

## PROCUREMENT PLAN (Textual Part)

**Project information: the Republic of Belarus, Sustainable Energy Scale-up Project, Project No P165651**

**Project Implementation agency: Project Management Unit: RUE\_“Belinvestenergoberezhnie”**

**Date of the Procurement Plan: December 2018**

**Period covered by this Procurement Plan: 18 months (*from July 2019 – to January 2021*)**

### **Preamble**

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

***The Bank’s Standard Procurement Documents:*** shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

**National Procurement Arrangements:** In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country’s own procurement procedures may be used.

***Leased Assets as specified under paragraph 5.10*** of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables: *not applicable*.

***Procurement of Second Hand Goods as specified under paragraph 5.11*** of the Procurement Regulations – is allowed for those contracts identified in the Procurement Plan tables: *not applicable*.

***Domestic preference as specified under paragraph 5.51*** of the Procurement Regulations (***Goods and Works***).

Goods: *not applicable*;

Works: *not applicable*;

**PROCUREMENT PLAN**  
**Belarus : Sustainable Energy Scale-Up Project**

**General Information**  
**Country:** Belarus **Bank's Approval Date of the Original Procurement Plan:** 2019-12-06  
**Revised Plan Date(s):** (comma delineated, leave blank if non 2020-11-23  
**Project ID:** P165651 **GPN Date:** 2020-09-18  
**Project Name:** Sustainable Energy Scale-Up Project  
**Loan / Credit No:** IBRD / 90140  
**Executing Agency(ies)** Investment and consulting Republica unitary enterprise Belinvestenergoberehenie

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SESUP/RFB/20/01 / Reconstruction of the "Agros" Boiler House: Transfer of the Boiler House to Burning Fire Wood Chips	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Under Implementation			2020-02-03	2020-08-21	2020-02-08	2020-10-09					2020-03-21		2020-04-20		2020-05-25		2021-04-20	
SESUP/RFB/20/05 / Reconstruction of Boiler House of Vabylevsky Settlement with Installation of Domestic Fuel Boilers for Serving Hot Water, Partially Heating Load with the Use of Unapplied Part of Existing Boiler House	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-09-30		2020-10-05						2020-11-16		2020-12-16		2021-01-20		2021-12-16	
SESUP/RFB/20/06 / Optimization of Heat Supply Scheme with Construction of Combined Heat Source in the Load Center of Residential Construction Microdistrict of Topoleva, Ershov, Brestskaya, Skornya, Suphrosyne of Polotsk Streets and Nezavisimosti Ave. in the City of Slonim	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-09-30		2020-10-05						2020-11-16		2020-12-16		2021-01-20		2021-12-16	
SESUP/RFB/20/07 / Reconstruction of a Gas Section of the Boiler House in 72a Marat Str. in Kalinkovichy Town with Transfer to Using Domestic Fuel	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-10-09		2020-10-14						2020-11-25		2020-12-25		2021-01-29		2022-10-31	
SESUP/RFB/20/08 / Construction of a Block-Modular Domestic Fuel Fired Boiler House on the Territory of an Existing Boiler House in SA Chkalov Str., Lyakhovichi Town	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-10-16		2020-10-21						2020-12-02		2021-01-01		2021-02-05		2022-04-01	
SESUP/RFB/20/09 / Reconstruction of a Central Boiler House in Kotovskogo Str. in the City of Novogrudok with Installation of Domestic Fuel Fired Boilers	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-10-23		2020-10-28						2020-12-09		2021-01-08		2021-02-12		2022-05-28	
SESUP/RFB/20/10 / Reconstruction of the Boiler House in Zelenaya Str. in Mosty City with Transfer to the Use of Domestic Fuel Types	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-10-23		2020-10-28						2020-12-09		2021-01-08		2021-02-12		2022-04-08	
SESUP/RFB/20/12 / Modernization of the Boiler House with Installation of a Domestic Fuel Fired Boiler in 4 Stivyey Lane in Mozyr City	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-11-06		2020-11-11						2020-12-23		2021-01-22		2021-02-26		2022-04-22	
SESUP/RFB/20/13 / Modernization of the Boiler House, with Replacement of two DNVR-6,5/13 Boilers for Domestic Fuel Fired Boilers in 16V/3 Vera Khorushey Str. in Mozyr City	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-11-13		2020-11-18						2020-12-30		2021-01-29		2021-03-05		2022-04-05	
SESUP/RFB/20/14 / Optimization of the Heat Supply Scheme of Petrikov Town with Installation of Domestic Fuel Extra Powers on the Mini-CHP and Decommissioning of Inefficient Boiler Houses	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-11-13		2020-11-18						2020-12-30		2021-01-29		2021-03-05		2022-03-05	
SESUP/RFB/20/15 / Modernization of a Central Boiler House of Usda City with Installation of Domestic Fuel Fired Boilers	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-11-20		2020-11-25						2021-01-06		2021-02-05		2021-03-12		2022-03-27	
SESUP/RFB/20/16 / Construction of an Automated Domestic Fuel Fired (Woodchip) Boiler House with Mechanical Feeding at the Boiler House "Slavgorod Vocational School №3" in the Town of Slavgorod	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation			2020-11-27		2020-12-02						2021-01-13		2021-02-12		2021-03-19		2022-01-23	

