



Sri Lanka: Primary Health Care System Strengthening Project (P163721)

SOUTH ASIA | Sri Lanka | Health, Nutrition & Population Global Practice |
IBRD/IDA | Investment Project Financing | FY 2018 | Seq No: 3 | ARCHIVED on 18-Aug-2019 | ISR38139 |

Implementing Agencies: Ministry of Health, Nutrition and Indigenous Medicine, Democratic Socialist Republic of Sri Lanka

Key Dates

Key Project Dates

Bank Approval Date: 27-Jun-2018

Effectiveness Date: 23-Jan-2019

Planned Mid Term Review Date: 17-May-2021

Actual Mid-Term Review Date: --

Original Closing Date: 31-Dec-2023

Revised Closing Date: 31-Dec-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to increase the utilization and quality of primary health care services, with an emphasis on detection and management of non-communicable diseases in high-risk population groups, in selected areas of the country.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Implementation of the PHC System Reorganization and Strengthening Strategies:(Cost \$4404.00 M)

Project Implementation Support and Innovation Grants:(Cost \$14.22 M)

Contingent Emergency Response Component

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial

Implementation Status and Key Decisions

The Ministry of Health met all disbursement linked results due to be completed prior to June 30, 2019, which provided the basic policy and operational guidance necessary for the PHC reorganization and strengthening activities supported, in part, by the Project. These included important policy decisions endorsing the Essential Service Package to be provided by primary health care facilities, the process of empaneling and registering the population to a specific primary health care provider, clinical protocols for quality non-communicable disease detection and management, and community engagement guidelines. Given this progress in the first year of project implementation, the project is rated as satisfactory.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● Substantial	● Substantial	● Substantial
Macroeconomic	● Moderate	● Moderate	● Moderate
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Substantial	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	● Moderate	● Moderate	● Moderate
Fiduciary	● Moderate	● Moderate	● Moderate
Environment and Social	● Low	● Low	● Low
Stakeholders	● Substantial	● Substantial	● Substantial
Other	--	--	--
Overall	● Substantial	● Substantial	● Substantial

Results

PDO Indicators by Objectives / Outcomes

Increase utilization of PHC services, particularly prevention/management of NCDs in high-risk groups				
▶Number of women at age 35 and at age 45 years who are screened for cervical cancer at a network of public health facilities (DLI 8) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	107,551.00	161,344.00	161,344.00	213,000.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	This reflects the number reported for calendar year 2018. The report for 2019 is not yet available.			
▶Percentage of screened adults with high risk for non-communicable diseases who are registered and actively followed-up at primary medical care institutions (DLI 9) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	29-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Information system to track this indicator is not yet available.			
▲Male (Percentage, Custom Breakdown)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Female (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	30-Dec-2022

Increase in the quality of PHC services, in selected areas of the country				
► The number of primary medical care institutions that have the required capabilities for providing comprehensive and quality care. (DLI 3) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Of the 5 capabilities defined in the indicator, the status is as follows: - Approximately 5% registered and screened adult population in the defined empaneled area for all 50 phase 1 target PMCIs - Operational definitions for essential training of MOs and Nurses, equipment, drugs and lab tests are pending - Quality supportive supervision visits have just started in all 50 phase 1 target PMCIs			

Intermediate Results Indicators by Components

Implementation of the PHC System Reorganization and Strengthening Strategies				
► MoH and Provinces endorse policies and standards for reorganizing PHC (DLI 1) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Policies and standards sufficient to guide PHC Reorganization do not exist	Same as baseline.	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation.	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation
Date	03-Sep-2018	28-Feb-2019	30-Jun-2019	30-Jun-2019
► MoH adopts and updates clinical protocols for selected health conditions (DLI 2) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No clinical protocols targeted for the PHC level exist for the defined tracer conditions	Same as baseline.	Package of protocols adopted for defined selected health conditions.	Package of protocols adopted for defined selected health conditions



