



Sint Maarten Airport Terminal Reconstruction Project (P167974)

LATIN AMERICA AND CARIBBEAN | St Maarten | Transport Global Practice |
Recipient Executed Activities | Investment Project Financing | FY 2020 | Seq No: 3 | ARCHIVED on 23-Dec-2020 | ISR44828 |

Implementing Agencies: Princess Juliana International Airport Operating Company N.V., Sint Maarten Government, National Recovery Program Bureau

Key Dates**Key Project Dates**

Bank Approval Date: 18-Sep-2019

Effectiveness Date: 07-Apr-2020

Planned Mid Term Review Date: --

Actual Mid-Term Review Date:

Original Closing Date: 31-Dec-2022

Revised Closing Date: 31-Dec-2022

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective to restore the passenger capacity of Princess Juliana International Airport to pre-Hurricane Irma levels with improved resilience towards hurricanes.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Reconstruction of the PJIA terminal facilities:(Cost \$107.00 M)

Capacity Building of and Project Management by PJIAE:(Cost \$0.50 M)

Capacity Building of and Project Management by the Government of Sint Maarten:(Cost \$0.50 M)

Support of PJIAE Operations:(Cost \$21.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The project was approved on September 18, 2019, signed on December 9, 2019, and became effective on April 7, 2020. The co-financing by EIB loan was signed on December 17, 2019. Following the effectiveness, all the insurance proceeds were released by the bondholders, which will be used mainly for the reconstruction related activities, including co-financing to the project (US\$7m).

Component 1 - Terminal Reconstruction: Despite the challenges posed by the pandemic, the project is making good progress. The tender for the works was issued and is currently ongoing. The bidding documents for P2 was issued on October 26, 2020, and clarifications are being addressed in three batches. A pre-bid meeting was held virtually on November 10, 2020. The COVID-19 pandemic delayed the start of some of the pre-construction preparation activities (e.g. mold remediation/waste disposal), however the contracts are now underway and on track to be completed before the start of the main construction. Following the P2 bid closing, the next steps would be evaluation of bids and contract award.



Component 2 - TA for PJIAE: An environmental and social consultant was contracted and mobilized. A project audit will be conducted for April-December 2020 for Components 1, 2, and 4, and will be due by June 30, 2021.

Component 3 - TA for NRPB: No expenditures to date.

Component 4 - OPEX Support: Liquidity support was verified, approved, and disbursed for Q2 (Apr-Jun) on a reimbursable basis. The team is closely monitoring project risks particularly in relation to the successful conclusion of the bidding process, the rate of consumption of the OPEX support, and its interaction with the resumption of passenger traffic over the coming period as vaccines are distributed. There is limited advancement on the project indicators due to the early stage of implementation, and this will be updated regularly.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	High	Substantial	Substantial
Macroeconomic	Moderate	Moderate	Moderate
Sector Strategies and Policies	Moderate	Moderate	Moderate
Technical Design of Project or Program	Substantial	Substantial	Substantial
Institutional Capacity for Implementation and Sustainability	High	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Moderate	Moderate	Moderate
Stakeholders	Substantial	Moderate	Substantial
Other	--	Substantial	Substantial
Overall	High	Substantial	Substantial

Results

PDO Indicators by Objectives / Outcomes

Restore to pre-Irma levels the passenger capacity of Princess Juliana International Airport				
► Passenger handling capacity of the terminal (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1,000,000.00	1,000,000.00	1,000,000.00	2,500,000.00
Date	01-Mar-2019	19-Jun-2020	08-Dec-2020	31-Dec-2021
Comments:	Annual passenger handling capacity of the terminal. The baseline value for the passenger handling capacity is estimated at 1 million given that the current temporary terminal facility on part of the ground floor can handle up to around 60% of the pre-Irma passenger volume of 1.8 million. The target is the originally designed capacity of 2.5 million to which the project aims at restoring			



Improve resilience of the terminal against hurricanes				
► Resistance of terminal building to Irma-level hurricanes (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Mar-2019	19-Jun-2020	08-Dec-2020	31-Dec-2021
Comments:	Resistance of terminal building to Irma-level hurricanes through strengthened jet bridges and more resilient entrance doors.			

