



## The Gambia COVID-19 Preparedness and Response Project (P173798)

AFRICA WEST | Gambia, The | Health, Nutrition & Population Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 2 | ARCHIVED on 25-Mar-2021 | ISR46065 |

Implementing Agencies: Ministry of Health, The Gambia

### Key Dates

#### Key Project Dates

Bank Approval Date: 02-Apr-2020

Effectiveness Date: 03-Apr-2020

Planned Mid Term Review Date: 12-Nov-2021

Actual Mid-Term Review Date:

Original Closing Date: 31-Mar-2022

Revised Closing Date: 31-Mar-2022

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To prevent, detect and respond to the threat posed by COVID-19 and strengthen national system for public health preparedness

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components Table

Name
Component 1: Emergency COVID-19 Response:(Cost \$4.23 M)
Component 2: Strengthening Multi-sector, National Institutions and Platforms for Policy Development and Coordination of Prevention and Preparedness using One Health approach.:(Cost \$0.60 M)
Component 3: Supporting National and Sub-national, Prevention and Preparedness:(Cost \$5.71 M)
Component 4: Implementation Management and Monitoring and Evaluation:(Cost \$0.40 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

### Implementation Status and Key Decisions

**The progress towards the Project Development Objective and overall implementation are rated Satisfactory** As of March 22, 2021, disbursements amount to US\$9.47 million (94 percent of commitments). Further, the AF of US\$0.94 million from the PEF, which was approved on December 18, 2020, to finance the scale-up of selected activities such as procurement of laboratory equipment is expected to be fully disbursed by March 31, 2021.

#### Results achieved so far include:

- a. In April 2020, when there was an acute global shortage of COVID-19 medical equipment and supplies, including in the United States and Europe, the World Bank supported the MOH in procuring critical medical equipment and supplies. These included the following: 10 high-quality, well-equipped ambulances for intensive care and critical life-saving medical equipment and supplies including 60 intensive care unit beds, 600,000 surgical masks, 1.2 million gloves, 5,000 oxygen masks, four ultrasound machines, 20,000 face shields, 25,000 units of



personal protective equipment (PPE, coverall), 30,000 respirators (N95), 205 oxygen flowmeters, three digital 4D color ultrasound machines, four ultrasound scanners, and 100 non-touch thermometers.

- b. A state-of-the-art health care waste treatment machine, AMB Ecosteryl 250 ([www.ecosteryl.com](http://www.ecosteryl.com)), was delivered in July 2020 and one AMB Ecosteryl 75 plus was delivered in December 2020.
- c. The project procured six pickup trucks and 18 motorcycles to facilitate contact tracing and response.
- d. The 1025 toll-free call center has been enhanced, and a media monitoring and public information center has been established. This is being used for scaling up the current grievance redress mechanism (GRM) and establishing a model that will be efficient, robust, and sustainable during and post COVID-19.
- e. The project is supporting risk communication and community engagement. For instance, during July 25–26, 2020, the project supported the orientation of all district chiefs in-country on COVID-19, conducted by the Risk Communication and Community Engagement subcommittee of the NHEC. The aim was to sensitize the chiefs on WHO/MOH guidelines and safety measures on COVID-19 awareness and prevention. The chiefs were commissioned to go back to their various communities and hold step-down trainings on their orientation session.
- f. The project supported the renovation of the Ndemban Clinic (which has not been used in years) and is now functional as a COVID-19 treatment center. The GoTG signed an agreement with the United Nations Development Programme for the project to finance the renovation.

International (IDOM) and local (GAP Consultants) consulting firms have completed the architectural design and are finalizing the bills of quantities for the proposed Emergency treatment centre, MOH, Farato, comprising a) National Emergency Treatment Centre Intensive Care Unit (20 beds), b) the National Emergency Observation and Treatment Centre General Ward (84 beds), c) the National Public Health Laboratory and Training Center and d) Conference Centre (100 seat). The National Blood Transfusion Centre, which is part of the Emergency treatment centre, MOH, Farato, is financed under The Gambia Essential Health Services Strengthening Project (P173287).

