

**PROCUREMENT PLAN  
Revision 4**

<b>Project information:</b>	<b>Health System Strengthening and Support Project (P152799)</b>
<b>Loan No</b>	8531-TR
<b>Project Implementation Agency:</b>	Ministry of Health (MoH)
<b>Date of the Procurement Plan:</b>	August 24, 2020
<b>Period covered by this Procurement Plan:</b>	August 24, 2020- December 31, 2021
<b>Date of General Procurement Notice:</b>	September 15, 2015

### I. Preamble

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016 and revised August 2018) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project. Any procurement activity under the Project shall not be initiated before it is approved by the Bank through STEP.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

### II. For Components 1, 2 & 3

#### Goods, Works and Non-Consulting Services

<b>Procurement Method</b>	<b>Procurement Method Threshold</b>	<b>Prior Review Threshold</b>
International Competitive Bidding (ICB)	Contracts valued $\geq$ US\$ 2,000,000 equivalent – Goods (including SI for IT contracts)	All contracts $\geq$ US \$2,000,000 equivalent
National Competitive Bidding (NCB)	Contracts valued $<$ US\$ 2,000,000 equivalent - Goods	All contracts are subject to the Bank’s ex-post review.
	Contracts valued $<$ US\$ 2,000,000 equivalent – Non-Consulting Services & Small Works	
Shopping	Contracts valued $<$ US\$ 100,000 equivalent -Goods	All contracts are subject to the Bank’s ex-post review.

	Contracts valued < US\$ 200,000 equivalent –Small Works	
	Contracts valued < US\$ 100,000 equivalent – Non-Consulting Services (including logistic services for workshops and similar events)	
Direct Contracting	No threshold	All contracts ≥ US\$ 2,000,000 equivalent

### **Selection of Consultants**

<b>Selection Method</b>	<b>Selection Method Threshold</b>	<b>Prior Review Threshold</b>
Quality and Cost Based Selection (QCBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Quality Based Selection (QBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Fixed Budget Selection (FBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Least Cost Selection (LCS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Selection based on Consultants' Qualifications (CQS)	Contracts valued < US\$ 300,000 equivalent	All contracts are subject to the Bank's ex-post review.
Single Source Selection of Firms (SSS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Individual Consultants (IC)	No selection method threshold	Contracts ≥ US \$300,000 equivalent
		All Single Source Contracts ≥ US \$300,000 equivalent; all ToRs and FM, audit, procurement and legal consultancy contracts

### III. For Component 4

#### Goods, Works and Non-Consulting Services

Procurement Method	Procurement Method Threshold
RFB/Open International	Default Method (No procurement method threshold)
RFB/Open National	Goods and Non-consulting Services No procurement threshold (shall require Bank's approval through STEP)
RFQ	Goods, Non-Consulting Services No procurement threshold (shall require Bank's approval through STEP)
Direct Selection	No threshold (shall require Bank's approval through STEP)
Framework Agreement	No threshold

#### Selection of Consultants

Selection Method	Selection Method Threshold
Quality and Cost Based Selection (QCBS)	No selection method threshold
Least Cost Selection (LCS)	No selection method threshold
Quality Based Selection (QBS)	No selection method threshold
Selection Based on Consultants Qualification (CQS)	No selection method threshold (shall require Bank's approval through STEP)
Individual Consultants (IC)	No selection method threshold
Direct Selection	No selection method threshold (shall require Bank's approval through STEP)

The terms of references of any audit, procurement or legal consultants financed by the project shall be sent to the Bank for its comments.

### IV. Special Arrangements

1. Procurement of goods, works, and non-consulting services for Components 1, 2 & 3 of the Project will be carried out in accordance with the World Bank's "Guidelines: Procurement of Goods, Works and Non-Consulting Services under IBRD Loans and IDA Credits & Grants by the World Bank Borrowers," dated January 2011 (revised July 2014).
2. Procurement under the Component 4 of the Project will follow the World Bank's Procurement Regulations for IPF Borrowers for Goods, Works, Non-Consulting and Consulting Services, dated July 1, 2016 (revised in November 2017 and August 2018)
3. **The Bank's Standard Procurement Documents:** shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP. For the procurements not subject to international competitive selection the procurement documents agreed by the Bank shall be used.

