

## Procurement Plan

### I. Goods and Works and non-consulting services.

**1. Prior Review Threshold:** Procurement Decisions subject to Prior Review by the Bank as stated in Appendix 1 to the Guidelines for Procurement:

**2.**

	<b>Procurement Method</b>	<b>Prior Review Threshold US\$</b>	<b>Comments</b>
1.	ICB and LIB (Goods)	<i>Above US\$ 4,000,000</i>	<i>All</i>
2.	NCB (Goods)	<i>Above US\$ 4,000,000</i>	<i>All</i>
3.	ICB (Works)	<i>Above US\$ 15 million</i>	<i>All</i>
4.	NCB (Works)	<i>Above US\$ 5 million</i>	<i>All</i>
5.	(Non-Consultant Services)	<i>Above US\$ 4,000,000</i>	<i>All</i>

### II. Selection of Consultants

**1. Prior Review Threshold:** Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the Guidelines Selection and Employment of Consultants:

	<b>Selection Method</b>	<b>Prior Review Threshold</b>	<b>Comment</b>
1.	Competitive Methods (Firms)	Above US\$ 4,000,000	All
2.	Single Source (Firms)	All	
3.	Individual	Above US\$ 400,000	All

**PROCUREMENT PLAN** Armenia : Third Public Sector Modernization Project

**General Information**  
 Country: Armenia Bank's Approval Date of the Original Procurement Plan: 2016-10-03  
 Revised Plan Date(s): (comma delineated, leave blank if non 2021-06-28  
 Project ID: P149913 GPN Date: 2016-10-03  
 Project Name: Third Public Sector Modernization Project  
 Loan / Credit No: IBRD / 85390  
 Executing Agency(ies) Office of the Prime Minister

