



THE REPUBLIC OF UGANDA

**REPORT OF THE AUDITOR GENERAL ON THE FINANCIAL STATEMENTS OF**  
**UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT**  
**(UHSSP) IDA CREDIT AGREEMENT NO.4742-UG**  
**FOR THE YEAR ENDED 30<sup>TH</sup> JUNE, 2016**



OFFICE OF THE AUDITOR GENERAL  
UGANDA

## **ACRONYMS**

ENT	Ear Nose and Throat
GoU	Government of Uganda
HC	Health Centre
HRIS	Human Resource Information System
IDA	International Development Agency
IPSAS	International Public Sector Accounting Standards
MoH	Ministry of Health
NACME	National Committee on Medical Equipment
PFAR	Public Finance and Accountability Regulations
PS/ST	Permanent Secretary and Secretary to Treasury
SDR	Special Drawing Rights
UGX	Uganda Shillings
UHSSP	Uganda Health Systems Strengthening Project
UNMHCP	Uganda National Minimum Health Care Package
USD	United States Dollars

the entity's preparation and fair presentation of financial statements in order to design audit procedures that are appropriate in the circumstances, but not for purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. I believe that the audit evidence I have obtained is sufficient and appropriate to provide a basis for my audit opinion.

Part "A" of my report sets out my opinion on the financial statements. Part "B" which forms an integral part of this report presents in detail all the significant audit findings made during the audit which have been brought to the attention of management.

## **PART "A"**

### **Opinion**

In my opinion, the financial statements present fairly in all material respects the financial position of the Uganda Health Systems Strengthening Project as at 30<sup>th</sup> June 2016 and the income and expenditure for the year then ended in accordance with the basis of accounting described under Note 1.1 to the Financial Statements.



John F. S. Muwanga

**AUDITOR GENERAL**

15<sup>th</sup> December 2016

- iii. Improving management, leadership and accountability for health service delivery;  
and
- iv. Improving maternal health, new born care and family planning services.

#### **4.0 PROJECT FINANCING**

The Project is financed by a World Bank loan to the tune of USD.130 million over a period of five years and Government of Uganda counterpart funds totaling USD.14.4 million. Due to ongoing civil works at the nine hospitals and twent six Health Centre Fours and other unaccomplished activities, the project was given a no cost extension of twenty three months.

Negotiations for further financing of the Infrastructure Component to a tune of USD.90 million by the World Bank were concluded but no communication has been received as to whether the application will be considered or was cancelled.

#### **5.0 AUDIT OBJECTIVES**

The audit was carried out in accordance with the International Standards on Auditing and accordingly included a review of the accounting records, agreed procedures as was considered necessary. In conducting my reviews, special attention was paid to establish whether:-

- a. The Financial Statements for UHSSP have been prepared in accordance with consistently applied International Accounting Standards (IAS) and that they present fairly the financial performance and position of the project as at 30<sup>th</sup> June 2016.
- b. Sufficient internal controls have been applied consistently throughout the year to safeguard the assets of the project and mitigate the risk of misstatement of the financial statements.
- c. All necessary supporting documents and records have been maintained and are in agreement with the financial statements presented.
- d. Goods and services have been procured in accordance with relevant financing agreement and Government of Uganda (GoU) procurement regulations.
- e. Project funds are managed in compliance with the covenants contained in the financing agreement as well as GoU financial regulations.

In the OAG, risks are classified as follows:

<b>No</b>	<b>Category</b>	<b>Description</b>
1	High significance	Has a significant / material impact, has a high likelihood of reoccurrence, and in the opinion of the Auditor General, it requires urgent remedial action. It is a matter of high risk or high stakeholder interest.
2	Moderate significance	Has a moderate impact, has a likelihood of reoccurrence, and in the opinion of the Auditor General, it requires remedial action. It is a matter of medium risk or moderate stakeholder interest.
3	Low significance	Has a low impact, has a remote likelihood of reoccurrence, and in the opinion of the Auditor General, may not require much attention, though its remedy may add value to the entity. It is a matter of low risk or low stakeholder interest.

## 7.2. **Summary of risk profiling**

The following table shows the profiling of the various audit observations:

<b>No.</b>	<b>Observation</b>	<b>Significance</b>
1	Delayed Completion of Renovation Works at Moyo Hospital	Moderate
2	Delayed Replacement of Rejected Medical Equipment	Moderate
3	Under contribution of counterpart funds	Low
4	Non Implementation of Planned for Activity	Low
5	Follow up of prior year outstanding recommendations	High

Management had in all material respects complied with the financing agreement and government of Uganda Financial Regulations except in the following issues which have been brought to the attention of the Accounting Officer.

## 8.0 **DETAILED FINDINGS**

### 8.1 **Delayed Completion of Works at Moyo Hospital**

The contract for the construction of Moyo General Hospital at a price of USD.4,541,931.32 was awarded under procurement reference number MOH-USSP/WRKS/12-13/0004-6. The contract start date was 29<sup>th</sup> October 2013 while the expected end date was 20<sup>th</sup> December 2015.

It was however noted that by 31<sup>st</sup> October 2016 the works were still ongoing.

not implemented despite the availability of funding amounting USD.126,000. This is a sign of weakness in project management.

The Accounting Officer explained that the workshops had been postponed to April 2017 owing to failure to design the standards by the consultant. Consequently procurement of a new consultant was being undertaken.

I advised Management to always undertake due diligence for procuring consultants in order to achieve the intended objectives of the work plan.

#### 8.4 **Shortfall in counterpart funding**

Review of Note 10 of the financial statements indicated that although the approved budget for counterpart funds was UGX.269,653,148, only UGX.141,839,614 was availed resulting into a shortfall of UGX.127,813,534. Underfunding negatively affects implementation of project activities and objectives. Besides, the practice undermines project financing agreements.

The Accounting Officer attributed the shortfall to budget cuts by the Ministry of Finance, Planning and Economic Development (MoFPED).

I advised management to liaise with MoFPED and ensure that counterpart funds are released in accordance with the loan agreements in order to achieve the intended objectives of the work plan

#### 8.5 **Follow up of prior year outstanding recommendations**

The findings from the review of implementation of recommendations in the previous audit report are as contained in the table below.

<b>Observation</b>	<b>Management Current Status</b>	<b>Audit Remarks</b>
<b><u>Rejected Medical Hospital equipment</u></b> Management was advised to remove and replace the Rejected Medical Equipment and Furniture	Sino Africa Medicines and Health Limited completed the removal of all Rejected Equipment while Simed International BV appointed a Local Agent to remove the Equipment however it was partly done.	Procurement is ongoing.

FINANCIAL STATEMENTS

# MINISTRY OF HEALTH



Republic of Uganda

## UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT (UHSSP)

FINANCIAL STATEMENTS FOR 12 MONTH  
PERIOD ENDED 30 JUNE 2016



Main Block at Entebbe GH-Commissioned by HE the President of the Republic of  
Uganda on May 3, 2016



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## **PROJECT INFORMATION**

### **Project Implementer**

Ministry of Health

### **Funding Source**

World Bank-IDA

Project Number: 115563

IDA Credit No: 47420

### **Counterpart Fund**

Government of the Republic of Uganda

### **Bankers**

Bank of Uganda

P.O. Box 7120

Kampala Road

Account Name: Uganda Health Systems Strengthening Project-MOH

Account No: 000140088400021

USD Account

Account No: 000140088000064

UShs Account

### **Auditors**

Office of Auditor General

Plot 2/4 Apollo Kaggwa Road

P.O. Box 7083

Kampala – Uganda.

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Email: [info@oag.go.ug](mailto:info@oag.go.ug)

## **1.0 Introduction**

The Uganda Health System Strengthening Project is a government initiative set out to assist the country to achieve the Uganda National Minimum Health Care Package (UNMHCP) with a focus on maternal health, new born care and family planning.

The project is undertaking a number of cost effective interventions identified to respond to the most important causes of disease burden. It places emphasis on expanding coverage and improving the quality of maternal health, new born care and family planning. This will, among others, be achieved through improving human resources for health; physical health infrastructure; and management, leadership and accountability for health service delivery.

The project was conceived on the background that Uganda's health systems had over time received insufficient funding from development partners, especially in the areas of improving existing health infrastructure, human resources for health management of the health sector. This is coupled by the poor quality of available services for maternal and new born care as well as family planning.

The situation, therefore called for an appropriate government strategy to tackle these bottlenecks and complement other government initiatives by deepening their implementation within the health sector. By addressing this, the project will contribute towards improving service delivery and make service providers accountable for services delivered to clients.

### **Goal of the project**

To deliver the Uganda National Minimum Health Care Package to Uganda, with a focus on maternal health, new born care and family planning. This will be achieved through improving human resources for health; physical health infrastructure; and management, leadership and accountability for health service delivery.

## **Project Cost**

The UHSSP is being financed by a World Bank loan to the tune of US\$130million over a period of five years and Government of Uganda counterpart funds total to USD: 14.4 Million. There were deliberations for further financing of the Infrastructure Component to a tune of USD: 90 Million. Negotiations with The World Bank were concluded. However with the passing of the Anti-Homosexuality Act into law, The World Bank's approval of the Loan was deferred and no official communication has been received as to whether the Application will be considered or was cancelled.

Due to ongoing civil works at 9 Hospitals and 26 HCIVs and other unaccomplished activities, the project was given a no cost extension of 23 months ending on June 30, 2017.

## **Project Objectives**

- ✓ Increase in the number of deliveries in Government and Private-not-profit Health Facilities
- ✓ Increase in the number of pregnant mothers attending at least four antenatal care visits
- ✓ Increase in the number of people taking contraceptives
- ✓ Increase the number of people accessing the basic package for health, nutrition and population services
- ✓ Increase in the number of patients visiting in renovated health facilities
- ✓ Improve health service work force

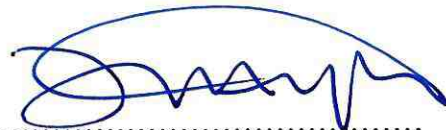
## 2.0 Management's Responsibility for the Financial Statements

Management of Ministry of Health is responsible for preparing the Project Financial Statements, which give a true and fair view of the state of affairs of the project, as at the end of the accounting period. This responsibility includes: Selecting, applying and maintaining adequate and appropriate Financial Management Systems and Policies, and ensure that these continue to be effective throughout the reporting period; and making accounting estimates that are reasonable in the circumstances. Maintaining proper accounting records, which disclose with reasonable accuracy at any time, the Financial Performance of the Program; designing; implementing and maintaining Internal Controls relevant to the preparation and fair presentation of the Financial Statements and ensuring that they are free from material misstatements, whether due to fraud or error. They further ensure that they comply with the GoU and World Bank Financial Regulations and Audit guidelines, and safeguarding the assets of the Project.

Ministry of Health Management accepts responsibility for the Project Financial Statements, which have been prepared on the Cash Basis method of Financial Reporting, using appropriate accounting policies in accordance with the International Public Sector Accounting Standards (IPSAS).