4. **Review Procedure:** The prior review thresholds under Components 1, 2 & 3 are as indicated in Section II. All procurements under Component 4 are subject to the Bank's ex-post review unless otherwise specified in the procurement plan in STEP.
5. **Shortlist comprising entirely of national consultants:** Shortlist of Consultants for services estimated to cost less than US\$500,000 equivalent per contract may comprise entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines under the Components 1, 2 & 3.
6. **Procurement of Second-Hand Goods:** may be considered under the Project, where justified and needed to respond to emergency under Component 4.
7. **Domestic preference** (*as specified under paragraph 5.51 of the Procurement Regulations*): Not applicable.

**PROCUREMENT PLAN** Turkey : Health System Strengthening and Support Project

**General Information**

Country: Turkey Bank's Approval Date of the Original Procurement Plan: 2020-03-20  
 Revised Plan Date(s): (comma delimited, leave blank if none) 2020-10-27  
 Project ID: P152799 GPN Date:  
 Project Name: Health System Strengthening and Support Project  
 Loan / Credit No: IBRD / 85310  
 Executing Agency(ies): Ministry of Health

**WORKS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SAGEM2020/WI.2.1.4.2/S2 / Sound Isolation and Acoustic Arrangement	IBRD / 85310	Primary and Secondary Prevention	Post	Request for Quotations	Limited	Single Stage - One Envelope				0.00	Pending Implementation								2020-11-06								2021-01-01		2021-06-30
SHCM2020/WA.1.1.1.1/S3 / Minor Modifications and Repairs	IBRD / 85310	Primary and Secondary Prevention	Post	Request for Quotations	Limited	Single Stage - One Envelope				0.00	Pending Implementation								2020-10-07								2020-12-02		2021-05-31

**GOODS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion			
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual		
SHCM2014/GA.1.1.4.6/NCB1 / Tablet PC and Laptop Computer Procurement	IBRD / 85310	Primary and Secondary Prevention	Prior	Request for Bids	Open - National	Single Stage - One Envelope		100,901.06	Signed																	2016-12-21		2017-01-13	
TKHK0200/GN.3.1/S1 / Misc. Medicine	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Request for Quotations				0.00	Under Implementation																		2020-05-07		2020-05-22
TKHK0200/GN.3.1/S3 / Breathing circuits for ventilators	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Request for Quotations				0.00	Pending Implementation																		2020-05-07		2020-05-22
TKHK0200/GN.3.1/S4 / Heat and Moisture Exchanging Filters (HMEF)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Request for Quotations				0.00	Pending Implementation																		2020-05-07		2020-05-22
TKHK0200/GN.3.1/S6 / Medical Equipment	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Request for Quotations				0.00	Pending Implementation																		2020-05-07		2020-05-22
SHCM2019/GD.3.1.1/NCB1 / Central Monitoring and Evaluation Automation System (MDEAS)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Prior	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Under Implementation					2020-06-30	2020-06-04	2020-07-05										2020-10-03	2020-11-17	2020-12-29	2021-12-29
TKHK2019/GN.1/DCB1 / Simulation Assisted Training and Implementation Center -Healthcare Professionals' Training Equipment, Furniture and Fixings	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Prior	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Under Implementation					2020-05-29	2020-04-29	2020-06-03	2020-10-09									2020-09-01	2020-10-16	2020-11-27	2021-05-26
SHCM2019/GD.3.4.1.1/NCB1 / Storage Document	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Request for Bids	Open - National	Single Stage - One Envelope		0.00	Pending Implementation					2020-08-11		2020-09-05										2020-10-17	2020-11-16	2020-12-21	2021-06-19
THSK2019/GL.2.6/NCB1 / Digital Mammography Device (9 pieces)	IBRD / 85310	Primary and Secondary Prevention	Post	Request for Bids	Open - National	Single Stage - One Envelope		0.00	Pending Implementation					2020-08-11		2020-09-05										2020-10-17	2020-11-16	2020-12-21	2021-06-19
THSK2019/GL.4.4/NCB1 / Digital X-ray Equipment Procurement	IBRD / 85310	Primary and Secondary Prevention	Post	Request for Bids	Open - National	Single Stage - One Envelope		0.00	Pending Implementation					2020-08-11		2020-09-05										2020-10-17	2020-11-16	2020-12-21	2021-06-19
SHCM2021/GA.3.1.1/NCB1 / Purchase and furnishing of all goods and materials	IBRD / 85310	Primary and Secondary Prevention	Post	Request for Bids	Open - National	Single Stage - One Envelope		0.00	Pending Implementation					2020-11-30		2020-12-05										2021-01-16	2021-02-15	2021-03-22	2021-09-18



















