LOAN NUMBER 7170-JO

Loan Agreement

(Education Reform for Knowledge Economy I Project)

between

THE HASHEMITE KINGDOM OF JORDAN

and

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Dated May 23, 2003

LOAN AGREEMENT

AGREEMENT, dated May 23, 2003, between THE HASHEMITE KINGDOM OF JORDAN (the Borrower) and INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT (the Bank).

WHEREAS (A) the Borrower, having satisfied itself as to the feasibility and priority of the project described in Schedule 2 to this Agreement (the Project), has requested the Bank to assist in the financing of the Project;

- (B) the Borrower has furnished to the Bank a Statement of Sectoral Policy on February 5, 2003 describing the main features of the Borrower's education reform program (the Program), setting out certain measures required to carry out the Program and declaring the Borrower's commitment to the execution of the Program; and
- (C) the Borrower intends to contract from the United States Agency for International Development, the Arab Fund for Economic and Social Development, the Canadian International Development Agency, the British Department for International Development, the European Investment Bank, the Islamic Development Bank, the Japan International Cooperation Agency and Kreditanstalt Fur Wiederaufbau (KFW) (hereinafter collectively referred to as the Participating Partners), loans and grants in the total amount equivalent to one hundred and twenty million dollars (\$120,000,000) to assist in financing the Program on the terms and conditions set forth in agreements to be entered into between the Borrower and each of the Participating Partners;

WHEREAS the Bank has agreed, on the basis, *inter alia*, of the foregoing, to extend the Loan to the Borrower upon the terms and conditions set forth in this Agreement:

NOW THEREFORE the parties hereto hereby agree as follows:

ARTICLE I

General Conditions; **Definitions**

- Section 1.01. The "General Conditions Applicable to Loan and Guarantee Agreements for Fixed-Spread Loans" of the Bank dated September 1, 1999 (the General Conditions) constitute an integral part of this Agreement.
- Section 1.02. Unless the context otherwise requires, the several terms defined in the General Conditions and in the Preamble to this Agreement have the respective

meanings therein set forth and the following additional terms have the following meanings:

- (a) "Annual Work Plan" means the Annual Work Plan referred to in paragraph 1(b) of Schedule 5 to this Agreement, as the same may be amended from time to time in agreement with the Bank;
- (b) "Category" means a category of items to be financed out of the proceeds of the Loan as set forth in the table in paragraph 1 of Schedule 1 to this Agreement, and the term "Categories" means more than one Category collectively;
- (c) "DCU" means the Development Coordination Unit of the Borrower's Ministry of Education referred to in paragraph 2(c) of Schedule 5 to this Agreement;
 - (d) "ECE" means Early Childhood Education;
- (e) "Environmental Management Plan" means the Borrower's environmental management plan acceptable to the Bank as furnished to the Bank on March 20, 2003, as the same may be amended from time to time with the agreement of the Bank;
- (f) "Financial Monitoring Report" or "FMR" means each report prepared in accordance with Section 4.02 of this Agreement;
- (g) "Fiscal Year" means a twelve-month period beginning on January 1 in any year and ending on December 31 of the same year;
 - (h) "ICT" means Information and Communication Technology;
- (i) "MOE" means the Borrower's Ministry of Education or any successor thereto;
- (j) "NCHRD" means the National Center for Human Resources Development established and operating under the Borrower's Law of Higher Council for Science and Technology No. 30 of 1987;
- (k) "Operational Manual" means the Operational Manual prepared by the Borrower and furnished to the Bank on February 24, 2003, satisfactory to the Bank as the same may be amended from time to time in agreement with the Bank, and such term includes an implementation plan for the entire duration of the Project, the Annual Work Plan for the first year of the project, and any schedules to the Operational Manual;
- (l) "Participating Partners" means the Participating Partners referred to in Recital C of the preamble to this Agreement who shall contribute or have contributed funds or technical advisory services to the Program;

- (m) "PPC" means the Policy and Priorities Committee referred to in paragraph 2(a) of Schedule 5 to this Agreement; and
- (n) "Special Account" means the account referred to in Section 2.02 (b) of this Agreement;

ARTICLE II

The Loan

- Section 2.01. The Bank agrees to lend to the Borrower, on the terms and conditions set forth or referred to in this Agreement, an amount equal to one hundred and twenty million United States Dollars (US\$120,000,000), as such amount may be converted from time to time through a Currency Conversion in accordance with the provisions of Section 2.09 of this Agreement.
- Section 2.02. (a) The amount of the Loan may be withdrawn from the Loan Account in accordance with the provisions of Schedule 1 to this Agreement for expenditures made (or, if the Bank shall so agree, to be made) in respect of the reasonable cost of goods, works and services required for the Project and to be financed out of the proceeds of the Loan and in respect of the front-end fee referred to in Section 2.04 of this Agreement.
- (b) The Borrower may, for the purposes of the Project open and maintain in dollars a special deposit account in the Central Bank of Jordan on terms and conditions satisfactory to the Bank. Deposits into, and payments out of, the Special Account shall be made in accordance with the provisions of Schedule 6 to this Agreement.
- Section 2.03. The Closing Date shall be December 31, 2008 or such later date as the Bank shall establish. The Bank shall promptly notify the Borrower of such later date.
- Section 2.04. The Borrower shall pay to the Bank a front-end fee in an amount equal to one percent (1%) of the amount of the Loan. On or promptly after the Effective Date, the Bank shall, on behalf of the Borrower, withdraw from the Loan Account and pay to itself the amount of such fee.
- Section 2.05. The Borrower shall pay to the Bank a commitment charge on the principal amount of the Loan not withdrawn from time to time, at a rate equal to: (i) eighty five one-hundredths of one per cent (0.85%) per annum from the date on which such charge commences to accrue in accordance with the provisions of Section 3.02 of the General Conditions to but not including the fourth anniversary of such date; and (ii) seventy five one-hundredths of one per cent (0.75%) per annum thereafter.