.....  
ASSISTANT COMMISSIONER/ACCOUNTS  
MINISTRY OF HEALTH



.....  
PROJECT COORDINATOR-UHSSP  
MINISTRY OF HEALTH



.....  
PERMANENT SECRETARY  
MINISTRY OF HEALTH

## **PART A.**

### **3.0 PROJECT IMPLEMENTATION REPORT FOR THE FINANCIAL YEAR ENDED 30 JUNE 2016**

#### **3.1 SUMMARY OF PROGRESS OF IMPLEMENTATION**

The following key outputs were realised since the beginning of FY 15/16: continuation of renovation works at the 9 Hospitals under Phase 1; renovation of 26 HCIVs; installation of x-rays and dental equipment and partial delivery of laundry machines. Bids have also been invited for replacing equipment that was rejected under lot 2 and 4. Nine hospitals have been renovated under UHSSP out of which eight (8) have been completed including: Mityana, Entebbe, Kiryandongo, Anaka, Moroto, Iganga, Nakaseke and Nebbi. The renovation of Entebbe Grade B Hospital was commissioned by His Excellency the President of the Republic of Uganda on Tuesday May 3, 2016. Other completed hospitals will be handed over in due course.

There have been delays in completion of Moyo General Hospital. Renovation of Nebbi Hospital picked pace and is now complete. Renovation of Moyo by Prism Construction Company has consistently been unsatisfactory despite several meetings and correspondence on the same. The Contractor had been instructed to vacate the site, however, a meeting was held on March 24, 2016 chaired by the Permanent Secretary in which the contractor was asked to meet some conditions including commitment to complete works through a revised work program, extension of securities and a revised ESMP plan for submission to the Bank to seek a No objection to facilitate a Contract Extension. These conditions have not yet been fulfilled. However, work is ongoing and is at 85% of the scheduled works.

Implementation of the Uganda Reproductive Health Voucher Project has picked momentum. Health facilities that are to benefit from the program were selected in Western Uganda and delivery of mothers under the project has commenced. An Independent Verification Agent (BDO East Africa) was hired and these submitted their inception report and are providing support to Marie Stopes the Voucher Management Agent. Detailed progress reports have been submitted by both agencies.

### **3.2.0 HEALTH INFRASTRUCTURE COMPONENT**

The objective of this component is to enhance the functionality of health facilities by improving health infrastructure to the required basic minimum standard for delivery of quality health care services. The key strategies under the component include: provision of medical equipment and hospital furniture; improvement of operations and maintenance of health infrastructure; strengthening the referral system by providing ambulances, general transport and Information Communication and Technology (ICT) equipment and services in selected health facilities; and renovation/construction of selected health facilities including 2 RRH, 19 GHs and 27HCIVs.

#### **3.2.1 Provision of Medical Equipment and Hospital Furniture**

Sino Africa completed the withdrawal of medical equipment from health facilities which were rejected by the National Committee on Medical Equipment. These included: filling cabinets, steel cupboards, instrument trolleys, patient trolleys, instrument cupboards, examination couch—gynecology, patient beds, patient screens and bowl stands. The withdraw of the equipment was publicized in the newspapers by both Ministry of Health and the supplier further explained to the public the circumstances under which the items were rejected. The Ministry completed Bid Evaluation to source for new suppliers to replace the rejected Medical Equipment and Furniture.

Medical Equipment at Health Facilities not in use due to factors beyond the Project mandate like Recruitment of Qualified staff to man the specialized Equipment, Lack of Power among others, the Ministry has drawn a redistribution schedule to where they can be used.

#### **3.2.2 Ambulances and General Transport Vehicles**

A total of 19 ambulances procured through the United Nations Office for Project Services were distributed to health facilities and are now in use. The beneficiary hospitals were: Itojo, Lyantonde, Nakaseke, Entebbe, Iganga, Bugiri, Bukwo, Buwenge, Moroto, Moyo, Nebbi, Anaka, Apac, Kiryandongo, Masindi, Nakaseke, Mityana, Entebbe and Mubende.

Two (2) Mobile workshop vehicles procured earlier from Cooper Motors Cooperation are in use at Mubende and Moroto Regional Referral Hospitals. Joh Achillies GmbH was awarded a contract to supply two mobile workshop vehicles for Masaka and Jinja Regional Referral Hospitals. Advance payment was made and delivery is awaited.

### 3.2.3 Information and Communication Technology (ICT) in selected health facilities

This sub component includes: Installation of Local Area Networks (LAN) in health facilities; a study to design a unified network solution for the sector; Implementation of Voice over Internet Protocol (VOIP) between the Ministry and the Health facilities; and procurement of computers and computer accessories. Installation of Local Area Networks has been undertaken as part of the ongoing civil works with the 9 Hospitals of which 8 hospitals have been completed

**3.2.4 Civil works for renovation of health facilities** The Ministry signed contracts for the renovation of 9 Hospitals under Phase 1 civil works on 31 October 2013 and the sites were handed over to the contractors between 14 and 22 November 2013. The hospitals that have been renovated include: Mityana, Nakaseke, Kiryandongo, Nebbi, Anaka, Moyo, Entebbe and Iganga General Hospitals; and Moroto Regional Referral Hospital. Eight of the nine Hospitals have been completed namely: Entebbe, Nakaseke, Mityana, Kiryandongo, Nebbi, Anaka, Iganga and Nebbi. Moyo hospital still awaits completion. Below is a summary of progress of works at the 9 Hospitals.

**Table showing Progress of Renovation of 9 Hospitals**

No	Hospital name, Contractor & Contact amount	STATUS OF % PROGRESS	Original Contract date	Extension Deadline	CONTRACT STATUS
1	Contractor: Mityana General Hospital Sino Hydro Co Contract Amount: US\$ 6,090,929.55	Completed (100%)	24 August 2015	7 January 2016.	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>
2	Nakaseke General Hospital Yanjian Uganda Ltd - US\$ 5,090,612.23	Completed (100%)	30 <sup>th</sup> July 2015	14 September 2015	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>



3	Kiryandongo General Hospital China National Complete Plant (COMPLANT) - US\$ 5,654,229.90	Completed (100%)	2 <sup>nd</sup> August 2015	10 December 2015	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>
4	Nebbi General Hospital China Railway No.5 - US\$ 3,876,045.19	Overall progress is at 97%	30 August 2015	09 May 2016	All scheduled works are complete. The following facilities were handed over and are in use: OPD, Casualty, Attendant kitchen and laundry, expansion of T-block, refurbishment of existing OPD, Maternity and Children's wards, staff house, and water supply and sewage line.
5	Anaka General Hospital Excel Construction Ltd - US\$ 6,545,233.13	Completed (100%)	6 July 2015	18 September 2015	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>
6	Moyo General Hospital - Prism Construction Co. Ltd. - US\$ 4,541,931.32	Overall progress is at 85% and is <b>behind schedule</b> .	6 July 2015	30 October 2015	The Contractor then had been instructed to vacate site, however a meeting was held on the 24 <sup>th</sup> /03/ 2016 by the Permanent Secretary in which the contractor was asked to meet some conditions including commitment to complete works through a revised work program, extension of securities and a revised ESMP plan for submission to the Bank to seek a No objection to facilitate a Contract Extension.

					These conditions have now been met and this demonstrates commitment on the side of the contractor to complete the works.
7	Moroto regional Referral Hospital Excel Construction Ltd - US\$ 8,842,878.01	Completed (100%)	29 July 2015	6 October 2015	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>
8	Entebbe General Hospital - M/s China National Aero Technology International - US\$ 7,034,065.42	Completed (100%)	14 August 2015	10 December 2015	The scheduled works were completed and hospital was handed over to the Hospital administration for use. <b>Under Defects Liability Period</b>
9	Iganga General Hospital - M/s China National Aero Technology International - US\$ 4,933,884.78	Overall Progress is at (100%)	31 July 2015	6 March 2016	The scheduled works were completed and hospital was handed over to the Hospital administration for use.

### 3.2.5 Renovation of Health Centre IVs

Contracts were signed for renovation of 26 HCIVs and the sites were handed over to the contractors in June 2015. The HCIVs include: Kasanda, Kiganda, Ngoma, Mwera, Kyantungo, Kikamulo, Kabuyanda, Mwizi, Kitwe, Rubare, Aboke, Aduku, Bwijanga, Bullisa, Padibe, Atyak, Obongi, Pakwach, Buvuma, Budondo, Ntenjeru-Kojja, Buyinja, Nankoma, Bugono, Kiyunga, Kibuku and Budaka. Works are progressing well with varying levels of completion. Works at Kikamulo HCIV only commenced recently after lengthy discussions with the community leaders about the location and scope of work that could be undertaken within the available funds. On average, it suffices to say that 53% of the scheduled works have been completed with 71% of the time elapsed. Below is a summary of progress of works at each of the 26 sites.

**Table showing Progress of Civil Works at 26 HCIVs**

Name of Health Centre IV	Contract or	Scope of Work	Percentage of Works Completed	Comments
Budondo HCIV	M/S Excel Construction Limited	Construction of a theatre, walkways and borehole drilling and installation	51%	Sub structure complete. Block walling complete. Roof and Rainwater disposal on-going. Windows and Doors fixing complete. Internal finishes on-going. External finishes on-going. Borehole drilling completed & pump testing awaits results. Mechanical & electrical installations in progress.
Buyinja HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways, water supply works and installing a borehole.	58%	Sub structure and block walling were completed. Roof and rainwater disposal works on-going. Fixing of windows and doors is ongoing. Internal and external finishes on-going. Mechanical & electrical installations in progress. Water supply is on-going. VIP latrines plastered and roofed. Septic tank is complete.

Name of Health Centre IV	Contractor	Scope of Work	Percentage of Works Completed	Comments
Kibuku HCIV	M/S Excel Construction Ltd	Construction of a theatre, walkways and borehole drilling and installation	56%	Sub structure and block walling complete. Block walling complete. Roof and Rainwater disposal complete. Windows and Doors fixing on-going. Wall finishes on-going. Floor finishes in progress. Mechanical & electrical works are ongoing. Septic Tank excavation in progress.
Budaka HCIV	M/S Excel Construction Ltd	Construction of a theatre, walkways and borehole drilling and installation	57%	Sub structure complete. Block walling for superstructure complete. Roof and Rainwater disposal complete. Windows and Doors fixing in progress. Wall finishes on-going. Floor finishes on-going. Borehole drilling and tank base construction on going. Mechanical & Electrical in progress. VIP latrine works on-going. Placenta pit and septic tank completed.
Nankoma HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	55%	Sub structure and block walling are complete. Roof and rainwater disposal works are complete. Windows, doors and other internal finishes are on-going. External finishes are also on-going. Drilling of the bore hole is complete & pump testing awaits results. Mechanical & electrical works are on-going. Placenta pit is complete and is yet to be fenced off. Septic tank construction complete and drainage line in progress.