SGE2018NCS-TRJ.1.2/S2 / Training for Sharing Roles and Responsibilities and Outcomes for Internal Control	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Request for Quotations	Limited	Single Stage - One Envelope	0.00	Pending Implementation																	2021-05-25	2021-04-02	
SGCM2018NCS.1.2.11/NCB1 / Health Care Satisfaction Survey-1 Field Service	HRD / 85310	Primary and Secondary Prevention	Post	Request for Bids	Open - National	Single Stage - One Envelope	0.00	Pending Implementation				2020-10-01	2020-10-16		2020-11-15	2020-11-30	2020-12-28									2021-01-09	
THSK2021NCS-TR.4.4.3.2/CR5 / Training Evaluation and Closing Meeting	HRD / 85310	Primary and Secondary Prevention	Post	Request for Quotations	Limited	Single Stage - One Envelope	0.00	Pending Implementation																		2021-12-01	2021-12-04
DIABDM2020NCS-TRG.1.1.2.3/NCB2 / Turkish Council Scientific Committee on Health Meeting and Anti Cancer Science Awards Ceremony	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Request for Bids	Open - National	Single Stage - One Envelope	0.00	Pending Implementation				2020-09-01	2020-09-16		2020-10-01	2020-10-08	2020-10-11									2020-10-31	
DIABDM2020NCS-TRG.1.1.2.3/S2 / Health Personnel Training (Labmed/ Dial Round)	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Request for Quotations	Limited	Single Stage - One Envelope	0.00	Pending Implementation																		2020-10-10	2020-11-14
THSK2021NCS.1.2.1/S1 / Propagation, Printing and Distribution of Posters and Leaflets for Various Target Groups to Increase Social Awareness under the HIV/AIDS Control Program of Turkey	HRD / 85310	Primary and Secondary Prevention	Post	Request for Quotations	Limited	Single Stage - One Envelope	0.00	Pending Implementation																		2020-12-19	2021-01-01

**CONSULTING FIRMS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SGE2018NCS.1.2/CR51 / Internal Control System Consultancy Service and Software	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2020-09-02		2020-09-23		2020-11-06									2020-12-06		2021-01-10		2021-07-09
SYGM2018NCSF.1.1.3/CR51 / PPP Legal and Financial Consultancy Services	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2020-11-03		2020-11-24		2021-01-07									2021-02-04		2021-03-13		2021-09-09
SYGM2020NCSF.2.1.1/CR52 / Service Procurement for Developing Minimum Design Standards	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2020-08-31		2020-09-21		2020-11-04									2020-12-04		2021-01-08		2021-07-07
SYGM2021NCSF.2.2.1/CR53 / Service Procurement for the Development of a Practical Guide for PPP Health Facilities	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2020-10-07		2020-10-28		2020-12-11									2021-01-10		2021-02-14		2021-08-13
SGCM2020NCS.1.7.1/ACQ51 / Referring Acts Consultancy Service Procurement (GRAT)	HRD / 85310	Primary and Secondary Prevention	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2020-09-02		2020-09-23		2020-11-06									2020-12-06		2021-01-10		2021-07-09

**INDIVIDUAL CONSULTANTS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion											
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual										
PTDR2018NCSF.2/CR1.2-24 / Recruitment of Financial Management Staff for MOH PMBU	HRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct		70,865.13	Signed																		2016-02-04		
DSAB2018NCSG.1.1.1/CR1 / Hiring Organization Consultant	HRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open		20,674.32	Signed																			2016-01-21	2016-01-22