- Section 2.06. The Borrower shall pay interest on the principal amount of the Loan withdrawn and outstanding from time to time, in respect of each Interest Period at the Variable Rate; provided, that upon a Conversion of all or any portion of the principal amount of the Loan, the Borrower shall, during the Conversion Period, pay interest on such amount in accordance with the relevant provisions of Article IV of the General Conditions.
- Section 2.07. Interest and commitment charges shall be payable semiannually in arrears on April 1 and October 1 in each year.
- Section 2.08. The Borrower shall repay the principal amount of the Loan in accordance with the provisions of Schedule 3 to this Agreement.
- Section 2.09. (a) The Borrower may at any time request any of the following Conversions of the terms of the Loan in order to facilitate prudent debt management:
- (i) a change of the Loan Currency of all or any portion of the principal amount of the Loan, withdrawn or unwithdrawn, to an Approved Currency;
- (ii) a change of the interest rate basis applicable to all or any portion of the principal amount of the Loan from a Variable Rate to a Fixed Rate, or vice versa; and
- (iii) the setting of limits on the Variable Rate applicable to all or any portion of the principal amount of the Loan withdrawn and outstanding by the establishment of an Interest Rate Cap or Interest Rate Collar on said Variable Rate.
- (b) Any conversion requested pursuant to paragraph (a) of this Section that is accepted by the Bank shall be considered a "Conversion", as defined in Section 2.01(7) of the General Conditions, and shall be effected in accordance with the provisions of Article IV of the General Conditions and of the Conversion Guidelines.

ARTICLE III

Execution of the Project

- Section 3.01. (a) The Borrower declares its commitment to the objectives of the Project, and, to this end, shall carry out the Project through MOE with due diligence and efficiency and in conformity with appropriate administrative, educational, economic, financial and environmental practices, and shall provide, promptly as needed, the funds, facilities, services and other resources required for the Project.
- (b) Without limitation upon the provisions of paragraph (a) of this Section and except as the Borrower and the Bank shall otherwise agree, the Borrower shall carry out the Project in accordance with the Implementation Program set forth in Schedule 5 to

this Agreement, the Operational Manual, the Annual Work Plan and the Environmental Management Plan.

Section 3.02. Except as the Bank shall otherwise agree, procurement of the goods, works and consultants' services required for the Project and to be financed out of the proceeds of the Loan shall be governed by the provisions of Schedule 4 to this Agreement.

Section 3.03. For the purposes of Section 9.07 of the General Conditions and without limitation thereto, the Borrower shall:

- (a) prepare, on the basis of guidelines acceptable to the Bank, and furnish to the Bank not later than six (6) months after the Closing Date or such later date as may be agreed for this purpose between the Borrower and the Bank, a plan designed to ensure the sustainability of the Project; and
- (b) afford the Bank a reasonable opportunity to exchange views with the Borrower on said plan.

Section 3.04. No expenditures for works shall be eligible for financing out of the proceeds of the Loan, unless: (a) the Borrower shall have first included in the design, construction and implementation of works under Parts C and D.3 of the Project, activities to mitigate negative environmental impacts in accordance with the Environmental Management Plan; and (b) the activities to be financed do not involve land acquisition or involuntary resettlement of the local population and/or businesses.

ARTICLE IV

Financial Covenants

Section 4.01. (a) The Borrower shall maintain a financial management system, including records and accounts, and prepare financial statements in a format acceptable to the Bank, adequate to reflect the operations, resources and expenditures related to the Project.

(b) The Borrower shall:

(i) have the records, accounts and financial statements referred to in paragraph (a) of this Section and the records and accounts for the Special Account for each fiscal year audited, in accordance with auditing standards acceptable to the Bank, consistently applied, by independent auditors acceptable to the Bank;