Name of Health Centre IV	Contractor	Scope of Work	Percentage of Works Completed	Comments
Bugono HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	61%	Sub structure and block walling for superstructure complete. Roof and rainwater disposal works complete. Windows and doors have been fixed. Internal and external finishes are on-going. Mechanical & electrical in progress. Drilling of the bore hole & pump testing was completed. The placenta pit was completed, the tank stand base is complete while excavating is ongoing for the septic tank.
Kiyunga HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	49%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing of windows and doors is ongoing. External finishes are ongoing. Drilling of the Bore hole completed. Mechanical & electorcal installations are progressing. Plastering works are also underway.
Kiganda HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	57%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing of steel windows and doors is complete. Internal door frames complete while internal plastering on-going. External finishes are also progressing. Drilling of the borehole was completed. Mechanical & electrical works completed while fixing of the ceiling frame is ongoing. Septic tank construction works in progress.
Kasanda HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and	56%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing steel doors and windows is complete.

Name of Health Centre IV	Contract or	Scope of Work	Percentage of Works Completed	Comments
		borehole drilling and installation		Internal plastering on-going. External finishes in progress. Drilling of the bore hole is completed. Mechanical & electrical installations have been completed. Fixing of ceiling frame is on-going. Preparation of floor for terrazzo application is ongoing. Septic tank construction works in progress.
Kyantungo HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation.	56%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing of steel windows and doors is completed. Internal door frames complete. Internal plastering and external finishes are ongoing. Drilling of the bore hole was completed. Mechanical & Electrical conduits fixed and electrical wiring is ongoing. Fixing of ceiling frame is on-going. Terrazzo floor finishes and construction of the septic tank are in progress.
Mwera HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation.	57%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing windows and doors was completed. Internal door frames were fixed. Internal plastering and external finishes are ongoing. Drilling of the bore hole was completed. Mechanical & Electrical conduits were fixed and electrical wiring is ongoing. Applying undercoat to external walls is in progress. Casting of waiting benches completed. Fixing of ceiling frame on-going. Terrazzo application in progress.

Name of Health Centre IV	Contract or	Scope of Work	Percentage of Works Completed	Comments
				Construction of storm water drainage in progress.
Kikamulo HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation.	15%	Works delayed due to delays on agreeing on location. Handing over new site done and construction is on-going.
Ngoma HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation.	55%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Fixing of steel windows and doors was completed. Internal plastering and external finishes are ongoing. Drilling of the bore hole was completed. Mechanical & Electrical conduits have been installed and electrical wiring is now ongoing. Construction of the septic tank is progressing.
Rubare HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	48%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Mechanical & Electrical works are ongoing. Waste water piping internally and laying externally ongoing. Water supply: - borehole drilling commenced and completed.
Kitwe HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	50%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Mechanical & Electrical provisions: - Septic tank excavation completed. Waste water piping laid within reporting month. Splash apron: - casting reinforced concrete on-going in slab. Cleaning floors in preparation of terrazzo works on-going.

Name of Health Centre IV	Contract or	Scope of Work	Percentage of Works Completed	Comments
Kabuyanda HCIV	M/S Excel Construction Ltd	Construction of a theatre, walkways and borehole drilling and installation	53%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Mechanical & Electrical works: Manholes construction and finishing on-going, hot water piping on-going. Septic tank construction on-going. Paint work: undercoat to external and internal wall surfaces commenced and on-going
Mwizi HCIV	M/S Excel Construction Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	58%	Sub structure and block walling was completed. Roof and Rainwater disposal works completed. Mechanical & Electrical works: Septic tank block walling on-going after concreting the floor slab, Plasterwork internally completed. Slab formwork commenced and on-going Waste water piping laid and completed, gulley traps and Manhole construction on-going. Paintwork:- Undercoat externally and internally including bituminous paint on skirting completed
Bwijanga	M/S Amugoli General	Construction of a maternity ward, walkways and borehole drilling and installation	60%	Foundation, superstructure block walling and fixing mild steel roof trusses for the maternity ward was completed. Electro-mechanical first fix, constructing the worktops, fixing the mild steel door and window frames, other internal works and external plastering is ongoing. Fixing the roof sheets is also ongoing. Fixing the 40,000 litre capacity water tank was completed. Construction of the placenta pit on-going.



Name of Health Centre IV	Contractor	Scope of Work	Percentage of Works Completed	Comments
Pakwach HCIV	M/S Amugoli General Enterprises Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	65%	The substructure is complete, superstructure at roofing level with finishing of roofing sheets on-going. Steel doors and windows installation is on-going. Plastering is complete while mechanical and electrical installations is ongoing Floor finishes in Terrazzo application is on-going. Septic tank construction on-going. Placenta pit works in progress. Construction of walkways is ongoing.
Obongi HCIV	M/S Amugoli General Enterprises Ltd	Construction of a theatre, walkways and borehole drilling and installation	65%	Substructure for the theatre block is complete, superstructure at roofing level with finishing of roofing sheets on-going. Steel doors and windows installation is on-going. Plastering is complete while mechanical and electrical installations is on-going. Floor finishes in Terrazzo application on-going. Placenta pit at slab level pending fencing off.
Atiak HCIV	M/S Amugoli General Enterprises Ltd	Construction of a theatre block, walkways and borehole drilling and installation	50%	Substructure for the Theatre block is Complete, Superstructure at roofing level with finishing of roofing sheets on-going, Plastering is on-going, Steel doors and windows installation is on-going. Mechanical and electrical first fixes on-going. Floor finishes at screed level for terrazzo application on-going. Septic tank construction on-going.
Padibe HCIV	M/S Amugoli General Enterprises Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	53%	Substructure for the maternity ward is complete, Superstructure at roofing level with finishing of roofing sheets on-going. Plastering is on-going. Mechanical and electrical first fixes on-going, Steel Doors and

Name of Health Centre IV	Contractor	Scope of Work	Percentage of Works Completed	Comments
				windows installation is on-going. Excavations for septic tank is on-going.
Aboke HCIV	M/S Amugoli General Enterprises Ltd	Construction of a theatre, walkways and borehole drilling and installation	40%	Substructure for the theatre is complete, Superstructure at roofing level with finishing of roofing sheets on-going, Plastering is on-going, Mechanical and electrical first fixes on-going, Steel doors and windows installation is on-going. Fixing of plasterboard ceiling on-going. Construction of septic tank on-going,
Aduku HCIV	M/S Amugoli General Enterprises Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	50%	Substructure for the maternity ward is complete, Superstructure at roofing level with finishing of roofing sheets on-going. Plastering is on-going, Mechanical and electrical first fixes on-going, Steel Doors and windows installation is on-going. Fixing of plasterboard ceiling and construction of placenta pit on-going. Construction of lined pit latrine in progress. Borehole drilling is complete while construction of tank base is in progress.
Ntenjeru-Kojja HCIV	M/S Amugoli General Enterprises Ltd	Construction of a maternity ward, walkways and borehole drilling and installation	60%	Substructure is complete. Superstructure is complete. Roof construction is on-going. Doors and windows installation is on-going and glazing yet to be fixed. Mechanical and electrical installations are on-going. External finishes on-going. Internal finishes are on-going. Terrazzo works for floor complete. Septic tank is complete.
Buvuma HCIV	M/S Amugoli	Construction of a maternity ward,	55%	Substructure and superstructure are complete. Roof construction is

Name of Health Centre IV	Contract or	Scope of Work	Percentage of Works Completed	Comments
	General Enterprises Ltd	walkways and borehole drilling and installation		on-going. Doors and windows installation is on-going. Mechanical and electrical installations is on-going. External and internal finishes are on-going. VIP latrine plastered and roofed. Doors yet to be fixed. Septic tank is complete.

### 3.3.0 HUMAN RESOURCE MANAGEMENT COMPONENT

Key component activities included: a) building capacity of HRH Departments through supporting HRH Advisers; b) implementing a scholarship scheme for health workers in hard to reach areas and courses in short supply (priority courses); c) developing business plans for Professional Councils and supporting their implementation; d) training key Ministry staff in planning, HRH and health policy; e) strengthening HRH in 19 Districts and 19 Hospitals; f) rolling out HRH MIS in District Local Governments, g) providing logistical support to the professional councils; h) procuring reading materials for selected health training institutions. The progress is as follows:

#### 3.3.1 Scholarships to Health Workers in Hard to Reach and Priority Courses

Cumulatively, 797 health workers were offered scholarships under the hard to reach and priority courses categories as in the Table below.

**Table showing Health workers trained per category**

Scholarship Category	2011/2012	2012/2013	2013/2014	2014/2015	Totals
Hard To Reach	0	153	295	11	459
Priority	0	217	67	54	338
Totals	0	370	362	65	797

All tuition and functional fees for academic year 2015/16 was processed and paid.

#### 3.3.2 Developing business plans for Professional Councils and supporting their implementation

The Project completed the development of Business Plans for four Councils (Allied Health Professional Council; Medical and Dental Practitioners Council, the Pharmacy Council and the Nurses and Midwifery Council) using a Consultant, Business Synergies Ltd. Priorities highlighted in the business plans have been included in the budget estimates for FY 2016/17.

#### 3.3.3 Train central level staff in HRH policy, planning and development

The activity has been completed. Cumulatively a total of 24 health workers were offered scholarships to pursue courses in HRH Policy planning and development. Two senior

officers of the Bank of Uganda who are handling UHSSP activities in Bank of Uganda were facilitated to undertake a programme to equip them with skills and knowledge on early identification of fraud and corrupt practice warning signs, proactive ways of identifying fraud and recognising fronting practices and understanding the risks of fraud, fraud and ethics, fraud investigations, forensic investigations and report writing. These skills were considered critical in improving governance and stewardship of public resources.

### **3.3.4 Strengthening Capacity for Human Resources for Health in 19 Districts and Hospitals**

Under this activity, the project has been facilitating performance management capacity building workshops for the Regional Referral Hospitals. So far the meetings have been held in Mbarara, Masaka and Mubende

### **3.3.5 Rolling out an integrated HRIS linking the MoH headquarters with 19 project districts plus 21 non-project districts**

The activity has been completed as all the 31 districts supported by UHSSP and now have functional HRIS. This has been possible with distribution of computers, scanners, printers and cameras. In addition the Project trained all officials in the Districts on the HRIS. Equipment for setting up an HRIS help desk was procured and was installed at MoH headquarters to offer user support.

### **3.3.6 Provide basic teaching materials and aides including anatomical models for example library text books, learning models and equipment for skills laboratories in 5 training schools**

All target text books and instruction material for the different training institutions were supplied by Gustavo Limited. The materials went to Mulago School of Nursing & Midwifery; Fort Portal School of Clinical Officers; Gulu University School of Pharmacy; Jinja School of Laboratory Technology; and Health Manpower Development Centre, Mbale. This activity has been completed.

