhat effective** at developing critical thinking skills.*

*In this classroom, the teacher is **effective** at developing critical thinking skills.*

## 6.1 ?

## The teacher asks open-ended questions

*that require reasoning, explanation, or generalization or have more than 1 correct answer*

The teacher **does not ask open-ended questions OR asks only 1 open-ended question**. The teacher may ask closed-ended questions that have a predetermined answer.

*For example: The teacher asks, "Who is the main character in this story?" or "Which is greater, -2 or -6?"*

The teacher **asks students at least 2 open-ended questions but does not build on student responses, OR the teacher asks 2 open-ended questions and 1 of them is a follow-up to a student response**.

*For example: The teacher asks, "Why was the character unhappy? What makes you think that?" OR "Why is -2 greater than -6?" And then asks, "How do you use the number line to determine if -8 or -4 is greater?"*

The teacher **asks students 3 or more open-ended questions AND at least 1 of them builds upon student responses** by asking students to justify their reasoning, further explain, or clarify their ideas.

*For example: The teacher asks, "How do you think the main characters in the story would prepare for the competition?" After a student responds, the teacher then follows up by asking, "What facts or ideas make you think that?" Then s/he asks another student, "What do you think happens next?" In a math class, the teacher asks, "How do you know -2 is greater than -6?" After the student responds, the teacher follows up by asking, "What would happen if the numbers were positive?" Later in the lesson, the teacher asks, "How do you use the number line to determine if -8 or -4 is greater?"*

## 6.2 ?

## The teacher provides thinking tasks

*that require students to actively analyze content, as opposed to simply receiving information or building fluency (i.e., rote learning)*

The teacher **does not provide thinking tasks**. Classrooms with no thinking tasks include those where students simply listen to the teacher or perform rote tasks.

*For examples, refer to the thinking task table on the next page.*

The teacher **provides superficial thinking tasks**. Superficial thinking tasks are tasks such as matching sets of items, identifying concepts or key pieces of information, and comparing and contrasting characteristics. They also include applying learned information or techniques to tasks similar to those the teacher has already demonstrated.

*For examples, refer to the thinking task table on the next page.*

The teacher **provides substantial thinking tasks**. Substantial thinking tasks are tasks such as making predictions, identifying patterns, explaining thinking, making connections, and interpreting information. They also include applying learned information or techniques to new tasks the teacher has not demonstrated.

*For examples, refer to the thinking task table on the next page.*

## 6.3 ?

## The students ask open-ended questions or perform thinking tasks

**Students do not ask open-ended questions nor do they perform thinking tasks.**

*For examples, refer to the thinking task table on the next page.*

**Students do not ask open-ended questions; however, they do perform superficial thinking tasks.**

*For examples, refer to the thinking task table on the next page.*

**Students ask open-ended questions.**

*For example, after working on subtraction problems, a student asks, "Why does  $6 - 9$  equal a negative number?"*

**Alternatively, they perform substantial thinking tasks.**

*For examples, refer to the thinking task table on the next page.*

## Thinking Task Table

These examples are intended to help observers decipher what constitutes a thinking task and to differentiate between the quality levels. It is important to note that these examples are not comprehensive. In addition, context and students' learning levels should be weighed considerably when scoring 6.2 and 6.3.

Language Classes	LOW	MEDIUM	HIGH
1. Learning to read	Students repetitively read the alphabet.	Students match photos to a letter. For example, different letters are written on the board. The teacher calls students up one at a time and gives them an image of a piece of fruit. S/he says, "What piece of fruit do you have? Think, what is the first letter of the name of your fruit and put your picture on the board under the appropriate letter."	The teacher has several short words written on the board. S/he reads "cat" while pointing at the letters and asks students what would happen if they changed the first letter to "p" or "s." Then s/he asks them to choose a word and see what happens if they change the first letter.
2. Reading comprehension	Students take turns reading a story or simply listen to the teacher read a story.	After reading a story, the teacher writes a series of questions on the board that students need to answer independently. These questions ask students to identify key aspects of the story, such as the protagonist, the setting, and the sequence of events.	After reading a story, the teacher says, "Now I want you to predict what might happen next in the story. Write down what you think would happen next and then share with your neighbor when you're done."
3. Learning writing	Students repetitively write example sentences.	The teacher asks students to write sentences where the focus is on a specific sentence structure using a list of specific verbs or nouns.	Students are asked to analyze 3 different sentences by listing the similarities and differences between the sentence structures and to explain why using one sentence structure is better than another.
Math Classes	LOW	MEDIUM	HIGH
1. Learning about numbers	The teacher has students memorize numbers 1–100.	Students compare numbers based on size and organize them by descending or ascending order. For example, the teacher writes 8, 29, 72, 63, and 7 on the board. S/he tells students to write the numbers in ascending order. Alternatively, the teacher tells students, "Look at this set of numbers: 2, 5, 10, 19, 24. Write down in 2 columns which are even numbers and which are odd numbers."	The teacher puts sequences of numbers on the board and has students find the patterns. For example, the teacher writes the following 3 number sequences on the board: 3, 13, 17, 23; 6, 15, 24, 30, 36; and 4, 12, 28, 32, 40. S/he then tells students to identify what each group has in common.
2. Learning about subtraction	Students listen to the teacher explain the concept and then copy the examples from the board.	The teacher explains the process of subtraction. She then asks students to complete several subtraction problems (e.g., "What's 10-5?") and to write their answers in their notebooks.	The teacher explains the process of subtraction. The teacher then writes a "menu" on the board including prices. The teacher has students imagine they have \$20 and asks them to figure out how much change they would receive from buying different items.
3. Learning about bar graphs	Students listen to the teacher explain the concept and then copy the examples from the board.	In a lesson on bar graphs, the teacher uses a chart of numbers and draws a bar graph showing the class's favorite foods. S/he then asks students, "Which bar is tallest? Which bar is the shortest?"	In a lesson on bar graphs, the teacher draws a bar graph showing the class's favorite foods. S/he then asks students to work in pairs to interpret the information to identify and rank foods from the most preferred to the least preferred. S/he then tells them to calculate how many more students prefer the most preferred compared to the least preferred food.
4. Learning about fractions	Students are told to repeat the definition of a fraction to their neighbor.	In a lesson on fractions, students are given pieces of paper cut into various shapes and are instructed to fold the paper into various shapes that represent fractions. The teacher shows them how to fold into various fractions and then, having them work in pairs, says, "One of you will fold your paper into 1/5, the other will fold your paper into 1/3. Then, whoever has the larger fraction should stand up."	The teacher tells students to fold a piece of paper into sixths. Then s/he says, "Color in 3/6ths of your paper. Write down the fraction of the colored part of the paper and see how many other fractions you can write that represent this area. What patterns do you identify among the fractions?"
5. Finding the area of a rectangle	The teacher calculates the area of 3 different rectangles on the board and has students copy the information in their notebooks.	After explaining how to find the area of a rectangle, the teacher draws a rectangle on the board, gives measurements, and has students use formulas they know to determine the area.	After learning how to find the area of a rectangle, students are asked to compute the area of the classroom, which is in the shape of a rectangle.
6. Solving word problems	The teacher writes a word problem on the board and shows students how to solve it.	The teacher writes a word problem on the board and shows students how to solve it. The teacher then gives students a set of word problems to solve.	The teacher writes a word problem on the board and shows students how to solve it. The teacher then gives students a set of word problems to solve. The teacher calls on students to explain how they solved the different problems.