### MPA Program Development Objective

The Program Development Objective is to prevent, detect and respond to the threat posed by COVID-19 and strengthen national systems for public health preparedness

### Multiphase Programmatic Approach (MPA) Status

Sustained efforts continue to be made to advance the implementation of the MPA-funded projects. As of December 14, 2020, 83 MPA-projects have been approved providing a total commitment of US\$4.14 billion. In addition, 12 PEF funded projects have been approved to complement the COVID response. Disbursements have continued to increase at a rapid pace. Twenty-four (24) country projects or 29% of projects approved have reached 70-100% disbursements. The projects benefit around 3.7 billion people or 50% of the global population. Of the 83 approved projects: (i) 32 are in Africa – 11 in AFE and 21 in AFW; (ii) 11 in East Asia; (iii) 12 in Europe and Central Asia; (iv) 12 in Latin America and the Caribbean; (v) 7 in Middle East and North Africa; and (vi) 9 in South Asia. Seventy (70) projects are disbursing. Total disbursements as of December 14, 2020 under these projects amount to US\$1.76 billion or 43% of overall commitments (a 7% increase in the past month). In addition, \$465 million have been committed undersigned contracts with UNICEF and Bank Facilitated Procurement (BFP), bringing to 53% actual disbursements and committed amounts. Streamlined procedures, delegated approval coupled with flexible project design and intensified efforts across the Bank have contributed to the progress. Implementation faces significant challenges as some countries are still under different levels of lockdown or mobility restrictions and counterparts and Bank teams are operating from home. This creates connectivity challenges. Notwithstanding challenges, the MPA is on track to achieving its PDO – to prevent, detect and respond to the threat posed by COVID-19 and strengthen national systems for public health preparedness. The significant level of disbursements in just nine months attest to the strong implementation of the Bank response thanks to the commitment of counterparts supported by country teams.

### Risks

#### Systematic Operations Risk-rating Tool



Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	High	Moderate	Substantial
Macroeconomic	Substantial	Moderate	Substantial
Sector Strategies and Policies	Moderate	Moderate	Moderate
Technical Design of Project or Program	Moderate	Moderate	Moderate
Institutional Capacity for Implementation and Sustainability	Substantial	Moderate	Moderate
Fiduciary	Moderate	Moderate	High
Environment and Social	Substantial	Substantial	Substantial
Stakeholders	Moderate	Moderate	Moderate
Other	--	--	Moderate
Overall	Substantial	Moderate	Moderate

## Results

### PDO Indicators by Objectives / Outcomes

Strengthen the national public health preparedness capacity to prevent, detect and respond				
▶ Suspected cases of COVID-19 cases reported and investigated per approved protocol (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	The numerator is number of suspected COVID-19 cases that are reported and investigated per approved protocol and the denominator is number of suspected COVID-19 cases			
▶ Isolation and treatment centers with pandemic preparedness and response plans per Ministry of Health Guidelines (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	80.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Numerator is number of Isolation and treatment centers with pandemic preparedness and response plans per Ministry of Health Guidelines and denominator is number of Isolation and treatment centers designated for COVID-19 isolation and treatment			
▶ Health staff trained in infection prevention per MOH-approved protocols (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	807.00	1,407.00	500.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Number of health staff trained in infection prevention per MOH-approved protocols			
▶ Hospitals with personal protective equipment and infection control products and supplies, without stock-outs on the first day of each quarter (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	50.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Numerator is number of hospitals with personal protective equipment and infection control products and supplies, without stock-outs on the first day of each quarter and the denominator is number of hospitals			
▶ Diagnosed cases treated per approved protocol (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	55.00	100.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	The numerator is number of diagnosed cases treated per approved protocol and the denominator is number of diagnosed cases			

### Intermediate Results Indicators by Components

Component 1: Emergency COVID-19 Response				
▶ Public Health Emergency Operation Center (PHEOC) activated and operationalized to support coordination and planning for COVID-19 or other future emergencies (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Not operational	PHEOC activated to coordinate response	Operational	Operational
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Public Health Emergency Operation Center (PHEOC) has dedicated toll-free telephone lines, equipped with computers and communication equipment and emergency vehicles, and a designated National Focal Point			
▶ Points of Entries equipped and staff trained in SOPs (including for infection prevention and control, screening of passengers (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9.00	9.00	9.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022



