



India: Uttar Pradesh Health Systems Strengthening Project (UPHSSP) (P100304)

SOUTH ASIA | India | Health, Nutrition & Population Global Practice |
IBRD/IDA | Investment Project Financing | FY 2012 | Seq No: 16 | ARCHIVED on 30-Sep-2019 | ISR38652 |

Implementing Agencies: Republic of India, Uttar Pradesh Health Systems Strengthening Project (UPHSSP)

Key Dates

Key Project Dates

Bank Approval Date: 20-Dec-2011

Effectiveness Date: 25-May-2012

Planned Mid Term Review Date: 01-Jun-2014

Actual Mid-Term Review Date: 13-Jun-2014

Original Closing Date: 31-Mar-2017

Revised Closing Date: 30-Sep-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective of UPHSSP is to improve the efficiency, quality and accountability of health service delivery in Uttar Pradesh by strengthening the State Health Department's management and systems capacity.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Component 1. Strengthening the Department of Health's management and accountability systems:(Cost \$51.00 M)

Component 2. Improve the Department of Health's capacity to perform its quality assurance role and more effectively engage the private sector:(Cost \$101.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions



The project has made significant progress towards the achievement of its PDO. Most project-supported activities are proceeding well, and project objectives are achieved. End-of project targets for all the outcome indicators have been achieved or surpassed. All intermediate outcome indicators have been achieved or surpassed their end-of-project targets.

The project has fully achieved all the 7 Disbursement Linked Indicators (DLIs) or 25 Disbursement Linked Results (DLRs). However, the achievement of two DLRs under Component 2 related to entry-level national accreditation board for hospitals (NABH) certification needs to be confirmed by the Independent Verification Agency to initiate the disbursement. The project team needs to complete the verification of the remaining two DLRs by September 26, 2019 and share the report with the Bank to process the disbursement.

The Government has ensured the sustainability of most of the project initiatives such as public private partnership (PPP) and human resource support in the hospitals by budgeting for continuation of project activities in the 2019-20 National Health Mission (NHM) Program Implementation Plan (PIP). Similarly, a government order for continuation of support to the Directorate of Medical and Health (henceforth Directorate) is under administrative approval for provision through the State budget. A policy level decision was taken to close the high-end pathology services which will be replaced with in-house labs directly supported by the Directorate. However, the lessons from the implementation of the project supported high-end pathology services will be used at the hospital level to ensure better use and quality of services provided by the in-house labs.

Lastly, the high impact social accountability intervention had drawn NHM to include the same as part of their current PIP. However, NHM was unsuccessful in attaining the necessary approvals in their Record of Proceedings (ROP) for an immediate transition of the intervention.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	☐Substantial	☐Moderate
Macroeconomic	--	☐Moderate	☐Moderate
Sector Strategies and Policies	--	☐Moderate	☐Moderate
Technical Design of Project or Program	--	☐Substantial	☐Moderate
Institutional Capacity for Implementation and Sustainability	--	☐Substantial	☐Moderate
Fiduciary	--	☐Moderate	☐Moderate
Environment and Social	--	☐Low	☐Low
Stakeholders	--	☐Low	☐Low
Other	--	--	--
Overall	--	☐Substantial	☐Moderate

Results

PDO Indicators by Objectives / Outcomes



Efficiency				
PDO 1: Percentage of hospitals under the accreditation program that annually produce data and monitor: service productivity, efficiency, quality, patient satisfaction & accountability. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	128.00	90.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
PDO 5: Number of facilities using performance based contracts to improve the quality of service delivery (quality and efficiency). (Number, Custom, DLI)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	52.00	52.00	50.00
Date	31-Mar-2012	19-Mar-2019	19-Mar-2019	31-Mar-2019

Accountability				
PDO 2: Percentage of districts using an electronic system for paying salaries of health workers (accountability and efficiency) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	75.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
PDO 3: Percentage of districts with completed and published data on national health programs indicators and facility-level performance (efficiency and accountability) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	90.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
PDO 4: Percentage of Primary Health Centers participating in the social accountability pilots for which a service delivery assessment has been completed & at least 1 corrective action by govt. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	80.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019

Quality				
PDO 6: Number of public facilities with quality certification. (Quality) (Number, Custom, DLI)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	34.00	40.00	38.00
Date	31-Mar-2012	19-Mar-2019	19-Mar-2019	31-Mar-2019

Intermediate Results Indicators by Components

Component 1. Strengthening the Department of Health's management and accountability systems				
IR1: Number of agreed research studies completed, and results disseminated to key stakeholders. (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	15.00	4.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
IR2: Annual validation of the DRC report for health programs completed. (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	--	Yes	Yes
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
IR3: Percentage of districts that completed training of Financial Management staff. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	90.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
IR4: Percentage of districts that completed procurement and SCM training of staff (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	90.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019
IR.5: Pilots for social accountability and 1 performance-based incentives designed, implemented, and evaluated. (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Nil	--	Nil	Independent assessment report completed and disseminated
Date	31-Mar-2012	06-Jun-2018	06-Jun-2018	31-Mar-2019



Component 2. Improve the Department of Health's capacity to perform its quality assurance role and more effectively engage the private sector

IR6: Environment Management: Percentage of hospitals that are connected with CTF services (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	128.00	85.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019

IR7: Percentage of hospitals that prepared Action Plan based on facility survey and agreed with GOUP. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	100.00
Date	31-Mar-2012	--	31-Mar-2019	31-Mar-2019

Disbursement Linked Indicators

DLI 1 % of districts using an electronic system for paying salaries of health workers (accountability and efficiency) (Percentage, Outcome, 6,000,000.00, 100.00%)