- (ii) furnish to the Bank as soon as available, but in any case not later than six (6) months after the end of each such year, (A) certified copies of the financial statements referred to in paragraph (a) of this Section for such year as so audited, and (B) an opinion on such statements, records and accounts and report of such audit, by said auditors, of such scope and in such detail as the Bank shall have reasonably requested; and
- (iii) furnish to the Bank such other information concerning such records and accounts, and the audit thereof, and concerning said auditors, as the Bank may from time to time reasonably request.
- (c) For all expenditures with respect to which withdrawals from the Loan Account were made on the basis of statements of expenditure, the Borrower shall:
 - (i) maintain or cause to be maintained, in accordance with paragraph (a) of this Section, records and separate accounts reflecting such expenditures;
 - (ii) retain, until at least one (1) year after the Bank has received the audit report for the fiscal year in which the last withdrawal from the Loan Account was made, all records (contracts, orders, invoices, bills, receipts and other documents) evidencing such expenditures;
 - (iii) enable the Bank's representatives to examine such records; and
 - (iv) ensure that such records and accounts are included in the annual audit referred to in paragraph (b) of this Section and that the report of such audit contains a separate opinion by said auditors as to whether the statements of expenditure submitted during such fiscal year, together with the procedures and internal controls involved in their preparation, can be relied upon to support the related withdrawals.
- Section 4.02. (a) Without limitation upon the Borrower's progress reporting obligations set out in paragraph 3 of Schedule 5 to this Agreement, the Borrower shall prepare and furnish to the Bank a Financial Monitoring Report, in form and substance satisfactory to the Bank, which:
 - (i) sets forth sources and uses of funds for the Project, both cumulatively and for the period covered by said report, showing separately funds provided under the Loan and explains variances between the actual and planned uses of such funds;

- (ii) describes physical progress in Project implementation, both cumulatively and for the period covered by said report, and explains variances between the actual and planned Project implementation; and
- (iii) sets forth the status of procurement under the Project, as at the end of the period covered by said report.
- (b) The first FMR shall be furnished to the Bank not later than 45 days after the end of the first calendar quarter after the Effective Date, and shall cover the period from the incurrence of the first expenditure under the Project through the end of such first calendar quarter; thereafter, each FMR shall be furnished to the Bank not later than 45 days after each subsequent calendar quarter, and shall cover such calendar quarter.

ARTICLE V

Remedies of the Bank

- Section 5.01. Pursuant to Section 6.02(p) of the General Conditions, the following additional events are specified:
- (a) a situation has arisen which shall make it improbable that the Program, or a significant part thereof, will be carried out.
 - (b) (i) Subject to subparagraph (ii) of this paragraph:
 - (A) the right of the Borrower to withdraw the proceeds of any grant or loan made to the Borrower by any Participating Partner for the financing of the Program shall have been suspended, canceled or terminated in whole or in part, pursuant to the terms of the agreement providing therefor, or
 - (B) any such loan shall have become due and payable prior to the agreed maturity thereof.
 - (ii) Subparagraph (i) of this paragraph shall not apply if the Borrower establishes to the satisfaction of the Bank that: (A) such suspension, cancellation, termination or prematuring is not caused by the failure of the Borrower to perform any of its obligations under such agreement; and (B) adequate funds for the Program are available to the Borrower from other sources on terms and conditions consistent with the obligations of the Borrower under this Agreement.

Section 5.02. Pursuant to Section 7.01(k) of the General Conditions, the following additional event is specified, namely, that the event specified in paragraph (b)(i)(B) of Section 5.01 of this Agreement shall occur, subject to the proviso of paragraph (b)(ii) of that Section.

ARTICLE VI

Termination

Section 6.01. The date ninety (90) days after the date of this Agreement is hereby specified for the purposes of Section 12.04 of the General Conditions.

ARTICLE VII

Representative of the Borrower; Addresses

Section 7.01. The Minister of Planning of the Borrower is designated as representative of the Borrower for the purposes of Section 11.03 of the General Conditions.

Section 7.02. The following addresses are specified for the purposes of Section 11.01 of the General Conditions:

For the Borrower:

The Ministry of Planning P.O. Box 555 Amman 11118 The Hashemite Kingdom of Jordan

Cable address: Facsimile:

21319 NPC JO 9626-4649 341

For the Bank:

International Bank for Reconstruction and Development 1818 H Street, N.W. Washington, D.C. 20433 United States of America Cable address: Telex: Facsimile:

INTBAFRAD 248423 (MCI) or 1-202 477-6391

Washington, D.C. 64145 (MCI)

IN WITNESS WHEREOF, the parties hereto, acting through their duly authorized representatives, have caused this Agreement to be signed in their respective names in the District of Columbia, United States of America, as of the day and year first above written.

THE HASHEMITE KINGDOM OF JORDAN

By /s/ Dr. Baseem I. Awadallah Authorized Representative

INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

By /s/ Hasan Tuluy

Regional Vice President Middle East and North Africa

Withdrawal of the Proceeds of the Loan

1. The table below sets forth the Categories of items to be financed out of the proceeds of the Loan, the allocation of the amounts of the Loan to each Category and the percentage of expenditures for items so to be financed in each Category:

	Category	Amount of the Loan Allocated (Expressed in US Dollars)	% of Expenditures to be financed
(1)	Works	48,000,000	65%
(2)	Goods and Equipment	55,000,000	100% of foreign expenditures, 100 % of local expenditures (ex-factory cost) and 80% of local expenditures for other items procured locally
(3)	Consultants' services, workshops and training	7,000,000	90% of local expenditures for services of consulting firms domiciled within the territory of the Borrower, 95% of local expenditures for services of individual consultants domiciled within the territory of the Borrower, and 90% of foreign expenditures for services of consultant firms and individuals
(4)	Operating Costs	1,200,000	90% of all expenditures up to December 31, 2004, and 75% of all expenditures thereafter