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
PSMP3-CO-3-1 / Supply and Installation of Government Finance Management Information System (GFMS)	IBRD / 85390	Public Financial Management Information Systems	Prior	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2016-12-28	2017-01-12					2017-02-23	2017-04-06	2017-05-18	2020-05-02				
PSMP3-CO-3-2-8 / Supply and installation of e-Consulate System (modules) and IT equipment	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		968,084.06	Completed					2016-11-30	2017-01-23	2016-12-15	2017-02-17			2017-01-26	2017-03-31	2017-03-09	2017-04-20	2017-04-20	2017-05-29	2018-10-12	2018-05-04
PSMP3-CO-2-2-9(A) / Supply and Installation of Pilot Operational Management Systems for Police (in Regions)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2017-09-14	2017-09-19	2017-10-24				2017-10-31	2017-12-19	2017-11-30	2018-01-25	2017-12-28	2019-01-07		
PSMP3-CO-2-2-3/1 / Supply and installation of Upgrade and integration of C2C systems for public administration (EDMS, HRM, etc.)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		1,239,926.04	Completed					2018-01-03	2018-01-27	2018-01-08	2018-01-30			2018-02-19	2018-03-12		2018-04-18	2018-04-16	2019-04-17	2018-12-25	
PSMP3-CO-2-2-3 / Supply and installation of Upgrade and integration of C2C systems for public administration (EDMS, HRM, etc.)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2017-09-11	2017-10-23	2017-09-16	2017-10-24			2017-10-28	2017-12-04	2017-11-27	2017-12-28	2017-12-25	2019-06-18		
PSMP3-CO-2-2-9(A)-1 / SUPPLY AND INSTALLATION OF PILOT OPERATIONAL MANAGEMENT SYSTEMS FOR POLICE (IN REGIONS)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2018-03-15	2018-03-20	2018-03-20	2018-05-03			2018-05-01	2018-05-31	2018-06-28	2019-06-28				
PSMP3-CO-2-2-6 / SUPPLY AND INSTALLATION OF SYSTEM FOR ELECTRONIC NORMATIVE LEGAL ACTS	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2018-04-12	2018-04-14	2018-04-17	2018-04-27			2018-05-29	2018-04-30	2018-06-28	2018-08-06	2018-07-26	2019-08-05		
PSMP3-CO-2-3 / Supply And Installation Of Unified Portal Of Citizens Feedback, Call Center And Mobile ID Systems	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2018-07-16	2018-04-18	2018-07-21	2018-04-27			2018-09-01	2018-06-08	2018-10-01	2018-07-20	2018-10-29	2019-02-26		
PSMP3-CO-2-2-6/1 / SUPPLY AND INSTALLATION OF SYSTEM FOR ELECTRONIC NORMATIVE LEGAL ACTS	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		780,279.89	Signed					2018-08-10	2018-08-10	2018-08-15	2018-09-20			2018-09-26	2018-10-02	2018-10-26	2018-11-02	2018-11-23	2019-01-15	2019-12-03	
PSMP3-CO-2-2-9(A)-2 / Supply and Installation of Pilot Operational Management Systems for Police (in Regions)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled					2018-11-20	2018-12-17	2018-11-25	2019-02-18			2019-01-06	2019-03-06	2019-02-05	2019-03-19	2019-03-05	2020-03-04		
PSMP3-CO-2-3/1 / Supply And Installation Of Unified Portal Of Citizen Feedback, Call Center And Mobile ID Systems	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		1,097,051.30	Signed					2018-11-26	2018-12-17	2018-12-01	2018-12-18			2019-01-12	2019-02-05	2019-02-23	2019-02-25	2019-03-23	2019-03-25	2020-12-31	
PSMP3-CO-2-2-12 / Supply and Installation of Civil Service Information Platform	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		594,162.81	Completed					2018-12-03	2018-12-17	2018-12-08	2018-12-18			2019-01-19	2019-02-01	2019-03-02	2019-02-27	2019-03-30	2019-03-25	2020-12-30	2020-08-18
PSMP3-CO-2-2-9(A)-3 / Supply and Installation of Pilot Operational Management Systems for Police (in Regions)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		1,364,348.93	Signed					2019-04-17	2019-04-23	2019-04-22	2019-05-08			2019-06-03	2019-06-10	2019-07-03	2019-07-16	2019-07-31	2019-08-16	2020-07-30	
PSMP3-CO-2-2-7/1 / Procurement of IT equipment for Government Entities	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		2,526,157.17	Signed					2019-09-06	2019-10-01	2019-09-11	2019-10-14			2019-10-09	2019-11-26	2019-11-04	2019-12-13	2019-12-02	2020-01-16	2020-02-15	
PSMP3-CO-2-2-20 / Procurement of IT equipment and other office supplies for DPM office and PMG	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Quotations	Limited	Single Stage - One Envelope		33,888.33	Signed					2020-01-15	2020-01-13								2020-01-31	2020-02-17	2020-04-30		
PSMP3-CO-2-2-20/2.1 / Procurement of office supplies for DPM Office and PSMP3 PMG	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Quotations	Limited	Single Stage - One Envelope		4,849.24	Signed					2020-02-10	2020-02-17								2020-02-26	2020-04-10	2020-04-11		