### 3.4.0 REPRODUCTIVE HEALTH COMPONENT

The key activities under this component include: procurement and distribution of Emergency Obstetric and Neonatal Care equipment, procurement and distribution of contraceptives and Long Term Family Planning (LTFP) methods under National Medical Stores, mentoring of health workers in provision of reproductive health services; revitalization of the Maternal and Peri-natal Death Reviews and support to Output Based Aid in maternal health. Below is a highlight of progress attained.

#### 3.4.1 Provision of Critical basic and Comprehensive EmONC Equipment

Emergency Obstetric and Neonatal Care (EmONC) equipment worth US\$ 3.92 was procured and distributed to 230 health facilities countrywide comprising 65 Hospitals and 165 HCIVs. The National Committee on Medical Equipment (NACME) verified equipment and rejected delivery beds. The Ministry agreed with the Simed International BV to replace the beds. However, in the process, the supplier was declared bankrupt. Bids have been invited to replace the equipment and will close on June 6, 2016.

#### 3.4.2 Mentoring health workers in the provision of Post Abortion Care, Emergency Obstetric and Neonatal Care, Long term family planning

At the start of 2012 when a needs assessment for Post Abortion care, Emergency Obstetric and Neonatal Care (EmONC) and Long Term Family Planning (LTFP) was made, it was established that 43 districts were underserved and the focus was to concentrate on improving capacity to provide these services within these districts. The Uganda Private Midwives Association, requested the Ministry to have 120 midwives trained in PAC, LTFP and BEmONC of which 20 have so far been trained and others will be trained in due course.

**Table showing Number of Health Workers Mentored in the Provision of PAC, EmONC and LTFP**

Category	Cumulative Number Mentored	Comments and Districts
Trainer of Trainers	35	The Trainer of Trainers were selected from: The Association of Obstetricians and Gynaecologists of Uganda (AOGU), Uganda Private Midwives Association , Uganda Paediatric Association and Makerere University school of Health Sciences and Ministry of Health
Post Abortion Care	50	Mentorship in Post Abortion Care has been carried out in the following districts: Lira, Gulu, Pader, Bududa and Alebtong.
Long term Family Planning	91	Mentorship in LTFP has been conducted in the following districts: Ntoroko, Kyenjojo and Kyegegwa, Kaliro, Iganga,

		Soroti Kaberamaido, Bududa, Pallisa, Soroti and Kaliro.
Emergency Obstetric and Neonatal Care	474	Mentorship in EmONC has over the last four years been carried out in the following districts: Ntoroko, Wakiso, Pallisa, Masindi, Mitooma, Rubirizi, Sheema Kabale, Bududa Maracha, Yumbe, Kobokoa and Buhweju, Kabarole, Masaka and Jinja. During the first quarter of FY 15/16, 42 health workers were mentored in EmNoC in the districts of Arua, Moyo and Kabale. So far Kabale has had 160 service providers mentored
<b>Total</b>	<b>650</b>	

### 3.4.2 Procurement of Contraceptives and Long Term Family Planning Methods and Medicines and Gloves, and Mama kits under National Medical Stores

All the initial procurements of reproductive health supplies through the National Medical Stores were completed. Items delivered and distributed included: 248,372 pieces of Etonogestrel 68mg Implants; 8,918,000 pairs of non-sterile examination gloves; 275,000 pairs of sterile gloves; 240,000 pairs of gynecological gloves; 3,900,000 ampules of medroxyprogesterone; and 276,000 safe delivery (mama) kits. The Ministry signed contracts with Bayer Health Care GMB for supply of Jadelle implants and with Medical Export Group for supply of additional mama kits. There was an amendment to the contract relating to the need to stagger the supplies in view of the need to make supplies available for other countries.

### 3.4.3 Revitalisation of Maternal and Peri Natal Death Surveillance and Response

Starting FY 15/16, emphasis in the MOH changed from only doing death reviews to recording all deaths and making appropriate response. As a result of the change in emphasis, a new training guide has been developed and will be operationalized starting with mentoring regional hubs at the Regional Referral Hospitals.

Regional MPDR advocacy meetings continue to be held with politicians and the District Health Management Teams at Regional Referral Hospitals serving districts with high burden of maternal deaths. During these meetings work plans to address maternal and peri natal death are agreed upon. Such meetings have been held at Soroti Regional Hospital for Eastern Uganda and Karamoja regions. Another meeting was held at Mbale Regional Referral Hospitals. The meetings reached over 150 stakeholders.

#### **3.4.4 Demand Generation**

Radio spots were developed with talking points and Local Purchase Orders for purchase of air time radios covering all regions were signed with several radio stations countrywide and messages are being aired. Drama scripts were developed and are awaiting procurement of the drama groups to pass on the messages. During FY 15/16, there has been orientation of 168 dominant voices on their role in the reduction of maternal mortality through advocacy for uptake and demand for health services. The orientation has been conducted in the following districts: Bushenyi, Ibanda, Isingiro, Kabale, Kanungu, Kiruhura, Kisoro, Mbarara, Ntungamo, Rukungiri, Kiboga, Kyankwanzi, Hoima, Mubende, Mityana, Rakai, Lwengo, Sembabule and Kalungu. The team that was oriented include: District Health Education officers, Religious leaders, Secretaries for Health and District Health Officers or their representatives.

#### **3.4.5 Status of the Effectiveness Conditions for the Uganda Reproductive Health Voucher Project (P114102)**

The conditions of effectiveness for the Uganda Reproductive Health Voucher Project (URHVP) were: (i) The Recipient has appointed the Voucher Management Agency; and (ii) The Recipient has adopted the Operations Manual. These were achieved in 2015. Implementation of the URHVP has now picked momentum. The Voucher Management Agent-Marie Stopes Uganda has set up offices in Western and Eastern Uganda and has completed selection of health facilities in Western Uganda. Indeed communities have started receiving services including deliveries. Selection of health facilities in Eastern Uganda is ongoing. BDO East Africa was hired to provide Independent Voucher Verification Services and has submitted the inception report.

#### **3.5.0 LEADERSHIP AND MANAGEMENT COMPONENT**

The main activities under this component include: a) reviewing structures of Regional Referral Hospitals and establishing of positions of health facility managers at District Hospitals, Health Centres IV-II; b) piloting the introduction of institutional performance contracts, result oriented management and client charters; c) establishment of e-recruitment, d) scholarships to managers of health facilities in leadership and hospital management, e) developing a hospital accreditation system; f) undertaking consultancies on: client satisfaction survey, communication strategy, waste management and prescription habits survey; developing strategic and institutional plans for health facilities; and g) communication and governance activities. The quarterly progress is as follows:

##### **3.5.1 Review structures of Regional Referral Hospitals and establish positions of health facility managers at District Hospitals, Health Centres IV-II**

The restructuring taskforce comprised of MoPS, HSC and MoH officials successfully completed this activity that covered all of the 13 Regional Referral Hospitals. There has, however, been delays in obtaining formal approval of the restructuring by MoPS. This will be followed up the Human Resource Department.



### **3.5.2 Undertake job evaluation processes to establish management positions at General Hospitals and Health Centers IV-II and finalize the development of organizational structures for the RRHs**

Job analysis exercise and development of the schemes of service for health facility managers from National to HC II was developed along with the creation positions of Medical Superintendent at General Hospitals Health Centres IV-II. Using a multi sectoral task force, the Schemes of Service for Health Facility Managers and new positions of Medical and Assistant Medical Superintendent at General Hospitals and HCIII-II were approved respectively by MoPS. MoPS issued a circular to District Local Governments to fill the vacancies. In some of the Local Governments there have been delays in effecting this instruction due to wage bill shortfalls.

### **3.5.3 Development of a Job bureau at the Health Service Commission**

M/S Smart Link Global (UG) Ltd awarded contract to develop the job bureau has completed the design, installation and testing of the systems together with the employer, implementing this activity 100%. A final presentation on the system was made to HSC Members and the Senior Management Team of MoH who approved the system. Both the HSC and the Senior Management Team of the MoH approved commencement of the full scale implementation of the e-recruitment system and it is now fully installed at the HSC.

### **3.5.4 Development of Client Charters**

The Ministry printed and distributed 100 copies of the client charters of each of the 14 Regional Referral Hospitals. Guidance notes on developing client charters and key messages on health service delivery, patient rights and responsibilities, provision of essential medicines and supplies were finalised and distributed to the District Health Management Team, and health facilities in 48 districts. Distribution of client charters was rolled out to the remaining 64 districts to complete this activity. Focal persons were identified to coordinate client charter related issues for each implementing site. Tools for monitoring operationalization of the client charter were also shared. The health facilities were requested to display the key messages appropriately and also to translate the same into the local languages using locally available resources

### **3.5.5 Undertake consultancies on client satisfaction, and pharmaceutical waste management**

The client satisfaction survey was approved by the Senior Management and findings are being used to inform the level of client satisfaction in health service delivery in the sector. For the pharmaceutical study, after realizing several challenges with working with a team of experts from different Government departments this activity was cancelled.

### **3.5.6 Communication and Publicity Activities**

One of the key challenges identified by the project was the need to address communication and public image concerns of the sector. This led to the establishment

of the communication sub component. The sub-component is mandated to disseminate information about the health sector and especially the progress of implementation of UHSSP. The component is charged with continuously updating the public with the aim of improving the sector's public image. The communication activities are undertaken under two key result areas: Ministry of Health Public Relations Office and Communication of Project activities and progress. The report below focuses on the communication activities undertaken for the project.

### **3.5.7 Development of a Communication Strategy for the Health Sector**

The final communication strategy was approved and is currently being implemented. The objective of the strategy is to increase public understanding, ownership of; and support for efforts to provide the best health care to Ugandans. The strategy focuses on four major strategies to improve the sector image. These are: media relations, internal communication; networking, partnership, advocacy and social mobilization. Effort is being made to implement all the key provisions of the strategy including recruitment of additional staff in the public relations and communications role.

### **3.5.8 Governance and Anti-Corruption Activities**

Implementation of the Governance and Anti-Corruption Action Plan is ongoing with most of the critical activities under implementation including client charters, user participation, conducting financial audits and engagement of Civil Society Organizations to strengthen citizen participation and engagement. Specific updates on client charters and result oriented management have been provided in the foregoing paragraphs. Renovation of health facilities is one of the main outputs of UHSSP. To improve transparency and accountability, extended site meetings are being held every month at each of health facilities that are undergoing renovation. The participants include: Hospital managers for which the Medical Superintendent is the chairperson of the site meetings; district leaders including: Local Council Executives, Local Government technocrats including the Chief Administrative Officers, Municipality/Town Council leaders, members of Hospital boards, office of the Resident District Commissioner, the contractor, supervision consultant and staff of the Ministry of Health. The site meetings have provided an opportunity to provide updates to all key stakeholders and particularly the hospital board members and local politicians who provide feedback to the community.

