

TANZANIA

COUNTRY PORTFOLIO PERFORMANCE REVIEW

ANNEX I

PROGRESS ON THE 2000 CPPR AGREED ACTION PLAN

April 3-4, 2003

The Government of Tanzania

The World Bank

(1) Annual Work Plans (AWPs) and Counterpart Funds

No.	Recommendations	Specific Actions	Responsible Party	Status	Comments
1.	Agree on format for AWP and prepare AWP for each project annually	<ol style="list-style-type: none"> 1. Develop an agreed common format for AWP. 2. CO to support preparation and target 50% completion of AWP by April 2001. 3. GoT to issue budget guidelines by January 2001. 	<p>Ministry of Finance and World Bank</p> <p>Ministry of Finance and World Bank</p> <p>Ministry of Finance</p>	<p>Done</p> <p>Done</p> <p>Done</p>	<p><i>AWPs now prepared for all projects.</i></p> <p><i>Budget guidelines are issued by February</i></p>
2.	Establish a pilot counterpart fund basket	<ol style="list-style-type: none"> 1. Establish a basket fund for counterpart fund requirements on a pilot basis to minimize cash-flow constraints imposed by the cash-budgeting system. 	Ministry of Finance	Not implemented	<p><i>Pilot basket fund not established. However, there is improvement in timely and adequacy of counterpart funding (with a few exceptions) especially in FY03.</i></p>

(2) Implementation Lessons Learned

No.	Recommendations	Specific Actions	Responsible Party	Status	Comments
1.	Execute implementation lessons learned	<ol style="list-style-type: none"> 1. Sensitize stakeholders and review/redesign PIPs if necessary. 2. Improve knowledge of IDA guidelines, especially procurement and LACI. 3. Adopt IFMS in all donor supported projects for reporting and improved governance. 	<p>Line MDAs, MOF, World Bank</p> <p>World Bank</p> <p>Line MDAs</p>	<p>Done and Ongoing</p> <p>Ongoing</p> <p>Partially Done</p>	<p><i>Through workshops and seminars (e.g., Project Launch Workshops); some PIPs redesigned; media events; PIPs reviewed and redesigned where necessary; some projects (e.g., IRP II) have been restructured following recommendations of Mid-term Reviews.</i></p> <p><i>Done through workshops on quality assurance, procurement, financial management, and disbursement; informal interactions between CO staff and project coordinators, accountants, and procurement officers. LACI has been scrapped.</i></p> <p><i>IFMS has been adopted in all Bank-supported projects; some donor-assisted projects now use IFMS.</i></p>

(3) Monitoring and Evaluation (M&E)

No.	Recommendations	Specific Actions	Responsible Party	Status	Comments
1.	Define roles and responsibilities for M&E	<ol style="list-style-type: none"> 1. Define roles and responsibilities for M&E and strengthen capacity in MOF and line ministries to fulfill this role. 2. Jointly formulate IDA supervision mission objectives and TORs. 3. Enhance M&E dialogue and frequency between DC and PC through the use of new technology (VC, Email). 4. Coordinate missions by providing tentative mission calendar. 	<p>MOF, Sector Ministries, Departments and Agencies</p> <p>World Bank, Line Ministries, Departments and Agencies</p> <p>World Bank, Line Ministries, Departments and Agencies</p> <p>World Bank</p>	<p>Capacity in MOF has not been strengthened; more strengthening still needed in line ministries. A lot more still needs to be done in this area.</p> <p>Done</p> <p>Done</p> <p>Done</p>	<p><i>Continuing deficiencies in the quality of M&E. Projects for which M&E system is in place include TASAF, PSRP, HRDP, TARP II, HSDP, RWSP, TAP, RMFS</i></p> <p><i>In most cases, Bank and project staff jointly formulate supervision mission objectives and TORs.</i></p> <p><i>Increased use of VCs and emails.</i></p> <p><i>Tentative calendars of missions are provided to Project Coordinators and line Ministries, Departments and Agencies.</i></p>

(4) Role of Country Office in Portfolio Management

No.	Recommendations	Specific Actions	Responsible Party	Status	Comments
1.	Enhance Role of Country Office in Portfolio Management	<ol style="list-style-type: none"> 1. CO to provide back-up for core functions (Procurement, financial management and disbursement). 2. Increased formal and informal training including preparation for LACI. 3. Improve information dissemination including connectivity to Bank databases. 	<p>World Bank</p> <p>Line Ministries/World Bank</p> <p>World Bank</p>	<p>Done</p> <p>Ongoing</p> <p>Done and ongoing</p>	<p><i>Procurement and Financial Management Specialists based in the CO. An increasing number of TTLs now based in the CO.</i></p> <p><i>Project staff attend various workshops and seminars; some have attended formal courses (including degree programs) funded through projects. LACI is no longer in use.</i></p> <p><i>There is increased use of modern information technology such as videoconferencing and emails between project staff, Co and Washington-based staff..</i></p>