PSMP3-CO-2-2-17 / Supply and Installation of System for documents verification and personal e-cabinet	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		511,807.50	Signed								2020-06-22	2020-08-11	2020-06-27	2020-08-13				2020-08-08	2020-09-25	2020-09-19	2020-10-30	2020-10-17	2020-11-24	2021-12-25		
PSMP3-CO-2-2-1 / Procurement of Equipment for PMO Server Center Upgrade	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Canceled								2020-06-29	2020-06-30	2020-07-04	2020-07-09				2020-08-15	2020-08-20	2020-09-14	2020-08-31	2020-10-12		2021-01-20		
PSMP3-CO-2-2-18/1 / Procurement of equipment for the State Commission for the Protection of Economic Competition of RA	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Quotations	Open - National	Single Stage - One Envelope		49,639.90	Signed										2020-06-30								2020-07-12	2020-07-24	2020-09-10			
PSMP3-CO-2-2-4 / Supply and Installation of the Criminal Case Pre-Trial Proceedings Electronic Management System	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		2,009,300.87	Signed								2020-07-19	2020-08-06	2020-07-24	2020-09-17				2020-09-04	2020-10-13			2020-11-13	2020-12-14	2022-02-11		
PSMP3-CO-2-2-10 / Supply and Installation of Unified E-Notification System for Individual and Public Notifications	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		526,376.31	Signed								2020-07-19	2020-08-11	2020-07-24	2020-08-13				2020-09-04	2020-09-29	2020-10-16	2020-11-06	2020-11-13	2020-11-25	2022-01-21		
PSMP3-CO-2-2-15 / Procurement of integrated security system for state e-governance platforms	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Request for Bids	Open - International	Single Stage - One Envelope		1,774,602.48	Signed								2020-07-24	2020-10-15	2020-07-29	2020-11-18				2020-09-09	2020-12-30	2020-10-21	2021-02-12	2020-11-18	2021-03-17	2021-06-21		
PSMP3-CO-2-2-13 / SUPPLY AND INSTALLATION OF DIGITAL SIGNATURES AND ID SYSTEMS FOR SMARTPHONES	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Proposals	Open - International	Multi Stage		405,407.43	Signed								2020-07-31	2020-10-14	2020-08-05	2020-11-24				2020-09-16	2020-12-15	2021-01-10	2021-05-24	2021-02-07	2021-06-18	2022-02-06		
PSMP3-CO-2-2-22 / Procurement of office furniture and other equipment for law enforcement and other government agencies (in 3 LOTS) Lot 1 Procurement of office furniture; Lot 2 Procurement of IT and other equipment; Lot 3 Procurement of audio-video equipment.	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - National	Single Stage - One Envelope		146,236.59	Signed								2020-09-10	2020-09-11	2020-09-15				2020-10-27	2020-10-14	2020-11-26	2020-12-11	2020-12-31	2021-01-11	2021-06-29			
PSMP3-CO-2-2-1-2 / Procurement of Equipment for PMO Server Center Upgrade	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		821,344.93	Signed								2020-09-28	2020-11-17	2020-10-03	2020-11-18				2020-11-14	2020-12-30	2020-12-14	2021-01-29	2021-01-11	2021-03-16	2021-04-21		
PSMP3-CO-2-2-22/3 / Procurement of audio-video equipment)	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Quotations	Open - National	Single Stage - One Envelope		2,029.60	Signed										2020-11-03								2020-11-26	2020-12-29	2021-02-24			
PSMP3-CO-2-2-5-2 / Supply and Installation of the Electronic Platform for Declarations of Assets, Incomes, Expenditures and Interests	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Canceled								2020-12-10	2020-12-16	2020-12-15	2021-02-10				2021-01-26		2021-03-09		2021-04-06		2022-07-05		
PSMP3-CO-2-2-5-3 / Supply and Installation of the Electronic Platform for Declarations of Assets, Incomes, Expenditures and Interests	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Under Implementation								2021-05-03	2021-04-25	2021-05-08	2021-06-15				2021-06-19		2021-07-31		2021-08-28		2022-11-26		
PSMP3-CO-2-2-18 / Supply and Installation of Statistical Dashboard for Decision-Makers	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Pending Implementation								2021-06-10		2021-06-15							2021-07-27		2021-09-07		2021-10-05		2022-04-12

**NON CONSULTING SERVICES**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion				
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	

