



## Mozambique Urban Development and Decentralization Project (P163989)

AFRICA EAST | Mozambique | Urban, Resilience and Land Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 4 | ARCHIVED on 21-Oct-2021 | ISR48453 |

Implementing Agencies: Ministry of State Administration and Public Service, Republic of Mozambique, Ministry of Public Works, Housing and Water Resources

**Key Dates****Key Project Dates**

Bank Approval Date: 26-Jun-2020

Effectiveness Date: 08-Oct-2020

Planned Mid Term Review Date: 04-Dec-2023

Actual Mid-Term Review Date:

Original Closing Date: 31-Dec-2025

Revised Closing Date: 31-Dec-2025

**Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

To strengthen institutional performance and deliver improved infrastructure and services in participating local entities.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

**Components Table**

Name

Component 1. Urban Infrastructure and Municipal Services:(Cost \$92.00 M)  
Component 2. Decentralization Policy Reforms and Institutional Strengthening:(Cost \$20.00 M)  
Component 3. Project Management:(Cost \$5.00 M)  
Component 4: Contingency Emergency Response

**Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

**Implementation Status and Key Decisions**

The project was declared effective on October 8, 2020, and most activities have started although with some delays. Under Component 1, the main progress were: (i) the 2020 Annual Performance Assessment (APA) was conducted, and the results were made public, and all 22 participating municipalities met the minimum conditions, and received the first quarter transfer of the Municipal Performance Grant (MPG) for 2020 and 2021; (ii) the Maximizing Finance for Urban Development (MFUD) was formally launched in July 2021, all the 53 municipalities have been informed and can submit proposals till end of October 2021, and the selected proposals will be announced by end of January 2022; (iii) several technical instruments were prepared and disseminated, including the integrated urban infrastructure diagnostics, national guidelines of all urban infrastructure, urban planning and land management, guidelines for municipalities to prepare action plans for COVID-19, good practices on COVID-19 response at city level, COVID-19 risk maps for all 22 municipalities, and a dedicated Moz Municipal COVID-19 website; (iv) the PDUL Information Management and



Remote Supervision System is well-advanced, and, (v) the PDUL project website was developed through which relevant project information can be accessed, including news, procurement announcements, project's GRM, among others ([www.pdul.gov.mz](http://www.pdul.gov.mz)).

### Multiphase Programmatic Approach (MPA) Status

#### Risks

##### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	Substantial	Substantial	Substantial
Macroeconomic	Substantial	Substantial	Substantial
Sector Strategies and Policies	Substantial	Substantial	Substantial
Technical Design of Project or Program	Substantial	Substantial	Substantial
Institutional Capacity for Implementation and Sustainability	Moderate	Moderate	Moderate
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Moderate	Moderate	Moderate
Stakeholders	Moderate	Moderate	Substantial
Other	Moderate	Moderate	Moderate
Overall	Substantial	Substantial	Substantial

#### Results

##### PDO Indicators by Objectives / Outcomes

To strengthen institutional performance and deliver improved infrastructure and services.

► Number of direct beneficiaries with improved basic infrastructure and services under the project. (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	676,569.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2024
◻ Of which 50% are women (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	338,285.00



Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
<b>► Increased score in the APA averaged across all participating municipalities that qualify for the MPG (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2023

### Overall Comments

The number of beneficiaries will only be updated after the first investments are completed (end of 2022)

The scope in the APA will be updated after the second APA is completed at the end of 2021 (the first APA was the baseline).

### Intermediate Results Indicators by Components

<b>Component 1. Urban Infrastructure and Service Delivery</b>				
<b>► People provided with improved access to local roads (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	300,000.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	Number of direct beneficiaries from improved local roads financed under the Project			
<b>□ Of which 50% are women (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	150,000.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
<b>► Increased financial sustainability of SWM (% of operational costs covered by SWM tariff) across all municipalities that qualified for MPG (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	04-Jun-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
Comments:	Municipalities with established revenue stream (SWM tariff)			
<b>► Number municipalities with a new city-wide territorial plans (PEUM or PGU) prepared and approved by municipal council (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	12.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
Comments:	Number of municipalities that have approved one or more of the city-wide territorial planning instruments (PEUM and/or PGU) according to the national territorial planning law.			
▶ Number of municipalities with 1 or more infrastructure sector plans prepared and approved (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
Comments:	Municipal Sector Plan (mobility, SWM, water and sanitation, markets, flood and erosion control)			
▶ % of Maximizing Finance for Urban Development leveraged by private investments (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
Comments:	Relative amount of private investments unlocked or mobilized to the total funds from the Maximizing Finance for Urban Development subcomponent 1B.			
▶ Increase in coverage (% of population) using improved municipal sanitation services (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	20.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	Aggregated (all municipalities) increase (percentage points) of the coverage (population) accessing safely managed sanitation provided by the municipalities (department/entity) as defined by the World Health Organization (WHO) as the use of an improved sanitation facility which is not shared with other households, and where excreta is safely disposed in situ and/or transported and treated off-site. Improved sanitation facilities include flush/pour flush toilets to piped sewer, septic tank or pit latrine; and composting toilet or pit latrine with slab			
□ Of which 50% are women (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
▶ Number of municipalities with 50% or more of all land files registered in a land management information system (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00



Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
<b>► Number of Municipalities with 75% or more progress in the implementation of the Covid-19 Action Plans (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	02-Jul-2020	08-Mar-2021	08-Mar-2021	31-Dec-2025
Comments:	Number of municipalities that have implemented 75 percent or more of the priority actions defined in their Municipal Action Plan for Covid19 Response			
<b>Component 2. Decentralization Policy Reforms and Institutional Strengthening</b>				
<b>► Increased % of external audit recommendations implemented as an average across all municipalities (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	75.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	External audit reports			
<b>► Reformed system for Intergovernmental fiscal transfers approved and publically disclosed (Yes/No, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	03-Jun-2024
Comments:	Policy document/legislation			
<b>► FMIS operational in participating municipalities (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	31-Dec-2019	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	Financial Management Information System			
<b>► Performance evaluation of municipal staff undertaken (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	01-Jan-2020	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	Number of municipalities that evaluate the performance of their staff			



► Municipalities meeting the annual own revenue collection's targets (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00
Date	01-Jan-2020	08-Mar-2021	08-Mar-2021	31-Dec-2024
Comments:	Number of participating municipalities that meet the annual own revenue collection targets. The collection targets will be set by individual municipality			

### Overall Comments

All intermediate indicators will be updated after the second APA is completed at the end of 2021 (the first APA was the baseline).

### Performance-Based Conditions

#### Data on Financial Performance

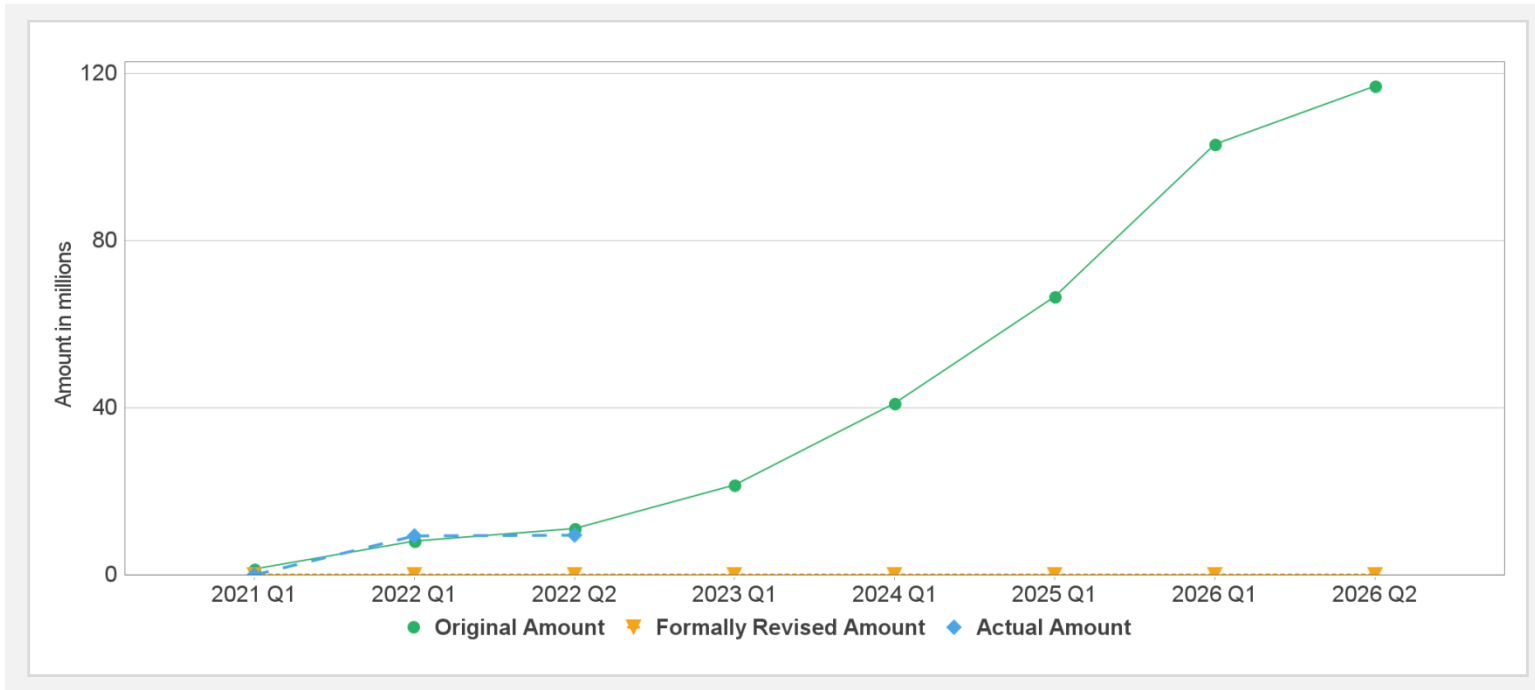
##### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P163989	IDA-D6490	Effective	USD	117.00	117.00	0.00	9.49	111.33	7.9%

##### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P163989	IDA-D6490	Effective	26-Jun-2020	27-Jul-2020	08-Oct-2020	31-Dec-2025	31-Dec-2025

### Cumulative Disbursements



### Restructuring History

There has been no restructuring to date.

### Related Project(s)

There are no related projects.