

GH eTransform Ghana (P144140)

AFRICA | Ghana | Digital Development Global Practice |

IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 11 | ARCHIVED on 29-Oct-2019 | ISR36457 |

Implementing Agencies: Ministry of Finance, Ministry of Communications

Key Dates

Key Project Dates

Bank Approval Date: 24-Oct-2013 Effectiveness Date: 19-Sep-2014

Planned Mid Term Review Date: -- Actual Mid-Term Review Date: 26-Nov-2018

Original Closing Date: Revised Closing Date: 31-Dec-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective of the eTransform Project is to improve the efficiency and coverage of government service delivery using ICT.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Public Disclosure Authorized

Components

Name

Component One - Enabling Environment for Digital Ghana: (Cost \$18.72 M)

Component Two - Support for Digitization and Connectivity: (Cost \$11.58 M)

Component Three - Launch and scale up of priority digital services and applications: (Cost \$50.66 M)

Component Four - Project Management: (Cost \$7.50 M)

Contingency and provision for exchange rate losses: (Cost \$8.54 M)

Overall Ratings

Overall Risk Rating	•Low	•Low
Overall Implementation Progress (IP)	Satisfactory	Moderately Satisfactory
Progress towards achievement of PDO	Satisfactory	Satisfactory
Name	Previous Rating	Current Rating

Implementation Status and Key Decisions

This is an interim ISR reflecting recent developments, including the mission of 13-17 May 2019. Disbursement, as of October 9 2019 is at US\$49m (55%) with an increase of almost US\$18m since the mission of June 2018. However it may not rise much in the coming few months due to the cancellation of the US\$10m bandwidth contract by the selected vendor. A full ISR will be submitted following the mid November mission

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Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance		Low	Low
Macroeconomic		Moderate	Moderate
Sector Strategies and Policies		Low	Moderate
Technical Design of Project or Program		Moderate	Moderate
Institutional Capacity for Implementation and Sustainability		Moderate	Moderate
Fiduciary		Moderate	Moderate
Environment and Social		Low	Low
Stakeholders		Low	Low
Other			
Overall		Low	Low

Results

PDO Indicators by Objectives / Outcomes

to improve the efficiency and coverage of government service delivery using ICT. A Actual (Previous) Actual (Current) End Target Value 15.00 7.00 5.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 Comments: There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens. ▶ Average days required to process a company registration (Days, Custom) ▶ Actual (Previous) Actual (Current) End Target Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 Comments: There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens.					
ValueBaselineActual (Previous)Actual (Current)End TargetValue15.007.007.005.00Date03-Jun-201306-Dec-201806-Dec-201831-Dec-2020There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens.▶ Average days required to process a company registration (Days, Custom)▶ Average days required to process a company registration (Days, Custom)Value4.002.00Actual (Current)End TargetValue4.002.002.001.00Date03-Jun-201306-Dec-201806-Dec-201831-Dec-2020There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	to improve the efficient	ency and coverage of gove	rnment service delivery us	ing ICT.	
Value 15.00 7.00 7.00 5.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens. ▶ Average days required to process a company registration (Days, Custom) Baseline Actual (Previous) Actual (Current) End Target Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	►Average days requir	ed to process a birth certific	ate (Days, Custom)		
Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens. ▶ Average days required to process a company registration (Days, Custom) Baseline Actual (Previous) Actual (Current) End Target Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to		Baseline	Actual (Previous)	Actual (Current)	End Target
There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to ensure mass utilization of online services by citizens. ▶ Average days required to process a company registration (Days, Custom) Baseline Actual (Previous) Actual (Current) End Target Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	Value	15.00	7.00	7.00	5.00
Comments: ensure mass utilization of online services by citizens. ▶ Average days required to process a company registration (Days, Custom) Baseline Actual (Previous) Actual (Current) End Target Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	Date	03-Jun-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
BaselineActual (Previous)Actual (Current)End TargetValue4.002.002.001.00Date03-Jun-201306-Dec-201806-Dec-201831-Dec-2020There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	Comments:				neficiary institutions to
Value 4.00 2.00 2.00 1.00 Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	►Average days requir	ed to process a company re	egistration (Days, Custom)		
Date 03-Jun-2013 06-Dec-2018 06-Dec-2018 31-Dec-2020 There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to		Baseline	Actual (Previous)	Actual (Current)	End Target
There is the need to intensify publicity on eservices in collaboration with the beneficiary institutions to	Value	4.00	2.00	2.00	1.00
	Date	03-Jun-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
	Comments:				neficiary institutions to

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	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5,000.00
Date	01-Jul-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
Comments:		revised downwards as the numeduced from 200 to 55.	nber of schools to receive a	ssistance under the
►Number of new e-C	Government applications provi	iding service to the public, u	nder the project (Numbe	er, Custom)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.00	4.00	6.00	7.00
Date	01-Oct-2014	06-Dec-2018	07-Oct-2019	31-Dec-2020
		Immigration system operational		ecember 2017. Secure border nere more than 15,000 passer
Comments:	 pi ei ei ei 	rocessed at arrival and departure Parliament system implementat expected in December 2019 Justice system deployment stare Procurement has been fully rolled.	re through the system per vition started in November 20 rted in July 2018. System is led out in 6 pilot institutions	week 016. User Training has been do s fully operational in 43 high co
	o el o el o el o el o el o el	Parliament system implementate expected in December 2019 Justice system deployment stare expected procurement has been fully rolled conline, under the project (No. 1975)	re through the system per vition started in November 20 rted in July 2018. System is led out in 6 pilot institutions Number, Custom)	week O16. User Training has been do s fully operational in 43 high co as programmed.
	 pi ei ei ei 	rocessed at arrival and departure Parliament system implementat expected in December 2019 Justice system deployment stare Procurement has been fully rolled.	re through the system per vition started in November 20 rted in July 2018. System is led out in 6 pilot institutions	week 016. User Training has been do s fully operational in 43 high co
►Number of new e-S	el Gervices available to the public	Parliament system implementat xpected in December 2019 Justice system deployment star Procurement has been fully rolled conline, under the project (Natural (Previous)	re through the system per vition started in November 20 rted in July 2018. System is led out in 6 pilot institutions Number, Custom) Actual (Current)	week O16. User Training has been destroyed for the second sec

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0	Authentication	of death	certificate

- o Birth certificate search
- Authentication of Police Report

Intermediate Results Indicators by Components

.	nabling Environment for Di			
Number of datasets	s available on the Governme	nt Data website / portal (Nun	nber, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	147.00	147.00	500.00
Date	01-Aug-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
Comments:	course of the year, t	at figures for the datasets on the the targeted number of 400 is not development is not expected to ment in July 2018.	t likely to be achieved unti	I 2019. This is because
►Certification author	ities operating in Ghana (Nu	· ,	Antical (Commont)	Find Toward
	Baseline	Actual (Previous)	Actual (Current)	End Target
	, , ,	· ,	Actual (Current)	End Target 3.00
Value	Baseline	Actual (Previous)	,	
√alue Date	Baseline 0.00 01-Jul-2013	Actual (Previous) 0.00	1.00 07-Oct-2019	3.00 31-Dec-2020
Value Date Comments:	Baseline 0.00 01-Jul-2013 Root Certification A	Actual (Previous) 0.00 06-Dec-2018 uthority (CA) has been establish	1.00 07-Oct-2019	3.00 31-Dec-2020
Value Date Comments:	Baseline 0.00 01-Jul-2013 Root Certification At 2019.	Actual (Previous) 0.00 06-Dec-2018 uthority (CA) has been establish	1.00 07-Oct-2019	3.00 31-Dec-2020
/alue Date Comments: ►Tech Hubs in Ghar	Baseline 0.00 01-Jul-2013 Root Certification Ac 2019. na, supported by the project (Actual (Previous) 0.00 06-Dec-2018 uthority (CA) has been establish Number, Custom)	1.00 07-Oct-2019 ed with the performing of the	3.00 31-Dec-2020 he Key Ceremony in July
Value Date Comments:	Baseline 0.00 01-Jul-2013 Root Certification Ac 2019. na, supported by the project (Baseline	Actual (Previous) 0.00 06-Dec-2018 uthority (CA) has been establish Number, Custom) Actual (Previous)	1.00 07-Oct-2019 ed with the performing of the Actual (Current)	3.00 31-Dec-2020 he Key Ceremony in July End Target

Component 2 - Support for digitization and connectivity

▶Number of pages of Government records digitized (Number, Custom)

