



Transport Connectivity and Asset Management Project (P132833)

SOUTH ASIA | Sri Lanka | Transport Global Practice |
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 9 | ARCHIVED on 29-Jun-2020 | ISR42543 |

Implementing Agencies: Democratic Socialist Republic of Sri Lanka, Roads Development Authority, Ministry of Internal & Home Affairs & Provincial Councils & Local Government

Key Dates

Key Project Dates

Bank Approval Date: 09-May-2016

Effectiveness Date: 08-Dec-2017

Planned Mid Term Review Date: 30-Nov-2020

Actual Mid-Term Review Date:

Original Closing Date: 30-Jun-2026

Revised Closing Date: 31-Mar-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to strengthen the Road Development Authority's (RDA) capacity for asset management and improve the road service delivery on the selected corridor. The selected corridor means the road section from Ja-Ela to Chilaw on National Highway A003 in Sri Lanka.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The Project Development Objective (PDO) is to strengthen the capacity of the Road Development Authority (RDA) for asset management and to improve access and asset management framework for Provincial roads.

Components Table

Name

Institutional Strengthening and Capacity Building for Asset Management:(Cost \$9.00 M)
Provincial Roads Improvements:(Cost \$81.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

1. As requested by the Government of Sri Lanka (GoSL), the project was restructured to accommodate a partial cancellation of US\$35 million from the project's uncommitted balances. The request was made as a result of a project portfolio review and reprioritization carried out by the GoSL in order to address the impacts of the COVID-19 outbreak on the country's economy and as such, the cancelled funds has been recommitted towards urgent support to the country's COVID-19 response. The partial cancellation has resulted in a reduction of cost by US\$7 million in Component 1 and



by US\$28 million in Component 2, bringing the individual component costs to US\$9 million and US\$81 million respectively. The specific changes made to project activities are outlined in the Restructuring Paper dated June 23, 2020.

2. The overall project implementation of project activities has been constrained due to the outbreak of COVID-19. With the gradual opening of the economy, the implementation activities have now resumed, with both PMUs taking necessary actions to address both national and World Bank health and safety guidelines for project activities during COVID-19. Status of key project activities are as follows:

- Component 1: the work on fully operationalizing the asset management system SLRAMS is well underway. Technical assistance for a systematic road safety risk assessment of 1170 km of class A and B roads and capacity building for the Road Development Authority to conduct such assessments inhouse has been initiated.
- Component 2: road rehabilitation/improvement work is in progress under seven contracts (value of approx. US\$17.32 million) in four provinces (Southern, Western, Eastern and North Western). Award notices for eight more contracts (value of approx. US\$23.34 million) have been issued and bids for 14 contracts (estimated value of approx. US\$34.75 million) are being evaluated.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	☐ Moderate	☐ Moderate	☐ Moderate
Macroeconomic	☐ Moderate	☐ Moderate	☐ Moderate
Sector Strategies and Policies	☐ Moderate	☐ Substantial	☐ Substantial
Technical Design of Project or Program	☐ Moderate	☐ Substantial	☐ Substantial
Institutional Capacity for Implementation and Sustainability	☐ Substantial	☐ Substantial	☐ Substantial
Fiduciary	☐ Substantial	☐ Substantial	☐ Substantial
Environment and Social	☐ Moderate	☐ Substantial	☐ Substantial
Stakeholders	☐ Low	☐ Moderate	☐ Moderate
Other	--	--	--
Overall	☐ Moderate	☐ Substantial	☐ Substantial

Results

PDO Indicators by Objectives / Outcomes

PDO indicators				
▶ Percentage of the value of new investments on existing road links selected by the RDA using the asset management system. (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20% of the value of investments are selected by the RDA using the	20%	20%	70% of the value of the investments



	pavement management system			selected by the RDA using the RAMS
Date	01-Jul-2016	13-Jun-2019	13-Jun-2019	31-Mar-2023
▶ Average Vehicle Operating Cost (VOC) (per vehicle) for sample project-financed roads in 3 selected Provinces (Western, North-Western and Southern Provinces) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	To be obtained from ex ante economic analysis using HDM-4 model (during first six months of implementation of Component 2)	Values not obtained yet. To be obtained from ex ante economic analysis using HDM-4 model (during first six months of implementation of Component 2).	Values not obtained yet. To be obtained from ex ante economic analysis using HDM-4 model (during first six months of implementation of Component 2).	10% reduction from baseline. To be obtained from ex ante economic analysis using HDM-4 model (at the end of implementation of Component 2)
Date	02-Dec-2019	13-Jun-2019	13-Jun-2019	31-Mar-2023
▶ Free Flow travel time for sample project financed roads in selected provinces (kmph) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Car: 26, Bus: 19, Truck: 21	Car: 26, Bus: 19, Truck: 21	Car: 26, Bus: 19, Truck: 21	Car: 29, Bus: 21, Truck: 23
Date	15-May-2019	15-May-2019	15-May-2019	31-Mar-2023

Intermediate Results Indicators by Components

Institutional Strengthening and Capacity Building for Asset Management				
▶ Asset management system fully operationalized (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	System developed, not yet operational	Yet to commence, data entry in only 2 out of 9 modules	Yet to commence, data entry in only 2 out of 9 modules	Continuous data collection and updating of all 10 modules through the asset management system.
Date	01-Jul-2016	20-Mar-2019	20-Mar-2019	31-Mar-2023
▶ Asset Management Unit created for coordination of asset management activities. (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	A separate Asset Management Unit is currently not in place	Yet to be fully created and staffed.	Yet to be fully created and staffed.	Asset management unit coordinating asset management contracts and asset management system.



Date	01-Jul-2016	20-Mar-2019	20-Mar-2019	31-Mar-2023
► Road Sector Strategy and Policy developed and approved (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No comprehensive strategy available at present.	Road Sector Policy drafted and currently in the approval stage.	Road Sector Policy drafted and currently in the approval stage.	Road Sector Strategy and Policy developed and approved.
Date	01-Jul-2016	20-Mar-2019	20-Mar-2019	31-Mar-2023
► Development of a strategy to promote road safety for national and provincial roads developed (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None in place	Not in place	Not in place	Road safety strategy and Action Plan developed based on pilot iRAP surveys
Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023
Provincial Road Improvements				
► Roads rehabilitated (Kilometers, Corporate)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	423.00
Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023
□ Roads rehabilitated - rural (Kilometers, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	423.00
□ Roads rehabilitated - non-rural (Kilometers, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	0.00
► Road map for optimal use of natural resource, resource efficiency and value engineering applications for road development including local contractor capacity building (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None in place	Not in place	Not in place	Road Map developed along with local contractor capacity building for effective implementation



Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023
► Kms of roads covered by new signage and markings to enhance safety (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	423.00
Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023
► Percentage of female workers employed in civil works under the project (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023
► Percentage of GRM complaints resolved (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	90.00
Date	15-May-2019	30-May-2019	30-May-2019	31-Mar-2023

Performance-Based Conditions

Data on Financial Performance

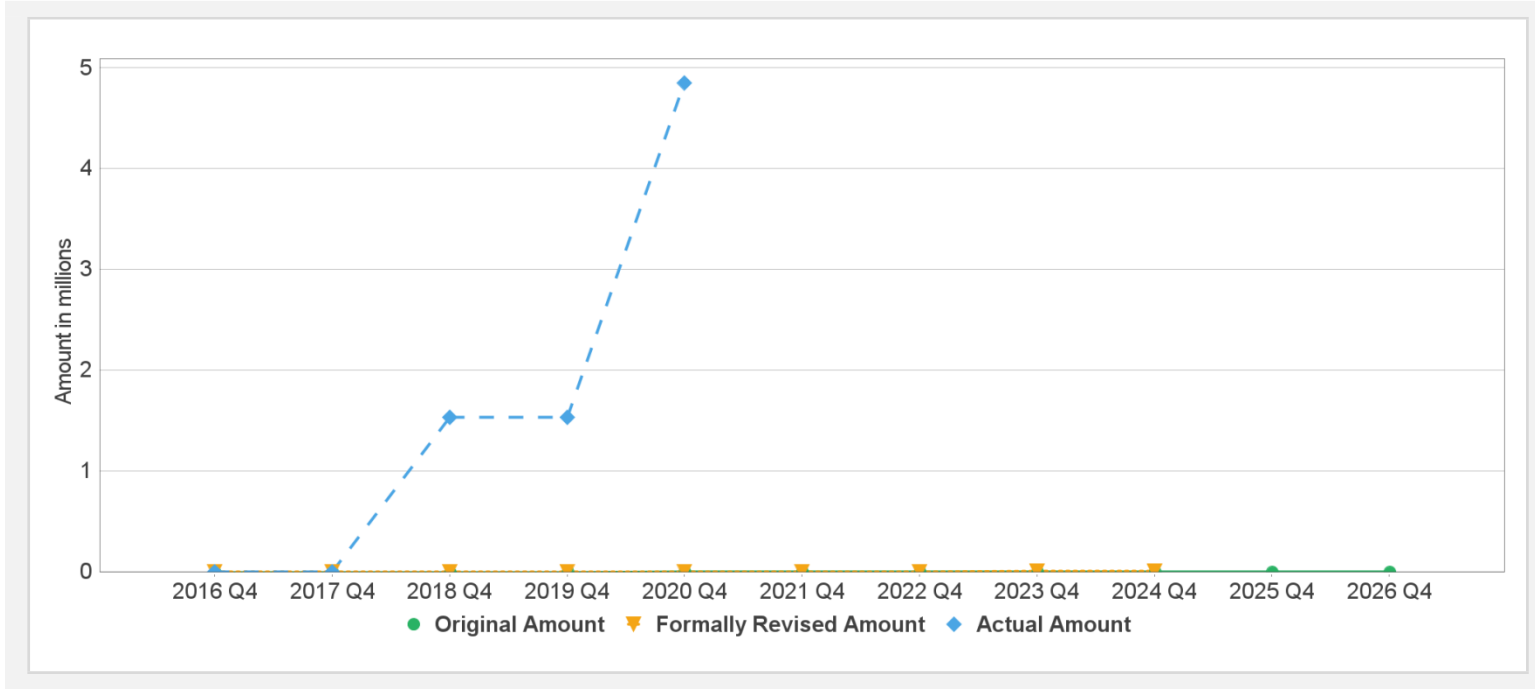
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P132833	IDA-57880	Effective	USD	125.00	90.00	35.00	4.85	84.84	5.4%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P132833	IDA-57880	Effective	09-May-2016	29-Sep-2017	08-Dec-2017	30-Jun-2026	31-Mar-2023

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
--------	----------	-------------	-----	------------	--------------------	-------------------------	------------------------

Restructuring History

Level 2 Approved on 21-Sep-2017 ,Level 2 Approved on 12-Aug-2019 ,Level 2 Approved on 23-Jun-2020

Related Project(s)

There are no related projects.