		Amount of the Loan Allocated	% of
	Catalana	(Expressed in	Expenditures
	<u>Category</u>	<u>US Dollars)</u>	to be financed
(5)	Front-end fee	1,200,000	Amount due under Section 2.04 of this
(6)	Unallocated	7,600,000	Agreement
	TOTAL	120,000,000	

2. For the purposes of this Schedule:

- (a) the term "foreign expenditures" means expenditures in the currency of any country other than that of the Borrower for goods, works or services supplied from the territory of any country other than that of the Borrower;
- (b) the term "local expenditures" means expenditures in the currency of the Borrower or for goods, works or services supplied from the territory of the Borrower; and
- (c) the term "Operating Costs" means the incremental operating costs arising under the Project on account of local contractual support staff salaries, office supplies, and communication charges, but excluding salaries of officials of the Borrower's civil service.
- 3. Notwithstanding the provisions of paragraph 1 above, no withdrawals shall be made in respect of payments made for expenditures prior to the date of this Agreement, except that withdrawals, in an aggregate amount not exceeding \$1,000,000, may be made in respect of Categories 1, 2, 3 and 4 set forth in the table in paragraph 1 of this Schedule on account of payments made for expenditures before that date but after January 20, 2003.
- 4. The Bank may require withdrawals from the Loan Account to be made on the basis of statements of expenditure for expenditures for: (i) works under contracts costing less than \$4,000,000 equivalent each; (ii) goods under contracts costing less than \$350,000 equivalent each; (iii) services by consulting firms under contracts costing less than \$200,000 equivalent each; (iv) services by individual consultants under contracts costing less than \$50,000 equivalent each; and (v) Operating Costs, all under such terms and conditions as the Bank shall specify by notice to the Borrower.

Description of the Project

The objective of the Project is to assist the Borrower in improving the quality, relevance and efficiency of its early childhood, basic and secondary school education systems, so as to produce graduates with the skills necessary for the knowledge economy.

The Project consists of the following parts, subject to such modifications thereof as the Borrower and the Bank may agree upon from time to time to achieve such objectives:

Part A: Reorientation of Education Policy Objectives and Strategies

- 1. Redefining the Borrower's vision and strategy for education, through the provision of technical advisory services and the carrying out of consultations at local and national levels.
- 2. Improving governance, management and decision making processes within the education system through the carrying out of reviews of the pertinent regulatory, legislative and procedural frameworks and the preparation of an organizational development model.
- 3. Development and implementation of an integrated education decision support system for the enhancement of the dissemination of information to support the education decision-making process through the provision of technical advisory services, the carrying out of training of MOE staff and the acquisition of equipment.
- 4. Strengthening the capacity of NCHRD to monitor and evaluate progress in educational reform through the carrying out of assessments, research and studies, and the provision of technical advisory services.
- 5. (a) Provision of technical advisory services and goods for the strengthening of capacity within DCU and PPC to coordinate and manage educational reform activities; and
- (b) Development and carrying out of innovative approaches to management, curriculum development and teacher training through the provision of equipment and technical advisory services.

Part B: Transformation of Education Programs and Practices for the Knowledge Economy

1. Development of a framework for the design and development of new curriculum and learning assessments, and for strengthening the capacity of MOE's staff to manage

the curriculum development and learning assessment processes, through the carrying out of training and the provision of goods and technical advisory services.

- 2. Assessment, modification and design of professional development, incentive and ranking systems of MOE's employees, and carrying out of training and professional development activities to enhance effective learning processes in line with the educational reforms.
- 3. Installation, development and management of equipment and supplies to facilitate effective learning, including computer software and hardware, learning materials and ICT infrastructure.

Part C: Provision of Quality Physical Learning Environments

- 1. Carrying out a program for the construction and equipping of replacement buildings for schools, the construction and equipping of extensions for existing schools, and the rehabilitation of existing school facilities to ensure their efficient use.
- 2. Constructing and equipping computer and general science laboratories in schools.

Part D: Promotion of Readiness for Learning Through Early Childhood Education

- 1. Building capacity within MOE and other stakeholder institutions for the development of a curriculum framework for the four-to-six year age group, updating and revision of guidelines for licensing of kindergartens and adoption of a survey instrument to monitor child readiness at school entry, through the provision of training, technical advisory services and acquisition of equipment.
- 2. Designing, developing and carrying out of an in-service training program for ECE teachers, teacher trainers and administrators/principals, and upgrading teacher qualification programs based on the new ECE curriculum framework.
- 3. Carrying out of a program for the construction and equipping of kindergarten facilities in basic education schools.
- 4. Promotion of parent and community participation in ECE through the establishment of early child development and parenting centers for the provision of early child development services, parent education and outreach activities to families living in remote areas.

* * *

The Project is expected to be completed by June 30, 2008.