PYD02017/CSP.1.8S81 / Consulting Services for Training on Monitoring and Evaluation of Health Programs/Projects	IHRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct					28,740.76	Signed							2017-12-05
PYD02018/CSP.1.8S81 / Training on Impact Evaluation of Public Policies Programs and Projects	IHRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct					28,772.72	Under Implementation							
SESM2018/CSP.F.1.1.1.3.4C94 / Legal Consultant	IHRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open					11,165.80	Under Implementation						2018-05-07	
TRHC2018/CSP.L.1.1.3.4C10 / Public Health Specialist	IHRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open					7,835.28	Signed						2018-07-08	2018-09-03
SESM2019/CSP.A.1.1.2.8S81 / Training Consultant (Development of Gender Sensitive Therapy Model Training)	IHRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Direct					0.00	Cancelled	2019-10-22	2019-11-01	2019-11-05	2019-11-18			2019-11-27
PYD02020/CSP.1.8C1 / An environmental specialist will be recruited to ensure that the project is implemented in accordance with the requirements of the Environmental and Social Standards (ESS) of the World Bank Environmental and Social Framework (ESF).	IHRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open					0.00	Pending Implementation	2020-05-25	2020-06-20	2020-06-25	2020-07-05			2021-12-31
PYD02020/CSP.1.8C2 / A social specialist will be recruited to promote the social sustainability of the project and to ensure that no adverse social impacts are caused by the project.	IHRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open					0.00	Pending Implementation	2020-05-25	2020-06-20	2020-06-25	2020-07-05			2021-12-31
PYD02020/CSP.1.8C1 / The Consultant will be recruited to assist the activities under the Project, to-unit and inter-unit communication processes and the flow of information, for the purpose of ensuring more effective project management in the Project Management Support Unit.	IHRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open					0.00	Pending Implementation	2020-06-11	2020-07-07	2020-07-12	2020-07-22			2022-01-17
TRHC2020/CSP.N.1.1.C1 / Individual Consultancy Procurement For Technical Services in Healthcare Facilities to ensure technical standardization to follow the energy infrastructure used for healthcare service provision within the healthcare facilities	IHRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open					0.00	Under Implementation	2020-06-16	2020-06-23	2020-07-12	2020-07-17	2020-07-27		2022-01-22
TRHC2020/CSP.N.1.1.C2 / Individual Consultancy Procurement For Technical Services in Healthcare Facilities to ensure technical standardization to follow the energy infrastructure used for healthcare service provision within the healthcare facilities	IHRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open					0.00	Under Implementation	2020-06-16	2020-06-23	2020-07-12	2020-07-17	2020-07-27		2022-01-22
SESM2020/CSP.D.1.4.1.C4 / Individual Consultancy Services Procurement for Software Development	IHRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open					0.00	Pending Implementation	2020-06-23	2020-07-19	2020-07-24	2020-08-03			2022-01-29
SESM2019/CSP.A.1.1.2.8S81 / Training Consultant (Development of Gender Sensitive Therapy Model Training)	IHRD / 85310	Primary and Secondary Prevention	Post	Direct Selection	Direct					0.00	Pending Implementation	2019-10-22	2019-11-01		2020-01-05			2020-07-03



