



Sierra Leone Safety Nets Project (P143588)

AFRICA WEST | Sierra Leone | Social Protection & Jobs Global Practice |
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 13 | ARCHIVED on 28-Jun-2021 | ISR46653 |

Implementing Agencies: National Commission for Social Action, Republic of Sierra Leone

Key Dates**Key Project Dates**

Bank Approval Date: 25-Mar-2014

Effectiveness Date: 29-Aug-2014

Planned Mid Term Review Date: 02-Oct-2017

Actual Mid-Term Review Date: 06-Nov-2017

Original Closing Date: 30-Sep-2017

Revised Closing Date: 30-Jun-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to establish the key building blocks for a basic national safety net system and to provide income support to extremely poor households in Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Development of Systems for Implementation of Social Safety Net Interventions:(Cost \$6.97 M)

Cash Transfers to Extremely Poor Households and Emergency Response:(Cost \$45.92 M)

Project Management and Capacity Building:(Cost \$8.42 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions

Since the inception of the SSN cash transfers in 2014, a total of 380,778 persons have benefited from the project; 92 percent of the household representatives are women. During the reporting period, COVID-19 SSN payments were delivered to 32,592 enrolled COVID-19 SSN beneficiaries. Following the successful implementation of the Emergency Cash Transfers (ECT) in Freetown, Bo, Kenema, Makeni, and Port Loko in launched in June 2020, the Second Phase of the ECT financed by the European Union initiated its implementation in Freetown on May 18, 2021. The targeting and payment of 36,000 informal sectors workers (Second Phase of the Emergency Cash Transfers) is facing some delays due to the shortage of cash in the country but is scheduled to be completed before the end of June 2021.

On Social Protection Coordination, the first partners workshop was conducted in March 2021 in Bo, which kickstarted the preparation of the SP implementation strategy and implementation work plan.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Macroeconomic	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Overall	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Results

PDO Indicators by Objectives / Outcomes

To establish the key building blocks for a basic national safety net system				
▶ Proportion of beneficiary households below the extreme poverty line (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	60.40	79.60	65.00
Date	28-Feb-2015	30-Dec-2020	18-Jun-2021	30-Jun-2023
▶ Proportion of payments delivered on time (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	95.40	39.10	39.10	75.00
Date	02-Oct-2015	10-Jun-2020	18-Jun-2021	30-Jun-2023



► Proportion of cash transfer component related grievances resolved within three months of being recorded in the GRM database (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	36.00	79.80	65.01	70.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023
Comments:				

To provide income support to extremely poor households in Sierra Leone				
► Beneficiaries of social safety net programs (Number, Corporate)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	196,332.00	380,778.00	572,718.00
Date	27-Mar-2014	30-Dec-2020	18-Jun-2021	30-Jun-2023
□ Beneficiaries of social safety net programs - Female (Number, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	98,166.00	190,389.00	286,359.00
□ Beneficiaries of Safety Nets programs - Unconditional cash transfers (number) (Number, Corporate Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	196,332.00	380,778.00	572,718.00
Date	27-Mar-2014	30-Dec-2020	18-Jun-2021	30-Jun-2023
► Beneficiaries with access to cash transfers for COVID-19 response from the contingency finance (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	29,000.00	29,000.00	65,000.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023

Overall Comments

The indicator "proportion of payments delivered on time" could not be calculated for this ISR because the payment service provider was yet to complete the reconciliation for the COVID-19 SSN payment across all 16 districts. The number 39.10 recorded under "Actual (Current)" is the latest data available because the portal requires a number to be recorded. Note that with regard to the GRM's PDO indicator, for Q1 2021 data, grievances were marked as resolved based on the resolution pathways in the project GRM although required data updates are yet to be affected in the project MIS. Many of these grievances fall under "missing data" whereby NaCSA has plans to revisit these beneficiaries to complete their missing data in July 2021. The number of beneficiaries with access to cash transfers for COVID-19 response from the contingency finance was drawn from NaCSA's administrative data; the payment service provider is still working with NaCSA on the MIS-level/final payment reconciliation.