	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	100.00	100.00	75.00
Date	--	31-Aug-2018	31-Aug-2018	--

DLI 2 % of districts with completed and published data on national health programs indicators and facility-level performance (efficiency and accountability) (Percentage, Outcome, 8,000,000.00, 100.00%)

	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	100.00	100.00	90.00
Date	--	31-Aug-2018	31-Aug-2018	--

DLI 3 Percentage reduction in Procurement cycle. (Percentage, Output, 6,000,000.00, 100.00%)

	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	20.00	20.00	20.00
Date	--	31-Aug-2018	31-Aug-2018	--



□DLI 4 %of Primary Health Centers participating in the social accountability pilots for which a service delivery assessment has been completed &at least 1 corrective action by govt.is verified by thecommunity (Percentage, Outcome, 8,000,000.00, 100.00%)				
	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	71.00	71.00	80.00
Date	--	31-Aug-2018	31-Aug-2018	--

□DLI 5 % of hospitals under the accreditation program that annually produce data and monitor:service productivity, efficiency, quality, patient satisfaction &accountability(efficiency,quality &accountability) (Percentage, Outcome, 6,000,000.00, 66.67%)				
	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	128.00	128.00	90.00
Date	--	31-Aug-2018	31-Aug-2018	--

□DLI 6 PDO 5: Number of facilities using performance based contracts to improve the quality of service delivery (quality and efficiency). (Number, Outcome, 8,000,000.00, 100.00%)				
	Baseline	Actual (Previous)	Actual (Current)	March 31, 2019
Value	0.00	52.00	52.00	15.00
Date	--	19-Mar-2019	19-Mar-2019	--

Data on Financial Performance

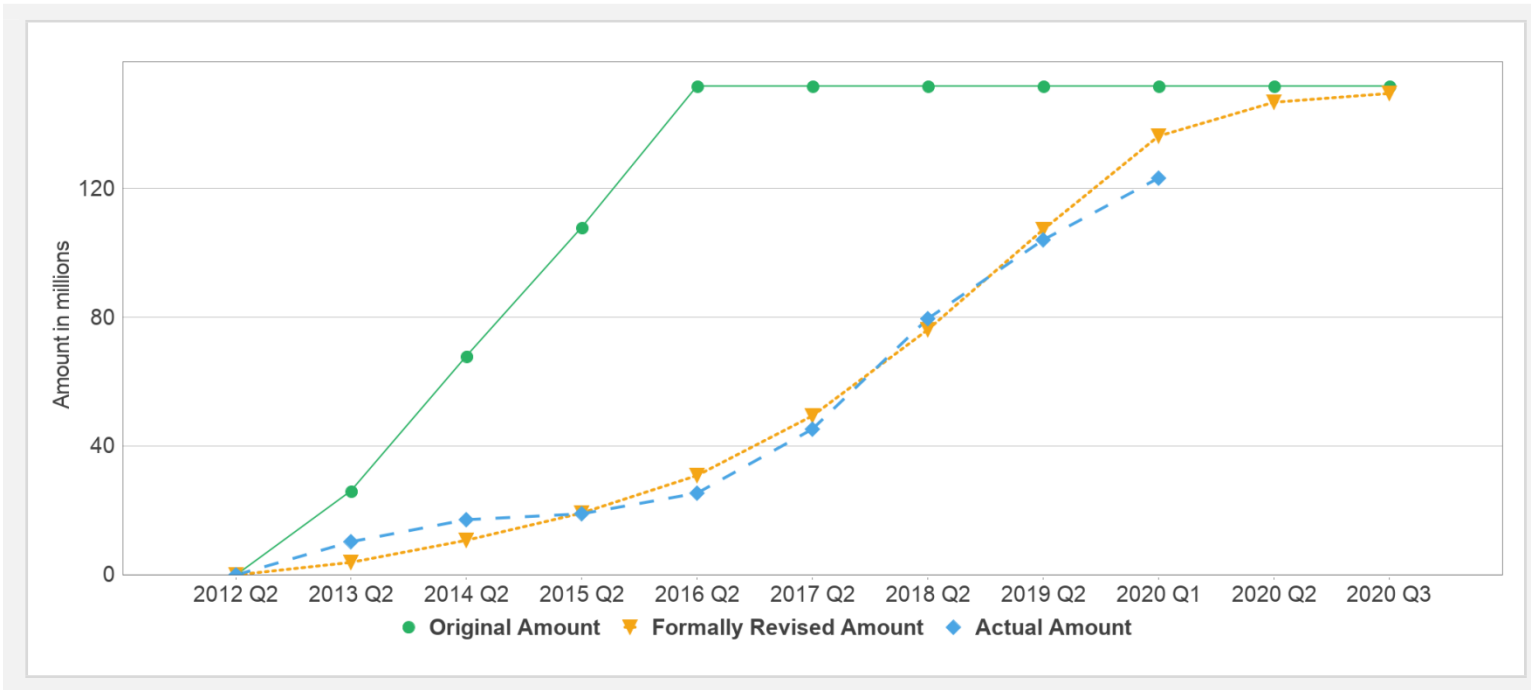
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P100304	IDA-50330	Effective	USD	152.00	152.00	0.00	123.23	12.26	91%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P100304	IDA-50330	Effective	20-Dec-2011	21-Mar-2012	25-May-2012	31-Mar-2017	30-Sep-2019

Cumulative Disbursements



Restructuring History

Level 2 Approved on 03-Jun-2016 ,Level 2 Approved on 18-Mar-2019

Related Project(s)

P167580-Uttar Pradesh Health Systems Strengthening Project – Additional Financing