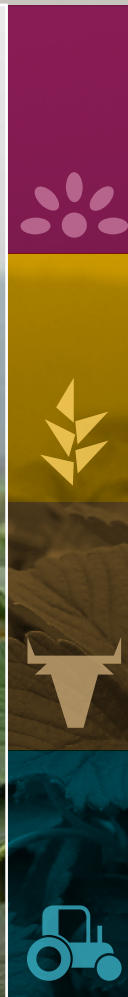


# Agricultural Exports from Latin America and the Caribbean: Harnessing Trade to Feed the World and Promote Development

Nabil Chaherli and John Nash





World Bank

# Agricultural Exports from Latin America and the Caribbean: Harnessing Trade to Feed the World and Promote Development

Nabil Chaherli and John Nash



© 2013 International Bank for Reconstruction and  
Development /  
International Development Association or  
The World Bank  
1818 H Street NW  
Washington DC 20433  
Telephone: 202-473-1000  
Internet: [www.worldbank.org](http://www.worldbank.org)

This work is a product of the staff of The World Bank with external contributions. The findings, interpretations, and conclusions expressed in this work do not necessarily reflect the views of The World Bank, its Board of Executive Directors, or the governments they represent.

The World Bank does not guarantee the accuracy of the data included in this work. The boundaries, colors, denominations, and other information shown on any map in this work do not imply any judgment on the part of The World Bank concerning the legal status of any territory or the endorsement or acceptance of such boundaries.

**Rights and Permissions**

The material in this work is subject to copyright. Because The World Bank encourages dissemination of its knowledge, this work may be reproduced, in whole or in part, for noncommercial purposes as long as full attribution to this work is given.

Any queries on rights and licenses, including subsidiary rights, should be addressed to the Office of the Publisher, The World Bank, 1818 H Street NW, Washington, DC 20433, USA; fax: 202-522-2422; e-mail: [pubrights@worldbank.org](mailto:pubrights@worldbank.org).

# Contents

## Contents

Figures

Tables

Boxes

## Acknowledgments



## Chapter 1.

### Introduction and Summary

1.1 Latin America and the Caribbean's recent performance in agricultural markets: overall good news

1.2 The enabling environment for agricultural trade: potential constraints and what can be done to overcome them

1.2.1 Trade policy

1.2.2 Infrastructure and logistics

iii

iv

vii

vii

ix

1

3

8

8

13

1.3 The future: How can LAC help feed the world?

1.3.1 Removing the constraints: priorities for the future of Latin America and the Caribbean's sustainable agricultural trade

24

25



## Chapter 2.

### Latin America and the Caribbean's Recent Performance in Agricultural Trade

2.1 Agricultural production and consumption patterns

2.2 World and Latin America and the Caribbean trade: trends and changes

2.2.1 World merchandise trade: general patterns

2.2.2 Structure of trade in Latin America and the Caribbean

29

30

33

33

34

2.2.3 The anatomy of Latin America and the Caribbean's agriculture export growth

2.2.4 Sector composition of Latin America and the Caribbean's agricultural trade

2.2.5 Origins of Latin America and the Caribbean's agricultural exports

2.2.6 Destination markets

2.3 Diversification and moving up the quality ladder

2.3.1 Changes in export concentration: Is Latin America and the Caribbean's agricultural trade becoming more diversified?

2.3.2 Value adding and moving up the value chain

2.4 What has been driving the dynamos?

2.4.1 Argentina

2.4.2 Brazil

38

41

43

44

46

46

51

58

58

63



**Chapter 3.**  
**The Enabling Environment for Agricultural Trade: Potential Constraints and What Can Be Done to Overcome Them** **69**

3.1 External environment: barriers to exports from Latin America and the Caribbean countries	70
3.2 Trade policies of Latin America and the Caribbean countries	74
3.3 Trade agreements: the Latin spaghetti bowl	77
3.4 Logistics and trade facilitation	80
3.4.1 <i>How important is trade facilitation?</i>	81
3.4.2 <i>Agricultural trade logistics in Latin America and the Caribbean: benchmarking and breaking it down</i>	89
3.4.3 <i>Drilling down: What are the most important logistics and trade facilitation challenges at the subregional and country levels?</i>	98
3.5 Conclusions and policy implications	115
3.5.1 <i>Global trade policy</i>	115
3.5.2 <i>For Latin America and the Caribbean</i>	116
3.5.3 <i>Policy recommendations for logistics and trade facilitation</i>	117



**Chapter 4.**  
**Assessing Latin America and the Caribbean's Contribution to Global Food and Feed Security in 2050** **121**

4.1 Challenges of sustainable food security toward 2050	122
4.2 Demand dynamics and supply-side constraints	123
4.2.1 <i>Demand dynamics</i>	123
4.2.2 <i>Supply-side constraints</i>	125
4.3 Methodology used for the analysis	127
4.4 Agricultural exports outlook to 2050: the current-path case	128
4.5 Emerging market growth and the reshaping of the global food economy	133
4.6 Food security, trade, and climate change	136
4.7 The global grid, Latin America and the Caribbean's business environment, and the food connection	141
4.8 Green growth and agricultural exports in Latin America and the Caribbean	144
4.9 Summary and conclusions	149

**References** **153**

**Figures**

Figure 1.1. Shares (left axis) and contribution to growth by origin of Latin America and the Caribbean's agricultural exporters, 1995 and 2009 (percent)	4
Figure 1.2. Shares (left axis) and contribution to growth by export destination, 1995 and 2009 (percent)	5
Figure 1.3. Top 10 Latin America and the Caribbean agricultural exports to developed and developing economies, 2009	6
Figure 1.4. Argentine grain production, 1979–2010 (millions of tons)	7
Figure 1.5. Market Access Overall Trade Restrictiveness Indices for agricultural exports by region, 2009 (percent)	9
Figure 1.6. Relative rates of assistance by region, 1965–2009	10
Figure 1.7. Real effective exchange rates, 1980–2010 (2005 = 100)	11
Figure 1.8. Increase in exports from an improvement in soft infrastructure to the levels of Organization for Economic Co-operation and Development countries	15
Figure 1.9. Logistics cost as a percentage of food product value, 2004 (percent)	16
Figure 1.10. Trade facilitation: comparing Latin America and the Caribbean with other regions	18
Figure 1.11. Cost to export and import—global comparison, 2011 (\$ per container)	20
Figure 1.12. Pineapple supply chain from Costa Rica to St. Lucia	21



Figure 2.1 Agricultural net production value index: Latin America and the Caribbean and the world, 1980–2009 (1980 = 100)	31	Figure 2.15. Latin America and the Caribbean's share of world agricultural exports	40	Figure 2.26. Gini coefficient for Latin America and the Caribbean's agricultural exports by origin, 1994–2008	50
Figure 2.2. Share of world net production value in 2004–06 international dollars, 1980–2009 (percent)	31	Figure 2.16. Shares of growth (left axis) and contribution to growth (right axis) by product group (percent)	41	Figure 2.27. Latin America and the Caribbean's share of world agricultural exports, 1994–2008 (percent)	52
Figure 2.3. Evolution of world trade composition, 1990–2009 (US\$ millions)	33	Figure 2.17. Contributions to export growth by product category and subregion, 1995–2009 (percent)	42	Figure 2.28. Agriculture's share of global and Latin America and the Caribbean trade, 1994–2008	53
Figure 2.4. Latin America and the Caribbean's share of world trade by group, 2009 (percent)	34	Figure 2.18. Share of top 10 product groups in total agricultural exports, 2001 and 2009 (percent)	43	Figure 2.29. Latin America and the Caribbean's share of world exports by stage of production, 1994–2008 (percent)	55
Figure 2.5. Merchandise trade as a share of GDP, (percent)	34	Figure 2.19. Shares of growth (left axis) and contribution to growth (right axis) by origin of Latin America and the Caribbean's agricultural exports, 1995 and 2009 (percent)	44	Figure 2.30. Latin America and the Caribbean's revealed comparative advantage by type classification and stage of production, 1994–2008	56
Figure 2.6. LAC's export structure (US\$ billions)	35	Figure 2.20. Shares and contribution to growth according to export destination	45	Figure 2.31. Argentina's sown area, 1979–2010 (hectares)	62
Figure 2.7. Latin America and the Caribbean's import structure (percent)	36	Figure 2.21. Top 10 Latin America and the Caribbean agricultural exports to developed and developing economies, 2009	46	Figure 2.32. Argentina's grain production, 1979–2010 (millions of tons)	62
Figure 2.8. LAC's intraregional trade structure 2001, 2008, 2009 (US\$ billions)	36	Figure 2.22. Latin American and the Caribbean's export product diversification, 1995–2009 (Herfindahl-Hirschman Index)	48	Figure 2.33. Share in Brazilian GDP (percent) and value (R\$) of Brazilian agricultural GDP, 1994–2010	63
Figure 2.9. Share of Latin America and the Caribbean intratrade in total trade by group (percent)	37	Figure 2.23. Concentration of Latin America and the Caribbean's agricultural exports by destination, 1995–2009 (Herfindahl-Hirschman Index)	48	Figure 2.34. Share in Brazilian GDP (percent) and value (R\$) of Brazilian agribusiness GDP, 1994–2010	63
Figure 2.10. Annual growth rates of Latin America and the Caribbean's exports (percent)	37	Figure 2.24. Share of the top 3, top 5, and top 10 countries in total Latin American and the Caribbean agricultural exports, 1995 and 2008 (percent)	49	Figure 2.35. Trade balance—total and Brazilian agribusiness: 1989–2011 (\$ billion)	64
Figure 2.11. Selected indicators on the composition of trade, 2009 (percent)	38	Figure 2.25. Concentration of Latin America and the Caribbean agricultural exports by origin, 1995–2009	49	Figure 3.1. Market Access Overall Trade Restrictiveness Index for Latin America and the Caribbean exports by sector (percent)	71
Figure 2.12. Value of Latin America and the Caribbean's agricultural exports, 1995–2009 (US\$ billions)	39				
Figure 2.13. Latin America and the Caribbean's share in world agricultural exports (percent)	39				
Figure 2.14. Agricultural and food merchandise trade as share of agricultural GDP (percent)	40				

Figure 3.2. Market Access Tariff Trade Restrictiveness Index for Latin America and the Caribbean exports by region (percent)	72	Figure 3.14. Regional comparisons of physical infrastructure and business environment	93	exports, 2010–50 (percent)	133
Figure 3.3. MA-OTRI for agricultural products by region (percent)	73	Figure 3.15. Global comparison of rural access to roads, 2003 (percent)	94	Figure 4.8. Business-as-usual volumes of Latin America and the Caribbean exports, 2010 and 2050 (thousands of metric tons)	133
Figure 3.4. Relative rates of assistance at the regional level, 1965–2009	75	Figure 3.16. Cost to export and import—global comparison, 2011 (\$ per container)	97	Figure 4.9. Shares in global trade in the optimistic harmonious rebalancing scenario	134
Figure 3.5. Nominal rates of assistance for agricultural exportables and import substitutes in Latin America and the Caribbean, 1965–2009	76	Figure 3.17. Cost to export and import—regional comparison, 2011 (\$ per container)	97	Figure 4.10. Net exports of fruits and vegetables under the rebalancing scenario in 2050 (thousands of metric tons)	134
Figure 3.6. Real effective exchange rates, 1980–2010 (2005 = 100)	77	Figure 3.18. Relationship between a city's distance from Port Manta and the delivered cost of wheat	107	Figure 4.11. Net exports of animal products under the rebalancing scenario in 2050 (thousands of metric tons)	135
Figure 3.7. Logistics costs in Latin America and the Caribbean and in Organization for Economic Co-operation and Development countries, 2004	81	Figure 3.19. Relationship between freight rates and connectivity, container shipping, Caribbean	109	Figure 4.12. Net exports of cereals under the rebalancing scenario in 2050 (thousands of metric tons)	135
Figure 3.8. Increase in exports from an improvement in hard infrastructure to the Organization for Economic Co-operation and Development level (percent)	86	Figure 3.20. Liner Shipping Connectivity Index, 2011	111	Figure 4.13. Net exports for selected Latin America and the Caribbean countries under the rebalancing scenario in 2050 (thousands of metric tons)	136
Figure 3.9. Increase in exports from an improvement in soft infrastructure to the Organization for Economic Co-operation and Development level	87	Figure 4.1. Structure of the International Model for Policy Analysis of Agricultural Commodities and Trade model	128	Figure 4.14. Shares in global trade in a pessimistic world view by commodity group (percent)	139
Figure 3.10. Ad-valorem tariff-cut equivalents	88	Figure 4.2. Global meat production in a current-path case (thousands of metric tons)	130	Figure 4.15. Latin America and the Caribbean aggregate exports by commodity (thousands of metric tons)	139
Figure 3.11. Typical logistics chain for agriculture exports	90	Figure 4.3. Global cereal production in current-path case (thousands of metric tons)	130	Figure 4.16. Cereals exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)	140
Figure 3.12. Logistics cost as percentage of food product value, 2004 (percent)	91	Figure 4.4. Business-as-usual meat food demand (kilograms per capita)	131	Figure 4.17. Fruits and vegetables exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)	140
Figure 3.13. Average logistics costs as percentage of sales, by sales volume	92	Figure 4.5. Business-as-usual cereal food demand (kilograms per capita)	131	Figure 4.18. Meat exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)	141
		Figure 4.6. Business-as-usual net agricultural export patterns in 2050 (thousands of metric tons)	132		
		Figure 4.7. Business-as-usual annual growth rates for Latin America and the Caribbean commodity			



Figure 4.19. Predicted impact of better business and logistics on Latin America and the Caribbean's net exports	143
Figure 4.20. Annual growth rates in exports as a result of better business and logistics	143
Figure 4.21. Country impact of better business and logistics by main commodity groupings	144
Figure 4.22. cereals net exports in 2050 under a green growth scenario (thousands of metric tons)	147
Figure 4.23. meat net exports in 2050 under a green growth scenario (thousands of metric tons)	147
Figure 4.24. Fruits and vegetables net exports under a green growth scenario in 2050 (thousands metric tons)	148
Figure 4.25. Annual growth rates in Latin America and the Caribbean exports under a green growth scenario in 2050	148
Figure 4.26. Impact of green growth on countries in Latin America and the Caribbean in 2050	149

## Tables

Table 1.1 Logistics Performance Index international, regional, and income group comparisons	19
Table 1.2. Summary of logistics challenges faced by Latin America and the Caribbean subregions	22
Table 1.3. Regional shares in world net exports in business-as-usual and alternative scenarios for 2050 (percent)	25
Table 2.1. Latin America and the Caribbean's contribution to total crop area and yields	32
Table 2.2. Product and destination diversification	51
Table 2.3. Trends in revealed comparative advantage (RCA) by stage in Latin America and the Caribbean and the rest of the world	58
Table 3.1. Gravity model estimates	84
Table 3.2. Agricultural exports by product type	85
Table 3.3. Logistics Performance Index international regional comparison, 2010 data	95
Table 3.4. Latin America and the Caribbean subregional comparison on the Logistics Performance Index, 2010	96
Table 3.5. Subregional Logistics Performance Index score trends	96
Table 3.6 Breakdown of over costs in beef imports into Chile	103
Table 3.7 Summary of logistics challenges facing Latin America and the Caribbean subregions	112
Table 4.1 Annual percentage change in GDP	123

Table 4.2. Annual per capita consumption growth rates (2000–10) for meat and milk (percent)	124
Table 4.3. Annual average growth in GDP between 2010 and 2050 (percent)	129
Table 4.4. Business-as-usual share of global agricultural trade, 2010 and 2050 (percent)	132
Table 4.5. Shares in world net exports in business-as-usual and alternative scenarios for 2050 (percent)	152

## Boxes

Box 2.1. The soybean production chain in Argentina	62
Box 2.2. Rural finance innovation has improved competitiveness	65
Box 3.1. Logistics challenges in wine exports from Mendoza	104
Box 3.2. Better use of information and communication technology could increase competitiveness in agricultural production and marketing	114



# Acknowledgments

This report is a product of the Agriculture and Rural Development Cluster of the Sustainable Development Department in the World Bank's Latin America and the Caribbean Region. It was prepared by a team led by Nabil Chaherli and John Nash, under the overall guidance of Augusto de la Torre, Ethel Sennhauser, and Laurent Msellati. Background analyses and papers were prepared by Simla Tokgoz, Prapti Bhandary, and Mark Rosegrant (International Food Policy Research Institute); Jordan Schwartz, Gwyneth Buchanan Fries, Darwin Marcelo, Adam Allan Stern,

and Florencia Liporaci (World Bank); Alberto Portugal-Perez and Esteban Ferro (World Bank); Benjamin Mandel (U.S. Federal Reserve); Ernesto A. O'Connor (FAO/TCI); Antônio Márcio Buainain, Junior Ruiz Garcia, and Pedro Abel Vieira (FAO/TCI); Aparajita Goyal (World Bank); and Hiau Looi Kee (World Bank). Michelle Friedman and Carmine Paolo de Salvo provided excellent research support, and Andrea Patten and Erika Salamanca helped organize and format the report. The report has benefited greatly from the wise counsel of our peer reviewers Marc Juhel (World

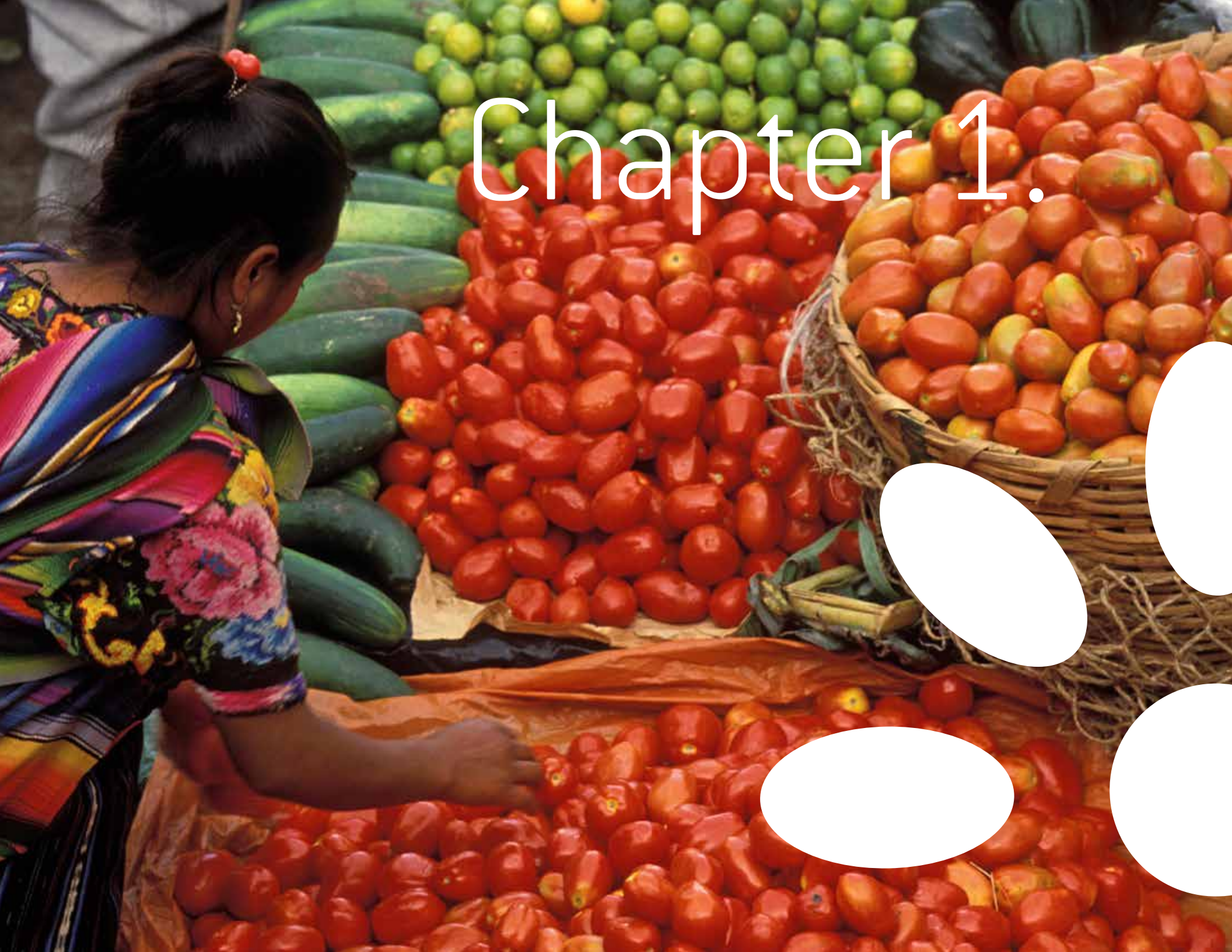
Bank), Ian Gillson (World Bank), Will Martin (World Bank), and Alberto Valdes (Research Associate, Catholic University of Chile) and guidance from Francisco Ferreira (World Bank), Jamele Rigolini (World Bank), and Maurice Schiff (World Bank).

The team acknowledges with gratitude the generous financial support provided by the Spanish Trust Fund for Latin America.





# Chapter 1.



# Introduction and Summary



Buying fresh produce at the market

Buying food at the market. Photo: Curt Carnemark / World Bank

- 1.1. With the global population expected to exceed 9 billion by 2050, food security—how to produce enough food of sufficient quality and make it accessible and affordable for consumers around the world—is one of the most important challenges of our time. The United Nations estimates that global food demand will double by 2050, with much of that growth in developing countries. The world will have 2.3 billion more people, and given the deep transformation of growth trajectories in low-income countries, they will be increasingly affluent, with demands for more, different, and better food. But how will that additional demand be met? Without large increases in exports to world markets, the recent food crisis could be just an omen of continual future crises.
- 1.2. On top of changes in food demand, production patterns will adjust to climate change and technological innovations. As demand and supply both shift, countries will have to rely more on the international food trading system to move food from countries with a surplus to those with a deficit, and trade patterns will need to change—perhaps dramatically. We can already see evidence of these transformations. Just 20 years ago, the world’s top 10 food exporters did not include a developing nation. Today, Brazil (5th) and China (8th) are members of the club, bringing substantial changes in the world food market. In less than 30 years, Brazil has turned itself from a net food importer to an agricultural trade powerhouse, emerging as the

global leader in increasing food exports in the past decade.

- 1.3. China has sent shockwaves through the global food market since it entered the World Trade Organization (WTO), shifting from a net food exporter to a net food importer, notwithstanding its 8th position. With 20 percent of the world’s population and income rising more than 10 percent over the last decade and projected to grow at 5.6 percent over the next four,<sup>1</sup> China is demanding not only agricultural products but also different food items, a pattern affecting Brazil and the rest of Latin America. New trends in agricultural and food trade are also emerging today as a result of positive developments in transportation, logistics, and information and communication technology. At the same time, poor agricultural and trade policies continue to hold back further improvements in global agricultural trade rules, and food export restrictions remain a serious threat to long-term food security, as evidenced by some nations’ behavior during the recent food price crisis.
- 1.4. While countries in Latin America and the Caribbean (LAC) are quite heterogeneous in their production potential, overall they are well equipped to contribute to meeting this challenge. LAC has always maintained a strong comparative advantage in agricultural production, as indicated not only by its position as a net food exporter but also by its high comparative advantage. In a study of many

countries worldwide, the eight LAC countries in the global sample (Argentina, Brazil, Chile, Colombia, the Dominican Republic, Ecuador, Mexico, and Nicaragua) displayed a revealed comparative advantage<sup>2</sup> in agricultural production of 2.2 on average, well above the 1.0 global average.<sup>3</sup> LAC’s high potential for scaling up its agricultural output owes largely to its natural endowments, especially land and water. Of the 445.6 million hectares of land potentially suitable for sustainable expansion of cultivated area, about 28 percent is in LAC, more than in any region but Sub-Saharan Africa.<sup>4</sup> Accessibility considerations magnify this potential: the region has 36 percent of the 262.9 million hectares of such land situated within six hours of the closest market. Further, this potential is not confined to Brazil and the powerhouse countries in the Southern Cone. In expansion potential as a percentage of area, Bolivia, Belize, and Venezuela all rank higher than Brazil and the Southern Cone countries (excluding Uruguay), and Nicaragua and Colombia come close. LAC is also well endowed in renewable water resources, with about a third of

1 Dadush and Shaw 2011.

2 The revealed comparative advantage is an index used in international economics to calculate a country’s relative advantage or disadvantage in a class of goods or services as evidenced by trade flows. It most commonly refers to an index introduced by Bela Balassa (1965)[AQ: Please add reference.]:  $RCA = (E_{ij}/E_{it}) / (E_{nj}/E_{nt})$ , where E = exports; i = country index; n = set of countries; j = commodity index; and t = set of commodities. A comparative advantage is “revealed” if  $RCA > 1$ . If RCA is less than unity, the country is said to have a comparative disadvantage in the commodity or industry.

3 Anderson and Valdes 2008

4 Deininger and others 2011.





the 42,000 cubic kilometers worldwide. Per capita, LAC has the highest endowment of renewable water among developing regions, though some sub-regions in LAC face higher than average scarcity.<sup>5</sup>

- 1.5. But how great is LAC's potential contribution? What key obstacles could prevent the region from fulfilling its promise, and what will it take to overcome them? How can LAC do well while doing good? That is, how can it leverage its increased trade opportunities to boost rural growth and reduce poverty? This report begins to answer these questions. While we focus primarily on exports from LAC countries—"feeding the world"—we also consider food imports, "feeding LAC." Following this chapter's summary of our main messages, the report is organized in three chapters. Chapter 2 looks at recent developments in global agricultural trade and, particularly, at how LAC food exports have evolved in relation to those of other regions. Chapter 3 considers the role of the enabling environment—domestic, regional, and external trade policies and logistics—in shaping the region's trade patterns

and future opportunities. Chapter 4 looks into the future to examine how climate change, superimposed on expected demographic and economic trends, could affect LAC's agricultural trade opportunities.

## 1.1 Latin America and the Caribbean's recent performance in agricultural markets: overall good news

- 1.6. Over the last two decades, there has been much good news for agriculture and agricultural trade in LAC. Although trade in agricultural products has declined as a percentage of overall trade worldwide, its value has grown substantially. The LAC region has captured an increasing share of this growing market and currently holds a much larger portion of world trade in agriculture (13 percent, up from about 8 percent in the mid-1990s) than in minerals and metals (8 percent) and manufactures (3 percent). Agriculture and food now repre-

