



## Sri Lanka Strategic Cities Development Project (P130548)

SOUTH ASIA | Sri Lanka | Urban, Resilience and Land Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 15 | ARCHIVED on 23-Dec-2020 | ISR44559 |

Implementing Agencies: Democratic Socialist Republic of Sri Lanka, Ministry of Urban Development and Housing

## Key Dates

### Key Project Dates

Bank Approval Date: 05-May-2014

Effectiveness Date: 16-Oct-2014

Planned Mid Term Review Date: 07-May-2018

Actual Mid-Term Review Date: 07-May-2018

Original Closing Date: 31-Dec-2019

Revised Closing Date: 31-Dec-2021

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

Improve selected urban services and public urban spaces in the Participating City Regions of Sri Lanka.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

## Components Table

Name

Kandy City-region Urban Interventions:(Cost \$120.37 M)

Galle City-region Urban Interventions:(Cost \$26.53 M)

Implementation Support:(Cost \$8.00 M)

Component 4: Jaffna City Region Urban Interventions:(Cost \$47.10 M)

Component 5: Contingent Emergency Response Component

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> High

## Implementation Status and Key Decisions

**Kandy** - The targets of four of the six intermediate indicators in Kandy have been achieved. The remaining two indicators (length of underground and surface storm water drainage rehabilitated and roads rehabilitated) are expected to be achieved with the completion of all ongoing activities, estimated by August 2021.

**Galle** - The targets of four of the five indicators in Galle have not yet been achieved. These indicators will only be achieved with adjustments to the end targets.

**Jaffna** - Only the target of the indicator for public convenience has been achieved, with six toilets rehabilitated and improved. The targets of the remaining five of the six indicators need to be revised, as most of the planned activities will not be implemented due to the slow completion of the design.



## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> High
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> High
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> High
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Environment and Social	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Stakeholders	--	<input type="checkbox"/> High	<input type="checkbox"/> High
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> High

## Results

### PDO Indicators by Objectives / Outcomes

Improved urban services				
▶ Aggregate number of people benefiting from improved urban services in participating city regions (disaggregated by gender) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	400,896.00	402,396.00	570,000.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	Currently, 402,396 beneficiary have been reported out of 570,000 end target. This indicator will be fully achieved with the completion of: balance road work in Dharmasoka Mawatha, Moragoda Ela 0+1.85km, Kandy urban walkability, Tomlin Park, Jaffna pocket parks, and Jaffna pilot ponds.			
□ Percentage of female beneficiaries benefiting from improved basic services across all three cities (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	51.00	35.00	51.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021

<b>Increased urban public spaces</b>				
▶ New or rehabilitated urban public spaces in participating city regions (Square Meter(m2), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	13,839.00	23,703.00	100,000.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	<p>The total completed activities measured under this PDO indicators are: Arthurs Seat Viewing Desk (175 m2); George (Stage 2) (7500 m2). In total, 13,893 m2 have been completed out of 100,000 m2 end target.</p> <p>Ongoing activities to achieve the end target are on track, as follows: i) Kandy: Municipal Car Park Roof Top, Tomlin and 2, Dharmapala Park</p>			

**Overall Comments**

The 3 PDO indicators will be achieved following the completion of all ongoing activities.

**Intermediate Results Indicators by Components**

<b>Kandy City-region Urban Interventions</b>				
▶ 1.1 Number of silt traps implemented around Kandy Lake (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.00	5.00	5.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has been completed and has achieved its end target.			
▶ 1.2 Length of water transmission and distribution pipes replaced (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	13.50	13.50	13.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has been completed and has achieved its end target.			



<b>► 1.3 Length of Underground and surface storm water drainage rehabilitated (Kilometers, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.30	3.85	4.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	To date a total of 3.85km have been completed out of 4km end target. The remaining balance would be achieved after Balance work			
<b>► 1.4 Roads rehabilitated, Non-rural (Kilometers, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.30	2.00	9.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	Balance Road work of Dharmashoka Mw – 47% Completed. - Rectification of Structures and Incidentals on Katugastota -Madawala Road (B205) in Kandy for Safety Improvement (KD 52) -30% Completed - Rectification of Madawala- Digana (B256) Road section (CH 0+000 - 8+100 KM) in Kandy for safety Improvement (KD 53)- 26% Completed			
<b>► 1.5 Number of bus facilities constructed/ rehabilitated (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.00	3.00	3.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has achieved its end target.			
<b>► 1.6 Municipal infrastructure and maintenance program developed and adopted in Kandy City Region. (Yes/No, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has been achieved.			
<b>Galle City-region Urban Interventions</b>				
<b>► 2.1 Length of major canals and local drains improved under the project (Kilometers, Custom)</b>				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11.49	12.37	14.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	<p>To date, 11.5 km out of 17 km end target have been completed. These are: Moda Ela &amp; Cross drains 6.87km completed; Moragoda Ela 0.82km completed; Rectification work of Moragoda Ela awarded to SLLRDC and 16% completed; Moragoda Ela Pkg A 1.21km completed; Pkg B 1.71km completed; Pkg C- 0.87km completed and in progress.</p> <p>To achieve the end target, completion of Moragoda Ela will be crucial. To date, the first phase of Moragoda Ela is on track and will be completed by December 2020. Decision for the implementation of balance work of Moragoda Ela is currently under discussion between the PMU and SLLDC. The mission will monitor the progress of this discussion and will report in the next ISR expected in September 2020.</p>			
<b>►2.2 Number of bridges rehabilitated (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4.50	6.00	8.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	<p>A total of 6 bridges have been completed. Dediswatta and Milliduwa bridge will be completed before the project closing date. The end target has been revised to 8.</p>			
<b>►2.3 Length of new or rehabilitated streets with sidewalks (Kilometers, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	<p>This indicator will achieve its target following the completion of Rehabilitation of Galle Fort Rampart. The end target will only be achieved with the completion of Galle Fort Rampart. The end target has been revised to 2 km, as Havelock road was dropped at the Mid Term Review.</p>			
<b>►2.4 Length of new or rehabilitated ocean pathway (Kilometers, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.37	1.18	1.20
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	<p>This indicator will be achieved following the completion of Ocean Pathway - Phase 1 and Phase 2. The end target is revised to 1.2 km, as 2.1 km of activity was removed at the Mid Term Review.</p>			
<b>►2.5 Asset Management system with maintenance program for municipal infrastructure developed and adopted in Galle City Region (Yes/No, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes



Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has been achieved.			

#### Jaffna City Region Urban Interventions

##### ► 3.1 Roads rehabilitated, Non-rural (Kilometers, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	11.50	25.00
Date	10-Mar-2016	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	The achievement of this indicator will depend on the completion of the two ongoing rehabilitation of Ab21 and AB 31 road. The implementation of these two roads are on track with estimated completion date of October 2021.			

##### ► 3.2 Urban walkability enhancements (Square Meter(m2), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3,000.00
Date	05-May-2014	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	The achievement of this indicator depends on the completion of 2 pilot ponds, 3 pocket parks, Fort Surround park, and Old Kachcheri. During this mission, it was agreed that SCDP won't continue with the improvement of Sangkiliyan Park and other big parks planned in Jaffna, except Paasaiyoor Park. The end target revised to 3,000 m2. .			

##### ► 3.4 Length of storm water drainage reinstated (Kilometers, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.63	1.63	1.60
Date	10-Mar-2016	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	To date, 890 m Yamuna Road and 738 m Forest Lane Drainages reinstated. During this mission, it was agreed that Yamuna Road and Forest Lane Drainage reinstated will be the only 2 activities recorded for this indicator.			

##### ► 3.5 Number of public conveniences constructed or rehabilitated (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	6.00	6.00
Date	10-Mar-2016	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	This indicator has been achieved			



► 3.6 Completion of strategic plans/ studies in Public Transport and Traffic Management, Drainage and Spatial Development (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.00	3.00	5.00
Date	10-Mar-2016	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	To date, 3 out of 5 strategic plans have been completed. The other 2 are currently in progress and on track.			
► 3.7 Number of community consultative committees with at least one third of women representative, for pond related activities established as part of the project design and implementation (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	2.00	2.00
Date	10-Mar-2016	24-Mar-2020	30-Nov-2020	31-Dec-2021
Comments:	Two Ponds committee were formed in Theverir Kulam and Pilayar Kovil Kulam with more than 50% of women participation. SCDP will only implement 2 pilot ponds instead of 5. Therefore, this indicator has been revised to 2.			

### Overall Comments

Intermediate indicators in Kandy will be achieved before the Project closing date. Target indicators in Galle and Jaffna have been revised, following cancelation of some activities. There are some activities in Galle that were dropped during the Mid Term Review but were not captured in the ISR. One indicator in Jaffna has been removed, as the Project won't continue with designing and creating new bicycle lanes in Jaffna. This is due to outstanding delay of the urban mobility consultancy and design.