### **3.5.9 Environment and Social Impact Assessment**

During the monthly site meeting environmental and social safeguards are an agenda item and an update is provided by the contractor, the consultant, the Ministry of Health and all stakeholders provide feedback and actions are agreed upon and monitored by all stakeholders. In the site meetings, contractors are instructed to comply with the environmental management plans as stipulated in their contracts. From our regular monitoring visits and also the report of the consultant, it is confirmed that at all the sites there is enough site signage in respective areas for example on speed limits and falling debris among others. Regular site cleaning is also carried out with warning tape

around areas with limited access, steep slopes and sharp objects. At all sites, measures have been put in place to control noise and dust arising from construction works for example through hoarding off the sites. There are also adequate skips and bins on site to manage solid waste generated on the sites. Effort is also made to make sure that waste from the renovated health facilities (especially sewage lines) does not pollute water sources of surrounding communities. Contractors were instructed to seek authority to dispose hazardous waste to dumping areas.

At Mityana and Moyo Hospitals, the encroachment on site land was resolved. Regarding gender, the number of female workers on sites is increasing at sites that are progressing towards doing finishing works. At all the sites, sensitizations on HIV/AIDS, prevention of accidents on the site and waste disposal are held with the help of the health facility staff, the safety officers of the contractors and in some instances are also attended by the District/Municipal Environmental Health Officers. However, there are challenges with consistent and regular provision and use of protective wear to staff. On a regular basis contractors are reminded of their obligations to meet occupational health and safety standards as stipulated in their contract

**UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT(UHSSP)**  
**STATEMENT OF INCOME AND EXPENDITURE**  
**FOR THE PERIOD OF 12 MONTHS ENDED 30 JUNE 2016**

	Notes	Project Budget USD:(A)	Actual Income/Expenditure for 12 Months ended 30 June 2016 USD: (B)	Cumulative Income/Expenditure for period ended 30 June 2016 USD:(C)	Available Balance in USD (A-C)
<b>RECEIPTS</b>					
<b>Balance B/F from FY 2014/2015</b>			<b>26,538,300.06</b>		
Remittances from IDA	3(a)	130,000,000	13,067,349.29	109,101,953.75	20,898,046.25
Other Incomes	3(b)	-	-	126,090.00	
Direct Payment	3(c)	-	-	1,046,164.93	
Refund from Letters of Credit	3(d)	-	2,399,291.13	-	
<b>Total Income for the Year</b>			<b>42,004,940.48</b>	<b>110,274,208.68</b>	
<b>Less: EXPENDITURES</b>					
Project Preparatory Activities	4	349,360	0.00	345,657.61	3,702.39
Health Infrastructure Component	5	83,881,883	22,733,122.28	67,396,476.38	16,485,406.62
Human Resource Development & Management	6	4,168,714	589,863.72	3,625,012.00	543,702.00
Reproductive Health	7	30,000,000	9,616,554.09	23,631,622.46	6,368,377.54
Leadership and Management	8	3,220,000	275,744.30	1,803,681.44	1,416,318.56
Project Management	9	8,380,043	1,291,753.86	5,973,856.56	2,406,186.44
		130,000,000	<b>34,507,038.25</b>	<b>102,776,306.45</b>	27,223,693.55
<b>Surplus/(Deficit) of Income over Expenditure for the period</b>			<b>7,497,902.23</b>	<b>7,497,902.23</b>	

The notes and Accounting policies set out on 32 to 46 forms an integral part of the Statement of Receipts and Expenditure above for the Uganda Health Systems Strengthening Project for the period of 12 months ended 30 June 2016. Ministry of Health approved the Statement on 30/09/2016 and signed on its behalf by:

  
PERMANENT SECRETARY

  
PROJECT COORDINATOR

  
ASSISTANT COMMISSIONER/ACCOUNTS

**UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT(UHSSP)  
STATEMENT OF FUND BALANCE  
FOR THE PERIOD OF 12 MONTHS ENDED 30 JUNE 2016**

**CASH & BANK DETAILS**

	<i>Notes</i>	<b>Current Year Balance as at 30 June 2016</b>	<b>Cumulative Balance as at 30 June 2015</b>
Cash at Hand & Bank as at 30 June	<b>2</b>	<b>7,497,902.23</b>	26,538,300.06
		<b>7,497,902.23</b>	<b>26,538,300.06</b>

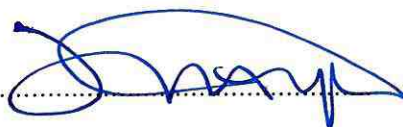
**INCOME & EXPENDITURE**

Total Cumulative Income		110,274,208.68	97,687,863.46
<i>Less:</i>			
Cumulative Expenditure		102,776,306.45	71,149,563.40
		<b>7,497,902.23</b>	<b>26,538,300.06</b>



ASSISTANT COMMISSIONER/ACCOUNTS  
MINISTRY OF HEALTH

  
PERMANENT SECRETARY  
MINISTRY OF HEALTH



PROJECT COORDINATOR-UHSSP  
MINISTRY OF HEALTH

## Notes to the Financial Statements

### 1.0 Accounting Entity

#### 1.1 Basis of Preparation

The Fund Accountability Statement has been prepared in accordance with the Cash Basis IPSAS Financial Reporting under Cash Basis of Accounting and presents the transactions for the 12 months period ended 30 June 2016.

#### 1.2 Reporting Entity

The Fund Accountability Statement is for The Uganda Health Systems Strengthening Project (UHSSP) being implemented under Long Term Institutional Arrangements (LTIA) in the Ministry of Health assigned a project number 1123.

#### 1.3 Payments to Third Parties

The Government benefits from goods and services purchased on its behalf by third parties. The mode of transaction is by Letters of Credit and Direct payment from The World bank

#### 1.4 Reporting Currency

The Reporting currency is US Dollars and the functional currency is UG Shillings.

#### 1.5 Bank Details

Project funds are maintained on a Bank of Uganda UHSSP specific account with 3 signatories that include Head Accounts, Project Coordinator and Permanent Secretary of Ministry of Health.

Bank : Bank of Uganda

Account No: 000140088400021

Nature of Account: US Dollars

Account No: 000140088000064

#### 1.6 Original and Approved Budget/ Work Plan

The approved budget was developed on a cash basis of accounting and same classification as the Fund Accountability Statement for a period of 5 years. However the project received a no cost extension of 23 months to execute the remaining activities

## **1.7 Cash and cash equivalents**

Cash and cash equivalents comprise cash at call on account in Bank of Uganda

## **1.9 Income from Bank Guarantee of Cooper Motors Ltd**

As a result of non-performance of the above Letters of Credit due to failure by the supplier to comply with contract specifications, the Project received Income worth USD: 126,090 as stipulated in the Contract between Ministry of Health and Cooper Motors Ltd.

## **2.0 Direct Payment**

During the Financial Year 2014/15, Ministry of Health Instructed World Bank to make a direct payment to UNOPS amounting to USD: 1,527,169 for the Procurement of 19 Ambulances. The consignment was accomplished and the Statement of Expenditure issued by UNOPS with a balance of USD: 481,004.07 that has been returned to World Bank during the Financial Year 2015/16. **See Note 3 (c)**

## **2.1 Refunds to the Designated Account**

The Project received funds from non-performed Letters of Credit in favor of Sino Africa Medicines and Equipment Limited and Simed International BV for the Supply of Medical Furniture and Equipment respectively. A total of USD: 2,399,291.13 was refunded to the Designated Account .**See Note 3 (d)**

## **2.2 Counterpart Funds**

The Project in the Financial Year 2015/16 was allocated to UShs: 269 Million has counterpart funds from Government of Uganda to the operationalization however only UShs: 141 Million was realized accounting for 52%. **See Note 10 Counterpart Funds**

## **2.3 Impairment of the Credit**

The approved Credit Amount was USD: 130 Million equivalent to XDR: 85.7 Million over a period of 60 months revised to 83 months ending 30 June 2017. Due to XDR currency exchange fluctuation against the United States Dollar, the Project realized an impairment amount of USD: 3.8 Million as at 30 June 2016.

**Cash at Hand & Bank**

	<b>Amount in USD as at 30 June 2016</b>	<b>Amount in USD as at 30 June 2015</b>
Reconciled Cash Book Balance as at 30 June 2016 (Designated Account)	7,155,144.04	26,244,542.80
Reconciled Cash Book Balance as at 30 June 2016 ( Operations Account)	342,758.19	293,757.26
	<b><u>7,497,902.23</u></b>	<b><u>26,538,300.06</u></b>

Note: See Annex 1 & 2-Bank Reconciliation Statement for the month of June 2016

**3(a) Remittances from IDA**

	<b>Project Budget USD:(A)</b>	<b>Actual Income Received for 12 Months ended 30 June 2016 USD:</b>	<b>Cumulative Income Received for period ended 30 June 2016 USD:(B)</b>	<b>Available Balance in USD C=(A-B)</b>
Approved Loan Amount	130,000,000			
Disbursement on 25- March-2011		-	433,281.00	
Disbursement on 06- June-2011		-	4,014,885.00	
Disbursement on 21- December-2011		-	4,960,620.00	
Disbursement on 20- June-2012		-	11,328,744.00	
Disbursement on 28 Feb 2013		-	20,733,870.00	
Disbursement on 09 December 2013		-	8,943,484.00	
Disbursement on 11 June 2014		-	20,041,261.82	
Disbursement on 20 Feb 2015		-	2,580,302.26	
Disbursement on 02 April 2015		-	22,998,156.38	



Disbursement on 22 Dec 2015	11,803,616.71	11,803,616.71	
Disbursement on 24 Mar 2016	1,263,732.58	1,263,732.58	
	<b>130,000,000</b>	<b>13,067,349.29</b>	<b>20,898,046.25</b>

**3(b) Other Receipts**

	<b>Actual Income Received for 12 Months ended 30 June 2016 USD:</b>	<b>Cumulative Income Received for period ended 30 June 2016 USD:</b>
Penalty Income received from Cooper Motors for non-performance for the Supply Ambulances	-	126,090.00
	-	<b>126,090.00</b>

**3(c) Direct Payment**

	<b>Actual Income Received for 12 Months ended 30 June 2016 USD:</b>	<b>Cumulative Income Received for period ended 30 June 2016 USD:</b>
Direct payment to UNOPS for the Supply of 19 Ambulances		1,527,169.00
Less: Refund from UNOPS to IDA during the FY 2015/16		481,004.07
	-	<b>1,046,164.93</b>

3(d) Refund from Letters of Credit

	<b>Actual Income Received for 12 Months ended 30 June 2016 USD:</b>	<b>Cumulative Income Received for period ended 30 June 2016 USD:</b>
Balance on Sino Africa Medical Equipment Letter of Credit on Lot 2	1,079,119.75	-
Balance on Sino Africa Medical Equipment Letter of Credit on Lot 4	444,088.50	-
Balance on Simed International BV Letter of Credit on Lot 1	876,082.88	-
	<b>2,399,291.13</b>	<b>-</b>