SESUP/RFB/20/17 / Construction of a Domestic Fuel Fired (Woodchips) Boiler House in Khotimsk Town Settlements with Load Transfer from Two Inefficient Boiler Houses Using Natural Gas as Fuel	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2020-12-04	2020-12-09							2021-01-20	2021-02-19	2021-03-26	2022-01-24
SESUP/RFB/20/18 / Construction of a Domestic Fuel Fired Boiler House in Ya. Kupala Str. in the City of Kossovo, Ivatshevichy District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2020-12-11	2020-12-16							2021-01-27	2021-02-26	2021-04-02	2022-01-31
SESUP/RFB/20/19 / Optimization of Heat Supply System of Smlivichy Urban Settlements, Cherven District with Construction of a New Heat Source on the Basis of the "College" Boiler House	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2020-12-25	2020-12-30							2021-02-10	2021-03-12	2021-04-16	2025-07-19
SESUP/RFB/20/20 / Construction of a Block-Modular Domestic Fuel-Fired Boiler House of the Territory of an Existing Boiler House in 2 Sadovaya Str. in Mikashevichy Town, Luninets District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2020-12-25	2020-12-30							2021-02-10	2021-03-12	2021-04-16	2021-10-13
SESUP/RFB/20/21 / Construction of a Block-Modular Domestic Fuel-Fired Boiler House on the Territory of Existing Boiler House in 42 Tereshkova Str. in the Town of Stolín	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-01-08	2021-01-13							2021-02-24	2021-03-26	2021-04-30	2021-10-27
SESUP/RFB/20/22 / Reconstruction of a Central Boiler House of Lyuban Town, Minsk Oblast with Installation of Domestic Fuel Fired Boilers	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-01-15	2021-01-20							2021-03-03	2021-04-02	2021-05-07	2021-11-03
SESUP/RFB/20/23 / Optimization of the Heat Supply Scheme of Krasnoselsky Town Settlement with Construction of a Domestic Fuel Fired Heat Source	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-01-29	2021-02-03							2021-03-17	2021-04-16	2021-05-21	2021-11-17
SESUP/RFB/20/24 / Reconstruction of a Central Boiler House in Lechitsy Town Settlement, the 2nd stage. Architectural design.	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-01-29	2021-02-03							2021-03-17	2021-04-16	2021-05-21	2021-11-17
SESUP/RFB/20/25 / Construction of an Energy Source Firing Domestic Fuel in Vasilevichi Town, Rechitsa District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-02-05	2021-02-10							2021-03-24	2021-04-23	2021-05-28	2021-11-24
SESUP/RFB/20/26 / Construction of an Energy Source Firing Domestic Fuel in Ostershichina Village, Rechitsa District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-02-12	2021-02-17							2021-03-31	2021-04-30	2021-06-04	2021-12-01
SESUP/RFB/20/27 / Construction of a Wood Chip Boiler House in the Town of Shklov of Mogilev Oblast	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-02-19	2021-02-24							2021-04-07	2021-05-07	2021-06-11	2021-12-08
SESUP/RFB/20/28 / Construction of a Domestic Fuel Fired Boiler House in Ag. Romanovichy, Mogilev District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-02-26	2021-03-03							2021-04-14	2021-05-14	2021-06-18	2021-12-15
SESUP/RFB/20/29 / Heat Supply Zone Development Optimization of Boiler House of Dobrush Porcelain Factory (the 1st stage) (additional)	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-02-26	2021-03-03							2021-04-14	2021-05-14	2021-06-18	2021-12-15
SESUP/RFB/20/30 / Construction of Domestic Fuel Fired Boiler House in Bolshevik Worker's Settlement, Gomel District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-03-05	2021-03-10							2021-04-21	2021-05-21	2021-06-25	2021-12-22
SESUP/RFB/20/31 / Optimization of Heat Supply in Berezhki Village, Gomel District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-03-12	2021-03-17							2021-04-28	2021-05-28	2021-07-02	2021-12-29
SESUP/RFB/20/33 / Construction of a Domestic Fuel and Natural Gas Fired Boiler House in Chapaev Str. in the Town of Volochyn	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-03-24	2021-03-29							2021-05-10	2021-06-09	2021-07-14	2022-01-10
SESUP/RFB/20/34 / Construction of Domestic Fuel Fired Boiler House on the Territory of Existing Boiler House in 4a Gagarin Str. in the Town of Volochyn	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open – International	Single Stage – One Envelope					0.00	Pending Implementation										2021-03-24	2021-03-29							2021-05-10	2021-06-09	2021-07-14	2022-01-10