### Performance-Based Conditions

#### Data on Financial Performance

#### Disbursements (by loan)

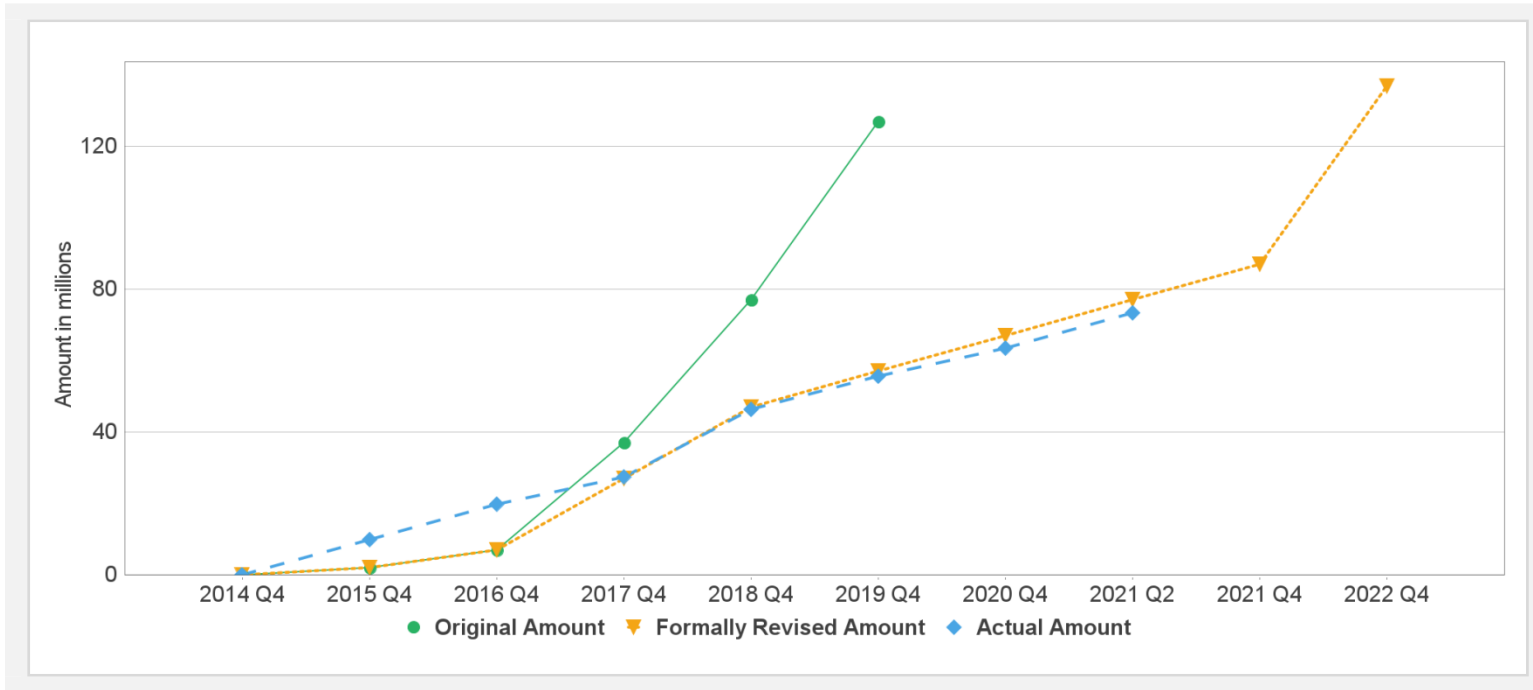
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P130548	IDA-54280	Effective	USD	147.00	82.00	65.00	63.30	4.34	94%
P130548	IDA-58000	Effective	USD	55.00	55.00	0.00	10.05	46.44	18%

#### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P130548	IDA-54280	Effective	05-May-2014	12-Sep-2014	16-Oct-2014	31-Dec-2019	31-Dec-2021
P130548	IDA-58000	Effective	27-May-2016	20-Jul-2016	19-Oct-2016	31-Dec-2021	31-Dec-2021



**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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**Restructuring History**

Level 2 Approved on 19-Jun-2018 ,Level 2 Approved on 07-Jun-2019 ,Level 2 Approved on 05-Apr-2020

**Related Project(s)**

P157427-Strategic Cities Development Project- Additional Financing