<b>► Rapid-response teams members trained and equipped to investigate cases and conduct contact tracing (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	35.00	36.70	80.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Numerator is number of rapid-response teams members trained and equipped to investigate cases and conduct contact tracing and denominator is number of rapid-response teams members			
<b>► Table-top simulation exercises and findings documented to inform future preparedness and response activities (Text, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	1 table-top simulation exercise conducted	Only 1 table-top simulation exercise conducted	Report on table-top simulation exercises with recommendations or lessons learned
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Table-top simulation exercises are carried out and the findings documented to inform future preparedness and response activities			
<b>► Supervisory visits undertaken to nine Points of Entry (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.00	7.00	27.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Cumulative number of supervisory visits undertaken to all nine Points of Entry			
<b>► Border officers trained on COVID-19 prevention and control and contact tracing (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	105.00	105.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2020
<b>► Community-based nurses and PHO trained on COVID-19 prevention and control and contact tracing (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	243.00	600.00	100.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	382 PHOs 218 Community Health Nurses			
<b>► Emergency Ambulance Services operational within one month of start of project (Number, Custom)</b>				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8.00	18.00	9.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
<b>► MoU signed with Republic of Senegal PHES (Text, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	No formal MoU signed but there is communication between the two countries	No MoU signed as yet. No MoU prepared and tabled for signing. Although a joint workplan has been developed.	signed
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	MoU signed with Republic of Senegal PHES within one year of start of project			
<b>► Table-top simulation exercises conducted (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	10.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Cumulative number of table-top simulation exercises conducted			
<b>► Non-incineration cluster treatment of healthcare waste from several health facilities established (Text, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	Healthcare waste treatment equipment procured and process ongoing for building the structure for the clinical waste treatment center	Two AMB Ecosteryl healthcare waste machines (250 and 75 plus series) have been procured. The design of the buildings for Clinical Waste Treatment Centres have been completed and a contractor is being competitively selected to initiate the construction.	Established
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
<b>► COVID-19 sensitization campaigns conducted in all regions (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	7,380.00	22,322.00	7.00



Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
► Grievances responded to within stipulated service standards for response (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	20.00	40.00
Date	31-Mar-2020	30-Jun-2020	30-Jun-2020	31-Mar-2022

Component 2: Strengthening Multi-sector, National Institutions and Platforms for Policy Development				
► Electronic Integrated Disease Surveillance Response (IDSR) using DHIS2 platform interfaced with laboratory management information system and animal health surveillance system established (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	Ongoing	Partially established. Electronic Integrated Disease Surveillance Response (IDSR) using DHIS2 platform is currently interfaced with laboratory management information system but not with an animal health surveillance system	Established
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Electronic Integrated Disease Surveillance Response (IDSR) using DHIS2 platform interfaced with laboratory management information system and animal health surveillance system established within one year of start of project			

Component 3: Supporting National and Sub-national, Prevention and Preparedness				
► Health centers reporting stock-out of tracer Infection prevention and control materials on the first day of each month (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Numerator is the number of health centers reporting stock-out of tracer infection prevention and control materials (such as detergents and disinfectants, gloves, surgical face masks/shields, and safety/sharp boxes) on the first day of each month; and denominator is the total number of health centers nationally.			
► Costed plan to collect, package and transport samples to the WHO recommended laboratories for COVID-19 and future emergencies developed and implemented (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	No plan	Testing is currently being done at the National Public Health Laboratory so the plan is no longer necessary.	No longer relevant since the National Public Health Laboratory now has the capacity for COVID-19 testing	Plan in place
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Costed plan is developed and implemented for collecting, packaging and transporting samples to the WHO recommended laboratories for COVID-19 and future emergencies			
► Standard Operating Procedures (SOPs) on sample collection, packaging, transportation and testing of samples (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	SOPs on sample collection, packaging, transportation and testing are available and in place. All laboratory personnel involved in COVID-19 response have been trained. This was done with the support of AFENET.	SOPs on sample collection, packaging, transportation and testing all available and in place. All lab personnel involved in COVID-19 response have been trained. This was done with the support of AFENET	SOP in place
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2021
Comments:	SOPs is developed for sample collection, packaging, transportation and testing of samples			
► Treatment and isolation centres renovated and/or equipped (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	2.00	3.00
Date	02-Mar-2020	30-Jun-2020	22-Mar-2021	31-Mar-2022
Comments:	Cumulative number of treatment and isolation centres renovated and/or equipped			

## Performance-Based Conditions

### Data on Financial Performance

#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P173798	IDA-D5970	Effective	USD	10.00	10.00	0.00	9.47	0.65	94%
P173798	TF-B4724	Closed	USD	0.94	0.94	0.00	0.53	0.41	57%

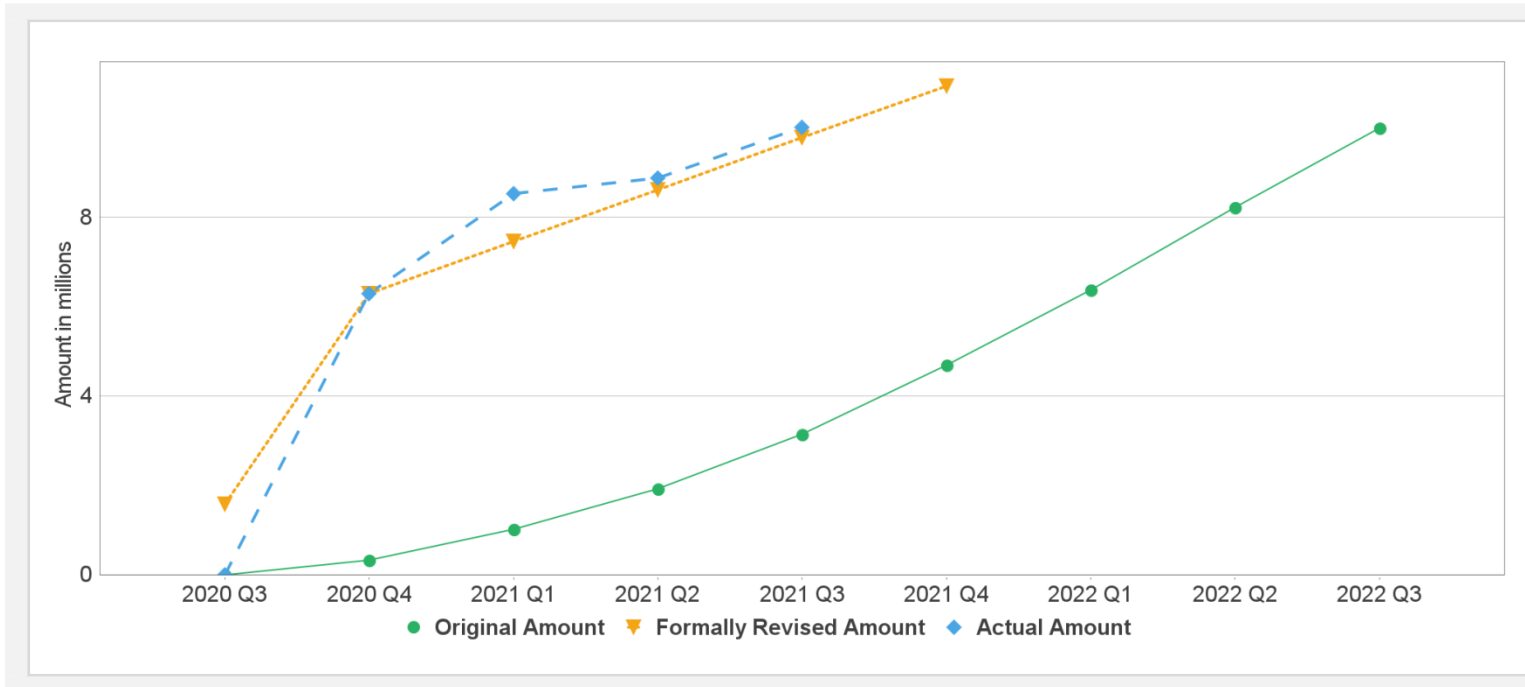




**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P173798	IDA-D5970	Effective	02-Apr-2020	03-Apr-2020	03-Apr-2020	31-Mar-2022	31-Mar-2022
P173798	TF-B4724	Closed	22-Dec-2020	22-Dec-2020	22-Dec-2020	31-Jan-2021	31-Jan-2021

**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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**Restructuring History**

There has been no restructuring to date.

**Related Project(s)**

P175740-AF to The Gambia COVID-19 Preparedness and Response Project ,P176125-Second AF to The Gambia COVID-19 Vaccine Preparedness and Response Project