SYGM2018/CSF.1.1.1.3C05 / Facade Consultant (Report- Based)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01	2020-10-20	2020-11-10	2020-12-15	2021-06-13
SGCM2019/CC.1.2.2.1C01 / Health Care Satisfaction Survey-Measurement- Evaluation Consultancy Service-1	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01	2020-10-20	2020-11-10	2020-12-15	2021-06-13
SGCM2018/CS.C.1.2.2.1C02 / Health Care Satisfaction Survey-1 Consultancy Service-2	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01	2020-10-20	2020-11-10	2020-12-15	2021-06-13
SGCM2020/CS.C.1.2.2.3C03 / Health Personnel Satisfaction Survey-Measurement&Evalu- ation Consultancy Service-1	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01	2020-10-20	2020-11-10	2020-12-15	2021-06-13
SGCM2020/CC.1.2.2.3C04 / Health Staff Satisfaction Survey Consultancy Service- 2	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01	2020-10-20	2020-11-10	2020-12-15	2021-06-13
SBSGM2020/CS.D.3.4.4/CM / City Hospital Consultant	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
SYGM2018/CSF.1.1.3C046 / Project Consultant (1) (Full-Time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-15	2020-11-03	2020-11-24	2020-12-29	2021-06-27
SYGM2018/CSF.1.1.3C054 / Urban and Regional Planning Consultant	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-15	2020-11-03	2020-11-24	2020-12-29	2021-06-27
SYGM2018/CSF.1.1.3C066 / Architect (5) (Full-Time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-02	2020-11-20	2020-12-11	2021-01-15	2021-07-14
SAGEM2019/CS.E.2.1.4.6C0 1 / Content Development Specialist (Individual full- time)	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-11-21	2021-01-09	2021-01-30	2021-03-08	2021-09-02
SAGEM2019/CS.E.2.1.4.6C0 2 / Content Development Specialist (Individual full- time)	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-11-26	2021-01-14	2021-02-04	2021-03-11	2021-09-07
THSK2019/CSL.4.4.1C0207 / Psychologist	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
THSK2019/CSL.4.4.1C0212 / Psychologist	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
THSK2019/CSL.4.4.1C0247 / Physiotherapist	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
THSK2019/CSL.4.4.1C0260 / Physiotherapist	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
SBSGM2019/CS.D.1.4.1.1C0 2 / Software Support Consultant	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
SYGM2018/CSF.1.1.3C066 / Finance Assistant (1) (Full- time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
THSK2020/CSL.4.4.4.5C01 / Statistic Consultant	HRD / 85310	Primary and Secondary Prevention	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12
SBSGM2020/CS.D.3.4.4/CM / IT Support Staff	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Part	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31	2020-10-19	2020-11-09	2020-12-14	2021-06-12

SGM2020/CSC.1.1.2A/C3 / Individual Consultant Recruitment for Recording, Messaging and Editing	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01		2020-10-20		2020-11-10		2020-12-15		2021-06-13
SAGEM2018/CSE.2.1.1.100 / Education Management System Specialist (Individual full-time) (Full Time)	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-11-30		2021-01-14		2021-02-08		2021-03-15		2021-09-11
THSK2020/CSL.1.1.1001 / Project Assistant (Full-Time)	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.10029 / Social Worker	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.10031 / Social Worker	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.10043 / Social Worker	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.10048 / Dietitian	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.10077 / Dietitian	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.100159 / Child Development Specialist	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
THSK2018/CSL.4.6.100167 / Child Development Specialist	HRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09		2020-12-14		2021-06-12
SSKM2020/CS.D.3.2.2001 / Data Protection Law Consultant	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-01		2020-10-20		2020-11-10		2020-12-15		2021-12-31
SYGM2018/CS.F.1.1.10019 / Legal Consultant (4 Full- time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-01		2020-11-19		2020-12-10		2021-01-14		2021-07-13
SSKM2020/CS.D.3.4.4008 / Statistic Consultant	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-02		2020-10-21		2020-11-11		2020-12-16		2021-12-31
SYGM2018/CS.F.1.1.10020 / Legal Consultant (Report- Based)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-09-03		2020-10-22		2020-11-12		2020-12-17		2021-01-14
SYGM2018/CS.F.1.1.10028 / Medical Device Tracking Consultant	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-07		2020-11-25		2020-12-16		2021-01-20		2021-12-31
SYGM2017/CS.F.1.1.10001 / Communication Consultant (2) (Full-Time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-07		2020-11-25		2020-12-16		2021-01-20		2021-12-31
SSKM2020/CS.D.3.2.2002 / Health Informatics Law Consultant	HRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-07		2020-11-25		2020-12-16		2021-01-20		2021-12-31
SYGM2018/CS.F.1.1.10007 / Legal Consultant (Full- Time)	HRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open			0.00	Pending Implementation	2020-10-13		2020-12-01		2020-12-22		2021-01-26		2021-12-31