# SOCIOEMOTIONAL SKILLS

AUTONOMY  
PERSEVERANCE  
SOCIAL AND COLLABORATIVE SKILLS



## SOCIOEMOTIONAL SKILLS

## AUTONOMY

The teacher allows students to make choices and encourages students to participate in the classroom.

The teacher provides students with opportunities to make choices and take on meaningful roles in the classroom. Students make use of these opportunities by volunteering to take on roles and expressing their ideas and opinions throughout the lesson. This can be observed in the classroom through the following behaviors:

Score	1	2	3	4	5
Behavior Quality Range	LOW	MEDIUM	HIGH		
	<i>In this classroom, the teacher is <b>ineffective</b> at developing students' autonomy.</i>	<i>In this classroom, the teacher is <b>somewhat effective</b> at developing students' autonomy.</i>	<i>In this classroom, the teacher is <b>effective</b> at developing students' autonomy.</i>		
<b>7.1 ?</b> <b>The teacher provides students with choices</b>	<p>The teacher <b>does not explicitly provide students with choices.</b> The teacher decides how learning activities should be completed, without providing different options for how students can approach the task.</p> <p><i>For example: Students are asked to complete a set of math problems following a prescribed set of steps. Alternatively, the teacher tells students to write sentences without providing intentional choices.</i></p>	<p>The teacher <b>explicitly provides students with at least 1 superficial choice</b> that is not related to the learning objective.</p> <p><i>For example: The teacher allows students to choose between different colored pencils to complete an assignment, decide where to sit in the classroom when completing a task, choose the order in which to complete the activities, or vote on which student presentation was the best.</i></p>	<p>The teacher <b>explicitly provides students with at least 1 substantive choice</b> that is related to the learning objective.</p> <p><i>For example: The teacher allows students to choose between writing an essay or doing a presentation about their favorite sport. In a science class, the teacher lets students choose an animal to investigate.</i></p>		
<b>7.2</b> <b>The teacher provides students with opportunities to take on roles in the classroom</b>	<p>The teacher <b>does not provide students with opportunities to take on roles in the classroom.</b></p> <p><i>For example: The lesson is primarily lecture-based and highly structured; subsequently, students' participation is limited to copying down information. In this lesson, students never get the chance to come to the board or read a text.</i></p>	<p>The teacher <b>provides students with opportunities to take on limited roles in the classroom.</b></p> <p><i>For example: Students take attendance, assign tasks, pass out materials, or write on the board. Limited roles also include housekeeping tasks such as fetching water, wiping the board, or cleaning the classroom.</i></p>	<p>The teacher <b>provides students with opportunities to take on meaningful roles in the classroom</b>, in which they are responsible for parts of a learning activity.</p> <p><i>For example: The teacher gives a student the opportunity to solve an equation on the board and explain to the class how s/he tackled the main challenges of the problem.</i></p>		
<b>7.3 ?</b> <b>The students volunteer to participate in the classroom</b>	<p><b>Students do not volunteer to participate in the classroom.</b></p>	<p><b>Only a few students volunteer to participate by expressing their ideas and taking on roles.</b></p> <p><i>For example: When the teacher asks a question, only a few students put their hand up to answer; later when the teacher asks another question, the same few students put their hand up.</i></p>	<p><b>Most students volunteer to participate by expressing their ideas and taking on roles.</b></p> <p><i>For example: When the teacher asks a question, many students put their hand up to share their answers. The students could also volunteer without the teacher asking (e.g., a student offers to share a related experience when the teacher is explaining a concept).</i></p>		

## SOCIOEMOTIONAL SKILLS

## PERSEVERANCE

*The teacher promotes students' efforts, has a positive attitude toward challenges, and encourages goal setting.*