Intermediate Results Indicators by Components

Development of Systems for Implementation of Social Safety Net Interventions				
► Proportion of beneficiaries enrolled following the SSN three-stage targeting procedure (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	90.00	91.00	95.00	95.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023
► Proportion of beneficiaries' representatives issued with photo identification (IDs) (Percentage) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N/A	N/A	71.00	90.00
Date	29-Mar-2019	10-Jun-2020	18-Jun-2021	30-Jun-2023
► Proportion of valid complaints registered in the GRM by ACC Call Center (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	100.00	20.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023
► Proportion of beneficiary data updates resolved within 90 days (Percentage) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N/A	0.00	N/A	75.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023
► Social Protection Registry for Integrated National Targeting (SPRINT) operationalized (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	SPRINT established	SPRINT established	SPRINT established	SPRINT operationalized
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023
► Implementation strategy of the Social Protection policy revised and launched (Yes/No) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	No	TBC	No	Yes
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023

Cash Transfers to Extremely Poor Households and Emergency Response

► Proportion of beneficiaries who receive cash transfer in the current payment period (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	91.00	92.00	92.00	95.00
Date	29-Mar-2019	10-Jun-2020	18-Jun-2021	30-Jun-2023

► Proportion of households with Persons with Disability (PWD) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	14.00	17.30	40.00	25.00
Date	29-Mar-2019	30-Dec-2020	18-Jun-2021	30-Jun-2023

► Proportion of beneficiaries receiving communication materials on the SSN behavioral change messages (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	65.00	60.00
Date	29-Mar-2019	10-Jun-2020	18-Jun-2021	30-Jun-2023

► Proportion of household representatives collecting the cash transfers who are women (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	92.00	92.30	83.08	85.00
Date	28-Feb-2015	10-Jun-2020	18-Jun-2021	30-Jun-2023

Overall Comments

The printing machine for the beneficiaries' ID (cards) broke down, and procurement process for repair is ongoing. The remaining beneficiaries will receive their ID cards at the next payment cycle. The data source for the "Proportion of valid complaints registered in the GRM by ACC Call Center" is the 515 call center's logbook. To date, the logbook only registers valid complaints. The mission advised to also register invalid complaints as that is the correct procedure, and that is needed to correctly calculate the indicator in the project results framework. While this indicator is recording 100% in this reporting period, subsequent reporting period may record lower than 100% with the inclusion of invalid complaints into the calculation. The proportion of beneficiaries who received cash transfer in the current payment period could not be calculated for this ISR because the payment service provider was yet to complete the reconciliation for the COVID-19 SSN payment across all 16 districts. The number 92.00 recorded under "Actual (Current)" is the latest data available because the portal requires a number to be recorded. On the 'data update' indicator, the mission learned that NaCSA has yet to conduct any data update/DU exercise (as per DU's scope in the Project Implementation Manual) for the newly enrolled COVID-19 SSN beneficiaries. During the last payment cycle (i.e. the first payment to the first cohort of the COVID-19 SSN beneficiaries), NaCSA staff presented the behavior change poster during payment events. The number reported for this indicator was calculated based on the number of districts receiving those posters on time for the payment events; three districts did not



receive the posters on time i.e. Bonthe, Tonkolili and Pujehun, totaling 11,267 beneficiaries. In the next reporting period, the tracking of this indicator would be the number of beneficiaries receiving a copy of the behavior change poster as "take-home poster". The proportion of women registered as primary household representatives for cash collection is reporting a cumulative number, calculated based on 92.3 percent proportion reported for the 30,453 beneficiary households at the point of exit in September 2019 and 74.5 percent proportion for the newly enrolled COVID-19 SSN beneficiaries (32,722 households) in July 2020.

Performance-Based Conditions

Data on Financial Performance

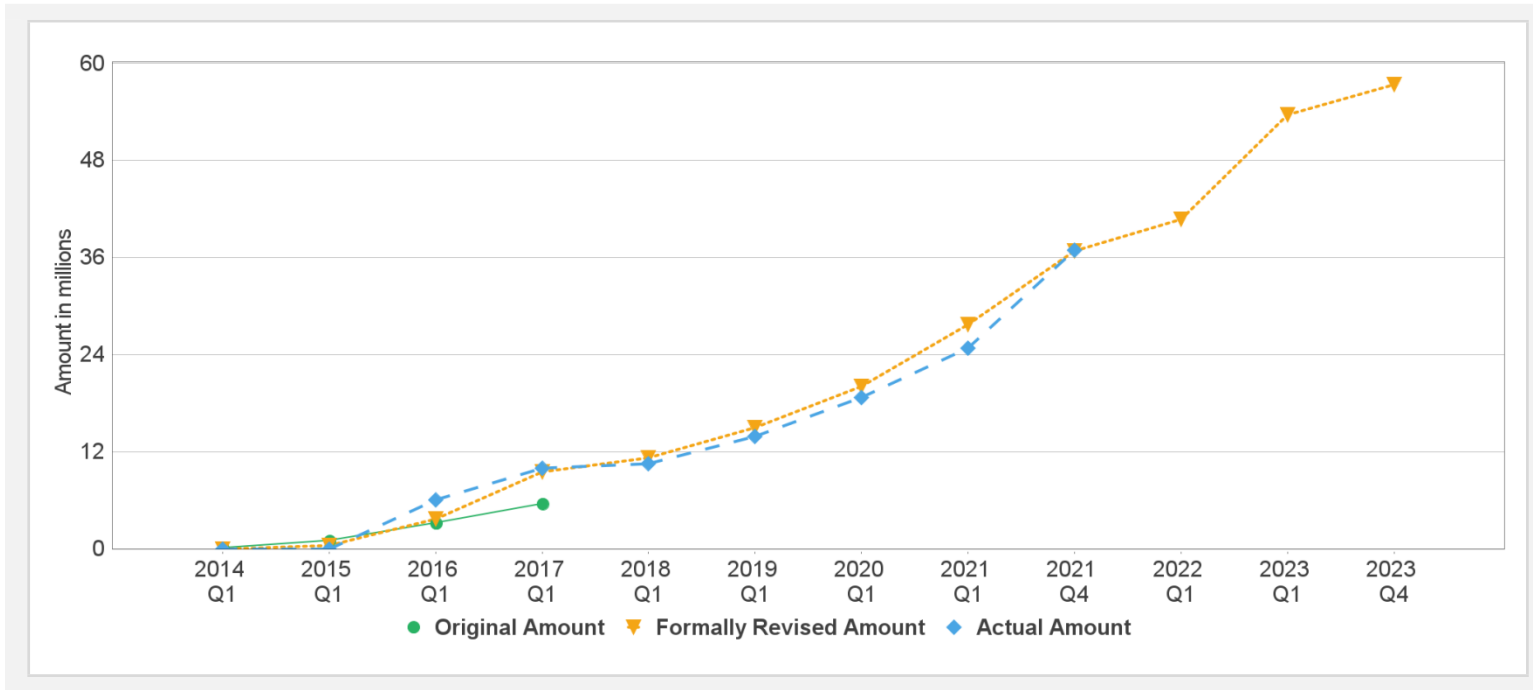
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P143588	IDA-D0920	Effective	USD	10.00	10.00	0.00	10.03	0.00	100%
P143588	IDA-D4900	Effective	USD	30.00	30.00	0.00	10.83	19.86	35%
P143588	IDA-H9250	Effective	USD	7.00	7.00	0.00	6.48	0.00	100%
P143588	TF-A0806	Closed	USD	4.30	4.30	0.00	4.30	0.00	100%
P143588	TF-B1670	Effective	USD	1.00	1.00	0.00	0.18	0.82	18%
P143588	TF-B4427	Effective	USD	5.68	5.68	0.00	5.14	0.48	92%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P143588	IDA-D0920	Effective	06-Aug-2015	18-Sep-2015	16-Dec-2015	30-Jun-2019	30-Jun-2023
P143588	IDA-D4900	Effective	01-Jul-2019	12-Sep-2019	10-Dec-2019	30-Jun-2023	30-Jun-2023
P143588	IDA-H9250	Effective	25-Mar-2014	14-Apr-2014	29-Aug-2014	30-Sep-2017	30-Jun-2023
P143588	TF-A0806	Closed	02-Sep-2015	18-Sep-2015	16-Dec-2015	30-Jun-2019	30-Jun-2019
P143588	TF-B1670	Effective	26-Nov-2019	07-Jan-2020	07-Jan-2020	30-Jun-2022	30-Jun-2022
P143588	TF-B4427	Effective	13-Jan-2021	13-Jan-2021	02-Feb-2021	30-Jun-2023	30-Jun-2023

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

Level 2 Approved on 08-Feb-2018 ,Level 2 Approved on 27-Mar-2019 ,Level 2 Approved on 05-Apr-2021

Related Project(s)

P154454-Social Safety Nets Additional Financing ,P167757-Sierra Leone SSN Project Second Additional Financing ,P174791-Third Additional Financing for the Sierra Leone Social Safety Net Project ,P174813-Third Additional Financing for the Sierra Leone Social Safety Net Project