Date	03-Sep-2018	28-Feb-2019	30-Jun-2019	23-Jun-2023
►Number of annual progress reviews on MoH Action Plan, including Project Results Indicators at the central MoH (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	03-Sep-2018	28-Feb-2019	30-Jun-2019	31-Dec-2022
Comments:	This is planned in the month of August by the Planning unit			
►Number of patient-friendly services provided on the basis of 4 types of services at the PMCIs (DLI 4) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Progress on the 4 types of patient friendly service is outlined below: - The list of tracer drugs to be given in blister yet to be defined. Some drugs are currently being issued in blister pack in all 50 phase 1 PMCIs. - PPP has not yet been established for pharmacy and lab services. - Online appointment systems are being encouraged in some PMCIs, but not yet established.			
►Percentage of Medical Officers (both Medical Officers of Health in the Public Health stream and Medical Officers at PMCIs) trained on essential service package on NCDs (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	01-Jul-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Distance learning program for MOs to be initiated by early October			
►Percentage of PMCIs with transport facilities for dispatching the samples for investigations to apex laboratories (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	5.00	55.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	These are available in all 50 phase 1 PMCIs			
►Percentage of PMCIs with capability for primary detection and management of dengue (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	55.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Status report on the same currently not available. To be taken from Dengue Control Unit, Ministry of Health			



▶Percentage of PMCIs providing a standard primary oral health care package (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	55.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	The PHC oral package has been included in the essential services package (ESP) and the DDG-DS has taken initiatives to achieve the target			
▶Percentages of PMCIs with basic emergency care facilities (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	0.00	0.00	50.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	30-Dec-2022
Comments:	Status report from DDG-MS II and provinces not yet available.			
▶Percentage of Medical Officer of Health areas offering mental health services in at least one PMCI (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	35.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Status report from D/Mental Health not yet available.			
▶Percentage of PMCIs with capability for TB screening and referral (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	45.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Status report D/TB control programme not yet available.			
▶Percentage of Medical Officer of Health areas with at least one PMCI providing routine nutrition counseling services, particularly for identified high-risk population, by qualified nutritionist (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	35.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Cadre approval is pending from the DMS. Status report from the D/Nutrition not yet available.			
▶Percentage of public sector schools implementing health promoting programs (health promoting schools) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	31.00	31.00	31.00	45.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	30-Dec-2022
Comments:	Status report from the D/FHB not yet available. Baseline value retained.			
►Percentage of food business operators inspected and classified as satisfactory according to the healthy food standard (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	51.00	51.00	51.00	75.00
Date	29-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Status report from the DDG-E&OH not yet available. Baseline value retained.			
►Number of PMCs that use personal health records to coordinate patient care over time and through the referral chain (DLI 5) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	50.00	550.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
►Number of PMCs connected to and using the Medical Supplies Management Information System (DLR 6.1) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Procurement procedures underway to extend the system.			
►Percentage of annual procurement by MSD that is less than or equal to defined performance benchmarks (DLR 6.3) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	50.00	50.00	70.00
Date	31-Dec-2016	31-Dec-2018	30-Jun-2019	31-Dec-2022
►The use of the urgent procurement procedure as a percent of total medical supplies procurement that is reduced from the established baseline (DLR 6.5) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
►Community Engagement Mechanism for health sector operational, including grievance redressal mechanism (DLI 7) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	There is no operational community engagement and grievance redressal mechanism	Same as baseline.	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCs.	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCs.
Date	03-Sep-2018	28-Feb-2019	30-Jun-2019	30-Jun-2023
►Number of PMCs with active community engagement committees (DLR 7.5) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	30-Dec-2022
Comments:	Initiatives have been taken to establish committees . Status is yet to be assessed after the piloting of the community engagement guideline in PMCs.			
►Adequate and timely release of treasury funds requested to health sector program (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	75.00	75.00	75.00	85.00
Date	31-Dec-2017	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	Baseline data has been retained.			

Project Implementation Support and Innovation Grants				
►Percentage of MoH and district training/capacity building plans developed and monitored (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2022
Comments:	<ul style="list-style-type: none"> - A consultant is to be hired to facilitate the development of capacity building plan. - 1 MoH and district level foreign capacity building programme on NCD was completed. 			
►Number of innovative subprojects supported, evaluated and disseminated (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	03-Sep-2018	31-Dec-2018	30-Jun-2019	31-Dec-2023
Comments:	1 innovation project has been awarded. 23 innovation projects were sent for independent review and are pending project review committee recommendations.			