Amortization Schedule

1. The following table sets forth the Principal Payment Dates of the Loan and the percentage of the total principal amount of the Loan payable on each Principal Payment Date (Installment Share). If the proceeds of the Loan shall have been fully withdrawn as of the first Principal Payment Date, the principal amount of the Loan repayable by the Borrower on each Principal Payment Date shall be determined by the Bank by multiplying: (a) the total principal amount of the Loan withdrawn and outstanding as of the first Principal Payment Date; by (b) the Installment Share for each Principal Payment Date, such repayment amount to be adjusted, as necessary, to deduct any amounts referred to in paragraph 4 of this Schedule, to which a Currency Conversion applies.

Payment Date	Installment Share (Expressed as a %)
On each April 1 and October 1 Beginning October 1, 2008 through October 1, 2019	4.17%
On April 1, 2020	4.09%

- 2. If the proceeds of the Loan shall not have been fully withdrawn as of the first Principal Payment Date, the principal amount of the Loan repayable by the Borrower on each Principal Payment Date shall be determined as follows:
- (a) To the extent that any proceeds of the Loan shall have been withdrawn as of the first Principal Payment Date, the Borrower shall repay the amount withdrawn and outstanding as of such date in accordance with paragraph 1 of this Schedule.
- (b) Any withdrawal made after the first Principal Payment Date shall be repaid on each Principal Payment Date falling after the date of such withdrawal in amounts determined by the Bank by multiplying the amount of each such withdrawal by a fraction, the numerator of which shall be the original Installment Share specified in the table in paragraph 1 of this Schedule for said Principal Payment Date (the Original Installment Share) and the denominator of which shall be the sum of all remaining Original Installment Shares for Principal Payment Dates falling on or after such date, such repayment amounts to be adjusted, as necessary, to deduct any amounts referred to in paragraph 4 of this Schedule, to which a Currency Conversion applies.
- 3. (a) Withdrawals made within two (2) calendar months prior to any Principal Payment Date shall, for the purposes solely of calculating the principal amounts payable on any Principal Payment Date, be treated as withdrawn and outstanding on the second Principal Payment Date following the date of withdrawal and shall be repayable on each

Principal Payment Date commencing with the second Principal Payment Date following the date of withdrawal.

- (b) Notwithstanding the provisions of sub-paragraph (a) of this paragraph 3, if at any time the Bank shall adopt a due date billing system under which invoices are issued on or after the respective Principal Payment Date, the provisions of such sub-paragraph shall no longer apply to any withdrawals made after the adoption of such billing system.
- 4. Notwithstanding the provisions of paragraphs 1 and 2 of this Schedule, upon a Currency Conversion of all or any portion of the withdrawn principal amount of the Loan to an Approved Currency, the amount so converted in said Approved Currency that shall be repayable on any Principal Payment Date occurring during the Conversion Period, shall be determined by the Bank by multiplying such amount in its currency of denomination immediately prior to said Conversion by either: (i) the exchange rate that reflects the amounts of principal in said Approved Currency payable by the Bank under the Currency Hedge Transaction relating to said Conversion; or (ii) if the Bank so determines in accordance with the Conversion Guidelines, the exchange rate component of the Screen Rate.
- 5. If the principal amount of the Loan withdrawn and outstanding from time to time shall be denominated in more than one Loan Currency, the provisions of this Schedule shall apply separately to the amount denominated in each Loan Currency, so as to produce a separate amortization schedule for each such amount.

Procurement

Section I. Procurement of Goods and Works

Part A: General

Goods and works shall be procured in accordance with the provisions of Section I of the "Guidelines for Procurement under IBRD Loans and IDA Credits" published by the Bank in January 1995 and revised in January and August 1996, September 1997 and January 1999 (the Guidelines) and the following provisions of Section I of this Schedule.

Part B: International Competitive Bidding

- 1. Except as otherwise provided in Part C of this Section, goods shall be procured under contracts awarded in accordance with the provisions of Section II of the Guidelines and paragraph 5 of Appendix 1 thereto.
- 2. The following provisions shall apply to goods to be procured under contracts awarded in accordance with the provisions of paragraph 1 of this Part B.

(a) Grouping of contracts

To the extent practicable, contracts for goods shall be grouped in bid packages estimated to cost \$350,000 equivalent or more each.

(b) Preference for domestically manufactured goods

The provisions of paragraphs 2.54 and 2.55 of the Guidelines and Appendix 2 thereto shall apply to goods manufactured in the territory of the Borrower.

(c) Notification and Advertising

The invitation to bid for each contract estimated to cost \$10,000,000 equivalent or more shall be advertised in accordance with the procedures applicable to large contracts under paragraph 2.8 of the Guidelines.

Part C: Other Procurement Procedures

1. <u>National Competitive Bidding</u>

(i) Works estimated to cost less than \$4,000,000 equivalent per contract may be procured under contracts awarded in accordance with the provisions of paragraphs 3.3 and 3.4 of the Guidelines; and

(ii) Goods estimated to cost less than \$350,000 equivalent per contract, up to an aggregate amount not to exceed \$18,000,000 equivalent, may be procured under contracts awarded in accordance with the provisions of paragraphs 3.3 and 3.4 of the Guidelines.

2. International or National Shopping

Goods estimated to cost less than \$100,000 equivalent per contract, up to an aggregate amount not to exceed \$2,000,000 equivalent, may be procured under contracts awarded on the basis of international or national shopping procedures in accordance with the provisions of paragraphs 3.5 and 3.6 of the Guidelines.

Part D: Review by the Bank of Procurement Decisions

1. <u>Procurement Planning</u>

Prior to the issuance of any invitations to bid for contracts, the proposed procurement plan for the Project shall be furnished to the Bank for its review and approval, in accordance with the provisions of paragraph 1 of Appendix 1 to the Guidelines. Procurement of all goods and works shall be undertaken in accordance with such procurement plan as shall have been approved by the Bank, and with the provisions of said paragraph 1.

2. Prior Review

- (a) With respect to: (i) each contract for goods estimated to cost the equivalent of \$350,000 or more; and (ii) each of the first two contracts for goods and for works regardless of the contract's value, the procedures set forth in paragraphs 2 and 3 of Appendix 1 to the Guidelines shall apply.
- (b) With respect to each contract for goods to be procured in accordance with shopping procedures and estimated to cost less than the equivalent of \$100,000, the following procedures shall apply:
 - (i) prior to the selection of the first two (2) contracts with any supplier under shopping procedures, the Borrower shall provide to the Bank a report on the comparison and evaluation of quotations received;
 - (ii) prior to the execution of any contract procured under shopping procedures, the Borrower shall provide to the Bank a copy of the specifications and the draft contract; and
 - (iii) the procedures set forth in paragraphs 2(f), 2(g) and 3 of Appendix 1 to the Guidelines shall apply.

3. <u>Post Review</u>

With respect to each contract not governed by paragraph 2 of this Part, the procedures set forth in paragraph 4 of Appendix 1 to the Guidelines shall apply.

Section II. Employment of Consultants

Part A: General

Consultants' services shall be procured in accordance with the provisions of Sections I and IV of the "Guidelines: Selection and Employment of Consultants by World Bank Borrowers" published by the Bank in January 1997 and revised in September 1997, January 1999 and May 2002 (the Consultant Guidelines), paragraph 1 of Appendix 1 thereto, Appendix 2 thereto and the following provisions of Section II of this Schedule.

Part B: Quality- and Cost-based Selection

- 1. Except as otherwise provided in Part C of this Section, consultants' services shall be procured under contracts awarded in accordance with the provisions of Section II of the Consultant Guidelines, and the provisions of paragraphs 3.13 through 3.18 thereof applicable to quality- and cost-based selection of consultants.
- 2. The following provision shall apply to consultants' services to be procured under contracts awarded in accordance with the provisions of the preceding paragraph: the short list of consultants for services for studies, technical assistance and training under Parts A, B and D of the Project, estimated to cost less than \$200,000 equivalent per contract, may comprise entirely national consultants in accordance with the provisions of paragraph 2.7 and footnote 8 of the Consultant Guidelines.

Part C: Other Procedures for the Selection of Consultants

1. Quality-based Selection

Services for specialized studies, technical assistance and training under Parts A, B and D of the Project estimated to cost less than \$200,000 equivalent per contract, may be procured under contracts awarded in accordance with the provisions of paragraphs 3.1 through 3.4 of the Consultant Guidelines.

2. Least-cost Selection

Services for the design and construction supervision of schools under Part C and D.3 of the Project estimated to cost less than \$200,000 equivalent per contract may be procured under contracts awarded in accordance with the provisions of paragraphs 3.1 and 3.6 of the Consultant Guidelines.

3. Selection Based on Consultants' Qualifications

Services for specialized technical assistance and training under Parts A, B and D of the Project estimated to cost less than \$50,000 equivalent per contract may be procured under contracts awarded in accordance with the provisions of paragraphs 3.1 and 3.7 of the Consultant Guidelines.

4. <u>Single Source Selection</u>

Services for specialized short-term technical assistance and training under Parts A, B and D of the Project which are estimated to cost less than \$50,000 equivalent per contract, may, with the Bank's prior agreement, be procured in accordance with the provisions of paragraphs 3.8 through 3.11 of the Consultant Guidelines.

5. Individual Consultants

Services of individual consultants for: (a) tasks that meet the requirements set forth in paragraph 5.1 of the Consultant Guidelines shall be procured under contracts awarded in accordance with the provisions of paragraphs 5.1 through 5.3 of the Consultant Guidelines; and (b) specialized technical assistance under Parts A, B and D of the Project may be selected on a sole-source basis in accordance with the provisions of paragraphs 5.3 and 5.4 of the Consultant Guidelines, subject to prior approval of the Bank.

Part D: Review by the Bank of the Selection of Consultants

1. Selection Planning

A plan for the selection of consultants, which shall include contract cost estimates, contract packaging, terms of reference, short lists and applicable selection criteria and procedures, shall be furnished to the Bank for its review and approval prior to the issuance to consultants of any requests for proposals. Such plan shall be updated every three (3) months during the execution of the Project, and each such updating shall be furnished to the Bank for its review and approval. Selection of all consultants' services shall be undertaken in accordance with such selection plan (as updated from time to time) as shall have been approved by the Bank.

2. Prior Review

(a) With respect to each contract for the employment of consulting firms for: (i) studies, technical assistance and training services estimated to cost the equivalent of \$200,000 or more; and (ii) the first two contracts for services procured under the procedures described in paragraphs C.1 and C.2 of this Section II, the procedures set forth in paragraphs 2, 3 and 5 of Appendix 1 to the Consultant Guidelines shall apply.

(b) With respect to each contract for the employment of individual consultants to be selected on a sole source basis, or estimated to cost the equivalent of \$50,000 or more, the report on the comparison of the qualifications and experience of candidates, the qualifications, experience, terms of reference and terms of employment of the consultants shall be furnished to the Bank for its prior review and approval. The contract shall be awarded only after the said approval shall have been given. The provisions of paragraph 3 of Appendix 1 to the Consultant Guidelines shall also apply to such contracts.

3. Post Review

With respect to each contract not governed by paragraph 2 of this Part, the procedures set forth in paragraph 4 of Appendix 1 to the Consultant Guidelines shall apply.

Implementation Program

1. Operational Manual and Annual Work Plan

- (a) The Borrower shall ensure that the Operational Manual is applied and followed at all times in the implementation and monitoring and evaluation of the Project, and, except as the Bank shall otherwise agree, the Borrower shall not amend or waive any provision of the Operational Manual if in the opinion of the Bank, such amendment or waiver may materially and adversely affect the carrying out of the Project or the achievement of the objectives thereof.
- (b) In addition to the Operational Manual, the Borrower shall, no later than November 1 of each year during the implementation of the Program beginning on November 1, 2003, prepare and submit to the Bank for comments, and thereafter adopt, an Annual Work Plan giving details of all implementation activities, budgets and monitoring and supervision activities to be carried out by the Borrower during the following year of the Program. Except as the Bank shall otherwise agree, the Borrower shall not amend or waive any provision of the Annual Work Plan in so far as it relates to the Project, if, in the opinion of the Bank, such amendment or waiver may materially and adversely affect the carrying out of the Project or the achievement of the objectives thereof.

2. <u>Institutional Arrangements</u>

- (a) The Borrower shall, throughout the period of implementation of the Project maintain PPC, which shall be headed by the Minister of Education and composed of representatives of education reform stakeholders, to oversee the development and implementation of the Program, define national priorities and guide the strategic orientation of all educational reform efforts in the Borrower's territory.
- (b) The Borrower shall vest responsibility for implementing the Project with MOE.
- (c) For purposes of assisting MOE in the implementation of the Project and in order to ensure the proper coordination of the execution of the Project, the Borrower shall maintain the Development Coordination Unit with adequate levels of staffing and resources for carrying out the Project. More specifically, the DCU shall be responsible for the daily management of the Project, including the coordination of the procurement and financial management processes, the preparation of annual progress reports, developing and submitting Annual Work Plans to the Bank, coordinating the education reform and general Project implementation activities and other Project related tasks.

(d) The Borrower shall vest responsibility for the monitoring and evaluation activities of the Project with NCHRD. NCHRD shall also be responsible for carrying out research studies on the educational reform activities under Part A.4 of the Project. In the carrying out of its functions in relation to the Project, NCHRD shall coordinate with DCU.

3. Reports and Reviews

The Borrower shall:

- (a) maintain policies and procedures adequate to enable it to monitor and evaluate on an ongoing basis, in accordance with the indicators set forth in Schedule 7 to this Agreement, the carrying out of the Project and the achievement of the objectives thereof;
- (b) Not later than December 31 of each year, undertake, in conjunction with the Bank, an annual review of the Project or, in the case of the review to be undertaken not later than June 30, 2005, a midterm review, during which they shall exchange views generally on all matters relating to the progress of the Project, and the performance by the Borrower of its obligations under the Loan Agreement, including the progress achieved by the Borrower under the Program, having regard to the monitoring indicators agreed upon between the Borrower and the Bank.
- (c) Not later than one (1) month prior to each review, the Borrower shall furnish to the Bank, for its comments, a report, in such detail as the Bank and the Borrower shall agree, on the progress and status of the Project and the Program, and giving details, in particular, of the various matters to be discussed at each such review.
- (d) Following each review, the Borrower undertakes to act promptly and diligently in order to take any corrective action deemed necessary to remedy any shortcoming noted in the implementation of the Project, or to implement such other measures as may have been agreed upon between the parties in furtherance of the objectives of the Project.

Special Account

- 1. For the purposes of this Schedule:
- (a) the term "eligible Categories" means Categories 1, 2, 3 and 4 set forth in the table in paragraph 1 of Schedule 1 to this Agreement;
- (b) the term "eligible expenditures" means expenditures in respect of the reasonable cost of goods, works and services required for the Project and to be financed out of the proceeds of the Loan allocated from time to time to the eligible Categories in accordance with the provisions of Schedule 1 to this Agreement; and
- (c) the term "Authorized Allocation" means the amount of \$8,000,000 to be withdrawn from the Loan Account and deposited into the Special Account pursuant to paragraph 3 (a) of this Schedule, provided, however, that unless the Bank shall otherwise agree, the Authorized Allocation shall be limited to the amount of \$2,000,000 until the aggregate amount of withdrawals from the Loan Account plus the total amount of all outstanding special commitments entered into by the Bank pursuant to Section 5.02 of the General Conditions shall be equal to or exceed the equivalent of \$10,000,000.
- 2. Payments out of the Special Account shall be made exclusively for eligible expenditures in accordance with the provisions of this Schedule.
- 3. After the Bank has received evidence satisfactory to it that the Special Account has been duly opened, withdrawals of the Authorized Allocation and subsequent withdrawals to replenish the Special Account shall be made as follows:
- (a) For withdrawals of the Authorized Allocation, the Borrower shall furnish to the Bank a request or requests for deposit into the Special Account of an amount or amounts which do not exceed the aggregate amount of the Authorized Allocation. On the basis of such request or requests, the Bank shall, on behalf of the Borrower, withdraw from the Loan Account and deposit into the Special Account such amount or amounts as the Borrower shall have requested.
 - (b) (i) For replenishment of the Special Account, the Borrower shall furnish to the Bank requests for deposits into the Special Account at such intervals as the Bank shall specify.
 - (ii) Prior to or at the time of each such request, the Borrower shall furnish to the Bank the documents and other evidence required pursuant to paragraph 4 of this Schedule for the payment or payments in respect of which replenishment is requested. On the basis of each such request, the Bank shall, on behalf of the

Borrower, withdraw from the Loan Account and deposit into the Special Account such amount as the Borrower shall have requested and as shall have been shown by said documents and other evidence to have been paid out of the Special Account for eligible expenditures. All such deposits shall be withdrawn by the Bank from the Loan Account under the respective eligible Categories, and in the respective equivalent amounts, as shall have been justified by said documents and other evidence.

- 4. For each payment made by the Borrower out of the Special Account, the Borrower shall, at such time as the Bank shall reasonably request, furnish to the Bank such documents and other evidence showing that such payment was made exclusively for eligible expenditures.
- 5. Notwithstanding the provisions of paragraph 3 of this Schedule, the Bank shall not be required to make further deposits into the Special Account:
- (a) if, at any time, the Bank shall have determined that all further withdrawals should be made by the Borrower directly from the Loan Account in accordance with the provisions of Article V of the General Conditions and paragraph (a) of Section 2.02 of this Agreement;
- (b) if the Borrower shall have failed to furnish to the Bank, within the period of time specified in Section 4.01 (b) (ii) of this Agreement, any of the audit reports required to be furnished to the Bank pursuant to said Section in respect of the audit of the records and accounts for the Special Account;
- (c) if, at any time, the Bank shall have notified the Borrower of its intention to suspend in whole or in part the right of the Borrower to make withdrawals from the Loan Account pursuant to the provisions of Section 6.02 of the General Conditions; or
- (d) once the total unwithdrawn amount of the Loan allocated to the eligible Categories, minus the total amount of all outstanding special commitments entered into by the Bank pursuant to Section 5.02 of the General Conditions, shall equal the equivalent of twice the amount of the Authorized Allocation.

Thereafter, withdrawal from the Loan Account of the remaining unwithdrawn amount of the Loan allocated to the eligible Categories shall follow such procedures as the Bank shall specify by notice to the Borrower. Such further withdrawals shall be made only after and to the extent that the Bank shall have been satisfied that all such amounts remaining on deposit in the Special Account as of the date of such notice will be utilized in making payments for eligible expenditures.

6. (a) If the Bank shall have determined at any time that any payment out of the Special Account: (i) was made for an expenditure or in an amount not eligible pursuant to

paragraph 2 of this Schedule; or (ii) was not justified by the evidence furnished to the Bank, the Borrower shall, promptly upon notice from the Bank: (A) provide such additional evidence as the Bank may request; or (B) deposit into the Special Account (or, if the Bank shall so request, refund to the Bank) an amount equal to the amount of such payment or the portion thereof not so eligible or justified. Unless the Bank shall otherwise agree, no further deposit by the Bank into the Special Account shall be made until the Borrower has provided such evidence or made such deposit or refund, as the case may be.

- (b) If the Bank shall have determined at any time that any amount outstanding in the Special Account will not be required to cover further payments for eligible expenditures, the Borrower shall, promptly upon notice from the Bank, refund to the Bank such outstanding amount.
- (c) The Borrower may, upon notice to the Bank, refund to the Bank all or any portion of the funds on deposit in the Special Account.
- (d) Refunds to the Bank made pursuant to paragraphs 6 (a), (b) and (c) of this Schedule shall be credited to the Loan Account for subsequent withdrawal or for cancellation in accordance with the relevant provisions of this Agreement, including the General Conditions.

Performance Indicators

The performance monitoring indicators for the Project are:

- 1. A redefined vision and integrated education strategy shall have been developed, and policies and regulations aligned with the new vision and strategy shall have been revised, by the Closing Date;
- 2. Average standardized score of Jordanian students on international assessments in mathematics and the sciences shall have improved by the Closing Date;
- 3. At least 80% of the basic and secondary school students shall have access to safe and adequate basic and secondary education school facilities by the Closing Date;
- 4. At least 70% of basic and secondary school students shall be using on-line learning portals by the Closing Date; and
- 5. The gross enrollment rate in the second level of kindergarten shall have increased to 51% by the Closing Date.