**CONSULTING FIRMS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
PSMP3-CS-2-1-1 / Strengthening Policy and Institutional setup of e-governance management	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Prior	Consultant Qualification Selection	Open - International		233,794.80	Signed	2016-09-26	2016-11-09	2016-10-17	2016-11-24	2016-11-30	2017-04-06							2016-12-30	2017-06-27	2017-02-03	2017-06-30		2018-01-29
PSMP3-CS-4-3 / M&E for the project (including gender related consultations with citizens and civil society)	IBRD / 85390	Project Management	Post	Consultant Qualification Selection	Open - National		255,048.12	Signed	2016-12-21		2017-01-11		2017-02-24	2017-04-11							2017-03-26	2017-05-11	2017-04-30	2017-05-15		2020-12-30
PSMP3-CS-4-2 / Financial Audit	IBRD / 85390	Project Management	Post	Consultant Qualification Selection	Open - International		69,800.11	Signed	2017-09-11	2017-10-12	2017-10-02		2017-11-15	2017-12-27							2017-12-15	2018-01-16	2018-01-05	2018-01-16		2021-03-31

PSMP3-CS-1-2-2 / Development of legal acts, methodology and consolidation instruments necessary for preparing consolidated financial statements at the ministry level and national level	IBRD / 85390	Public Financial Management Information Systems	Prior	Quality And Cost-Based Selection	Open - International		0.00	Canceled	2018-02-02	2018-02-07	2018-02-23	2018-02-13	2018-04-08	2018-03-28			2018-05-06	2018-05-10	2018-06-05	2018-06-21	2018-07-10	2018-07-12	2018-07-31	2019-07-31	
PSMP3-CS-2-2-5 / MODERNIZATION OF THE SYSTEM OF ELECTRONIC DECLARATION OF ASSETS, INCOME AND INTERESTS	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Consultant Qualification Selection	Open - National		0.00	Canceled	2018-03-05	2018-03-20	2018-03-26		2018-05-09								2018-06-08		2018-06-29	2019-02-24	
PSMP3-CS-2-2-11 / Developing the Unified electronic platform for whistleblowing	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Consultant Qualification Selection	Open - National		95,135.66	Signed	2018-08-28	2018-09-19	2018-09-12		2018-10-26	2018-12-18							2018-11-25	2019-01-15	2018-11-29	2019-01-16	2019-05-28
PSMP3-CS-3-1-1 / Needs-based Training System in the Civil Service	IBRD / 85390	Capacity Building and Small Capacity Building Interventions	Post	Consultant Qualification Selection	Open - National		276,964.77	Signed	2019-04-23	2019-04-22	2019-05-08		2019-06-21	2019-06-05							2019-07-21	2019-06-17	2019-07-25	2019-06-19	2020-01-21
PSMP3-CS-2-2-19 / Development of an Electronic Platform for the State Commission for the Protection of Economic Competition of RA	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Consultant Qualification Selection	Open - National		308,400.00	Signed	2019-11-11	2019-11-28	2019-11-25	2019-12-26	2020-01-08	2020-02-18							2020-02-07	2020-04-29	2020-02-28	2020-05-07	2020-07-27
PSMP3-CS-2-2-23 / Development of the Electronic System of the Compulsory Enforcement Service	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Consultant Qualification Selection	Open - National		0.00	Under Implementation	2020-10-19	2020-11-27	2020-11-09	2020-12-17	2020-12-23	2021-03-12							2021-01-22		2021-02-03		2021-09-01

#### INDIVIDUAL CONSULTANTS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Teams of Reference		Invitation to Identified/ Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
PSMP3-CS-1-2-1 / Technical assistance to the RA Ministry of Finance throughout the process of introducing the "Government Finance Management Information System"	IBRD / 85390	Public Financial Management Information Systems	Prior	Individual Consultant Selection	Open		0.00	Canceled	2017-11-01	2017-12-19	2017-12-20		2018-01-10		2018-01-31		2020-01-21	
PSMP3-CS-2-2-4/1 / Preparation of Technical Requirements and Bidding Documents necessary for Introduction of Electronic management system for criminal case pretrial proceedings	IBRD / 85390	e-Governance Solutions for Improved Service Delivery	Post	Individual Consultant Selection	Open		37,122.90	Signed	2020-01-08	2019-12-19	2020-02-06	2020-02-04	2020-02-11	2020-02-05	2020-02-16	2020-02-05	2020-05-26	