*The teacher promotes students' efforts toward the goal of mastering new skills or concepts, instead of focusing solely on results, intelligence, or natural abilities. In addition, the teacher has a positive attitude toward challenges, framing failure and frustrations as useful parts of the learning process. The teacher also encourages students to set short- and/or long-term goals. This can be observed in the classroom through the following behaviors:*

## Score

1

2

3

4

5

## Behavior Quality Range

LOW

MEDIUM

HIGH

*In this classroom, the teacher is **ineffective** at developing students' perseverance.*

*In this classroom, the teacher is **somewhat effective** at developing students' perseverance.*

*In this classroom, the teacher is **effective** at developing students' perseverance.*

## 8.1 ?

## The teacher acknowledges students' efforts

*rather than focusing only on results, intelligence, or natural abilities*

The teacher **does not acknowledge student efforts**. Although the teacher may praise students for "being smart" or "intelligent," the teacher does not focus on students' efforts or work.

*For example: The teacher says, "Very good! You're the smartest student in the class" or "Well done! You're so smart!"*

In this classroom, the teacher **sometimes acknowledges student efforts, but most praise is focused on outcomes or student intelligence**.

*For example: When a student does well on a test, the teacher says, "I know you put so much hard work into this!" but most times, the teacher praises students by saying they are "smart" or "intelligent."*

In this classroom, the teacher **frequently acknowledges students' efforts toward mastering new skills or concepts, and identifies these efforts explicitly**.

*For example: When students solve a difficult problem they had been struggling with, the teacher praises and highlights the efforts they made to solve the problem. The teacher says, "You have progressed so much on our multiplication problem sets! I'm glad you asked me for help. If you keep practicing and using the strategies we learned in class, you'll master them all very soon!"*

## 8.2 ?

The teacher has a positive attitude towards students' challenges<sup>10</sup>

The teacher has a **negative attitude toward students' challenges**.

*For example: The teacher explicitly scolds students for making mistakes or becomes impatient with a student for taking time to understand a new concept.*

The teacher has a **neutral attitude toward students' challenges**. Although the teacher does not penalize a student for making mistakes or struggling with a new concept, the teacher does not make it clear that failure and frustration are normal parts of the learning process either.

*For example: When a student is struggling to solve a math problem on the board, the teacher simply gives the student the answer in a neutral manner (i.e., not in an angry or impatient manner).*

The teacher has a **positive attitude toward students' challenges**, and helps students understand that failure and frustration are normal parts of the learning process.

*For example: When a student is struggling with a problem set, the teacher says, "Remember, it's okay to feel frustrated when we're trying to do something new! Let's think about how we can go about this." The teacher also encourages students to think through different resources they could turn to for help (e.g., asking a friend for advice, looking for answers in the textbook).*

## 8.3

## The teacher encourages goal setting

The teacher **does not encourage students to set short- or long-term goals**.<sup>11</sup>

The teacher **encourages students to set either short- OR long-term goals**.<sup>11</sup>

*For example: For short-term goal setting, the teacher says, "How many pages of the book will you read each day this week?" For long-term goal setting, the teacher says, "I want you to write down how much progress you've made on the goals we set at the beginning of the school year."*

**Alternatively, the teacher may talk about the importance of setting goals in a general way.**

*For example: The teacher says, "It's important to think about what you want to be when you grow up." In addition, the teacher highlights how characters in a story set a short- or long-term goal for themselves and how they worked toward it.*

The teacher **encourages students to set short- AND long-term goals**.<sup>11</sup> The teacher may reference both long- and short-term goals at the same time, particularly when encouraging students to set a short-term goal that would help them achieve a long-term goal.

*For example: The teacher says, "Let's think about the goals we set for ourselves at the beginning of the school year. What is one thing you will do this week that will get you closer to that goal?" Alternatively, the teacher talks about the short- and long-term goals separately (as in the examples for "Medium").*

<sup>10</sup> These challenges may include making mistakes, scoring low on a test, or feeling frustrated when trying to understand a concept.

<sup>11</sup> Short-term goals are goals that students aim to achieve within a month or less, and long-term goals are goals that span a longer timeframe (e.g., over the school year, when they grow up).

## SOCIOEMOTIONAL SKILLS

## SOCIAL &amp; COLLABORATIVE SKILLS

*The teacher fosters a collaborative classroom environment.*

*The teacher encourages students' collaboration with one another and promotes students' interpersonal skills. Students respond to the teacher's efforts by collaborating with one another in the classroom, creating an environment free from physical or emotional hostility. This can be observed in the classroom through the following behaviors:*