4.00	Project Preparatory Activities	Project Budget USD: (A)	Current Year Expenditure ended 30 June 2016 USD: (B)	Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)	Available Balance as at 30 June 2016 USD: (A-C)
4.10	Carry out Environmental and Social Impact Assessment (ESIA)	154,660		152,777.19	1,882.81
4.20	Carry out Inventory to determine Medical Equipment Need	22,750		22,486.27	263.73
4.30	Analyze Inventory List Aligned to Medical Equipment Policy	12,000		11,018.87	981.13
4.40	Development of Project Plan, Operation Manual & Base data	159,950		159,375.28	574.72
	<b>Total</b>	<b>349,360</b>	<b>-</b>	<b>345,657.61</b>	<b>3,702.39</b>

5.00	Health Component	Infrastructure	Project Budget USD: (A)	Current Year Expenditure ended 30 June 2016 USD: (B)	Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)	Available Balance as at 30 June 2016 USD: (A-C)
5.11	Development of Detailed Designs for 2 RRHs, 17 GHs, 27 HC		1,329,026	-	1,324,535.44	4,490.56
5.12	Procurement of Med Equip & Furniture not requiring Installation		3,500,000	682,384.51	3,123,681.14	376,318.86
5.13	Procurement of Med Equip & Furniture not requiring Installation		1,000,000	49,099.47	645,373.86	354,626.14
5.14	Procurement of Hospital Furniture		3,000,000	189,638.65	1,229,254.52	1,770,745.48
5.15	Commissioning of Ambulances for 2 RHH & 17 GHs		2,038,400	155,599.22	1,486,752.00	551,648.00
5.16	Procurement of Vehicles 47 Double cabins		1,382,400	-	1,385,112.16	(2,712.16)
5.17	Procurement of Vehicles 1 No. 14 seater Minibus		50,000	-	46,884.74	3,115.26
5.18	Mobile Workshops for Mubende and Moroto RHHs		170,000	-	120,772.89	49,227.11
5.19	Commissioning of Motor Cycles for 27 HCIVs		94,500	-	94,220.21	279.79
5.20	Mobile Workshops for Masaka and Jinja RHHs		162,000	56,947.35	59,669.80	102,330.20
5.21	Standard Operating Procedures for use of Ambulance		19,500	-	-	19,500.00
5.22	Workshops for Training & Disseminating of Standard Op		14,250	-	-	14,250.00
5.23	Supply and Installation of Computers & Printers		219,450	-	219,381.13	68.87
5.24	Supply and Installation of Photocopiers		207,000	12,081.57	206,515.16	484.84

5.25	Construction Supervision for 2 RRHs, 17 GHs	3,000,000	1,321,217.92	2,250,053.74	749,946.26
5.26	Civil Works Phase I: for 1RRH & 8 G.Hs	61,000,000	17,849,326.07	49,855,990.08	11,144,009.92
5.27	Medical Equip requiring Installation & Hospital Furniture	5,988,207	2,211,193.40	4,915,664.46	1,072,542.54
5.28	Hold 5 Regional Workshops to Orient Health Workers	126,000	-	-	126,000.00
5.29	Strengthen Inventory System in Facilities	39,130	-	38,877.81	252.19
5.30	Training of Paramedics and Ambulance Drivers	220,000	49,360.77	77,954.90	142,045.10
5.31	Setup and Manage a VOIP/E-communication Systems	150,000	139,974.56	144,217.14	5,782.86
5.32	Clear all the Procured Goods from Custom Bonds	150,000	16,298.79	150,026.81	(26.81)
5.33	Procure Saloon car	22,020	-	21,538.39	481.61
		<b>83,881,883</b>	<b>22,733,122.28</b>	<b>67,396,476.38</b>	<b>16,485,406.62</b>

6.00	Human Resource Development and Management	Project Budget USD: (A)	Current Year Expenditure ended 30 June 2016 USD: (B)	Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)	Available Balance as at 30 June 2016 USD: (A-C)
6.11	Build Capacity of the HRH Department thru Advisors	720,214	86,120.37	587,820.52	132,393.48
6.12	Roll out an Integrated HRH MIS linking the Center	541,500	131,502.14	480,708.39	60,791.61
6.13	Train Central Level Staff in HRH Policy, Planning	100,000	8,995.21	83,617.41	16,382.59
6.14	Strengthen Capacity for HRH in 19 Districts & Hospital	100,000	-	81,626.18	18,373.82
6.15	Support District Service Commissions to fill vacancy		-	-	-
6.16	Logistical Support to the 4 Professional Councils	98,000	32,685.00	90,864.52	7,135.48
6.17	Review & Disseminate Retention Schemes Implemented	84,000	-	827.02	83,172.98
6.18	Implement a Loan Scheme to train health workers	1,440,000	132,877.60	1,296,530.12	143,469.88
6.19	Scholarships/Loans for training of HWs	960,000	128,142.86	880,742.12	79,257.88
6.20	Provide basic teaching materials and aides	50,000	46,568.54	47,275.73	2,724.27
6.21	Provide startup funds to Professional Councils	75,000	22,972.00	74,999.99	0.01
		<b>4,168,714</b>	<b>589,863.72</b>	<b>3,625,012.00</b>	<b>543,702.00</b>

			<b>Current Year Expenditure ended 30 June 2016 USD: (B)</b>	<b>Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)</b>	<b>Available Balance as at 30 June 2016 USD: (A-C)</b>
7.00	<b>Reproductive Health</b>				
		<b>Project Budget USD: (A)</b>			
7.11	Procurement of Mama Kits	1,742,497	-	1,698,232.86	44,264.14
7.12	Procurement of EmoNC Medicines, Health supplies	3,674,786	305,456.75	3,664,022.53	10,763.47
7.13	Procure LTPM (IUDs & Implants) for Rural Health	6,705,132	581,923.66	6,661,416.84	43,715.16
7.14	Improve the Provision of Post-Abortion Care	273,000	27,038.23	135,738.77	137,261.23
7.15	Facility Maternal & Perinatal Death Audit Committee	104,923	24,181.74	64,282.56	40,640.44
7.16	Mentorship of H/W on Long-term Family Planning mtds	250,000	38,094.06	201,405.46	48,594.54
7.17	Technical Support Supervision (H/Q & DOH)	154,699	-	78,581.45	76,117.55
7.18	Registration of Mothers by the VHT	229,220	8,070.63	179,940.59	49,279.41
7.19	Mentorship of Members of Parliament	173,552	109,402.36	173,551.79	0.21
7.20	Logistics for Reproductive Health 2 M/V	63,158	-	62,647.92	510.08
7.21	Logistics for Reproductive Health 2 Desktops	4,296	-	-	4,296.00
7.22	Logistics for Reproductive Health 2 Laptops	4,210	-	-	4,210.00
7.23	Logistic for Reproductive Health office stationery	6,065	-	4,461.54	1,603.46
7.24	Procurement of Reproductive Health Advisor for RH	406,000	71,409.96	318,679.63	87,320.37
7.25	Piloting Output Based Aid (OBA)	3,000,000	1,139,435.73	1,157,561.01	1,842,438.99
7.26	Demand generation to increase uptake of RH services	441,000	170,883.68	245,691.84	195,308.16
7.27	Warehousing and Distribution of Commodities	900,000	191,139.88	583,998.16	316,001.84
7.28	Printing of protocols	120,000	-	36,002.10	83,997.90
7.30	Construction & Renovation of Maternity Units	5,070,422	1,108,919.00	2,188,606.00	2,881,816.00
7.31	Maintenance Contracts for EmoNC equipment	500,000	-	-	500,000.00
7.32	Procurement of additional mama kits	1,741,654	1,405,212.62	1,741,415.62	238.38

7.33	procurement of additional EmONC equipment	4,435,386	4,435,385.79	4,435,385.79	0.21
		<b>30,000,000</b>	<b>9,616,554.09</b>	<b>23,631,622.46</b>	<b>6,368,377.54</b>
8.00	<b>Leadership and Management</b>	<b>Project Budget USD: (A)</b>	<b>Current Year Expenditure ended 30 June 2016 USD: (B)</b>	<b>Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)</b>	<b>Available Balance as at 30 June 2016 USD: (A-C)</b>
8.11	Review sector L & M Capacity & develop Leadership	100,000	9,875.84	65,748.02	34,251.98
8.12	Train 6 MOH in Leadership and Management	140,000	-	120,012.96	19,987.04
8.13	Roll out Guidelines for Hospital & HCIV Planning &	248,000	4,725.31	78,119.50	169,880.50
8.14	Leadership & Management Monitoring and Mentoring	100,000	15,477.13	18,698.90	81,301.10
8.15	Develop and Pilot a Hospital accreditation System	100,000	71,312.00	86,737.28	13,262.72
8.16	Develop an Internship Policy to guide Placement	39,000	-	38,927.18	72.82
8.17	Implementation of a Master's Program in Hospital Mgt	500,000	-	472,346.90	27,653.10
8.18	Train 240 Health Workers in Short Term Courses	192,000	20,088.41	41,987.59	150,012.41
8.19	Train 60 Health Workers in Health Service Mgt	360,000	5,926.31	145,907.80	214,092.20
8.20	Train Staff in Logistic and Supply Chain Mgt (UMI)	150,000	-	-	150,000.00
8.21	Support to pharmacy division (2 M/Vehicles)	106,000	-	108,824.50	(2,824.50)
8.22	Procure 2 trucks for NMS to facilitate drug distribution	400,000	-	399,435.00	565.00
8.25	Install Logistics supply chain Mgt information equip	199,000	129,949.00	129,949.00	69,051.00
8.26	Train health leaders in project districts	279,000	3,650.37	14,948.08	264,051.92
8.27	Support supply chain monitoring & evaluation	190,000	14,739.93	72,354.85	117,645.15
8.28	Establish a system of medical waste disposal	117,000	-	9,683.88	107,316.12
		<b>3,220,000</b>	<b>275,744.30</b>	<b>1,803,681.44</b>	<b>1,416,318.56</b>