Baseline Actual (Previous) Actual (Current) End Target

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Value	17,500,000.00	18,500,000.00	19,724,000.00	40,000,000.00
Date	01-Jul-2013	06-Dec-2018	07-Oct-2019	31-Dec-2020
Comments:		the indicator Number of gover fact that contract signature is I		
▲Number of birth	and deaths records digitized (N	lumber, Custom Breakdowi	۱)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6,000,000.00	6,000,000.00	7,000,000.00	14,000,000.00
Date	01-Jul-2013	06-Dec-2018	07-Oct-2019	31-Dec-2020
■Number of pages	s of digitized records in the Re	gistrar General's Departme	nt (Number, Custom Bre	akdown)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	9,000,000.00	9,000,000.00	9,000,000.00	16,000,000.00
Date	01-Jul-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
			4 4 1 (0 4)	E - 1 E 1
•	·			E . I T I
Value	Baseline 2,500,000,00	Actual (Previous) 3.500.000.00	Actual (Current) 3.724.000.00	End Target 5.000.000.00
	Baseline 2,500,000.00 03-Jun-2013	Actual (Previous) 3,500,000.00 06-Dec-2018	3,724,000.00 07-Oct-2019	5,000,000.00 31-Dec-2020
Date ►Number of Goverr	2,500,000.00	3,500,000.00 06-Dec-2018	3,724,000.00 07-Oct-2019	5,000,000.00 31-Dec-2020
Date ►Number of Goverr	2,500,000.00 03-Jun-2013	3,500,000.00 06-Dec-2018	3,724,000.00 07-Oct-2019	5,000,000.00 31-Dec-2020
Date ▶Number of Goverr Custom)	2,500,000.00 03-Jun-2013 nment employees and citizens	3,500,000.00 06-Dec-2018 benefitting from Improved c	3,724,000.00 07-Oct-2019 online access, under the	5,000,000.00 31-Dec-2020 project (Number,
Date Number of Goverr Custom) Value	2,500,000.00 03-Jun-2013 nment employees and citizens Baseline	3,500,000.00 06-Dec-2018 benefitting from Improved of Actual (Previous)	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current)	5,000,000.00 31-Dec-2020 project (Number, End Target
Date Number of Govern Custom) Value Date	2,500,000.00 03-Jun-2013 ment employees and citizens Baseline 0.00 01-Jul-2013 The first numbers for improved online accee-applications under	3,500,000.00 06-Dec-2018 benefitting from Improved c Actual (Previous) 0.00	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current) 32,200.00 07-Oct-2019 Inment employees and citiz to be recorded by January	5,000,000.00 31-Dec-2020 project (Number, End Target 100,000.00 31-Dec-2020 tens benefitting from 2019, given that the variou
Date Number of Govern Custom) Value Date Comments:	2,500,000.00 03-Jun-2013 ment employees and citizens Baseline 0.00 01-Jul-2013 The first numbers for improved online accee-applications under	3,500,000.00 06-Dec-2018 benefitting from Improved of Actual (Previous) 0.00 06-Dec-2018 the indicator Number of Gove are likely the project will become operativallable by January 2019.	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current) 32,200.00 07-Oct-2019 Inment employees and citiz to be recorded by January ional as from October 2018	5,000,000.00 31-Dec-2020 project (Number, End Target 100,000.00 31-Dec-2020 tens benefitting from 2019, given that the variou, and enhanced
Date Number of Govern Custom) Value Date Comments:	2,500,000.00 03-Jun-2013 ment employees and citizens Baseline 0.00 01-Jul-2013 The first numbers for improved online accee-applications under connectivity will be a	3,500,000.00 06-Dec-2018 benefitting from Improved of Actual (Previous) 0.00 06-Dec-2018 the indicator Number of Gove are likely the project will become operativallable by January 2019.	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current) 32,200.00 07-Oct-2019 Inment employees and citiz to be recorded by January ional as from October 2018	5,000,000.00 31-Dec-2020 project (Number, End Target 100,000.00 31-Dec-2020 tens benefitting from 2019, given that the variou, and enhanced
Date Number of Govern Custom) Value Date Comments: ►Schools and university	2,500,000.00 03-Jun-2013 ment employees and citizens Baseline 0.00 01-Jul-2013 The first numbers for improved online accee-applications under connectivity will be an ersities benefitting from high-sp	3,500,000.00 06-Dec-2018 benefitting from Improved of Actual (Previous) 0.00 06-Dec-2018 the indicator Number of Gove less under the project are likely the project will become operativallable by January 2019. eed connectivity, under the	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current) 32,200.00 07-Oct-2019 Inment employees and citiz to be recorded by January ional as from October 2018 project (Number, Custor	5,000,000.00 31-Dec-2020 project (Number, End Target 100,000.00 31-Dec-2020 tens benefitting from 2019, given that the variou, and enhanced
Custom) Value Date Comments:	2,500,000.00 03-Jun-2013 ment employees and citizens Baseline 0.00 01-Jul-2013 The first numbers for improved online accee-applications under connectivity will be aversities benefitting from high-sp	3,500,000.00 06-Dec-2018 benefitting from Improved of Actual (Previous) 0.00 06-Dec-2018 the indicator Number of Gove ess under the project are likely the project will become operativallable by January 2019. eed connectivity, under the Actual (Previous)	3,724,000.00 07-Oct-2019 Inline access, under the Actual (Current) 32,200.00 07-Oct-2019 Inment employees and citize to be recorded by January ional as from October 2018 project (Number, Custol Actual (Current)	5,000,000.00 31-Dec-2020 project (Number, End Target 100,000.00 31-Dec-2020 tens benefitting from 2019, given that the variou, and enhanced m) End Target