Score	1	2	3	4	5
Behavior Quality Range	LOW		MEDIUM		HIGH
	<i>In this classroom, the teacher is <b>ineffective</b> at developing students' collaborative skills.</i>		<i>In this classroom, the teacher is <b>somewhat effective</b> at developing students' collaborative skills.</i>		<i>In this classroom, the teacher is <b>effective</b> at developing students' collaborative skills.</i>
<b>9.1</b> The teacher promotes students' collaboration through peer interaction	The teacher <b>does not promote collaboration among students.</b> <i>For example: The teacher does not provide any opportunities to work in groups or pairs.</i>		The teacher <b>promotes superficial student collaboration through sharing opinions, materials, or ideas.</b> <i>For example: The teacher asks students to read their neighbor's work or share crayons with each other.</i>		The teacher <b>promotes substantial student collaboration</b> by asking them to work together to produce a product, solve a problem, complete a worksheet, or present a new idea. <i>For example: The teacher asks students to form pairs or groups to complete a task that requires collaboration, such as creating a diagram of the water cycle or coming up with skits to illustrate a set of vocabulary words.</i>
<b>9.2</b> The teacher promotes students' interpersonal skills, <i>such as perspective taking, empathizing, emotion regulation, and social problem solving</i> <sup>12</sup>	The teacher <b>does not promote students' interpersonal skills.</b>		The teacher <b>promotes students' interpersonal skills in a brief or superficial manner.</b> <i>For example: The teacher tells students to "Help each other" during a group exercise, asks a child to "Say you're sorry" to a classmate, or encourages children to take turns during an activity. However, the teacher does not explain why these behaviors are important.</i>		The teacher <b>promotes students' interpersonal skills</b> by encouraging perspective taking, empathizing, emotion regulation, or social problem solving. <i>For example: The teacher asks a student, "How do you think that made him/her (classmate or character in a book) feel?"</i> <i>See FAQ 9.2 for more examples.</i>
<b>9.3</b> Students collaborate with one another through peer interaction	Students <b>do not collaborate OR when students interact with one another, they display negative behaviors.</b> <i>For example: When asked to pick partners for an activity, students purposefully exclude one or more of their peers.</i>		Students <b>collaborate superficially; there may also be minimal instances where students display negative behaviors (e.g., teasing, pushing, bullying);</b> however, these behaviors are isolated and minor or playful (i.e., no student is upset) and are not a core characteristic of the classroom. <i>For example: Students share materials among themselves in a group, but they complete the activity independently and do not collaborate with one another on problem sets.</i>		Students <b>collaborate with one another by working together to produce a product, solve a problem, complete a worksheet, or present a new idea.</b> There are no displays of negative behavior. <i>For example: Students work in groups to complete a task that requires collaboration, such as creating a diagram of the water cycle or coming up with skits to illustrate a set of vocabulary words.</i>

<sup>12</sup> **Perspective taking:** The ability to consider a situation from a different point of view.

**Empathizing:** The ability to recognize and share another's emotions.

**Emotion regulation:** The ability to effectively manage and respond to an emotional experience.

**Social problem solving:** The process that an individual goes through to solve an interpersonal problem.

This may involve applying aspects of perspective taking, empathizing, or emotion regulation to a social situation.

# FREQUENTLY ASKED QUESTIONS



## Time on Task

### **(0.1a) When the class is in transition, how do I know when the transition has ended?**

Transitions occur in most classes. As indicated in the manual, consider what most of the students are doing and if the teacher is providing opportunities to learn. A transition officially ends when most students are provided with the next learning activity. For example, if the teacher says, “Take out your workbooks and complete the exercise on page 3,” but students have not yet taken out their workbooks at the time of the snapshot, this is still considered a learning activity as the teacher has provided a learning activity for most students. However, the students may be off task.

### **(0.1b) How do I code the snapshot if a learning activity happens concurrently with administrative activities?**

Even though the teacher is doing administrative tasks (which are considered nonlearning activities), it counts as a learning activity if most students are provided with a learning activity. For example, while taking attendance, a teacher may ask children to identify phonemes and put their names on the wall under the first letter of their name.

### **(0.2) Are students off task if they leave the room during the snapshot?**

They are counted as off task. If they leave the room before the snapshot, observers should not count them as off task.

## Quality of Teaching Practices

### **(1.1) Must a teacher use students’ names to treat students respectfully?**

In some cultures, the use of names may not be a common sign of respect. If the teacher does not use names but exhibits other signs of respectful behavior (e.g., the teacher uses terms of endearment to refer to students, uses a respectful form of a word, or speaks to students in a warm tone of voice), this may still be scored a high.

### **(1.2a) Is nonverbal communication counted as positive language?**

Although praise for students may come in many forms, behavior 1.2 only seeks evidence of “positive language.” As such, nonverbal communication, such as clapping or smiling, does not impact the overall score. However, if the teacher makes a statement such as “Let’s give a round of applause,” this is counted toward positive language — not because of the applause, but because the teacher verbally communicates positive language.

### **(1.2b) What is considered “consistent” positive language?**

#### **Specifically, where should I draw the line between a medium and a high score?**

Both the consistency and the quality of the comments should be taken into consideration. For example, if a teacher simply says, “You are such a talented group of students” and “Awesome!” in a 15-minute segment, it is weighted more heavily than the teacher saying “Good” 4 times. However, if the teacher says “Very good” 7 times, this would constitute a high rating. The following basic thresholds may be used as a loose guide to determine scoring: 0 instances of positive language constitutes a low score, 1–4 instances is a medium score, and at least 5 instances is a high score.

### **(1.3a) If a student needs to go to the bathroom, is that considered a need?**

Yes, although the examples in the manual have to do with providing materials or emotional support, please remember that these are simply examples and are not comprehensive. Any observable emotional, material, or physical needs are captured here. If a student needs to go the bathroom, that could affect how s/he pays attention during the class, and it is important for the teacher to address. It is important to note, what is not captured here is a student’s need to understand academic content as this is captured when the teacher adjusts the lesson (behavior 4.3).

### **(1.3b) During a partner activity, the teacher rearranges partners to include a student without a partner.**

#### **Does this count as responding to a student need?**

Yes, although rearranging students in the classroom is not automatically considered responding to student needs, if a student does not have a partner or group for an activity and the teacher rearranges students to include the student, then this is considered to be addressing a student need. For this to count, there must be an identifiable student need — e.g., the student either has to visibly not have a partner, or the teacher might ask, “Who doesn’t have a partner?” and the student responds that s/he does not have a partner.

**(1.3c) Does asking a student if s/he has a specific need automatically count as responding to a student need?**

No, a teacher simply asking if a student has a need does not necessarily count as responding to a student need. For example, if the teacher asks students if they are hungry or tired in an attempt to engage them, this does not automatically count as responding to a student need. However, this is scored a medium if a student indicates the perceived need does indeed exist by indicating s/he is tired or hungry, or if it is clear that a student is tired or hungry. If the teacher addresses the problem by giving that student something to eat, this is scored a high.

**(2.1) How are behavioral expectations different from directions or instructions for an activity?**

Behavioral expectations focus on the expected behavior during an activity, whereas instructions for an activity focus on the steps required to complete an activity. For instance, the teacher may provide instructions for an activity by saying, "Read the first paragraph and then answer the questions on page 12" – this tells students what they need to do to carry out the activity. On the other hand, the teacher may state behavioral expectations by saying, "If you have any questions, quietly raise your hand" – this sets clear behavioral expectations for students to follow during the activity.

**(2.3) A student was sleeping in class, but I know he was up all night working.**

**The teacher seems sympathetic toward him and is letting him sleep. Does this affect the score?**

There are 2 issues here. First, observers need to be very careful to not let any outside information influence their coding. No matter what the reason, only code and score what is observed during the coding segment.

The second issue is the definition of misbehavior. Two factors may be considered when deciding if the student is misbehaving: if the student is causing a disruption in the classroom (distracting students who are trying to pay attention to the lesson), AND if the teacher is bothered by this disruption. If neither the teacher nor the other students are bothered by the student sleeping and it is not disruptive to the flow of the lesson, the behavior 2.3 score could still be a high, depending on the other evidence in the classroom.

**(3.1) Students are just reading and discussing a story for class. The teacher says, "Today we're going to talk about [title of story]." Does this count as stating the lesson objective?**

A lesson objective should say why the class is doing the activity, rather than what activity students will be doing. For example, an activity may be to read a passage about plants and to answer questions based on the text, while the objective of the activity is to learn about photosynthesis. In this case, although the teacher clearly defines the activity for the class, there should be some objective to explain why students are reading the story (to learn new vocabulary, different parts of speech, etc.). Thus, this statement alone does not count as an explicit definition of the lesson objective.

**(3.2a) How do I code this behavior if the focus of the class is an activity?**

Content includes directions for activities. If the teacher's directions for activities are confusing, the score is marked a low. If the teacher's directions are somewhat clear, this is marked a medium. If the directions are clear, this is marked a high.

**(3.2b) The teacher explains the content clearly; however, the explanation s/he gives is incorrect.**

**Do I still score this a high?**

Yes, if the teacher's explanation of content is clear and easy to understand, this is still scored a high. This element does not assess the accuracy of content, but rather, how the content is delivered. Thus, if the teacher's explanations are wrong but consistently clear, it is still scored a high. This element does not require observers to discern correct from incorrect material.

**(3.3a) What exactly counts as students' daily lives and how is it determined to be "meaningful?"**

The teacher needs to explicitly state how the content is related to students' lives, rather than observers inferring what they think is related to students' lives. If the teacher only mentions objects students may encounter in their daily lives, such as "Let's count the flowers," this is not considered a meaningful connection. However, if the teacher makes an explicit statement that connects to students' lives, such as "Here is a flower like the one that we have in the garden," that would be an attempt to make a connection. In the above example, barring other evidence, the behavior is scored a medium because it is not explicitly connected to the lesson objective. However, if after making the explicit connection to their own garden, s/he connects the example to the lesson objective by saying "So if we have 2 gardens with 6 flowers each, how many flowers are there total?," this constitutes a high score because the teacher explicitly relates the example to both students' daily lives and the lesson objective.

### **(3.3b) What counts as making connections to other content knowledge?**

#### **Does recalling what was learned in a previous lesson count as a connection?**

It may — particularly if the teacher attempts to explicitly connect the lesson to the past content knowledge. For example, if the teacher says, “Remember when we learned the alphabet? Today we will use the alphabet to form syllables,” this is scored a medium because although the teacher explicitly connects new content to past content, s/he only does so superficially. However, if the teacher further explains how to use the alphabet to form syllables, this is scored a high because the teacher not only recalls what was learned in a past lesson and references how it connects to new content, but builds upon past content to contextualize new material. If the teacher simply recalls what was learned in a previous lesson without making an explicit connection to the current lesson, this is scored a low. For example, the teacher may say, “Remember how we learned about fractions yesterday? Today we’re going to learn about decimal places.”

### **(3.4a) I’m having trouble with modeling. How do I know when I see it?**

#### **What should I specifically look for in modeling?**

Modeling a procedure or skill will mirror an activity that students are asked to do in that lesson or in the near future. Teachers can model by enacting the procedure (showing how to perform a task) or thinking aloud. Cognitive modeling, or a “think aloud,” refers to when a teacher explicitly discusses a thought process or strategy to students by thinking through the challenge aloud (e.g., how to extract important information from a word problem, how to determine theme in a text). When the teacher enacts a procedure, s/he shows all, or some, of the steps in a process for a complete or partial model. Showing the end product could look different across disciplines; however, it essentially gives students an example for which to strive.

### **(3.4b) Does modeling always have to happen before the activity?**

Although the traditional idea of modeling is when the teacher enacts or thinks aloud a task and then students complete the same activity, modeling does not always have to take place before the activity. Modeling can occur whenever the teacher enacts a procedure or thinks aloud regardless of whether it is at the beginning or end of the activity. For this to occur, it is important that the enacted task or presented think aloud is the same as the task students are expected to perform or have performed. Modeling can occur at the end of class if the teacher walks students through the thinking process as s/he solves a problem. However, simply revealing the answer to a learning activity or a math problem is not considered modeling.

### **(3.4c) What is the difference between an instructional explanation and modeling?**

To model for students, the teacher needs to perform the task or parts of the task s/he is asking students to do. This is different than giving them directions or explaining an activity as it involves teacher demonstration. The teacher may also demonstrate his/her thinking process as part of the modeling. If the task is to learn the meaning of new words in a text and the teacher simply provides students with a definition of a word, this may contribute to a clear explanation (3.2), but it does not necessarily constitute modeling. An example of modeling is if the teacher were to demonstrate how s/he uses context clues to find the meaning of a word. For example, the teacher may say, “When I don’t know the meaning of a word (in this case, “abrupt”), I reread the sentence, and think about the context, here I read....., therefore I know this means something like sudden or unexpected.”

In a math classroom, the teacher may be working with students to estimate lengths in standard units. S/he may explain the length of a centimeter and provide examples of common objects that are a centimeter long — this is part of his/her instructional explanation (3.2). To model, the teacher may show students how to estimate. For example, s/he may show the width of his/her finger is approximately 1 cm and that s/he can use this knowledge to try to estimate the length of a pencil by thinking about (or measuring) how many of his/her finger widths fit along the length of the pencil.

### **(3.4d) I’m still having troubling identifying modeling. Any other tips?**

To determine whether the teacher has modeled, ask yourself:

1. What is the learning activity? What are students being asked to do or learn? Did the teacher show students what this process or skill looks like?
2. Is the thing students are being asked to do a process or a thinking skill?
  - a. If students are asked to do a thinking skill, the teacher has to do a think aloud to be scored a high. If the task is procedural, the teacher should show students all steps in the process.
  - b. Students then complete a similar activity in that lesson or in the near future.

**(3.4e) If the teacher models a procedure — for division, for example — but then students are requested to do a different division activity, is it considered modeling?**

If students do some of the procedure, it could be partial modeling. However, if what students do is unrelated to the procedure shown by the teacher, it does not count as modeling. So, while the activity does not need to be identical, some or all of the procedures modeled need to be included in the activity to be counted as evidence toward modeling.

**(3.4f) Can students and teachers co-construct a model or should it be entirely teacher-led?**

Although we often think of teachers presenting a model for the benefit of the student, some cases arise where modeling is not completely led by the teacher and students may be a part of the process. For example, students and the teacher co-construct knowledge by enacting a procedure together to get to the final product.

**(4.1a) Can an activity be a way to check for understanding?**

It is important to stick to the manual by remembering that the teacher needs to ask questions to check for understanding. However, the questions asked by the teacher can be written or verbal, which would be inclusive of an activity. For instance, the teacher may pass out a written quiz to students and check their answers to determine their level of understanding. It is important to note that just giving a quiz is not a check for understanding; the teacher must check students' answers during the segment for it to count as a check for understanding. Additionally, checking homework (or work that was assigned prior to the observed segment) is not counted toward checking for understanding unless it is clear that the content of the work is related to the current lesson.

**(4.1b) How do I know what constitutes an “effective” check for understanding? Specifically, what is the difference between a medium and a high score?**

This behavior is designed to capture the extent to which the teacher makes an effort to check if students understand the content. In an effective check for understanding, the teacher gives individual students the opportunity to show what they know. For example, a highly effective way to check for understanding is by having students come to the board to complete a math problem. This is classified as such because the teacher is able to see the extent to which each individual student understands and is able to complete the task; however, this system does not allow for the teacher to gain information about MOST students' understanding. What differentiates between a medium and a high score is whether the teacher gains information on MOST students' understanding over the course of the lesson. For example, a highly effective way a teacher could determine most students' understanding is by asking them to agree or disagree with statements by showing a thumbs up or down. This behavior does not capture if the teacher does something with that information (this is captured in behavior 4.3).

**(4.2a) During independent/group work the teacher walks around but does not approach or talk to students at all. Does this count as monitoring?**

Yes. The teacher can verify students' understanding without providing comments; at times it is difficult to tell whether the teacher is looking at student work as s/he walks around the classroom. Thus, if the teacher simply walks around the classroom during independent or group work, this is scored a medium. Visual cues should also be taken into account: e.g., the teacher points to students' work, leans in, or says something observers may not be able to hear. If the teacher is observed monitoring most students in this way, it may be scored a high.

**(4.2b) The teacher asks students to write the school name and date in their notebooks. They spend a significant amount of time doing this. Does this count as independent work?**

Yes, writing in their notebooks is a learning task for students who do it independently. Other examples of independent work are: copying down examples from the board when the teacher asks them to and independently completing tasks given by the teacher (e.g., write down a proper noun, draw a picture, complete math equations, etc.).

If students are reading something in unison (e.g., the alphabet) and the teacher circulates the classroom and approaches individual students and corrects them, this would count as a whole-group activity. Thus, it does not count as independent/group work. The teacher's comments are captured under feedback (5.1) and/or adjusting (4.3).

**(4.3) Most of the adjustment examples are about explanation of content. Are there other ways a teacher could adjust?**

Although the teacher may effectively adjust by further explaining content, adjusting teaching means giving more opportunities to learn, so the teacher may also do this in other ways. For example, the teacher may give more time to finish a task, provide students who finish early with additional or more advanced tasks, or provide feedback. Sometimes an overlap between feedback and adjusting teaching may occur, since the teacher can comment on students' work and adjust the lesson; however, not all feedback should be counted as adjusting.

**(5.1/5.2) There is only 1 instance where the teacher provides specific comments. Is this enough for scoring a high?**

Yes, but it depends on the quality of the teacher feedback. If the teacher gives 1 comment and provides substantive information about what a student did well on or helps clarify misunderstandings, this could be scored as a high. For example, while giving feedback to a student, the teacher may say, “With what number should ascending order start? Biggest or smallest? The smallest. But you started with the biggest. Ascending order starts with smallest, so it has to be like this.” However, if the comment is somewhat vague or in the form of a hint, this would likely be considered a medium. For example, while students are completing independent work the teacher may circulate and tell a student, “Don’t write it there, start writing it from here” or “Leave room for your words to breathe.” These comments are not specific.

**(6.1) The teacher asks many open-ended questions, but does not give students a chance to respond or answers on behalf of students. How should I score this?**

This is a good example of what may distinguish a high from a medium. If a teacher asks many open-ended questions, but does not give students a chance to respond or answers on behalf of students, then the teacher cannot build upon student responses. Thus, this is scored a medium. To score a high, the teacher must ask 3 or more open-ended questions AND at least 1 of these questions should build upon student responses.

**(6.2/6.3) How do I score this behavior if students are completing a worksheet?**

**How do I know if the worksheet includes a thinking task or not?**

If it is impossible to determine what is on the worksheet, this would not count toward a thinking task. Remember, you can only score what you see or hear. If you receive some indication of what is on the worksheet (e.g., through the teacher’s instructions or students’ questions), score the task according to the quality ranges outlined in the manual.

**(6.3) Does answering thinking questions count as performing a thinking task?**

Answering an open-ended question counts as performing a thinking task if students perform a thinking task with their answer. For example, after reading a story, the teacher could ask, “How do you think the main character felt after losing the competition?” If a student responds, “I think he felt sad because he practiced very hard, and really wanted to win the competition,” this would count as performing a substantial thinking task as the student is explaining his/her thinking. (refer to the Thinking Task Table for more examples of thinking tasks).

However, if the teacher asks an open-ended question and students answer by simply repeating knowledge they have learned, it is not considered a thinking task. For example, the teacher may ask, “What happened after the main character lost the competition?” If a student says, “He cried,” this does not count as a thinking task because the student is simply recalling information.

**(7.1a) Can an open-ended question/task count as providing students with choices?**

If the teacher asks an open-ended question, this would likely not count as a choice. An open-ended task could be counted toward the teacher providing students with choices if the teacher’s instructions explicitly imply s/he intends for students to make a choice. For example, the teacher could say, “Select one of these topics for your essay” or “You can decide which method to use to solve the problem.”

**(7.1b) How do I code this behavior if there is no clear learning objective?**

If there is no stated learning objective or if the objective cannot be inferred from the learning activities, this behavior cannot be scored a high. It is scored a medium if a choice is presented and a low if no choice is presented.

**(7.3a) What contributes as evidence toward volunteering?**

What is captured under this behavior is whether students are volunteering information or simply doing as required in a certain situation. Reciting information in call-and-response fashion or responding in unison to the teacher’s questions in a rehearsed or expected fashion — e.g., all students answering “Yes” when the teacher asks, “Do you understand?” — does not count as volunteering to participate in the classroom.

Although the example in the manual is “students raise their hand,” students are also volunteering information when they answer questions without being called upon. Therefore, even if they do not raise their hand, if most students volunteer answers in response to the teacher’s questions, this is still scored a high. For example, the teacher may ask, “Who knows the answer?” If most students call out their responses (with or without raising their hand) (e.g., “Me!,” “The answer is 5!,” etc.), then this is scored a high; if only a few students answer, then it is scored a medium.

**(8.1a) What if students do not seem to be making any effort in the class? How do I score this behavior?**

If the teacher does not acknowledge any effort, even if s/he does not provide any tasks or questions that seem to challenge students or they do not seem to be making any effort, this should still be scored a low. Teachers can always find things students are doing or have done (recent homework, for example) that can earn them acknowledgment for their efforts, even if it seemed to be easy for them.

**(8.1b) What is the difference between acknowledging students' effort (8.1) and using positive language (1.2)?**

Acknowledging students' effort includes comments that focus specifically on the work and effort of the student. While acknowledging students' effort may also count as positive language, a comment that constitutes positive language does not necessarily constitute acknowledging students' effort. For example, "You have made so much progress on your writing! I can tell you have been practicing!" is a comment that counts toward positive language AND acknowledging students' effort. "Good job!! You are such a fast writer!" is an example of positive language, but does NOT count toward acknowledging students' effort.

**(8.2a) If no mistake is observed, how can I tell the teacher's attitude toward challenges?**

As the 3 choices are low, medium, and high, the teacher's attitude will always fit into 1 of those 3 categories. Any question could be a challenge to students, so watching the teacher throughout the segment should provide enough information to code this behavior. If the teacher has a neutral attitude, does not get angry/impatient, or does not scold or penalize students for making mistakes, then it is scored a medium.

**(8.2b) The teacher did not scold a student, but did seem annoyed. How should I score this?**

The example of a negative attitude toward challenges includes "scolding," but it is important to consider other forms of negativity, such as annoyance and impatience. It is important to take cultural differences into consideration (like for 1.1).