SESUP/RFB/20/35 / Construction of a Combined Block-Modular Domestic Fuel Fired Boiler House with installation of Domestic Fuel Fired Boilers and a Peak Natural Gas Fired Boiler in Belovzhsky Settlement, Kamenets District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2021-03-31	2021-04-05			2021-05-17	2021-06-16	2021-07-21	2022-01-17
SESUP/RFB/20/36 / Building N1 (construction works)	IBRD / 90140	Component 2. Thermal Renovation of Multiapartment Buildings	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2020-11-02	2020-11-07			2020-12-19	2021-01-18	2021-02-22	2021-08-21
SESUP/RFB/20/32 / Construction of a Domestic Fuel Fired Boiler House in Dzerzhinskogo Str. in the City of Kobryn, Brest Oblast	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2021-04-19	2021-04-24			2021-06-05	2021-07-05	2021-08-09	2022-02-05
SESUP/RFB/20/02 / Construction of a Domestic Fuel Fired Boiler House on the Territory of Boiler House in 17 Iuzheniynaya Str. in the City of Brest	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2020-02-06	2020-02-11			2020-03-24	2020-04-23	2020-05-28	2021-04-23
SESUP/RFB/20/03 / Reconstruction of the Boiler House in Krasnoumerenskaya Str. in Gantsevichi City with installation of Domestic Fuel Fired Boilers	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2020-03-02	2020-03-07			2020-04-18	2020-05-18	2020-06-22	2021-04-18
SESUP/RFB/20/04 / Construction of Automated Domestic Fuel Fired (Woodchips) Boiler House with Mechanical Feeding in Ovsyanka Village of Goretsky District	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Post	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2020-03-06	2020-03-11			2020-04-22	2020-05-22	2020-06-26	2021-04-22
SESUP/RFB/20/11 / Construction of a Block-Modular Domestic Fuel Fired Boiler House on the Territory of Boiler House No. 1 in the Town of Maryina Gorka	IBRD / 90140	Component 1. Renewable Wood Biomass Heating	Prior	Request for Bids	Open - International	Single Stage - One Envelope				0.00	Pending Implementation								2020-07-06	2020-07-11			2020-08-22	2020-09-21	2020-10-26	2021-12-20

