



## Community Development Program Support Project-Phase III (P144637)

AFRICA | Cameroon | Social Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 9 | ARCHIVED on 26-Jun-2020 | ISR41737 |

Implementing Agencies: REPUBLIC OF CAMEROON, Republic of Cameroon

**Key Dates****Key Project Dates**

Bank Approval Date: 29-Sep-2015

Effectiveness Date: 01-Apr-2016

Planned Mid Term Review Date: 25-Mar-2019

Actual Mid-Term Review Date: 21-May-2019

Original Closing Date: 30-Nov-2019

Revised Closing Date: 30-Jun-2022

**Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The development objective of phase 3 (PNDP III) is to strengthen local public finance management and participatory development processes in communes for the delivery of quality and sustainable social and economic infrastructure.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

**Components Table**

Name

Component A: Local development support:(Cost \$80.14 M)

Component B: Support to the decentralization process:(Cost \$20.29 M)

Component C: Coordination, management, monitoring and evaluation and communication:(Cost \$17.57 M)

**Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

**Implementation Status and Key Decisions****Project Status and Decisions**

Overall, the implementation of activities is on track despite some delays for some activities. Progress towards the achievement of the Development Objective (PDO) and project implementation remain satisfactory. The disbursement rate stood at 64% on May 31, 2020. However, counterpart funding remains an issue.

Component A: Activities implementation under this Component remains satisfactory. All the activities planned under Component 1 are underway. Three waves for the elaboration and revision of local development plans (Plan Communal de Développement - PCD) have been carried out. Under the Guichet Equité, 3,002 microprojects have been financed, out of which 2,714 have been completed. Under the performance-based grant (Guichet Performance), 120 microprojects have been financed. Furthermore, the project assisted 292 municipalities with the development and/or updating of existing PCDs.



**Component B:** Activities implementation under this Component remains moderate. The slow rate of execution is explained by a delay with procurement markets. Planned activities are underway. Of the 360 communes that have installed SIM\_BA, 346 have the latest version. The configuration of the new version of PROADP available in three versions has also been started and is underway. The ScoreCards that were conducted in 153 communes have been validated and published on the PNDP website.

**Component C:** Activities implementation under this component remains satisfactory. Planned activities are underway. A GRM system is in place, including a call center and a free hotline. Following the last mission, the focus areas under this component included (a) the improvement of communications and visibility of the PNDP through the elaboration of a communications strategy (notably is, for example, the new information magazine "Les echos du PNDP" which is published on a regular basis); (b) and the setting-up of a joint GRM for all projects under the integrated approach (AF). Finally, the annual work plan and budget for 2020 have been finalized and approved. It is continuously updated to reflect new activities and the expected delay of activities due to the COVID-19 pandemic.

**On the Additional Financing (AF):** The Additional Financing to the PNDP under the IDA18 refugee sub-window became effective on June 18, 2019. The project operations manual to take into account activities financed by the AF has been finalized. Also the Operation Manual for the integrated approach with the 3 other Projects has also been finalized.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	☐ Substantial	☐ High	☐ High
Macroeconomic	☐ Moderate	☐ Moderate	☐ Substantial
Sector Strategies and Policies	☐ Moderate	☐ Moderate	☐ Moderate
Technical Design of Project or Program	☐ Moderate	☐ Moderate	☐ Moderate
Institutional Capacity for Implementation and Sustainability	☐ Substantial	☐ Substantial	☐ Substantial
Fiduciary	☐ Substantial	☐ Substantial	☐ Substantial
Environment and Social	☐ Moderate	☐ Moderate	☐ Moderate
Stakeholders	☐ Moderate	☐ Substantial	☐ Substantial
Other	☐ Substantial	☐ Substantial	☐ Substantial
Overall	☐ Substantial	☐ Substantial	☐ Substantial

## Results

### PDO Indicators by Objectives / Outcomes

Strengthen local public finance management				
▶ Percentage of communes having obtained at least the mid-point score in the Guichet Performance (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	24.00	24.00	24.00	35.00



Date	01-Jun-2017	21-May-2019	21-May-2019	30-Jun-2022
Comments:	This new indicator was designed for the Additional Financing. During the MTR, the project team informed the mission that the team was in the process of collecting data on this indicator.			
<b>► Share of Decentralized Public Investment Budget projects derived from Local Development Plans (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	58.80	71.78	90.37	70.00
Date	01-Mar-2016	30-Sep-2019	31-Mar-2020	30-Jun-2022

<b>Strengthen participatory development processes</b>				
<b>► Direct project beneficiaries (non refugees) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,164,156.00	2,900,118.00	1,300,000.00
Date	29-Sep-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
<b>□ Female beneficiaries (non-refugees) (Percentage, Custom Supplement)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	66.35	62.52	50.00
<b>► Beneficiaries that feel project investments reflected their needs (percentage) (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	91.50	0.00	0.00	80.00
Date	29-Sep-2015	21-May-2019	21-May-2019	30-Jun-2022
Comments:	The satisfaction survey is currently in progress and the PIU team told the mission during the MTR that results would be available in autumn 2019.			
<b>□ Beneficiaries that feel project inv. reflected their needs - female (percentage) (Percentage, Custom Supplement)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
<b>► Direct Project beneficiary (refugees) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	250,000.00



Date	28-Feb-2018	21-May-2019	21-May-2019	30-Jun-2022
Comments:	This new indicator was designed for the Additional Financing. During the MTR, the project team informed the mission that the team was in the process of collecting data on this indicator.			
<input type="checkbox"/> of which female (refugees) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	125,000.00
Date	28-Feb-2018	21-May-2019	21-May-2019	30-Jun-2022

### Intermediate Results Indicators by Components

Component C: Coordination, management, monitoring and evaluation and communication				
▶ Grievances registered related to delivery of project benefits addressed (%) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	97.73	94.67	90.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
▶ Village Development Committee of host villages with at least one refugee represented in the committee/bureau (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	95.00
Date	28-Feb-2018	30-Sep-2019	30-Sep-2019	30-Jun-2022
Comments:	This new indicator was designed for the Additional Financing and will be monitored from now onwards.			
▶ Percentage of communes with at least 30% villages having implemented endogenous solutions (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	28-Feb-2018	30-Sep-2019	30-Sep-2019	30-Jun-2022
Comments:	This new indicator was designed for the Additional Financing and will be monitored from now onwards.			

Component B: Support to the decentralization process				
▶ Communes with a public information and citizen control mechanism on service delivery (citizens scorecards) (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	153.00	153.00	360.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
Comments:	There was a mistake for the reporting methodology since the last ISR. This has been addressed accordingly.			
<b>► Number of beneficiaries trained (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1,720.00	8,304.00	8,304.00	4,200.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
<b>□ of which female (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	1,031.00	1,031.00	1,260.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022

Component A: Local development support

**► Subprojects that have implemented the required environmental and social risk mitigation measures and are functional (Percentage, Custom)**

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	97.45	94.23	100.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022

**► Improved community water points constructed or rehabilitated under the project (Number, Custom)**

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1,721.00	2,821.00	2,831.00	4,519.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022

**► Roads rehabilitated, Rural (Kilometers, Custom)**

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	465.00	653.03	667.03	1,063.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022



▶ Classrooms built and/or rehabilitated (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	971.00	1,691.00	1,691.00	2,525.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
▶ Health facilities constructed, renovated or equipped (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	38.00	209.00	213.00	211.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
▶ Rural markets constructed under the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	12.00	187.00	204.00	97.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
▶ Community storage facilities constructed under the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	34.00	116.00	116.00	97.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022
▶ Communes benefiting from the project grant (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	328.00	360.00	360.00	360.00
Date	30-Jun-2015	30-Sep-2019	31-Mar-2020	30-Jun-2022

### Performance-Based Conditions

#### Data on Financial Performance

#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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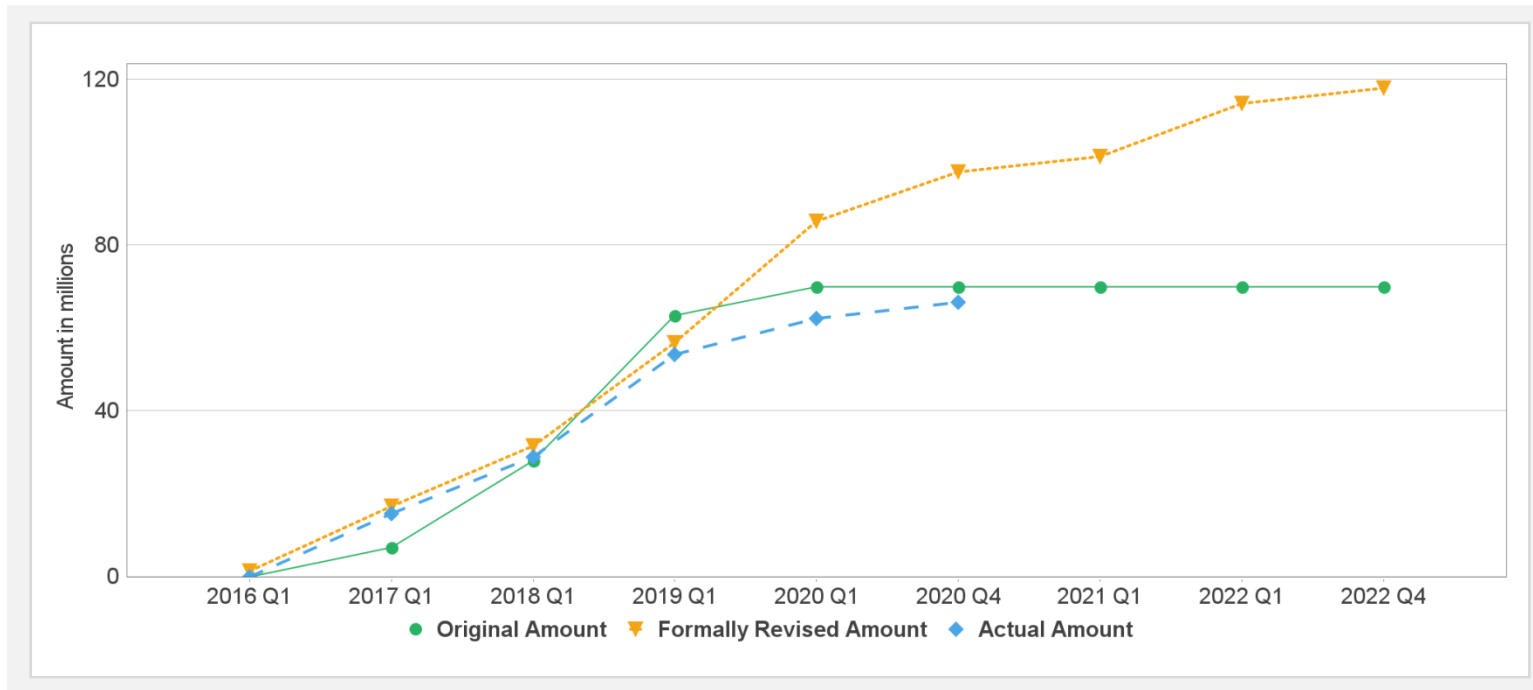


P144637	IDA-57180	Effective	USD	70.00	70.00	0.00	64.22	6.05	<div style="width: 91%; background-color: #669933;"></div>	91%
P144637	IDA-62240	Effective	USD	8.00	8.00	0.00	0.00	7.39	<div style="width: 0%; background-color: #cccccc;"></div>	0%
P144637	IDA-D2990	Effective	USD	40.00	40.00	0.00	2.06	36.13	<div style="width: 5.4%; background-color: #669933;"></div>	5.4%

**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P144637	IDA-57180	Effective	29-Sep-2015	03-Feb-2016	01-Apr-2016	30-Nov-2019	30-Jun-2022
P144637	IDA-62240	Effective	01-May-2018	17-Dec-2018	18-Jun-2019	30-Jun-2022	30-Jun-2022
P144637	IDA-D2990	Effective	01-May-2018	17-Dec-2018	18-Jun-2019	30-Jun-2022	30-Jun-2022

**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC



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### **Restructuring History**

There has been no restructuring to date.

### **Related Project(s)**

P164803-Community Development Program Support Project Response to Forced Displacement

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