**(8.2c) In scoring positive attitude toward students' challenges, should I consider the "best" incident or the average over the course of the segment?**

For this behavior, observers should consider the average attitude of the teacher over the course of the segment. For example, the teacher might show a positive attitude toward students' challenges when a student makes a mistake and the teacher says, "It's ok, we're learning." However, if besides that isolated incident the teacher consistently and explicitly scolds or becomes impatient with students, this is scored a low or a medium (depending on the balance of incidents over the segment). However, if no clear indications of a negative attitude arise, then 1 instance of a positive attitude is enough to make the score for this behavior a high.

**(9.2) How could a teacher promote perspective taking, empathizing, emotion regulation, and social problem solving?**

*An example of perspective taking is:* A boy gets upset because his classmates excluded him from a game. The teacher encourages perspective taking by explaining to the boy that his classmates might not have known that he wanted to join in the game, and then encouraging him to ask them if he could participate.

*An example of empathizing is:* When a group of students are teasing a classmate, the teacher promotes empathy by asking the group members to consider how they would feel if they were the ones being teased.

*An example of emotion regulation is:* When a student is upset, the teacher promotes emotion regulation by providing strategies for the student to deal with his or her emotions, such as taking a deep breath or counting to 10.

*An example of social problem solving is:* There is a problem between 2 students. The teacher encourages social problem solving by acknowledging the issue, recognizing students' emotions, and suggesting they brainstorm a solution together. The teacher may also intentionally model interpersonal skills; for example, the teacher may demonstrate how to stand up to a bully.

**What if I still have a question?**

Read, read, **read** the manual and these FAQs. If your question remains unanswered, ask your trainer or email [teach@worldbank.org](mailto:teach@worldbank.org). It is much better to address your question than to make an assumption and incorrectly code an observation segment.





**“Teach is a magnificent example of research taken to the practical level with the possibility of providing enormous social value.** The imaginative use of an observational platform as a device for monitoring what actually happens in the classroom could be absolutely revolutionary. Instead of just bemoaning the need to improve classroom teaching, this initiative turns research and evaluation into a clear improvement mechanism.”

Eric Hanushek

Paul and Jean Hanna Senior Fellow, Hoover Institution, Stanford University

**“Up to this point, the lack of open source, flexible, easy-to-learn observational measures that can be used systematically in classrooms has stood as a major stumbling block in international efforts to improve education.** Observing not just *what teachers teach*, but *how teachers teach* — it is a critical step for improvement. *Teach* not only fills this gap but stands apart from typical observational measures in that it can be used systematically but has some flexibility built into to adjust and adapt to cultural variation. The *Teach* development process has been meticulous, building on a strong theoretical base and decades of empirical research. Further, as part of the validation work, *Teach* has been tested in more than 15 countries in four continents which represents a unique strength. Teachers in classrooms around the world hold great power in shaping our future. The *Teach* measure offers a unique window into this space.”

Sara Rimm-Kaufman

Professor of Education, Center for Advanced Study of Teaching and Learning, Curry School of Education, University of Virginia

**“Teach represents a major innovation in our efforts to improve education for all.** It helps us address crucial questions such as: How can teachers create an engaging and supportive learning environment? How should teachers teach so they can help students develop strong content foundations and critical thinking skills? How can teachers nurture independent, resilient, and socially competent learners? *Teach* will be catalytic for enhancing learning all around the world!”

Oon Seng Tan

Director, Centre for Research in Child Development, National Institute of Education, Singapore

“Observing teachers in the classroom is a powerful strategy for understanding what drives learning and giving individual teachers the feedback they need to become more effective. *Teach* — the first-ever classroom observation instrument designed for developing countries — is an essential resource for countries seeking to improve education results. ***Teach* combines the best features of prior instruments into an all-in-one package that analyzes teachers’ time on task, socioemotional support for students, and use of high-quality teaching practices.** Its observer training materials and software are all open source and user-friendly, and *Teach* results can be benchmarked against a growing number of developing countries. *Teach* makes a huge contribution to education quality in the developing world.”

Barbara Bruns

Center for Global Development and Walsh School of Foreign Service, Georgetown University

**“Teach provides excellent guidance for observing and rating global classroom instruction.** The instrument is impressive not only for its comprehensiveness but also its specificity — naming key classroom practices and describing concrete examples of how those practices occur at different levels of quality. A useful and accessible tool for heads of school, administrators, and even teachers themselves.”

Heather Hill

Jerome T. Murphy Professor in Education, Harvard Graduate School of Education; Creator of the Mathematical Quality of Instruction (MQI) instrument

**“Teach provides a practical tool for educators around the world who are serious about improving the quality of classroom practice.** Designed specifically for a global audience, *Teach* builds on a strong research base and has been tested in multiple countries. Although observation protocols have been used primarily to evaluate teaching, their greatest promise lies in the possibility of creating a common instructional vision and providing specific feedback to teachers on how to improve their instruction. *Teach* will no doubt provide such learning opportunities for teachers and leaders worldwide.”

Pam Grossman

Dean and George and Diane Weiss Professor, Graduate School of Education, University of Pennsylvania; Creator of the Protocol for English Language Arts Teaching Observation (PLATO) instrument

**“Teach is a classroom observation tool that has clearly been designed with the realities of the Global South in mind.** The clear explanations, well-crafted examples, and FAQs ease interpretation and ensure commonality of understanding between observers. **The simplicity of the tool makes it particularly suited for the purpose of monitoring classrooms** and also for capturing insights for further improvement in teacher practices. *Teach* is also the first-ever classroom observation tool that capture teachers’ efforts to foster soft skills.”

Sara Ruto

Director, People’s Action for Learning (PAL) Network