GOODS																												
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion		
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned

NON CONSULTING SERVICES																												
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion		
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned

CONSULTING FIRMS																										
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SESUP/QCBS/20/02 / Technical consulting services for Component 1: assistance in preparation of technical part of the Bidding Documents, evaluation of Bidders' Bids, technical monitoring of work execution under the contracts, monitoring and evaluation of implementation results	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Prior	Quality And Cost-Based Selection	Open - International		0.00	Under Implementation	2020-01-03	2020-01-09	2020-01-06	2020-01-28	2020-01-23	2020-04-03				2020-02-22	2020-07-10	2020-03-07	2020-08-21	2020-03-28			2020-04-28	2025-12-19
SESUP/QCBS/20/04 / Technical consulting services for Component 2: technical support of procurement process, development of a technical part of the Bidding Documents, monitoring and evaluation of the Project implementation: technical results with preparation of reports.	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Prior	Quality And Cost-Based Selection	Open - International		0.00	Under Implementation	2020-01-16		2020-01-19	2020-02-05						2020-03-06		2020-03-20	2020-04-03			2020-05-08	2025-12-19	
SESUP/LCS/20/01 / Financial audit for 2020-2025 years	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Post	Least Cost Selection	Open - International		0.00	Pending Implementation	2020-12-01		2020-12-06	2020-12-23						2021-01-20		2021-01-27	2021-02-06			2021-03-13	2024-12-13	
SESUP/QCS/20/01 / Social Consulting Services for Component 2 of the Project	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Prior	Consultant Qualification Selection	Open - International		0.00	Pending Implementation	2021-01-15		2021-01-25	2021-02-08								2021-03-10	2021-03-10			2021-04-14	2027-01-01	
SESUP/QCS/20/02 / Consulting services for providing analytics of a national regulation on energy content based biomass pricing in order to identify barriers in its extensive use and determine solution approaches	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Post	Consultant Qualification Selection	Open - International		0.00	Pending Implementation	2020-11-16		2020-11-23	2020-12-13								2020-12-28	2021-02-01			2021-05-04		

SESUP/CQS/20/03 / Consulting services for the development and implementation of communications and outreach programs to homeowners in pilot oblasts	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Post	Consultant Qualification Selection	Open - International		0.00	Pending Implementation	2021-01-18		2021-01-25	2021-02-14							2021-03-01	2021-04-05	2021-06-04	
SESUP/CQS/20/04 / Consulting services for capacity building for national and oblast government agencies, market participants and stakeholders in pilot oblasts, PMU and PIU training	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Post	Consultant Qualification Selection	Open - International		0.00	Pending Implementation	2021-02-15		2021-02-22	2021-03-14							2021-03-29	2021-05-03	2021-07-02	
SESUP/CQS/20/05 / Consulting services on monitoring and reporting of grievance redress mechanism functioning and further support and improvement of efficient management of complaints	IBRD / 90140	Component 3. Technical Assistance and Implementation Support	Post	Consultant Qualification Selection	Open - International		0.00	Pending Implementation	2021-03-15		2021-03-20	2021-04-04							2021-04-19	2021-05-08	2021-06-07	
SESUP/QCBS/20/01 / Consulting Services for the Development of Construction Design	IBRD / 90140	Component 2. Thermal Renovation of Multiapartment Buildings	Prior	Quality And Cost-Based Selection	Open - International		0.00	Pending Implementation	2021-01-03		2021-01-06	2021-01-23				2021-02-22	2021-03-08		2021-03-22	2021-04-22	2026-08-26	

INDIVIDUAL CONSULTANTS																							
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Teams of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion						
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual					