

**GOVERNMENT OF ISLAMIC REPUBLIC OF  
AFGHANISTAN**

**(MINISTRY OF FINANCE)**

**Procurement Plan**

For

**FISCAL PERFORMANCE IMPROVEMENT  
SUPPORT PROJECT (FSP)**

**(Period: First 18 months of the Project)**

**November 2017**

# PROCUREMENT PLAN

## A. General

### 1) Project information:

- a. **Country:** Afghanistan
- b. **Borrower:** Government of Afghanistan for Ministry of Finance.
- c. **Project Name:** Fiscal Performance Improvement Support Project (FSP);
- d. **Credit No.:** D2630-AF/TF0A6277; **Project ID:** 159655;
- e. **Project Implementing Agencies:** Ministry of Finance (MoF), National Procurement Authority (NPA) and Supreme Audit Office (SAO)

### 2) Bank's approval Date of the procurement Plan: [Original: November 19, 2017;]

### 3) Date of General Procurement Notice: Published on ..... in the Development Business.

### 4) Period covered by this procurement plan: From January 2018 to June 2019; The procurement plan will be updated at least annually or as required to reflect the actual Project implementation needs and improvements in institutional capacity. Project will be using World Bank's online procurement system called 'STEP' i.e. 'Systematic Tracking of Exchanges in Procurement' to prepare, update and revise the procurement plan at <https://step.worldbank.org/>. The Plan also includes procurements under the Retroactive Financing w.e.f. Nil for the preparatory phase of the project.

### 5) Applicable Guidelines of the World Bank:

- a. Procurement would be carried out in accordance with the World Bank's New Procurement Framework and Regulations for Projects After July 1, 2016 and "**Procurement Regulations for Borrowers 2016**" shall be applicable for all procurements under the project. As per requirement, a comprehensive Project Procurement Strategy for Development (PPSD) has been prepared by the Project. The project shall also be subject to the Bank's Anticorruption Guidelines, dated October 15, 2006, and revised in January 2011 and as of July 1, 2016.

### 6) Procurement management:

- a. **Project will be coordinated by the Ministry of Finance. There will be three Implementing Agencies (IAs), viz: Ministry of Finance (MoF), National Procurement Authority (NPA) and Supreme Audit Office (SAO). The procurement will be centralized within these IAs for their respective Directorates and Sub-Directorates. Performance Management Team (PMT) based at MoF will facilitate planning and implementation of the project.** PMT will also undertake procurement planning, monitoring, reporting, and coordination with the Bank as well as implementation of procurement risk mitigation plans among the Implementing Agencies.
- b. MoF through PMT will be responsible for ensuring compliance with the Bank's procurement regulations, and reporting to the World Bank in a timely manner. All IAs will have dedicated procurement staff conversant with Bank's procurement guidelines and experience of working in Bank-funded Projects.
- c. Standard Procurement Documents/ Request for Proposals documents as finalized by The World Bank and amended from time to time, shall be applicable for procurement.

### 7) E-Procurement: E-Procurement will not be used by the Implementing Agencies. Though as part of the ongoing Public Financial Management Reforms, NPA has already completed an assessment for establishing e-GP. The project envisages establishing the e-GP during the project period by using "commercially off the shelf" system and make it available for all ministries and departments.

- 8) **Record Keeping:** All records pertaining to the procurement, including bid notifications, register pertaining to sale and receipt of bids, bid opening minutes, Bid /Technical/Financial Evaluation Reports; and all correspondences pertaining to bid evaluation, communication sent to the World Bank in the process, bid securities (photocopies, if required to be released as per contract/bid), approval of invitation/evaluation of bids by all Implementing Agencies, minutes of meetings, etc. shall be retained by the concerned Implementing Agencies.
  - 9) **Disclosure of Procurement Plan:** The Procurement Plan would be shared with implementing departments, and would also be uploaded on the respective IA website. The Procurement Plan cleared by the World Bank will also be available online at <https://step.worldbank.org/> as well as in the World Bank's external web site.
  - 10) **Disclosure of Procurement Information:**
    - a. The following documents shall be disclosed on the Project website: (i) this version of the procurement plan and its subsequent updates, (ii) Request for Bids (RFB) for goods, works & non-consulting services for all open contracting, (iii) request for expression of interest (REOI) for selection/hiring of consulting services, (iv) list of contracts awarded, (v) shortlist of consultants, (vi) half yearly financial and physical progress report of all contracts, and (vii) compiled action taken report on the complaints received on a quarterly basis.
    - b. For all Prior review procurement (as per the thresholds given below), following details shall be sent to the Bank through **STEP**: (i) Request for Bids Notices for procurement of goods, works and non-consulting services, (ii) Request for Expression of Interest (REOI) for consulting services, (iii) contract award details of all procurement of goods and works using, (iv) contract award details of all consultancy services, and (v) contracts/purchase orders placed following SSS or CQS or DC procedures on a quarterly basis.
  - 11) **Complaint Handling Mechanism:** A Complaint Handling Mechanism to address procurement complaints received by the proposed Project will be put in place by each Implementing Agency. All Complaints will be recorded in the project MIS for tracking and monitoring system. Upon receipt of complaints, immediate action will be initiated to acknowledge the complaint and an auto-generated ID will be given to the complaint. The complaint will be redressed within a reasonable timeframe and intimated to the complainant. All complaints will be addressed at levels higher than the level at which the procurement process was undertaken or the decision was taken. Any complaint received will also be forwarded to the Bank for information, and the Bank would be kept informed after the complaint is redressed
  - 12) **Procurement Post Review:** All contracts not covered under prior review (refer table below) by the Bank will be subject to post review during Implementation Support Missions and/or special post review missions including missions by consultants hired by the Bank.
  - 13) **Contract Management:** The Procurement Cell or Unit of each Implementing Agency will also be responsible for providing contract management support. The team will be ably assisted by technical team under PMT, to provide overall implementation support and monitor all Goods and Consultancy contracts.
- B. Procurement Methods and related World Bank's review thresholds for Goods, Works, Non-Consulting Services and Consulting Services**
- 1) **Methods of Procurement & Related Thresholds and Prior Review Thresholds:** As per the Project Procurement Strategy for Development (PPSD) prepared by the project, the implementing agencies will primarily use Open National/International Approach for Goods, Works and Services with Standard Procurement Documents for RFB and RFP. RFQ will be used for small value and limited approach procurement. The project does not envisage using Initial Selection, BAFO, Competitive Dialogue and Negotiations.

2) Following table shows the approved Methods of Procurement & Related Thresholds and Prior Review Thresholds for the project:

**A. Goods and Non-Consulting Services**

Procurement Method	Threshold for Methods (US\$)	Comment
Open International (Goods)	200,000	Equivalent or more
Open National (Goods)	200,000	Equivalent or less
Open International (Non-Consulting Services)	200,000	Equivalent or more
Open National (Non-Consulting Services)	200,000	Equivalent or less
RFQ (Goods)	50,000	Equivalent or less
RFQ (Works)*	100,000	Equivalent or less

\*High value Works contract using Open National or International are not envisaged under the Project

**B. Consulting Services: Selection Methods and Thresholds**

Selection Method	Threshold	Comments
CQS for Firms	US\$300,000	equivalent or less
QCBS, QBS, FBS, LCS	Depending on the nature and complexity of assignment	

**C. Procurement Prior Review Threshold [USD Million]**

Type of Procurement	High Risk
Works (including turnkey, supply and installation of plant and equipment, and public-private partnership)	5
Goods, information technology (IT), and non-consulting services	1.5
Consultants: firms	0.5
Consultants: individuals <sup>a</sup>	0.2

Note: a. The above thresholds apply for consultants/advisors and not contracted staff.

3) The requirement for a prior or post review as specified above may change in consultation with the World Bank during implementation phase of the project. Based on the monitoring and reassessment of the risk, if necessary and appropriate, as determined by the Bank, the Bank may advise to revise the prior and/or post review requirements in the Procurement Plan.

4) **Procurement of Goods**

- a. The nature of the goods to be procured under the Project has been indicated in the Project Procurement Strategy for Development (PPSD). Procurement of Goods shall be done following procedures of the World Bank by using the Bank's Standard Procurement Documents.
- b. Other goods including IT equipment and software will be procured following ICB, NCB, shopping methods and using framework agreements. The Standard Procurement Documents of the Bank as agreed with The World Bank (as amended from time to time) for all procurement under NCB will be used.
- c. In the case of contracts subject to prior review, before granting / agreeing to (i) a material extension of the stipulated time for performance of a contract; or (ii) any substantial modification or waiver of the scope of services or other significant changes to the terms and conditions of such that the contract, including issuing; or (iii) any change variation order or orders under such contract amendment (except in cases of extreme urgency) which would in aggregate, singly or combined with all variation orders or amendments previously issued, increase the original contract

amount of the contract by more than 15% (fifteen percent); or (iii) the proposed termination of the original price contract, the Borrower shall seek Bank's no objection to the proposed extension, modification, or change order. A copy of all amendments to the contract shall be furnished to the World Bank for its record.

5) **For Civil Works and Supply & Installation packages, the following will apply [NOT APPLICABLE]**

- a. For the purpose of clearance of the procurement documents, the value of each slice will be considered:

If the estimated value of any slice of a package is more than US\$ 5 million, the bidding document for the entire package will be prior reviewed.

If the estimated value of each slice is less than US\$ 5 million, but the combined value of all the slices is more than US\$ 5 million, the bidding documents will not be prior reviewed. However, one sample bidding document will be agreed with the World Bank for each type of package and the bidding documents, including those under post review, will be prepared as per this agreed sample. The clauses which will need modifications will also be agreed with the Bank

- b. For the purpose of clearance of the recommendation for award, the following will considered:

If the estimated value of any of the slices in the package is US\$ 5 million or more, the entire package will be subject to prior review.

If the estimated value of each slice is less than US\$ 5 million but the value of any recommended contract is US\$ 5 million or more, the award recommendation and the evaluation report for the complete package of all the slices will be subject to prior review. For this purpose, Implementing Agency will forward a set of complete procurement documents and the evaluation report to the Bank for prior review.

If the estimated value of each slice is less than US\$ 5 million and the value of the recommended contract for each slice is also less than US\$ 5 million, but the aggregate value of contracts recommended for award to one bidder is US\$ 5 million or more, the award recommendation and the evaluation report for the complete package of all the slices will be subject to prior review. For this purpose, the implementing agency will forward a set of complete bidding documents and the evaluation report to the Bank for prior review.

6) **Procurement of Consulting Services**

- a. Applicable Methods of procurement: Quality and Cost Based Selection [QCBS]; Quality Based Selection [QBS]; Selection under a Fixed Budget [FBS]; Least Cost Selection [LCS]; Selection Based on Consultants Qualifications [CQS]; Direct Selection [SSS]; Selection of Individual Consultant as per Regulations.
- b. Terms of Reference (TOR): **All TORs for consultancy assignments will be subject to prior technical concurrence by Task Team Leader of the World Bank.**
- c. Prior Review requirements: In the case of contracts subject to prior review, before agreeing to: (i) an extension of the stipulated time for performance of a contract; (i) any substantial modification of the scope of services, substitutions of key experts, or other significant changes to the terms and conditions of the contract; or (iii) the proposed termination of the contract, the Borrower shall seek Bank's no objection. A copy of all amendments to the contract shall be furnished to the Bank for its record.
- d. In case of Prior Review Consultancy contracts, prior concurrence of the Bank will be applicable for the following: Request for Expression of Interest (REOI); Short List; Request for proposal (RFP) document and its amendments, if any; Minutes of pre-proposal

conference, if any, and if it leads to amendment to the RFP; Technical Evaluation Report prepared in the prescribed format of the Bank; Draft Contract Agreement along with Combined Evaluation report; Final Contract. All these will be required to be sent to Bank through STEP.

- e. **Short List:** Short List comprising entirely of national consultants: For contracts estimated to cost USD 100,000 or below per contract the short list of consultants under open national approach of procurement may comprise entirely of national consultants.
  - f. **Advertisement:** The Request for Expression of Interest for above USD 100,000 consultancy services will be published in UNDB and World Bank's external Website through the STEP.
  - g. **Post review assignments:** All other consultancy assignments not subject to prior review by the World Bank would be Post Reviewed by the Bank.
- 7) **National Procurement Arrangements:** In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the procurement documents agreed by the bank will be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in the [Procurement Law of the Islamic Republic of Afghanistan dated 27/06/13965 \(September 17, 2016\) published in the Official Gazette No.1223](#), such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations and the following conditions **Agreed Procedures for National Competitive Bidding:**

- I. Standard bidding documents approved by the Association shall be used.
- II. Invitations to bid shall be advertised in at least one (1) widely circulated national daily newspaper and bidding documents shall be made available to prospective bidders, at least twenty-eight (28) days prior to the deadline for the submission of bids.
- III. Bids shall not be invited on the basis of percentage premium or discount over the estimated cost.
- IV. Bidding documents shall be made available, by mail or in person, to all who are willing to pay the required fee.
- V. Foreign bidders shall not be precluded from bidding.
- VI. Qualification criteria (in case pre-qualifications were not carried out) shall be stated on the bidding documents, and if a registration process is required, a foreign firm determined to be the lowest evaluated bidder shall be given reasonable opportunity of registering, without any hindrance.
- VII. Bidders may deliver bids, at their option, either in person or by courier service or by mail.
- VIII. All bidders shall provide bid security or a bid security declaration form as indicated in the bidding documents. A bidder's bid security or the declaration form shall apply only to a specific bid.
- IX. Bids shall be opened in public in one place preferably immediately, but no later than one hour, after the deadline for submission of bids.
- X. Evaluation of bids shall be made in strict adherence to the criteria disclosed in the bidding documents, in a format, and within the specified period, agreed with the Association.
- XI. Bids shall not be rejected merely on the basis of a comparison with an official estimate without the prior concurrence of the Association.
- XII. Split award or lottery in award of contracts shall not be carried out. When two (2) or more bidders quote the same price, an investigation shall be made to determine any evidence of

collusion, following which: (A) if collusion is determined, the parties involved shall be disqualified and the award shall then be made to the next lowest evaluated and qualified bidder; and (B) if no evidence of collusion can be confirmed, then fresh bids shall be invited after receiving the concurrence of the Association;

- XIII. Contracts shall be awarded to the lowest evaluated bidders within the initial period of bid validity so that extensions are not necessary. Extension of bid validity may be sought only under exceptional circumstances.
- XIV. Extension of bid validity shall not be allowed without the prior concurrence of the Association (A) for the first request for extension if it is longer than four (4) weeks, and (B) for all subsequent requests for extensions irrespective of the period in case of prior review.
- XV. Negotiations shall not be allowed with the lowest evaluated or any other bidders.
- XVI. Re-bidding shall not be carried out without the Association's prior concurrence in case of prior review; and
- XVII. All contractors or suppliers shall provide performance security as indicated in the contract documents. A contractor's or a supplier's performance security shall apply to a specific contract under which it was furnished.

When other national procurement arrangements other than national open competitive procurement arrangements are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

- 8) **Leased Assets** as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables. *“Not Applicable”*
- 9) **Procurement of Second Hand Goods** as specified under paragraph 5.11 of the Procurement Regulations – is allowed for those contracts identified in the Procurement Plan tables *“Not Applicable”*
- 10) **Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (**Goods and Works**). *Specify for each*
  - Goods: *Not Applicable*
  - Works: *Not Applicable*
- 11) **Hands-on Expanded Implementation Support (HEIS)** as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations is Applicable. *“Not Applicable”*

*Procurement in Situations of Urgent Need of Assistance or Capacity Constraints apply for the project.*



















FPDPFSP/CS-061 / Consultancy firm for Custom Users Perception Survey	IDA / D2630	Component 2: Revenue Mobilization	Post	Consultant Qualification Selection	Open - National	20,000.00	0.00	Under Implementation	2019-01-01	2019-04-03	2019-01-22	2019-03-07							2019-04-06	2019-05-11	2019-11-07		
FPDPFSP/CS-144 / Web Development Consultant for MoF website	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Consultant Qualification Selection	Open - National	10,000.00	0.00	Canceled	2018-06-09		2018-06-30	2018-08-13							2018-09-12	2018-10-17	2019-04-15		
FPDPFSP/CS-070 / Hiring Consultancy Firm for carrying Scope Study and preparation of AEITI 6th Reconciliation Report (1395/1396)	IDA / D2630	Component 2: Revenue Mobilization	Post	Quality And Cost- Based Selection	Open - International	20,000.00	0.00	Canceled	2018-04-01		2018-04-22	2018-06-05		2018-07-03	2018-08-02				2018-09-06	2018-10-11	2019-10-11		
FPDPFSP/CS-150 / Hiring Consultancy Firm for carrying Scope Study and preparation of AEITI 6th Reconciliation Report (1395/1396)	IDA / D2630	Component 2: Revenue Mobilization	Post	Consultant Qualification Selection	Limited	111,000.00	109,943.00	Signed	2018-10-15	2018-10-28		2018-10-29	2018-11-17						2018-11-28	2018-12-10	2019-01-02	2018-12-31	2019-07-01
FPDPFSP/CS-067 / Consultancy firm for feasibility study of Afghan National Single Window & Trade Information Portal	IDA / D2630	Component 1: Budget as Tool for Development	Post	Quality And Cost- Based Selection	Open - International	300,000.00	0.00	Canceled	2018-07-01		2018-07-22	2018-09-04		2018-10-02	2018-11-01				2018-12-06	2019-01-10	2020-01-10		
FPDPFSP/CS-129 / Consultancy firm to carry out business process mapping, simplification, and re-engineering for MOF Administration	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Consultant Qualification Selection	Open - International	200,000.00	0.00	Canceled	2018-03-01		2018-03-22	2018-05-05							2018-06-04	2018-07-09	2019-01-05		
FPDPFSP/CS-008 / Consultancy firm for Strengthening Tax Audit Capacity	IDA / D2630	Component 2: Revenue Mobilization	Post	Quality And Cost- Based Selection	Open - International	200,000.00	0.00	Canceled	2018-06-15		2018-07-06	2018-08-19		2018-09-16	2018-10-16				2018-11-20	2018-12-25	2019-12-25		
FPDPFSP/CS-069 / Consultancy firm for Resolving Discrepancy of AEITI 4th and 5th Reconciliation Reports	IDA / D2630	Component 2: Revenue Mobilization	Post	Consultant Qualification Selection	Limited	15,000.00	0.00	Canceled	2018-03-01			2018-03-15							2018-04-14	2018-05-19	2018-11-15		
FPDPFSP/CS-071 / Consulting firm for developing IPSAS Framework (Developing Roadmap and Strategy for Implementation)	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Consultant Qualification Selection	Open - National	60,000.00	0.00	Canceled	2018-03-01		2018-03-22	2018-05-05							2018-06-04	2018-07-09	2019-01-05		
AF-MOF-FSP-117101-CS- QCBS-TREASURY / Public Sector Financial Management diploma qualification program	TF / A0277	Component 3: Treasury Management, Accountability, and Transparency	Prior	Quality And Cost- Based Selection	Open - International	950,000.00	0.00	Canceled	2019-08-01		2019-08-22	2019-10-05		2019-11-02	2019-12-02				2020-01-06	2020-02-10	2021-02-09		
AF-MOF-FSP-140055-CS- CQS / Consultancy Firm delivering Technical Assistance Services on SOEs Status Change	TF / A0277	Component 4: Institutional Capacity Building and Performance Management	Post	Consultant Qualification Selection	Open - International	300,000.00	0.00	Under Implementation	2019-10-14	2019-10-20	2019-11-04	2019-11-24	2019-12-18	2020-02-25					2020-01-17	2020-02-21	2020-08-19		
FPDPFSP/CS-078 / Consultancy services conducting Audit Training Program (ATP-III Program) in LMs	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Prior	Quality And Cost- Based Selection	Open - International	500,000.00	0.00	Canceled	2018-07-01		2018-07-22	2018-09-04		2018-10-02	2018-11-01				2018-12-06	2019-01-10	2020-01-10		



AF-MOF-FSP-106807-CS-CQS / Consultancy firm for Resolving Discrepancy of AETI 4th and 5th Reconciliation Reports	IDA / D2630	Component 2: Revenue Mobilization	Post	Consultant Qualification Selection	Limited		20,000.00	0.00	Canceled	2019-04-10	2019-07-07									2019-05-24	2019-06-28	2019-12-25					
AF-MOF-FSP-115802-CS-QCBS / Hiring consultancy firm to prepare 7th reconciliation report	IDA / D2630	Component 2: Revenue Mobilization	Post	Quality And Cost Based Selection	Open - International		100,000.00	0.00	Canceled	2019-05-25		2019-06-15	2019-07-29							2019-08-26	2019-09-25	2019-10-30	2019-12-04	2020-12-03			
AF-MOF-FSP-142386-CS-CQS (SOES & SOCS) / IFBS & QuickBooks Training program for capacity building of SOCs Directorate staff	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Consultant Qualification Selection	Limited		10,000.00	0.00	Canceled	2019-12-22	2020-02-05			2020-01-05								2020-02-04	2020-03-10	2020-09-06			
AF-MOF-FSP-136392-CS-QCBS-INTERNAL AUDIT / Consultancy services conducting Audit Training Program (ATP-III Program) in LMs	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Prior	Quality And Cost Based Selection	Open - International		500,000.00	0.00	Canceled	2019-10-05	2019-10-22	2019-10-26	2019-11-12	2019-12-09						2020-01-06	2020-02-05	2020-03-11	2020-04-15	2021-04-15			
AF-MOF-FSP-185974-CS-LCS REVENUE / Tax Payer Satisfaction Survey for Revenue	TF / A8277	Component 2: Revenue Mobilization	Post	Least Cost Selection	Open - National		27,000.00	0.00	Under Implementation	2020-08-26	2020-08-29	2020-09-16	2020-09-05	2020-10-30						2020-11-27	2020-12-27	2021-01-31	2021-03-07	2021-09-03			
AF-MOF-FSP-129402-CS-LCS - REVENUE / Tax Payer Satisfaction Survey for Revenue	TF / A8277	Component 2: Revenue Mobilization	Post	Least Cost Selection	Open - National		27,000.00	0.00	Canceled	2019-09-11	2019-09-13	2019-10-02		2019-11-15	2020-01-16					2019-12-13	2020-02-10	2020-01-12	2020-03-25	2020-02-16	2020-06-09	2020-03-22	2020-09-18
FPIDFSPCS-161 / International Consultant for Private Sector Development of NPPs	IDA / D2630	Component 1: Budget as Tool for Development	Post	Consultant Qualification Selection	Open - International		31,000.00	0.00	Canceled	2018-06-01		2018-06-22		2018-08-05								2018-09-04	2018-10-09	2019-04-07			
AF-MOF-FSP-142404-CS-CQS (HR) / Training program on HR Analytics	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Consultant Qualification Selection	Limited		15,000.00	0.00	Canceled	2019-12-22				2020-01-05								2020-02-04	2020-03-10	2020-09-06			
FPIDFSPCS-049 / TBD - International VAT Adviser for Revenue	IDA / D2630	Component 2: Revenue Mobilization	Post	Consultant Qualification Selection	Open - International		150,000.00	0.00	Canceled	2018-06-01	2020-03-16	2018-06-22	2018-09-02	2018-08-05								2018-09-04	2018-10-09	2019-04-07			
FPIDFSPCS-073 / Developing Sukuk Regulation	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Consultant Qualification Selection	Open - International		220,000.00	0.00	Canceled	2018-07-01		2018-07-22		2018-09-04								2018-10-04	2018-11-08	2019-05-07			

**INDIVIDUAL CONSULTANTS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion		
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	
FPIDFSPCS-004 / Macroeconomic Policy Adviser for MPPD	IDA / D2630	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open		120,000.00	0.00	Pending Implementation	2018-06-01		2018-07-20		2018-08-10		2018-09-14		2019-03-13		
FPIDFSPCS-045 / TBD International Audit Adviser for ARD	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		120,000.00	0.00	Under Implementation	2018-05-01	2018-08-13	2018-06-19		2018-07-10		2018-08-14		2019-02-10		

FP/FSP/CS-064 / International TA for Risk Management (Output base contract, six months with the possibility of extension)	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		120,000.00	0.00	Under Implementation	2018-07-01		2018-08-19		2018-09-09		2018-10-14		2019-04-12	
FP/FSP/CS-065 / International TA for PCA (Output base contract, six months with the possibility of extension)	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		120,000.00	0.00	Under Implementation	2018-07-01	2018-09-03	2018-08-19		2018-09-09		2018-10-14		2019-04-12	
FP/FSP/CS-066 / International TA Legal for Custom	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		120,000.00	0.00	Cancelled	2018-07-01		2018-08-19		2018-09-09		2018-10-14		2019-04-12	
FP/FSP/CS/SOE/116 / International Finance Adviser for SEDs	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open		72,000.00	0.00	Under Implementation	2018-06-01	2018-10-23	2018-07-20		2018-08-10		2018-09-14		2019-03-13	
FP/FSP/CS-156 / Lael Mohib (Strategic Communication Adviser)	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		91,500.00	115,960.00	Signed	2018-06-01		2018-06-11				2018-08-15	2018-07-01	2019-02-11	
FP/FSP/CS-158 / Sub-National Governance (Sofia) for DM Policy	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		92,000.00	93,750.00	Signed	2018-06-01		2018-06-11	2018-06-27			2018-08-15	2018-06-27	2019-02-11	
FP/FSP/CS-139 / Short Term Consultant for Geneva Ministerial Meeting & SOM (25 days only) With Specified Deliverables	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		5,000.00	5,309.45	Completed	2018-06-20	2018-12-01	2018-06-30	2019-03-06			2018-09-03	2019-03-24	2019-03-02	2019-07-14
FP/FSP/ARD/CS-046 / Hana Ulej International IT Expert Package (Bull-over Retroactive Financing only for Jan-Mar, 2018)	IDA / D2630	Component 2: Revenue Mobilization	Post	Direct Selection	Direct		54,000.00	0.00	Pending Implementation	2018-06-20		2018-06-30				2018-09-03		2019-03-02	
FP/FSP/ARD/CS-047 / Diana Kiteva International Legal Expert (Bull-over Retroactive Financing for 3 months only Jan-Mar, 2018)	IDA / D2630	Component 2: Revenue Mobilization	Post	Direct Selection	Direct		75,000.00	75,000.00	Completed	2018-06-20		2018-06-30				2018-09-03	2018-01-01	2019-03-02	2018-05-23
FP/FSP/TESEYCS-141 / Establishment of Bachelor program in Accounting at Kabul University	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct		150,000.00	148,774.00	Signed	2018-08-01	2018-08-16	2018-08-11				2018-10-15	2018-11-26	2019-04-13	
FP/FSP/CS-068 / ASYCUDA support and development (SP) involvement of UNCTAD (For 12 Months)	IDA / D2630	Component 2: Revenue Mobilization	Prior	Direct Selection	Direct		2,000,000.00	5,944,392.00	Signed	2018-07-21	2018-08-13	2018-07-31				2018-10-04	2018-11-11	2019-04-02	
FP/FSP/CS-140 / Macro-Economic Policy Adviser (Tjeerd Tim)	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		35,500.00	34,785.00	Completed	2018-10-01		2018-10-11				2018-12-15	2018-10-01	2019-06-13	2018-11-05
FP/FSP/TRYCS-076 / International Accounting & Reporting Adviser (Retroactive Financing July-Dec, 2018)	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct		132,528.00	132,528.00	Signed	2018-11-21		2018-12-01	2018-07-01			2019-02-04	2018-07-01	2019-08-03	

FPDFSP/TRYCS-075 / International Cash Management And Regulation Adviser (Retrospective Financing July-Dec, 2018)	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct		132,526.00	132,526.00	Signed	2018-11-21		2018-12-01			2019-02-04	2018-07-01	2019-06-03	
FPDFSP/CS-143 / International Economic Adviser to the President (Ajmal Ahmad). 1st July 2018 till 31th March 2019. Subject to Retrospective Financing	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		108,000.00	165,400.00	Signed	2018-12-04	2018-12-05	2018-12-10			2019-01-14	2018-06-30	2019-10-11	
FPDFSP/POLICYCS-010 / Technical Assistant for Afghanistan State and Resilience Building Contract (2018-2021) 80 working days	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		15,300.00	19,000.00	Completed	2019-01-05	2019-03-02	2019-01-15			2019-03-21	2018-12-22	2019-09-17	2019-04-06
FPDFSP/CS-154 / Consultancy firm for feasibility study of Afghan National Single Window & Trade Information Portal	IDA / D2630	Component 1: Budget as Tool for Development	Prior	Direct Selection	Direct		1,305,055.41	1,305,055.41	Completed	2019-02-05	2019-02-06	2019-02-15	2017-05-31		2019-04-21	2018-04-30	2019-10-18	2019-04-08
FPDFSP/PMT/CS-010 / Peer Reviewer for Assessment Report of 2018 and 2019 Planning.	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		15,000.00	0.00	Canceled	2019-01-15	2019-01-20	2019-01-25			2019-03-31		2019-09-27	
FPDFSP/CS-050 / TBD International HR Adviser	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		108,000.00	0.00	Canceled	2018-06-01		2018-07-20		2018-08-10	2018-09-14		2019-03-13	
FPDFSP/CS-044 / TBD International Resident Adviser for revenue	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		120,000.00	0.00	Canceled	2018-06-01		2018-07-20		2018-08-10	2018-09-14		2019-03-13	
FPDFSP/CS-048 / TBD - International System Auditor for Revenue	IDA / D2630	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		108,000.00	0.00	Canceled	2018-05-01		2018-07-01		2018-07-22	2018-06-26		2019-02-22	
FPDFSP/CS-046 / Blerat Ukaj - International IT Adviser	IDA / D2630	Component 2: Revenue Mobilization	Post	Direct Selection	Direct		150,000.00	0.00	Canceled	2018-06-01		2018-06-11			2018-06-15		2019-02-11	
FPDFSP/CS-122 / Hiring 1 International TA for Project Server management and implementation;	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open		120,000.00	0.00	Canceled	2018-07-01		2018-08-19		2018-09-09	2018-10-14		2019-04-12	
AF-MOF-FSP-109472-CS- CDS / Senior Economist for MFDPFSP (1st Feb to End April)	TF / A0277	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		10,000.00	10,000.00	Completed	2019-04-13	2019-11-30	2019-04-23	2019-01-30		2019-06-27	2019-02-01	2019-12-24	2019-05-08
AF-MOF-FSP-109890-CS- CDS / Senior Economist & PFM adviser for DM-Policy	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		45,600.00	45,600.00	Completed	2019-05-01	2019-05-11	2019-05-11			2019-07-15	2019-04-22	2020-01-11	2019-10-30
FPDFSP/CS-157 / Strategic Communications Advisor 1 (Lauren McColough )	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		80,300.00	0.00	Canceled	2018-10-01		2018-10-11			2018-12-15		2019-06-13	

FP/FSP/DM-FINANCECS-128 / International Strategic Communication Adviser for DM Finance	IDA / D2630	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open	55,000.00	0.00	Canceled	2018-09-15	2018-11-03	2018-11-24	2018-12-29	2019-06-27		
FP/FSP/CS-121 / Senior International Public Procurement Adviser- Anif Javid Rishi (Jan-Mar) only	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open	120,000.00	0.00	Canceled	2018-01-01	2018-02-19	2018-03-12	2018-04-16	2018-10-13		
FP/FSP/CS-077 / International Accounting Adviser for (CPA)	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct	48,000.00	0.00	Canceled	2018-05-22	2018-06-01		2018-08-05	2019-02-01		
FP/FSP/CS-128 / ITA Adviser for HRD	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open	120,000.00	0.00	Canceled	2018-08-01	2018-09-19	2018-10-10	2018-11-14	2019-05-13		
FP/FSP/CS-001 / FPM International Adviser to support revision of budget processes	IDA / D2630	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open	141,300.00	0.00	Canceled	2018-07-01	2018-08-19	2018-09-09	2018-10-14	2019-04-12		
AF-MOF-FSP-117099-CS-CQS-TREASURY / International Adviser for Developing Debt Management Strategy	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Individual Consultant Selection	Open	70,000.00	0.00	Canceled	2019-07-01	2019-08-19	2019-09-09	2019-10-14	2020-04-11		
AF-MOF-FSP-121620-CS-CQS-TREASURY / Public Financial Management consultant for Treasury 6 months deliverable based contract	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct	92,000.00	92,000.00	Signed	2019-09-11	2019-10-01	2019-09-21	2019-10-12	2019-11-25	2019-10-12	2020-05-23
AF-MOF-FSP-121619-CS-CQS-TREASURY / Public Financial Management consultant for Treasury 6 months deliverable based contract)	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct	76,000.00	76,000.00	Signed	2019-09-11	2019-10-01	2019-09-21	2019-10-12	2019-11-25	2019-10-12	2020-05-23
AF-MOF-FSP-135291-CS-INDV-PENSION / Public Pension Fund International Adviser	TF / A8277	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open	95,000.00	0.00	Under Implementation	2019-11-20	2019-10-22	2020-01-08	2020-01-29	2020-03-04	2020-08-31	
AF-MOF-FSP-135301-CS-CDS-REVENUE / International Audit Adviser for Revenue	TF / A8277	Component 2: Revenue Mobilization	Post	Direct Selection	Direct	95,000.00	129,480.00	Signed	2019-10-20	2019-10-22	2019-10-30	2019-12-19	2020-01-03	2020-01-27	2020-07-01
FP/FSP/CS/SOE-117 / International IT Adviser for SOEs	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open	72,000.00	0.00	Canceled	2018-06-01	2018-07-20	2018-08-10	2018-09-14	2019-03-13		
FP/FSP/CS-175 / Parliamentary Affairs Adviser	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open	40,200.00	0.00	Canceled	2019-03-17	2019-03-19	2019-05-05	2019-05-28	2019-06-30	2019-12-27	
AF-MOF-FSP-142182-CS-INDV-SOES / International Business Development Adviser	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open	80,000.00	0.00	Under Implementation	2019-11-20	2019-11-30	2020-01-08	2020-01-29	2020-03-04	2020-08-31	

AF-MOF-FSP-151142-CS-CDS / A Financial and Document Management Information System (FDMIS) accumulates financial data and then analyzes that data in order to allow to decision makers to make better and informed decisions. An ideal FDMIS is expected to collect and store informatio	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Prior	Direct Selection	Direct		600,000.00	0.00	Under Implementation	2020-01-21	2020-03-04	2020-01-31			2020-04-05	2020-10-02	
AF-MOF-FSP-150470-CS-CDS / Public Sector Financial Management Diploma Qualification program	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Prior	Direct Selection	Direct		661,881.00	0.00	Under Implementation	2020-01-21	2020-07-12	2020-01-31			2020-04-05	2020-10-02	
AF-MOF-FSP-164072-CS-INDV SOC / International Finance Adviser for SOCs	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open		72,000.00	0.00	Under Implementation	2020-03-21	2020-03-22	2020-05-09		2020-05-30	2020-07-04	2020-12-31	
AF-MOF-FSP-168516-CS-CDS / Short Term Consultant to Support the Deputy Ministry of Policy	TF / A8277	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct		60,000.00	48,568.69	Signed	2020-04-15	2020-04-13	2020-04-25	2020-04-16		2020-06-29	2020-05-04	2020-12-28
AF-MOF-FSP- MFPD183849-CS-CDS / The unit provides the crucial first step to the budget process: setting out the envelope and the resource availability.	TF / A8277	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		29,000.00	29,000.00	Signed	2020-07-12	2020-07-12	2020-07-22	2020-07-29		2020-09-25	2020-07-29	2021-03-24
AF-MOF-FSP-183855-CS-CDS / Sr. Policy Advisor to HE Minister of Finance	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		18,200.00	18,200.00	Signed	2020-07-12	2020-07-12	2020-07-22	2020-07-13		2020-09-25	2020-07-13	2021-03-24
AF-MOF-FSP-183856-CS-CDS / Senior Financial Advisor to HE Minister of Finance	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		18,200.00	21,000.00	Signed	2020-07-12	2020-07-12	2020-07-22	2020-08-04		2020-09-25	2020-07-13	2021-03-24
AF-MOF-FSP-183857-CS-CDS / Senior Parliamentary Advisor to HE Minister of Finance	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		18,200.00	0.00	Under Implementation	2020-07-12	2020-07-12	2020-07-22			2020-09-25	2021-03-24	
AF-MOF-FSP-183858-CS-CDS / Senior Governmental Enterprises Affairs Advisor to HE Minister of Finance	TF / A8277	Component 4: Institutional Capacity Building and Performance Management	Post	Direct Selection	Direct		18,200.00	0.00	Under Implementation	2020-07-12	2020-07-12	2020-07-22			2020-09-25	2021-03-24	
AF-MOF-FSP-188992-CS-CDS / Consultant for Geneva Conference	TF / A8277	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		35,000.00	0.00	Under Implementation	2020-08-30	2020-08-29	2020-09-09			2020-11-13	2021-05-12	
AF-MOF-FSP-188994-CS-CDS / Editor for Geneva Conference	TF / A8277	Component 1: Budget as Tool for Development	Prior	Direct Selection	Direct		15,000.00	0.00	Canceled	2020-08-30	2020-09-03	2020-09-09			2020-11-13	2021-05-12	
AF-MOF-FSP-188987-CS-INDV / International PIM development expert	TF / A8277	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open		120,000.00	0.00	Under Implementation	2020-09-05		2020-10-24		2020-11-14	2020-12-19	2021-06-17	
AF-MOF-FSP-188983-CS-INDV / International VAT Expert for Revenue	TF / A8277	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		130,000.00	0.00	Pending Implementation	2021-06-05		2021-07-24		2021-08-14	2021-09-18	2022-03-17	