Component Three - Launch and scale-up of priority digital services and applications

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	D P.	A =4 =1 /D == 1	A =4: -1 /O	East Toront
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	909.00	1,386.00	600.00
Date	01-Aug-2013	06-Dec-2018	07-Oct-2019	31-Dec-2020
⊿ Of which, teache	ers completing training who ar	e female (Number, Custom I	Breakdown)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	109.00	203.00	200.00
Date	01-Aug-2013	30-Jun-2018	07-Oct-2019	31-Dec-2020
Number of people	trained, under the project (Nu	umber, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,853.00	2,147.00	1,000.00
Date	01-Aug-2013	30-Jun-2018	07-Oct-2019	31-Dec-2020
⊿ Of which, number	er of people trained, under the	project, who are female (Nu	ımber, Custom Breakdov	vn)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	613.00	929.00	300.00
Date	01-Aug-2013	30-Jun-2018	07-Oct-2019	31-Dec-2020
►Teachers and stu	dents benefitting from improve	ed online access to education	nal material, under the pi	roject (Number, Custon
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	94,786.00	94,786.00	100,000.00
Date	01-May-2013	06-Dec-2018	06-Dec-2018	31-Dec-2020
	educational materia	f the indicator Teachers and s Is under the project – has been 30,000 teachers have benefitted	exceeded. So far, 94,786 to from improved online acce	eachers and students as
Comments:		re established under the project		
Comments: ►Strategic plan for				
	network infrastructu			End Target
►Strategic plan for	network infrastructu an integrated eHealth System	, developed under the project	ct (Yes/No, Custom)	End Target Yes
	network infrastructu an integrated eHealth System Baseline	, developed under the project Actual (Previous)	et (Yes/No, Custom) Actual (Current)	

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Data on Financial Performance

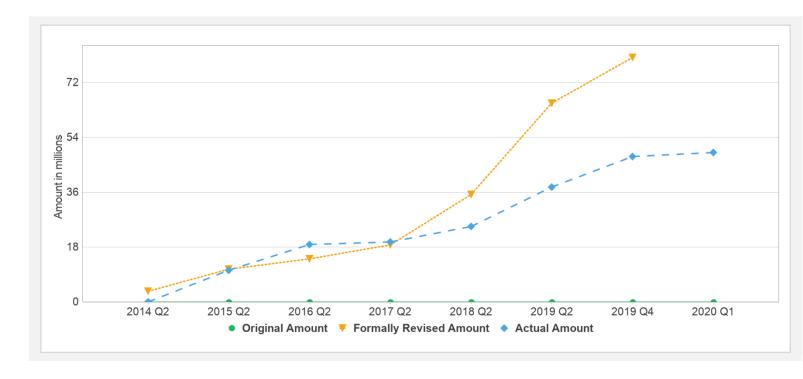
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	9,	% Disbursed
P144140	IDA-53040	Effective	USD	97.00	97.00	0.00	49.00	40.53		55%

Key Dates (by Ioan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P144140	IDA-53040	Effective	22-Oct-2013	30-Jul-2014	19-Sep-2014	30-Jun-2019	31-Dec-2020

Cumulative Disbursements



Restructuring History

Level 2 Approved on 17-Jan-2018

Related Project(s)

P170910-Ghana eTransform Project - Additional Financing

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