Intermediate Results Indicators by Components

Reconstruction of the PJIA passenger terminal				
► Completion of package 2 terminal reconstruction works (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	01-Mar-2019	19-Jun-2020	08-Dec-2020	31-Dec-2021
Comments:	Completion of Package 2 terminal reconstruction works. Works have not yet commenced.			
► Installation of strengthened jet bridges (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Strengthened jet bridges not installed	Strengthened jet bridges not installed	Strengthened jet bridges not installed	Strengthened jet bridges installed
Date	03-Jun-2019	19-Jun-2020	08-Dec-2020	30-Jun-2021
Comments:	Installation of strengthened jet bridges			
► Installation of resilient entrance doors (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Resilient entrance doors not installed	Resilient entrance doors not installed	Resilient entrance doors not installed	Resilient entrance doors installed
Date	03-Jun-2019	19-Jun-2020	08-Dec-2020	30-Jun-2021
Comments:	Installation of the main entrance doors of the PJIA terminal building with resilience to Irma-level hurricanes.			
► Restoration of Baggage Handling System (Text, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Baggage Handling System not restored	Baggage Handling System not restored	Baggage Handling System not restored	Baggage Handling System Restored
Date	03-Jun-2019	19-Jun-2020	08-Dec-2020	30-Jun-2021
Comments:	Restoration of Baggage Handling System			
▶ PJIAE submits quarterly reports describing claims received through GRM and how issues were resolved (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Mar-2019	19-Jun-2020	08-Dec-2020	30-Jun-2021
Comments:	PJIAE submits to the Bank quarterly environment and social safeguard reports including claims received through GRM and how issues were resolved. GRM system/procedures was approved; the project is logging grievances and it will be reported in the next quarterly report due end-Jan 2021.			

Performance-Based Conditions

Data on Financial Performance

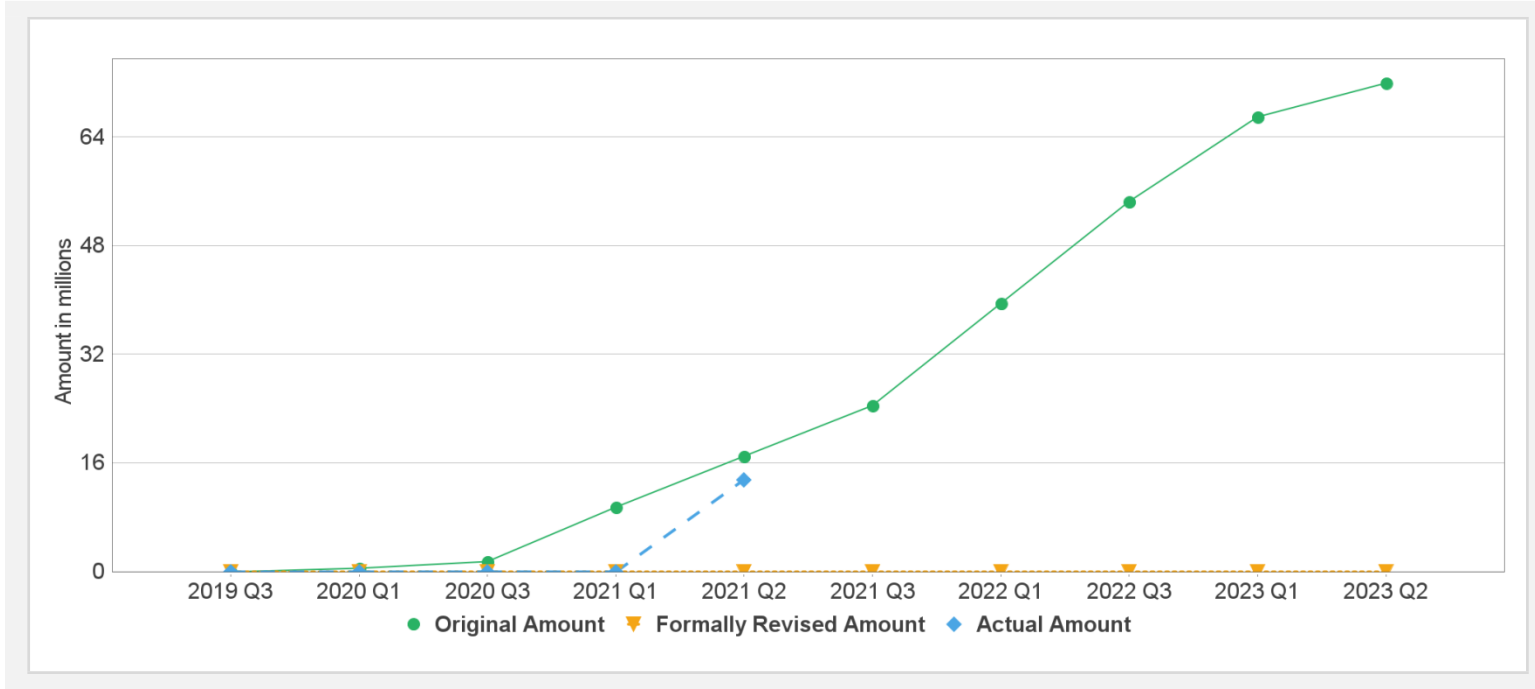
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P167974	TF-B0760	Effective	USD	72.00	72.00	0.00	13.50	58.50	19%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P167974	TF-B0760	Effective	18-Sep-2019	09-Dec-2019	07-Apr-2020	31-Dec-2022	31-Dec-2022

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC

Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.