Data on Financial Performance

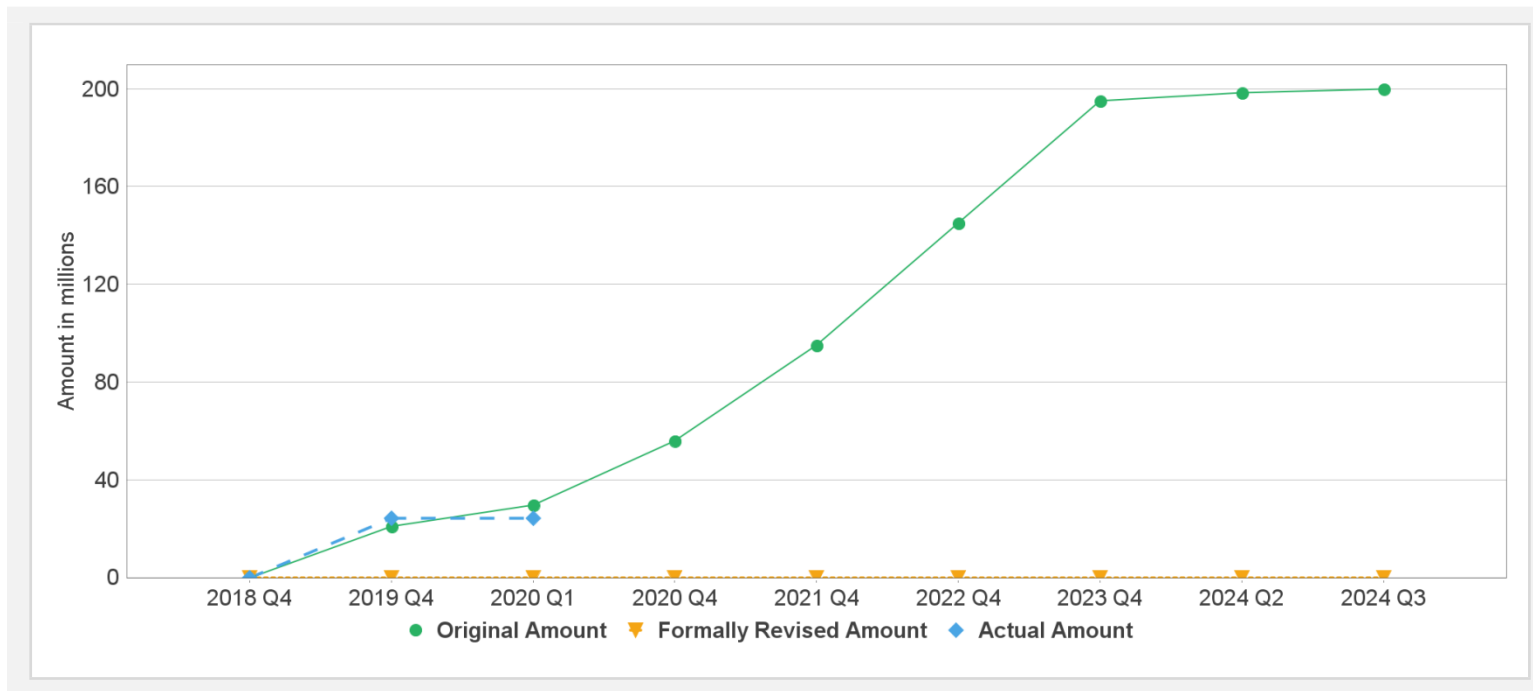
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P163721	IBRD-88780	Effective	USD	200.00	200.00	0.00	24.77	175.23	12%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P163721	IBRD-88780	Effective	27-Jun-2018	23-Jan-2019	23-Jan-2019	31-Dec-2023	31-Dec-2023

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)



There are no related projects.