			<b>Current Year Expenditure ended 30 June 2016 USD: (B)</b>	<b>Cumulative Expenditure for the Period ended 30 June 2016 USD: (C)</b>	<b>Available Balance as at 30 June 2016 USD: (A-C)</b>
9.00	<b>Project Management</b>	<b>Project Budget USD: (A)</b>			
9.11	Launch of the UHSSP by the President	95,000	-	88,863.65	6,136.35
9.12	Procurement of M/ vehicles 9 Pickup trucks	315,000	34,132.96	307,242.15	7,757.85
9.13	Procurement of computers and laptops	20,000	3,748.22	19,913.77	86.23
9.14	Procure office stationery with printing/binding	130,000	20,455.16	125,427.21	4,572.79
9.15	Monitoring & Evaluation Specialist	504,400	85,418.90	427,677.48	76,722.52
9.16	Project Accountant	378,000	62,234.00	327,284.65	50,715.35
9.17	Procurement Specialist	540,500	85,422.60	431,536.37	108,963.63
9.18	Project officers	346,915	11,355.47	346,914.70	0.30
9.19	Communications specialist	299,031	11,211.56	299,030.91	0.09
9.20	Quantity Surveyor	376,500	74,996.88	326,051.46	50,448.54
9.21	Architect	376,500	76,357.37	327,541.39	48,958.61
9.22	Project Coordinator	287,373	15,765.84	287,373.15	(0.15)
9.23	Clerks of Works (4No.)	675,000	277,018.33	578,116.97	96,883.03
9.24	3 Drivers and Office Messenger	197,840	30,301.15	115,404.08	82,435.92
9.25	Procurement Assistant	195,000	34,282.96	110,385.45	84,614.55
9.26	Logistical support: Fuel for Technical Secretariat	190,000	7,848.48	7,848.48	182,151.52
9.28	Logistical : Per diems, transport & accommodation	298,633	19,129.86	133,276.50	165,356.50
9.29	Logistical: Int'l travel, training & per diems	325,500	9,400.00	172,271.39	153,228.61
9.30	Operating, communication costs & other allowances	240,250	11,578.40	126,184.04	114,065.96
9.31	Engraving & Branding Project Assets	28,000	4,390.89	12,309.74	15,690.26
9.32	Conduct mid/end term project evaluation	95,000	23,864.16	29,309.39	65,690.61
9.33	Conduct annual financial audits	150,000	43,840.08	87,620.45	62,379.55
9.34	Procure services of media houses & Print Supplements	290,000	35,948.04	175,319.08	114,680.92
9.36	Hire firm to carryout documentary	78,000	21,902.29	51,934.53	26,065.47
9.37	Procure 10 digital,2 video cameras & 4 recorders	15,000	8,068.10	10,526.97	4,473.03
9.38	Review & update MOH communication strategy	84,000	10,756.68	39,975.69	44,024.31
9.40	Develop and Implement a complaint Mgt system	240,000	-	1,193.36	238,806.64

9.41	Customize and Roll out of Client Charters	217,000	50,642.76	202,222.91	14,777.09
9.43	Establish a central job bureau(short term TA& L/S)	160,000	74,247.39	160,000.00	-
9.44	Quarterly field visits & data validation	494,500	36,223.99	213,182.18	281,317.82
9.45	Logistical support to M&E activities	50,000	27,249.51	45,216.35	4,783.65
9.46	Dissemination of reports to stakeholders	134,000	30,955.95	98,299.85	35,700.15
9.47	Conduct initial Client satisfaction survey (s)	150,000	1,059.34	89,776.73	60,223.27
9.48	Vehicle for M&E field activities	70,000	-	68,725.79	1,274.21
9.51	Printing and dissemination of the M&E Plan	110,000	9,959.77	9,959.77	100,040.23
9.52	Consultant for the Bi-annual UHSSP newsletter	100,000	4,259.92	52,107.28	47,892.72
9.53	Design, develop & set up a UHSSP website	23,000	8,196.09	8,196.09	14,803.91
9.54	Hire an Accounts Assistant	100,101	29,530.76	59,636.60	40,464.40
		<b>8,380,043</b>	<b>1,291,753.86</b>	<b>5,973,856.56</b>	<b>2,406,186.44</b>

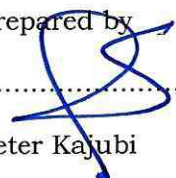
10.00	Counterpart Funds	Item	Approved Budget USHS:	Expenditure USHS:	Unreleased Funds USHS:
10.10	Allowances	221003	30,000,000	29,914,614	85,386
10.20	Books, Periodicals & Newspapers	221007	7,000,000	7,000,000	-
10.30	Travel inland	227001	140,000,000	60,272,000	79,728,000
10.40	Travel abroad	227002	15,000,000	15,000,000	-
10.50	Fuel, Lubricants & Oils	227004	48,000,000	-	48,000,000
10.60	Maintenance - Civil	228002	29,653,148	29,653,000	148
			<b>269,653,148</b>	<b>141,839,614</b>	<b>127,813,534</b>





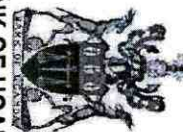
Annex.1

**UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT  
BANK RECONCILIATION STATEMENT  
FOR THE MONTH ENDED 30 JUNE 2016  
ACCOUNT NO: 000140088000064**

Details	Amount USD:	Amount USD:
<b>Bank Statement Balance As at 30 June 2016</b>		7,155,144.04
Less: Un-presented Transactions	_____	-
	=====	-
Add: Direct Credits		-
<b>Cash Book Balance</b>		<b>7,155,144.04</b>
Check!!!		(0.00)

Prepared by  
  
 .....  
 Peter Kajubi  
**Project Accountant**

Reviewed  
  
 .....  
 Mwambu Wycliffe  
**Assistant Commissioner /  
Accounts**



**BANK OF UGANDA**  
P. O. BOX No. 7120  
KAMPALA  
**Statement of Account**

Account	Currency	Customer Name	Account Title	From Date	To date	
000140088400021	USD	MINISTRY OF HEALTH	UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT	01-Jun-2016	30-Jun-2016	
Date	Reference	User Reference	Payment Details	Debit	Credit	Balance
02-Jun-2016	991FINT161540099	366727PT	OPENING BALANCE	0.00	8,957,937.89	8,957,937.89
08-Jun-2016	991FINT161600005	366728PT	EXCEL CONSTRUCTION LTD BANK OF AFRICA	566,540.00	0.00	8,391,397.89
08-Jun-2016	991FINT161600005	366729PT	TRF OF FUNDS TO NMS FRM MOH BANK OF UGANDA	62,885.00	0.00	8,328,512.89
08-Jun-2016	991FINT161600007	366729PT	ANDREW BALYEKU BARCLAYS	25,380.00	0.00	8,303,132.89
08-Jun-2016	991FINT161600008	366732PT	BDO EAST AFRICAN ADVISORY SERVICES LTD DFCU	15,439.00	0.00	8,287,693.89
16-Jun-2016	991FINT161680005	366733PT	UGANDA HEALTH MARKETINGS GROUP LTD STANDARD CHARTERED	169,461.00	0.00	8,118,232.89
16-Jun-2016	991FINT161680006	366734PT	SINOHYDRO CORPORATIONALIMITED EQUITY BANK	257,768.00	0.00	7,870,464.89
17-Jun-2016	991FINT161690061	366736PT	ARCH DESIGN LIMITED DFCU BANK	160,797.00	0.00	7,709,757.89
24-Jun-2016	991FINT161760006	366736PT	UGX OPERATIONS MINISTRY OF HEALTH	404,773.85	0.00	7,304,984.04
27-Jun-2016	991FINT161790005	366737PT	DENIS KIBERU AND OTHERSPYMT FOR SALARY FOR JUNE FOR UHSSP STAFF	19,891.00	0.00	7,285,093.04
			MANTRA TECHNOLOGIESLTD FOR SUPPLY OF LOCAL ARE NETWORKING EQUIPT	129,949.00	0.00	7,155,144.04
			CLOSING BALANCE	0.00	0.00	7,155,144.04

User: bnabachiwa

Signature \_\_\_\_\_

Note: Please quote your account number, all particulars and reference numbers on any queries regarding this statement. Any change of address, exception or error must be advised to the Bank within 14 days of the date of the statement otherwise the account will be presumed to be in order.  
: Minus sign in balance indicates Debit Balance.

\*\*\*\* End of Statement \*\*\*\*



Annex. 2

**UGANDA HEALTH SYSTEMS STRENGTHENING PROJECT  
BANK RECONCILIATION STATEMENT  
FOR THE MONTH 30 JUNE 2016  
ACCOUNT NO: 000140088000064**

Details	Amount USHS:	Amount USD:
<b>Bank Statement Balance As at 30 June 2016</b>	<b>1,124,461,353</b>	<b>342,758.19</b>
Less: Un-presented Transactions		-
Add: Direct Credits	-	-
<b>Cash Book Balance</b>	<b>1,124,461,353</b>	<b>342,758.19</b>
Check!!!	(0.00)	(0.00)