AF-MOF-FSP-18895-CS-INDV / ARD / International Expert for Afghanistan Revenue Department [ARD] re-organization and modernization	TF / A8277	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		130,000.00	0.00	Pending Implementation	2020-09-05		2020-10-24	2020-11-14	2020-12-19	2021-06-17	
AF-MOF-FSP-18895-CS-INDV / International Legal Expert for ARD	TF / A8277	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		130,000.00	0.00	Pending Implementation	2020-09-05		2020-10-24	2020-11-14	2020-12-19	2021-06-17	
AF-MOF-FSP-188978-CS-INDV / International ICT Expert	TF / A8277	Component 2: Revenue Mobilization	Post	Individual Consultant Selection	Open		130,000.00	0.00	Pending Implementation	2020-09-05		2020-10-24	2020-11-14	2020-12-19	2021-06-17	
FPIDFSP/CS-003 / Value Added Tax Adviser for MFDP to thoroughly analyse revenue potential from the VAT implementation and its social impact analysis on the market and consumers.	IDA / D2630	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open		120,000.00	0.00	Canceled	2018-08-01		2018-09-19	2018-10-10	2018-11-14	2019-05-13	
FPIDFSP/CS-002 / Tax Policy Adviser to providing tax policy analysis and advice for MFDP	IDA / D2630	Component 1: Budget as Tool for Development	Post	Individual Consultant Selection	Open		120,000.00	0.00	Canceled	2018-07-01		2018-08-19	2018-09-09	2018-10-14	2019-04-12	
FPIDFSP/CS-160 / International PFM and Budget Reform Adviser (Vin)	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Prior	Direct Selection	Direct		283,733.00	0.00	Canceled	2018-07-01		2018-07-11		2018-09-14	2019-03-13	
FPIDFSP/CS-159 / International PFM and Budget Reform Adviser (Andrew)	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Prior	Direct Selection	Direct		287,733.00	0.00	Canceled	2018-07-01		2018-07-11		2018-09-14	2019-03-13	
FPIDFSP/CS-006 / Adviser for the High Council on Poverty and Service Delivery	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		91,000.00	0.00	Canceled	2018-06-01		2018-06-11		2018-08-15	2019-02-11	
FPIDFSP/CS-072 / Training of F4 and F9 (Justification Provided in Folder)	IDA / D2630	Component 3: Treasury Management, Accountability, and Transparency	Post	Direct Selection	Direct		30,000.00	0.00	Canceled	2018-04-01		2018-04-11		2018-06-15	2018-12-12	
FPIDFSP/CS-130 / International Reform Planning and Implementation adviser	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open		100,000.00	0.00	Canceled	2018-09-01		2018-10-20	2018-11-10	2018-12-15	2019-06-13	
FPIDFSP/CS-132 / International Reform Planning and Implementation adviser	IDA / D2630	Component 4: Institutional Capacity Building and Performance Management	Post	Individual Consultant Selection	Open		100,000.00	0.00	Canceled	2018-09-01		2018-10-07	2018-10-28	2018-12-02	2019-05-31	
FPIDFSP/CS-047 / Diana Kieva - International Legal Adviser	IDA / D2630	Component 2: Revenue Mobilization	Prior	Direct Selection	Direct		250,000.00	0.00	Canceled	2018-05-01	2018-09-03	2018-05-11	2019-07-04		2018-07-15	2019-01-11
FPIDFSP/CS-079 / PFM International Advisor to support revision of budget processes	IDA / D2630	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		141,300.00	0.00	Canceled	2018-07-01		2018-07-11		2018-09-14	2019-03-13	
AF-MOF-FSP-192863-CS-CDS / Editor for Geneva Conference	TF / A8277	Component 1: Budget as Tool for Development	Post	Direct Selection	Direct		15,000.00	0.00	Pending Implementation	2020-09-12		2020-09-22		2020-11-26	2021-05-25	