Prepared by

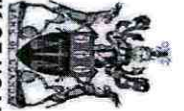
Peter Kajubi

**Project Accountant**

Reviewed

Mwambu Wycliffe  
**Assistant Commissioner /  
Accounts**

**BANK OF UGANDA**  
P. O. BOX No. 7120  
KAMPALA  
Statement of Account



Account	Currency	Customer Name	Account Title	From Date	To Date
000140089000064	UGX	MINISTRY OF HEALTH	HEALTH SYSTEMS STRENGTHENING PROJECT	01-Jun-2016	30-Jun-2016
					<b>Balance</b>
13-Jun-2016	991PCOE16165030E	OPENING BALANCE	0.00		422,092,467.00
13-Jun-2016	991PCOE16165030G	Chanel Luyiga 100862239-9442983 HSSP 10062016	1,125,000.00	0.00	420,967,467.00
13-Jun-2016	991PCOE16165030H	Ebook Aduro Michael 1000989344-9442984 HSSP 10062016	1,125,000.00	0.00	419,842,467.00
13-Jun-2016	991PCOE16165030I	Fredrick Samukula-9442986 HSSP 10062016	2,100,000.00	0.00	417,742,467.00
13-Jun-2016	991PCOE16165030J	Gregory Tumwine-9442987 HSSP 10062016	2,100,000.00	0.00	415,642,467.00
13-Jun-2016	991PCOE16165030K	Edward Kainaha-9442988 HSSP 10062016	2,100,000.00	0.00	413,542,467.00
13-Jun-2016	991PCOE16165030L	J.K. TJUMWESIGYE-9442985 HSSP 10062016	2,100,000.00	0.00	409,342,467.00
13-Jun-2016	991PCOE16165030M	WYCLIFFE MWAMBAU 13624-9442989 HSSP 10062016	2,100,000.00	0.00	407,242,467.00
13-Jun-2016	991PCOE16165030N	Kathubaba Peace-9443001 HSSP 10062016	2,100,000.00	0.00	403,042,467.00
13-Jun-2016	991PCOE16165030O	Peter Kajubi-9443002 HSSP 10062016	2,100,000.00	0.00	400,942,467.00
13-Jun-2016	991PCOE16165030P	John Ssebumba-9443003 HSSP 10062016	2,200,000.00	0.00	398,742,467.00
13-Jun-2016	991PCOE16165030Q	John Kolas Ombi-9443004 HSSP 10062016	2,200,000.00	0.00	387,542,467.00
13-Jun-2016	991PCOE16165030R	The New Vision Printing and Publish-9463650 HSSP 16062016	1,171,141,090.00	0.00	210,191,377.00
13-Jun-2016	991PCOE16165030T	Monitor Publications Limited-9463651 HSSP 16062016	2,100,000.00	0.00	208,091,377.00
13-Jun-2016	991PCOE16165030U	Mawonge Elizabeth 100096927-9463652 HSSP 16062016	4,640,000.00	0.00	203,451,377.00
13-Jun-2016	991PCOE16165030V	Ook Medical Tokyo 50083-9463653 HSSP 16062016	9,380,000.00	0.00	194,071,377.00
13-Jun-2016	991PCOE16165030W	Tunawane Irene 100096162-9463655 HSSP 16062016	4,640,000.00	0.00	189,431,377.00
13-Jun-2016	991PCOE16165030X	Mugasa Kinya Anthony-9463656 HSSP 16062016	1,716,400.00	0.00	172,014,977.00
13-Jun-2016	991PCOE16165030Y	WYCLIFFE MWAMBAU 13624-9463657 HSSP 16062016	4,640,000.00	0.00	167,534,977.00
13-Jun-2016	991PCOE16165030Z	Oryal Patrick-9463654 HSSP 16062016	4,640,000.00	0.00	162,894,977.00
17-Jun-2016	991PCOE16169071	Patrick Kaxoza-9463659 HSSP 16062016	47,773,800.00	0.00	115,121,177.00
17-Jun-2016	991PCOE16169072	John Ssebumba-9463659 HSSP 16062016	2,520,000.00	0.00	112,601,177.00
17-Jun-2016	991PCOE16169073	Grace Mwenda Zimukamba-9463661 HSSP 16062016	6,010,000.00	0.00	106,591,177.00
17-Jun-2016	991PCOE16169074	John Eudes Ssegendo-9463662 HSSP 16062016	8,198,000.00	0.00	98,393,177.00
17-Jun-2016	991PCOE16169075	The Observer Media Ltd-9463663 HSSP 16062016	2,183,852.00	0.00	96,210,125.00
17-Jun-2016	991PCOE16169076	Peter Kadu-9463660 HSSP 16062016	7,639,000.00	0.00	88,572,125.00
17-Jun-2016	991PCOE16169077	UGA OPERATIONS MINISTRY OF HEALTH	0.00	0.00	88,572,125.00
17-Jun-2016	991PCOE16169078	Wagon Motors (U) Limited-9628189 HSSP 21062016	4,955,815.00	0.00	1,455,372,125.00
17-Jun-2016	991PCOE16169079	The New Vision Printing and Publish-9628189 HSSP 21062016	2,200,000.00	0.00	1,430,516,310.00
22-Jun-2016	991PCOE16174019Y	5628189 HSSP 210	2,200,000.00	0.00	1,428,316,310.00

**BANK OF UGANDA**  
For DIRECTOR BANKING

22-Jun-2016	991PCOE1617401A2	9628190 HSSP 210	21062016	The New Vision Printing and Publish-9628190 HSSP 21062016	19,900,000.00	0.00	1,408,416,310.00
22-Jun-2016	991PCOE1617401AA	9628191 HSSP 210	21062016	Monitor Publications Limited-9628191 HSSP 21062016	2,100,000.00	0.00	1,406,316,310.00
22-Jun-2016	991PCOE1617401AG	9628192 HSSP 210	21062016	Monitor Publications Limited-9628192 HSSP 21062016	18,400,000.00	0.00	1,387,916,310.00
22-Jun-2016	991PCOE1617401AK	9628193 HSSP 210	21062016	Mf Document Solutions Ltd-9628193 HSSP 21062016	2,312,800.00	0.00	1,385,603,510.00
22-Jun-2016	991PCOE1617401AO	9628194 HSSP 210	21062016	Extrax Industrial Graphics Co. Ltd-9628194 HSSP 21062016	33,712,000.00	0.00	1,351,891,510.00
22-Jun-2016	991PCOE1617401AP	9628195 HSSP 210	21062016	Global Auto Engineers Ltd-9628195 HSSP 21062016	2,924,320.00	0.00	1,348,967,190.00
23-Jun-2016	991FIN161750649	991FIN161750649	24062016	9731933HSSP23062016 Uganda Revenue Authority	63,457,930.00	0.00	1,285,509,260.00
24-Jun-2016	991PCOE161761QZR	9731984 HSSP 230	23062016	Reuben Nsambo-9731984 HSSP 23062016	4,446,461.00	0.00	1,281,062,799.00
24-Jun-2016	991PCOE161761QZV	9731985 HSSP 230	23062016	Kalustate Peace-9731985 HSSP 23062016	1,348,183.00	0.00	1,279,714,616.00
24-Jun-2016	991PCOE161761QZX	9731986 HSSP 230	23062016	Patrick Katooza-9731986 HSSP 23062016	6,611,461.00	0.00	1,273,103,155.00
24-Jun-2016	991PCOE161761R00	9731987 HSSP 230	23062016	John Ssebulla-9731987 HSSP 23062016	4,446,461.00	0.00	1,268,656,694.00
24-Jun-2016	991PCOE161761R04	9731988 HSSP 230	23062016	Mateega Henry-9731988 HSSP 23062016	4,446,461.00	0.00	1,264,210,233.00
24-Jun-2016	991PCOE161761R09	9731989 HSSP 230	23062016	Samuel Lutu-9731989 HSSP 23062016	4,446,461.00	0.00	1,259,763,772.00
24-Jun-2016	991PCOE161761R0F	9731991 HSSP 230	23062016	Herbert Kyansime-9731990 HSSP 23062016	4,446,461.00	0.00	1,255,317,311.00
24-Jun-2016	991PCOE161761R0J	9731992 HSSP 230	23062016	Charles Vira-9731991 HSSP 23062016	4,446,461.00	0.00	1,250,870,850.00
24-Jun-2016	991PCOE161761R0O	9731994 HSSP 230	23062016	Seekalawa Robert Mutebi-9731992 HSSP 23062016	1,348,183.00	0.00	1,249,522,667.00
24-Jun-2016	991PCOE161761R0S	9731995 HSSP 230	23062016	Coleb Luyge 1008562329-9731994 HSSP 23062016	1,348,183.00	0.00	1,248,174,484.00
24-Jun-2016	991PCOE161761R0V	9731996 HSSP 230	23062016	Ebol Adior Michael 1008890344-9731995 HSSP 23062016	1,348,183.00	0.00	1,246,826,301.00
24-Jun-2016	991PCOE161761R0Z	9731997 HSSP 230	23062016	MUGNERI CHARLES-9731996 HSSP 23062016	4,446,461.00	0.00	1,242,379,840.00
24-Jun-2016	991PCOE161761R12	9731998 HSSP 230	23062016	Stephen Sekwanda-9731997 HSSP 23062016	4,446,461.00	0.00	1,237,933,379.00
24-Jun-2016	991FIN161780516	991FIN161780516	24062016	Elisa Oyo-9731998 HSSP 23062016	4,446,461.00	0.00	1,233,486,918.00
24-Jun-2016	991PCOE161790002	9790721 HSSP 240	24062016	9790739HSSP24062016 Uganda Revenue Authority	52,429,781.00	0.00	1,181,057,137.00
27-Jun-2016	991PCOE16179000P	9790722 HSSP 240	24062016	KAKUMBA MOSES 1005497333-9790721 HSSP 24062016	5,847,500.00	0.00	1,175,209,637.00
27-Jun-2016	991PCOE16179000U	9790723 HSSP 240	24062016	Coleb Luyge 1008562329-9790722 HSSP 24062016	1,350,000.00	0.00	1,173,859,637.00
27-Jun-2016	991PCOE16179000Z	9790724 HSSP 240	24062016	J.K. TJMMESIGYE-9790723 HSSP 24062016	4,497,500.00	0.00	1,169,362,137.00
27-Jun-2016	991PCOE161790013	9790725 HSSP 240	24062016	Katungole Francis 762732-9790724 HSSP 24062016	1,285,000.00	0.00	1,168,077,137.00
27-Jun-2016	991PCOE161790016	9790726 HSSP 240	24062016	Bannuye Keith-9790725 HSSP 24062016	1,746,800.00	0.00	1,166,330,337.00
27-Jun-2016	991PCOE16179001B	9790727 HSSP 240	24062016	Edward Kakaaba-9790726 HSSP 24062016	2,520,000.00	0.00	1,163,810,337.00
27-Jun-2016	991PCOE16179001F	9790728 HSSP 240	24062016	Philip Arthur Mukasa Sewankambo-9790727 HSSP 24062016	4,497,500.00	0.00	1,159,312,837.00
27-Jun-2016	991PCOE16179001K	9790729 HSSP 240	24062016	SESENTONGO JOSEPH MUKASA 15173-9790728 HSSP 24062016	1,350,000.00	0.00	1,157,962,837.00
27-Jun-2016	991PCOE16179001N	9790730 HSSP 240	24062016	Francis Wakabi-9790729 HSSP 24062016	2,520,000.00	0.00	1,155,442,837.00
27-Jun-2016	991PCOE16179001R	9790731 HSSP 240	24062016	WANDA S.S BALAYO 15371-9790730 HSSP 24062016	2,520,000.00	0.00	1,152,922,837.00
27-Jun-2016	991PCOE16179001Y	9790732 HSSP 240	24062016	MUGNERI CHARLES-9790731 HSSP 24062016	2,339,600.00	0.00	1,150,583,237.00
27-Jun-2016	991PCOE161790023	9790733 HSSP 240	24062016	Stephen Sekwanda-9790732 HSSP 24062016	3,000,400.00	0.00	1,147,582,837.00
27-Jun-2016	991PCOE161790028	9790734 HSSP 240	24062016	Reuben Nsambo-9790733 HSSP 24062016	2,578,800.00	0.00	1,145,004,037.00
27-Jun-2016	991PCOE16179002F	9790735 HSSP 240	24062016	Mateega Henry-9790734 HSSP 24062016	2,653,600.00	0.00	1,142,350,437.00
27-Jun-2016	991PCOE16179002K	9790736 HSSP 240	24062016	Samuel Lutu-9790735 HSSP 24062016	944,800.00	0.00	1,141,405,637.00
27-Jun-2016	991PCOE16179002Q	9790737 HSSP 240	24062016	Charles Vira-9790736 HSSP 24062016	822,400.00	0.00	1,140,583,237.00
27-Jun-2016	991PCOE16179002V	9790738 HSSP 240	24062016	Dennis Kiener-9790737 HSSP 24062016	2,520,000.00	0.00	1,138,063,237.00
27-Jun-2016	991FIN161790205	991FIN161790205	24062016	Grace Mwelex Zamulika-9790738 HSSP 24062016	2,520,000.00	0.00	1,135,543,237.00
27-Jun-2016	991FIN161790205	991FIN161790205	24062016	9796032HSSP24062016 Uganda Revenue Authority	11,081,884.00	0.00	1,124,461,353.00
				CLOSING BALANCE	0.00	0.00	1,124,461,353.00