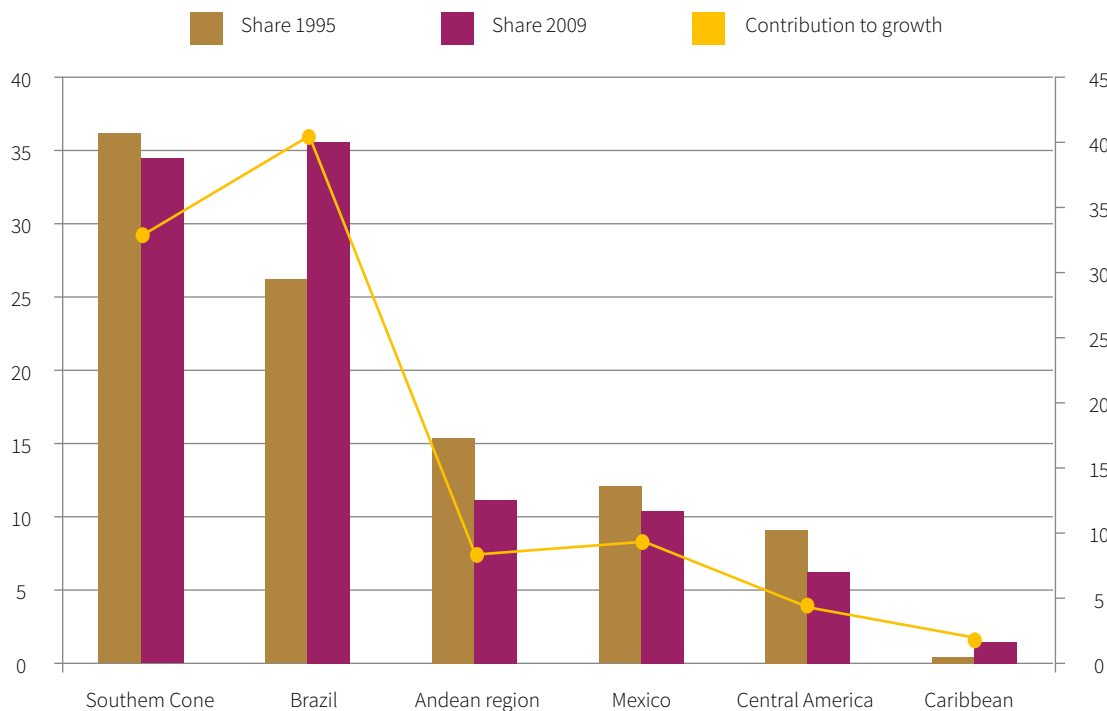
sent about 23 percent of the region's exports and 10 percent of global trade

- 1.7. Over 1995–2009, export growth averaged 8 percent a year. Temperate products (cereals, oilseeds, and livestock products) accounted for more than half of this growth. Seafood and fruits and vegetables made up around 15 percent, followed by processed products like beverages and tobacco. Of course, this pattern varies by subregion, with, for example, fruits and vegetables the dominant contributor in Mexico and the Andean region. Almost all LAC countries contributed to the export growth, but Brazil made the largest contribution by far (more than 35 percent), followed by the Southern Cone (around 30 percent; figure 1.1). Except Colombia, the region's largest exporters have all increased their global market shares. Among the second tier of exporters, Peru, Ecuador, Paraguay, and Uruguay have also increased their market share. Central American and Caribbean countries, except Costa Rica and Guatemala, have maintained or lost their market shares.

5 Bruinsma 2009.



**Figure 1.1. Shares (left axis) and contribution to growth (right axis) by origin of Latin America and the Caribbean's agricultural exporters, 1995 and 2009 (percent)**



Source: Computations by authors based on UN COMTRADE data.

1.8. Both primary and processed products have contributed meaningfully to export growth. However, a study for this report showed that LAC exporters have been tilting their specialization from upstream industries to downstream (more highly processed). LAC appears to be deepening trade in processed products more quickly than other regions, benefiting from these higher value-added products.

1.9. Further, LAC has diversified its exports by country of destination.<sup>6</sup> The concentration of LAC export products increased on average over 1995–2009. But behind this regional trend lie two tendencies. Many major exporters of traditional tropical products have diversified exports, while producers of temperate products have become less diversified, especially over the last few years, due largely to the food price spike and consequent policy responses. The first category includes Colombia, Costa Rica, Guatemala, Ecuador, and Mexico; the second includes Brazil, Argentina, Uruguay, Paraguay, and Bolivia. To some extent, the diversification of destination markets insulates LAC from price shocks emanating from country-specific demand fluctuations. LAC countries that have increased their product concentrations are more exposed to price shocks in these markets, though this is less of a concern for larger economies like

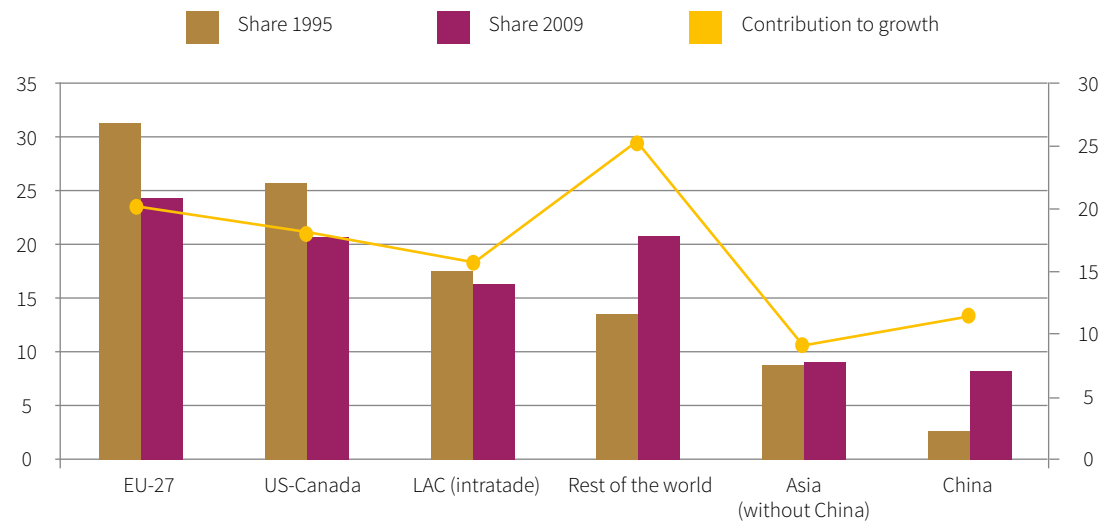
<sup>6</sup> A notable exception is Mexico, which continues to export mainly to its North American Free Trade Agreement partners, reflecting its locational and climatic comparative advantage, as well as the agreement.



Brazil, with their highly diversified export baskets outside agriculture.

1.10. Though the EU and the United States remain LAC's most important destinations—accounting for a combined 45 percent of LAC's exports in 2009, down from 57 percent in 1995—developing countries are becoming the most dynamic destination for the region's exports (figure 1.2). Over 1995–2009, China and the rest of the world, with a combined 30 percent of the market share, contributed 36 percent of the growth of exports from the region, nearly the 38 percent contribution of the EU (20 percent) and the United States (18 percent). Also, the composition of the basket traded with developed economies tends to differ (figure 1.3). While developed economies imported primarily fruits, animal fodder, coffee, beverages, and seafood from LAC, products from the soybean complex (seeds, oil, and cake), meat, and sugar represented almost 60 percent of the trade with developing economies.

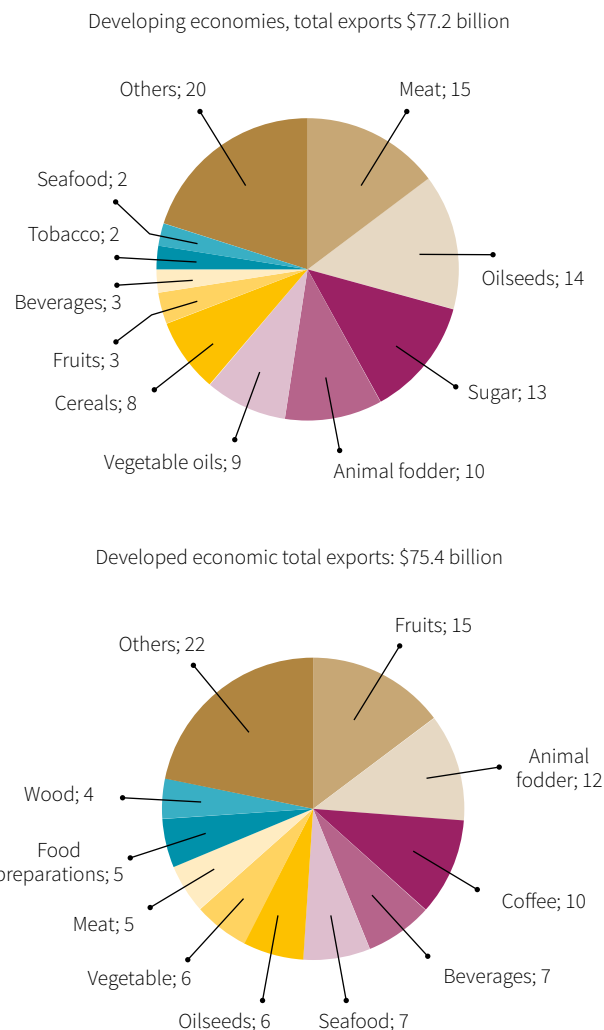
**Figure 1.2. Shares (left axis) and contribution to growth (right axis) by export destination, 1995 and 2009 (percent)**



Source: Computations by authors based on UN COMTRADE data.



**Figure 1.3. Top 10 Latin America and the Caribbean agricultural exports to developed and developing economies, 2009**



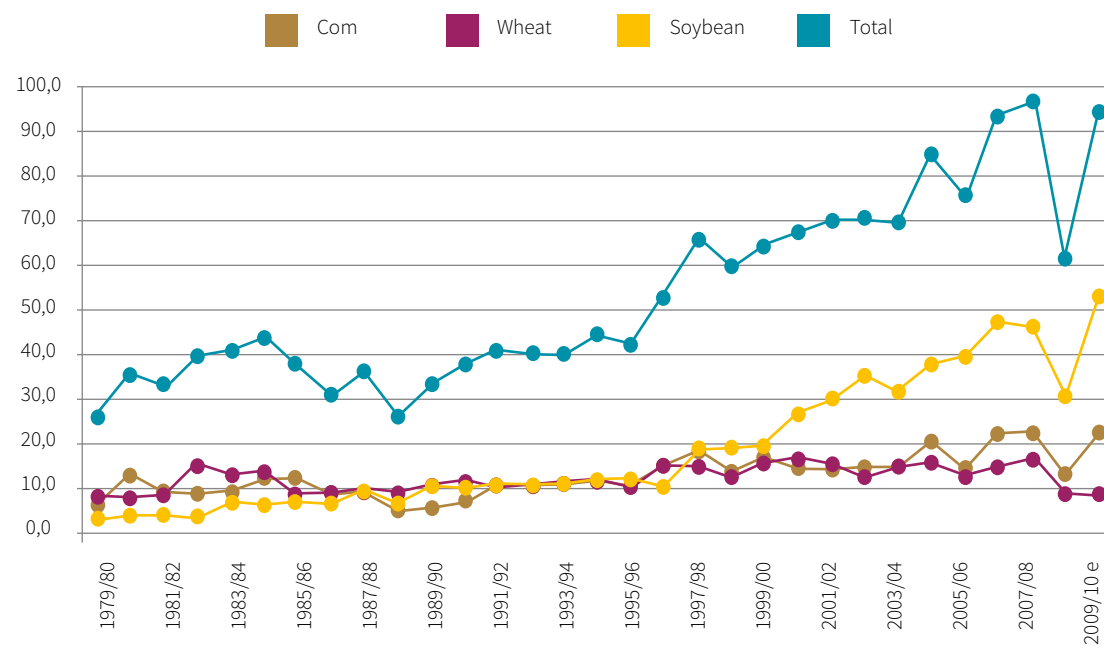
Source: Computations by authors based on UN COMTRADE data.

1.11. This report's in-depth look at Argentina and Brazil identifies looming logistics and policy issues that threaten to derail these locomotives of agricultural growth and some policy choices that have contributed to their success and that might be worth emulating. In Argentina, macroeconomic and structural adjustment in the early 1990s created a propitious environment for agricultural growth that laid the groundwork for the subsequent production and export boom. Figure 1.4 shows the real take-off to date from the 1997/98 season. Trade reforms in 1991 lowered export taxes and encouraged technology transfer by lowering barriers to importing technology embedded in inputs. They also encouraged the development of a competitive farm services industry and attracted investment that improved the infrastructure for moving and storing grains. Innovative commercial arrangements emerged to attract nontraditional financing into the sector, take advantage of economies of scale, and vertically integrate the production chain to improve efficiency. As a result, aggregate factor productivity growth in this sector—1.1 percent a year in agriculture and 0.9 percent in livestock—was higher than in others. Much more than is generally understood, the export-driven expansion of agricultural production after 1990 boosted employment and value added in upstream and downstream industries, more than import-substituting industries that traditionally have received high protection, like the auto industry.



1.12. In recent years, however, some of these reforms—particularly trade policies—have been partially reversed, shifting relative production incentives. The uncertainty and high export tax equivalent have induced farmers to reduce the area planted with corn and wheat and expand the area planted with soybeans, undermining production sustainability. Export restrictions on beef and milk have slowed these sectors' development. Agricultural growth has continued, stimulated by extremely high international prices, but the sector's full potential has gone unrealized.

**Figure 1.4 Argentine grain production, 1979–2010 (millions of tons)**



Source: Ministerio de Agricultura y Ganadería Agritrend and Fundación Producir Conservando (est).

Note: 2009/10 data are estimated



- 1.13. Further increases in production and exports will depend on resolving policy issues and improving logistics and infrastructure, as most of the current infrastructure was completed in the 1990s, with little improvement in the 2000s. Argentina shows that both technical innovation and innovation in commercial organizations can be important drivers of competitiveness in the right policy environment.
- 1.14. As in Argentina, Brazil's rapid growth in production and exports was stimulated by macroeconomic stability and sector reforms put in place in the early to mid-1990s. These included trade liberalization (including the elimination of export taxes) to improve incentive structure; virtual elimination of direct government purchase (including marketing boards); privatization of important state-owned enterprises; and deregulation of markets for sugarcane, wheat, and coffee. Agriculture's share of public spending fell from 5.65 percent in the 1980s to 2.11 percent in 1995–99, but its composition improved. Although considerably less interventionist than in the past, government agricultural policy continues to be activist in some areas, including rural finance. Commercial banks are required by law to lend 25 percent of their sight deposits to agriculture. And the government has put in place two rather innovative programs to help farmers with finance and price risk management.
- 1.15. In addition to policy reform, technological innovation plays a huge role in Brazil. The federal research institute, EMBRAPA, was the most significant actor,

but many other private companies, universities, and state research institutes also played important parts. EMBRAPA is credited by many with developing the soil enhancement technology that transformed the vast area of the *cerrado* from an agricultural wasteland to one of the country's most productive areas. Further, the recent expansion of agricultural production in no way compares to the dominant predatory pattern of the 1960s and 1970s, when growth was sustained by the continual incorporation of new land into production through deforestation, with cut-and-burn, shifting, and extensive production systems. It is based mostly on high investments and the application of advanced cultivation techniques, making it less land intensive and more sustainable.

- 1.16. Yet the geographic diversification of Brazilian agriculture during the last 35 years—and the legacy of a closed economy, which did not require efficient links to external markets—has created some bottlenecks to the sector's competitiveness, particularly for grain crops, which will need to be loosened for Brazil to continue to supply a large share of world markets. The country's transport efficiency remains inferior to that of Argentina and the United States, its two main competitors, because of the fairly large average distance (more than 1,000 kilometers) between ports and producer areas in the Center-West. The high dependence on road transport accounts for 60 percent of the total transported cost, exacerbated by the excessive number of transshipments (three or more before

reaching the port). Other important potential bottlenecks are a deficit of rural storage capacity (estimated at 7–20 percent in static capacity terms) and inadequate port capacity.

## 1.2

### The enabling environment for agricultural trade: potential constraints and what can be done to overcome them

- 1.17. LAC clearly has done very well in global markets for food and agricultural products. But could it do better? What will it take for LAC to and maximize its contribution to meeting future food demands? This report considers from several angles how improving both external and internal enabling environments can support growth in productivity and trade.

#### 1.2.1 Trade policy

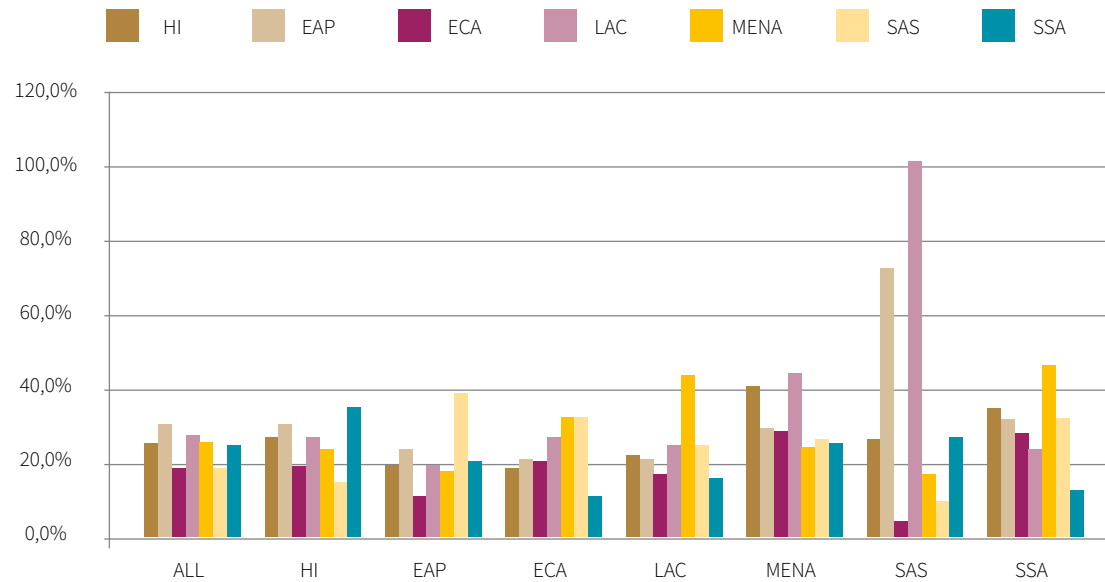
- 1.18. In the external environment, as measured by the Market Access Overall Trade Restrictiveness Indices (MA-OTRIs) calculated for this report, LAC agricultural exports face fairly high market access barriers, particularly to low-income countries and South Asia. On average, agricultural exports from LAC face barriers (including nontariff and tariff) higher than those from any other region except East Asia and the Pacific (figure 1.5). Further, a comparison of tariff indices with the MA-OTRIs





shows that the most significant barriers are non-tariff barriers (NTBs). Manufactured products from LAC face lower barriers, indicating that agricultural exports suffer from an anti-agricultural bias in the external trade regime. The restrictions facing LAC agricultural exports even to other LAC countries are high. This suggests that—at least in agricultural products—regional agreements have not lowered the barriers, corroborating one conclusion of the discussion of regional trade agreements below.

**Figure 1.5. Market Access Overall Trade Restrictiveness Indices for agricultural exports by region, 2009 (percent)**



*Note:* Hi = high income; EAP = East Asia and Pacific; ECA = Transition Europe and Central Asia; MENA = Middle East and North Africa; SAS = South Asia; SSA = Sub-Saharan Africa

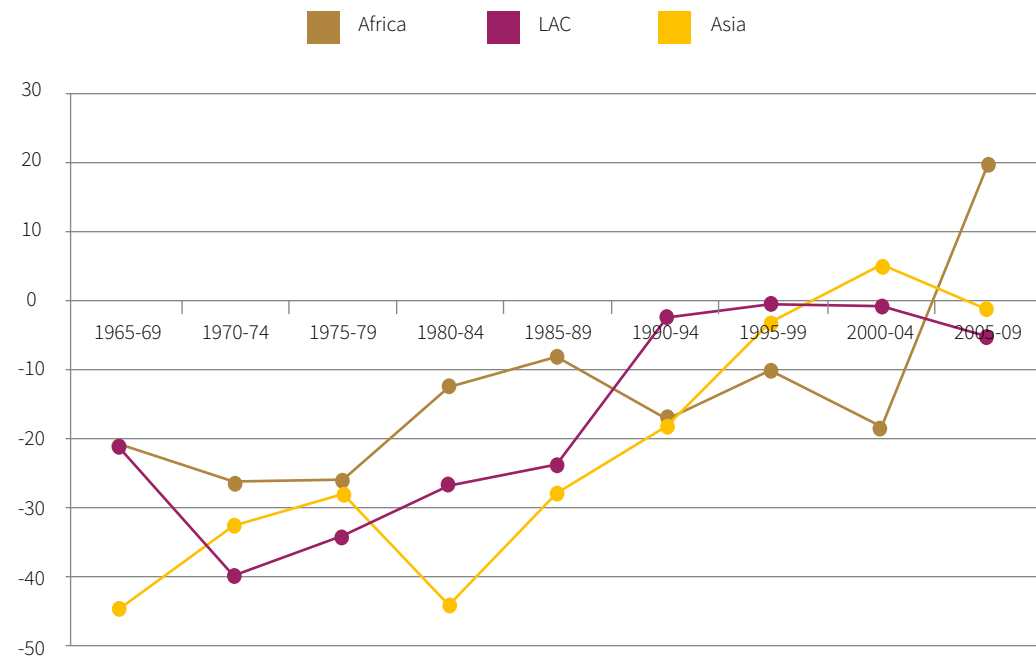
*Source:* Authors' calculations, based on Kee, et. al., 2009

*Note:* Each bar is an index of the barriers to exports from the region represented by the bar to the region or group of countries named below the bar.



1.19. In their own trade policies, LAC countries have made great strides since the 1960s and 1970s, when highly protectionist trade policies and exchange rate regimes promoted industry-led development. This created in LAC and most other developing countries a strong anti-export and anti-agriculture incentive structure. Relative rates of assistance show the protection of manufacturing compared with that of agriculture, with negative values indicating an anti-agricultural bias (figure 1.6). In LAC, the overall incentive structure has been close to neutral since the early 1990s. By contrast, some developing regions (including Africa) still maintain a net taxation of agriculture, while others have moved to the agricultural subsidization model of the high-income countries. This does not imply, however, that there is no need for further reform in LAC. The overall neutral structure masks a greater protection of import substitutes than of exportables, creating an anti-export bias for agricultural production. Nonetheless, this difference has greatly diminished since the 1980s, indicating that this anti-export bias has lessened. While biases and distortions persist in some LAC countries, the overall incentive structure is fairly conducive to an efficient agricultural supply response to higher prices and appropriate investments.

**Figure 1.6. Relative rates of assistance by region, 1965–2009**



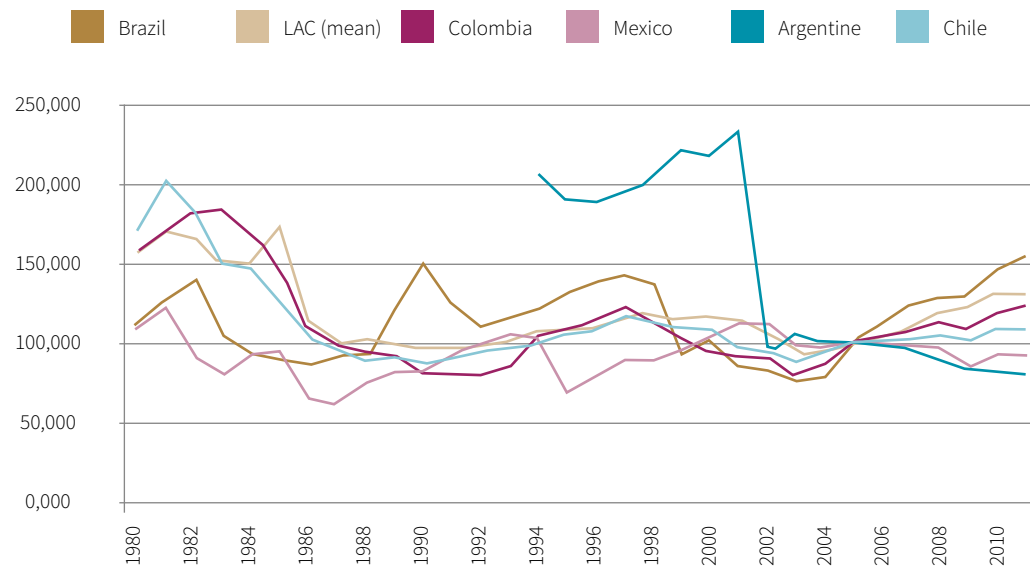
Source: Anderson and others for 1965–2004; own calculations for 2005–09, based on updated database for Anderson and others (<http://go.worldbank.org/5XY7A7LH40>).

Note: Five-year weighted averages with value of production at undistorted prices as weights. LAC countries in the study were Argentina, Brazil, Chile, Colombia, the Dominican Republic, Ecuador, Mexico, and Nicaragua. The 2005–09 relative rate of assistance for Africa was heavily influenced by several countries that provided high positive protection to agriculture (particularly Ethiopia), but this is not representative of the continent as a whole. A majority of countries had negative relative rates of assistance, as in earlier periods.



1.20. An emerging—or rather reemerging—issue for the region’s agricultural exports is the potential for Dutch disease effects from the boom in commodity prices and recent hydrocarbon and mineral discoveries. As Krueger and others’ large study of agricultural policy underscores, macroeconomic policy in many countries greatly influences the incentive structure for agricultural production. Exchange rate policy has often implicitly taxed the sector. In the 2000s, good macroeconomic policy in many LAC countries generally maintained real exchange rates at levels much more stable than in the past, avoiding large appreciations (figure 1.7). In recent years, however, exchange rates have begun to appreciate in important exporters (particularly Brazil and Colombia), threatening the sector’s competitiveness. This trend may become more pronounced as production from the new discoveries ramps up, making good management of the boom critical for agricultural (and other) trade.

**Figure 1.7. Real effective exchange rates, 1980–2010 (2005 = 100)**



Source: For Argentina, authors’ calculations using data from the Bank for International Settlements; for the others, data from the International Monetary Fund database.



1.21. Preferential trade agreements (PTAs) affect both the external trade environment and each member country's own trade regime. Since the 1992 North American Free Trade Agreement, Latin American countries have negotiated and notified to the WTO almost three dozen PTAs, both bilateral and multilateral.<sup>7</sup> As long as the Doha Round negotiations remain stalled, PTAs are the only game in town for negotiating mutual trade barrier reduction. Mexico and Chile have been most prolific in this area: each has agreements with several LAC countries, as well as with the United States, the EU, and some Asian countries (Chile has a PTA with China). Many of these agreements go beyond tariff reductions to other trade issues, including some relevant to agriculture, such as sanitary and phytosanitary (SPS) measures. Virtually all agreements have a phase-in period of progressively reducing tariffs and subjecting more products to tariff reduction or elimination. By any measure, most of these agreements liberalize agricultural trade less than non-agricultural trade. Other research confirms the MA-OTRIs cited above: notwithstanding the spaghetti bowl of agreements among the LAC countries and with extraregional partners, agricultural trade barriers remain fairly high. But in some cases, PTAs have had important positive effects, more so in

7 .....  
Although most of these agreements have the term "free trade" in their names, even when they are fully phased in, trade is not completely free. It is more accurate, then, to refer to them generically as PTAs, though when referring to specific agreements, we use their official designation, free trade agreement (FTA).

processed and higher value-added products than in commodities. The gravity model distinguishing product groups clearly demonstrates this: PTAs are positively associated with exports of all product groups but more so for agroindustrial goods than for others. It appears that more recent agreements have had more positive impacts than earlier ones, such as Mercosur, and that PTAs can reduce NTBs. And one thing is clear from theory and practice: PTAs yield larger benefits when member countries have lower trade barriers with partners outside the preferential area, because this reduces potential trade diversion.

1.22. Improving the trade environment. Clearly, the global trade reform agenda is highly relevant, especially for agricultural products, for which trade barriers remain much higher than for manufactured goods. Given agricultural trade's importance to LAC and LAC's importance as a world food supplier, it is in everyone's best interest to lower the barriers as quickly as possible. And as we saw comparing tariffs with NTBs, the agenda should accord high priority to NTBs. Global gains from implementing the proposals on the table in the Doha Round could produce gains of \$160 billion a year—and even higher true gains from reducing the uncertainty associated with gaps between bound and applied tariffs.<sup>8</sup>

1.23. While LAC countries have substantially reduced the anti-export and anti-agricultural biases in their

8 .....  
Martin and Matoo 2011.

trade regimes, this bias remains significant in some countries. Argentina, a major food exporter, imposes export taxes and quantitative controls, with considerable adverse consequences for the sector and the global food trade system. The motivations behind this policy are understandable: these taxes make up a substantial part of the government's revenue (rising from about 1 percent of GDP in 2004 to 4.1 percent in 2011) and keep domestic prices low for consumers when international prices spike. Yet quantitative controls produce no revenue, contribute to policy uncertainty, and, along with taxes, reduce domestic production in the medium term, potentially raising prices. Export controls are one explanation for the recent drop in Argentina's beef production. And they can create the need for further controls, as in Ecuador, where export bans had to be accompanied by price controls and government purchases to support producers. Further, if several major exporters impose export taxes simultaneously, the effect on international prices will at least partly offset the first-round impact of the taxes in lowering domestic prices in those countries. In any case, alternative instruments could meet these objectives at lower costs than either taxes or controls. We hope future trade negotiations will address disciplining export taxes and controls, but until then, countries can act unilaterally to limit their use.

1.24. But the LAC region comprises more than big exporters. Numerous countries—especially the small economies of Central America and the Caribbean—



are net food importers and impose tariffs or NTBs on food imports, especially items also produced locally. These countries should consider the costs of responding to price movements in international markets with policies that insulate their domestic economies while exacerbating international price volatility. These policy responses include reducing tariffs on food imports when prices are high and raising them when prices fall. Such policies not only magnify world price movements but also are inefficient for the country involved, because they encourage overconsumption and underproduction when prices are high and vice versa. To the extent that traders and processors anticipate such adjustments, they can adjust the timing of their own storage and import behavior, resulting in sharp import flow fluctuations and supply chain congestion. A better solution would lower tariffs permanently, reducing the anti-export bias that persists in the current trade and support regimes, as shown above, as well as benefiting poor consumers. Another option, implemented by Mexico and Brazil, is to ramp up safety net payments to compensate the poor when food prices rise. Nonetheless, it is clear from the frequency of ad hoc tariff reductions that strong political pressures encourage this response when food prices spike. But this should be considered a policy of last resort.

1.25. While working within the multilateral system for further reforms, LAC countries (and countries in other regions) could take more advantage of the opportunities provided by negotiating PTAs

to address issues not handled well in WTO commitments<sup>9</sup>—particularly, to reduce the effects of NTBs, as Chile has with its bilateral agreements. Some ways to use PTAs include:

- Removing the exemption of agricultural products from the “general tolerance” or de minimis exceptions in rules of origin, so that producers of agricultural products (primary and processed) could take as much advantage of low-cost imported inputs as producers in other sectors can. A second-best alternative would be to exclude only especially sensitive agricultural products without excluding the whole sector, as many PTAs currently do.
- Improving the agreements’ treatment of SPS issues. This could include clarifying the rules under the multilateral SPS agreement to improve transparency or, even better, committing countries not to impose more stringent protection than that recommended by international scientific organizations. Harmonization and mutual recognition of standards would also enhance trade. Some of these issues might be handled through current committees and working groups.
- Harmonizing PTAs through gradually converging their commitments.
- Exploring agreements with countries with especially high trade barriers for LAC agricultural ex-

<sup>9</sup> This section draws from Shearer and others (2009), which discusses these recommendations and others in considerable detail.

ports, especially in South Asia, the Middle East, and North Africa.

1.26. For LAC countries’ agricultural sectors to stay competitive, it is important to appropriately manage the real exchange rate to minimize Dutch disease. Here, Chile is instructive. Notwithstanding large revenue increases from copper in recent years, its real exchange rate has not appreciated as much as that of other countries, due largely to its macroeconomic policies, including a restrained fiscal response during the commodity boom and its use of stabilization and sovereign funds. The threat of Dutch disease magnifies the importance of national innovation and competitiveness policy. Here, policy should focus on incentives for technology generation and adoption that are fairly neutral toward specific products or sectors,<sup>10</sup> rather than on what Justin Lin (2012) calls comparative advantage-defying strategies, which single out new industries for special favors.

## 1.2.2 Infrastructure and logistics

1.27. In addition to trade policy, the quality of logistics and infrastructure critically influences trade’s enabling environment. Portugal-Perez and Ferro (2012) estimate the potential importance for LAC’s agricultural trade of improving logistics and several kinds of infrastructure. The study distinguishes the effects of “hard infrastructure,” “soft

<sup>10</sup> Sinnott and others 2010.



infrastructure” (institutions and regulations), and days required to export.<sup>11</sup> Using these variables’ estimated impacts, it carries out a simulation of the effect if all LAC countries improve these indicators to the levels of Organization for Economic Co-operation and Development (OECD) countries.

1.28. The average increase in LAC exports from improving hard infrastructure to OECD levels is 130 percent for total exports, 157 percent for industrial exports, and 49 percent for agricultural exports. Clearly, the benefit of this improvement is greater for industrial exports than for agricultural exports. Across LAC, the average impact on agricultural exports would equal a tariff reduction of 24.7 percent in the destination importing countries.

1.29. Upgrading LAC’s soft infrastructure to OECD levels would increase agricultural exports 158 percent,<sup>12</sup> a much larger effect than on manufactured exports (figure 1.8). Even though improving soft infrastructure has less impact for total exports than does improving hard infrastructure, it is overwhelmingly important for agricultural exports. Across LAC, the average impact on agricultural exports would equal a tariff reduction of 79.3 percent in the destination importing countries. For many countries, the tariff concessions needed for such export levels are more than 100 percent, which would be equivalent to exporters receiving an import subsidy from trading partners!

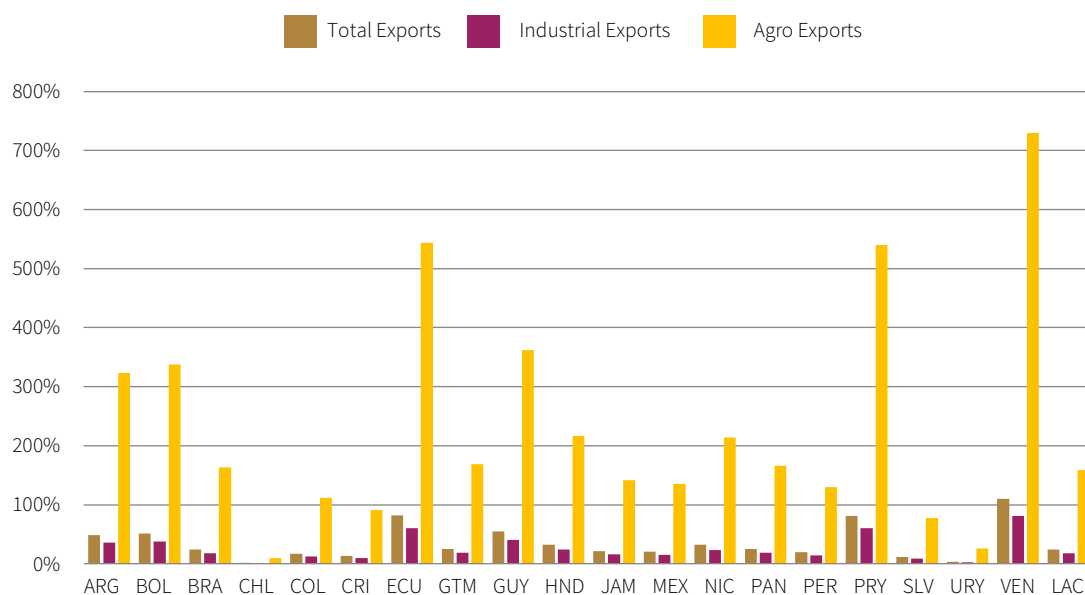
.....  
11 It used a gravity model and a novel factor analysis approach to overcome problems with multi-collinearity that are common to this kind of econometric estimation due to the high correlation across countries in the quality of many logistics-related variables.

.....  
12 The large effect of facilitation is not due to our assumption of a linear effect in the model. Because these effects at first blush seemed extremely large, we tested for the possibility of diminishing returns to trade facilitation by including a squared term for each trade facilitation variable. The coefficient on each squared term was positive (negative for days to export), indicating increasing rather than diminishing returns to trade facilitation. Thus, though large, the results of our simulations do not have an upward statistical bias.





**Figure 1.8. Increase in exports from an improvement in soft infrastructure to the levels of Organization for Economic Co-operation and Development countries**



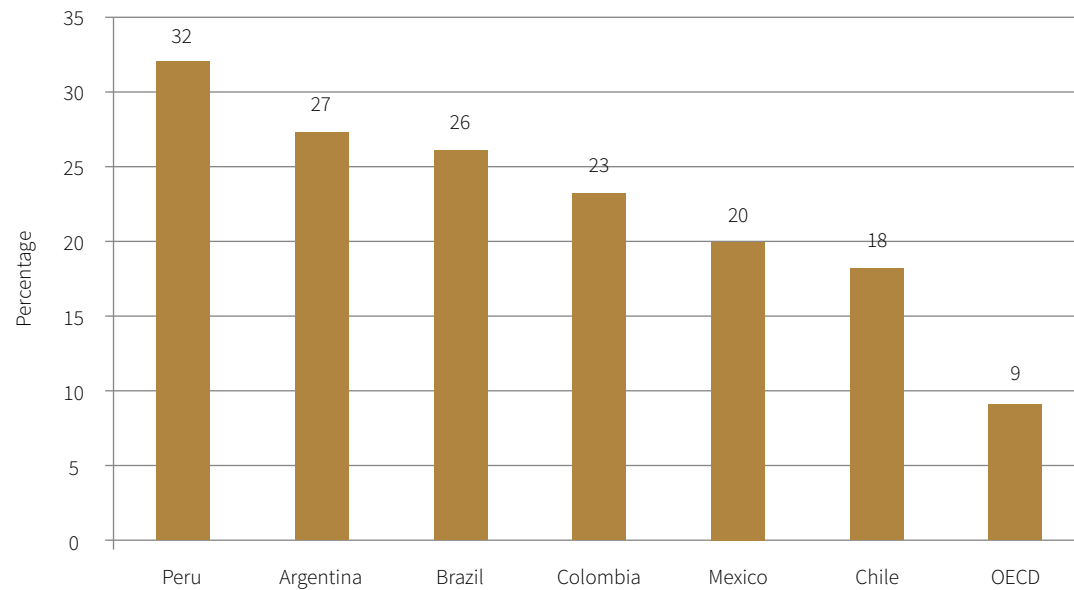
Source: By Ferro and Portugal-Perez (2012)

- 1.30. Further, this study found that some logistics issues matter more to particular kinds of products. Exports of heavier products, such as industrial and “bulk” agricultural items, depend more on hard infrastructure, whereas time-sensitive products depend more on soft infrastructure. For agricultural exports overall, and for all countries, this soft infrastructure is much more important than hard infrastructure.
- 1.31. The big picture is that trade logistics—both hard and soft infrastructure—matter a lot for agriculture and deserve to be at or near the top of trade policy priorities. But to transform this overarching policy message into an actionable agenda requires seeing how close the region is to best practice elsewhere to assess its potential for improvement and looking at logistics at a more granular level, both more country-specific and more focused on specific logistics and facilitation measures. Another paper for this report used a case study approach and value chain analysis to look in more detail at specific logistics and infrastructure problems faced by particular countries and regions, especially for agricultural trade. Where aggregate indicators were available, it benchmarked LAC’s performance against that of other regions and countries. The objective was to diagnose priority areas for improvement.
- 1.32. LAC’s poor infrastructure is a major factor underlying its consistently poor global competitiveness. The World Economic Forum’s Growth and Business Competitiveness Index and the World Bank’s



investment climate assessments, for instance, have found that most surveyed firms regard poor infrastructure as a main obstacle to the operation and growth of their businesses. One measure of particular interest to agriculture—the Rural Access Index, which measures the percentage of the rural population living within 2 kilometers of an all-season road<sup>13</sup>—shows LAC lagging behind East Asia and middle-income countries along this dimension. Inadequate access to the road network translates into increased costs, losses, and delays; consequences are especially severe for perishable goods. Food logistics costs for Peru, Argentina, and Brazil are greater than 25 percent of product value, while Chile, a regional leader in logistics, has costs of about 18 percent, still double that of the OECD (figure 1.9).

**Figure 1.9. Logistics cost as a percentage of food product value, 2004 (percent)**



Source: Gonzales and others 2008.

13 A road that is passable year-round by the existing means of rural transport, normally a pick-up truck or truck without four-wheel drive.



1.33. On the production side, small firms, which make up the majority of firms in LAC countries and are the region's employment and growth engines, also suffer disproportionately from high logistics costs.<sup>14</sup> Perishable agricultural products have unique characteristics that require specialized logistics systems, including remote production zones, temperature control, and special sanitary inspection procedures. Because of the time sensitivity of perishable agricultural goods, bottlenecks in the logistics system directly impact the quality and quantity of goods delivered. For nonperishable products, delays often result in increased logistics expenses for labor, fuel, and storage, as well as fees or fines for delays and demurrage. Remote production zones incur higher costs and greater losses for the first actors along the supply chain, the farmers themselves. Most perishable products cannot be easily consolidated with other types of cargo, including other refrigerated cargo. SPS systems are necessarily complex, involving coordina-

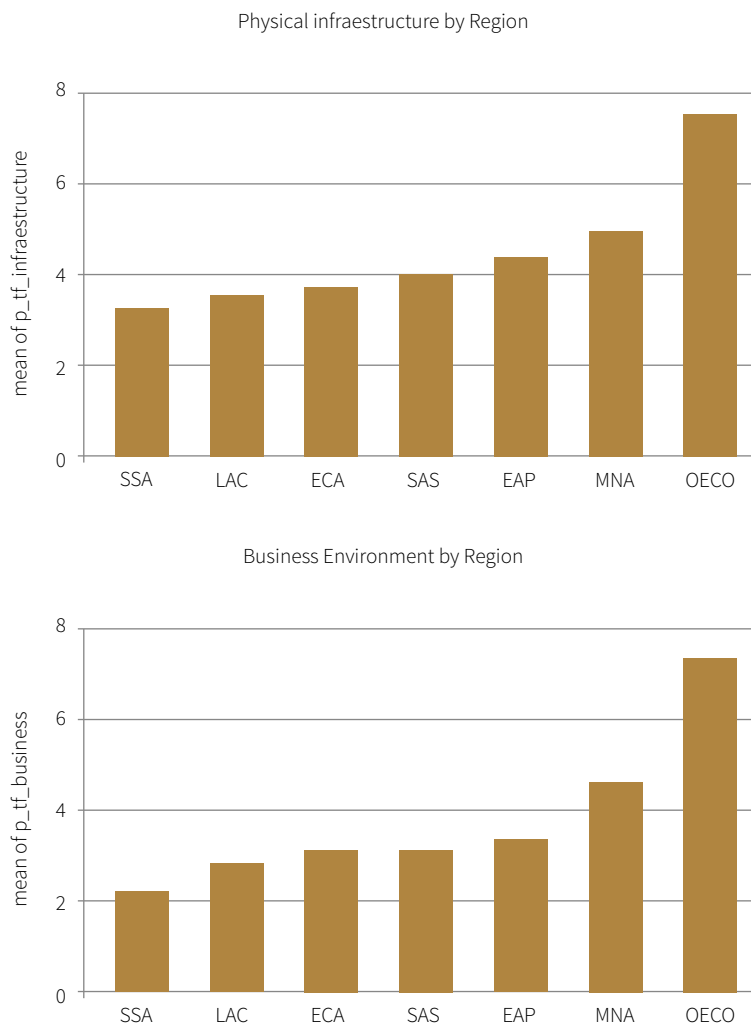
tion with customs agencies and other inspection and regulatory agents operating at borders and ports. As a result of these characteristics, smaller producers and local agriculture traders are often heavily affected by poor-quality roads and uncompetitive trucking services. By contrast, large shippers benefit from integrated supply chains, greater access to the primary trade corridors, and better berth access at ports.

1.34. On average, LAC performs better than only Sub-Saharan Africa in physical infrastructure (figure 1.10). Even among LAC countries, there is great variability: Panama and Chile have infrastructure levels that reach those of OECD countries, whereas the region's landlocked countries are the worst performers. LAC also underperforms in its business environment, which is only half as good as that of OECD countries and better than only Sub-Saharan Africa and South Asia. Within the region, the best performer is Chile and the worst is Venezuela.

.....  
14 Schwartz and others 2009.



**Figure 1.10. Trade facilitation: comparing Latin America and the Caribbean with other regions**



Source: Portugal-Perez and Ferro (2012)

1.35. The Logistics Performance Index (LPI) shows that LAC's logistics performance fares poorly compared with that of high- and upper middle-income countries, though reasonably well with that of other developing regions.<sup>15</sup> As seen in table 1.1, LAC's overall LPI score of 2.74 (on a 5-point scale) is similar to those of Europe and Central Asia and East Asia and the Pacific. LAC performs poorly compared with the upper middle-income group and many Asian countries, including China (3.5), Thailand (3.3), Indonesia (2.8), and Singapore (4.1).

<sup>15</sup> The LPI provides both quantitative and qualitative evaluations of a country in six areas: (a) efficiency of the clearance process (speed, simplicity, and predictability of formalities) by border control agencies; (b) quality of trade and transport-related infrastructure (ports, railroads, roads, and information technology); (c) ease of arranging competitively priced shipments; (d) competence and quality of logistics services (transport operators, customs brokers); (e) ability to track and trace consignments; and (f) timeliness of shipments.



**Table 1.1 Logistics Performance Index international, regional, and income group comparisons**

Region	LPI	Customs	Infrastructure	International Shipments	Logistic Competenc	Tracking & Tracing	Time liness
Europe & Central Asia	2.74	2.35	2.41	2.92	2.6	2.75	3.33
LAC	2.74	2.38	2.46	2.7	2.62	2.84	3.41
East Asia & Pacific	2.73	2.41	2.46	2.79	2.58	2.74	3.33
MENA	2.6	2.33	2.36	2.65	2.53	2.46	3.22
South Asia	2.49	2.22	2.13	2.61	2.33	2.53	3.04
Sub-Saharan Africa	2.2	2.18	2.05	2.51	2.28	2.49	2.94
High income: all	3.55	3.36	3.56	3.28	3.5	3.65	3.98
Upper MIC (except LAC)	2.95	2.49	2.54	2.86	2.71	2.89	3.36
Lower MIC	2.59	2.23	2.27	2.66	2.48	2.58	3.24
Low income	2.43	2.19	2.06	2.54	2.25	2.47	2.98

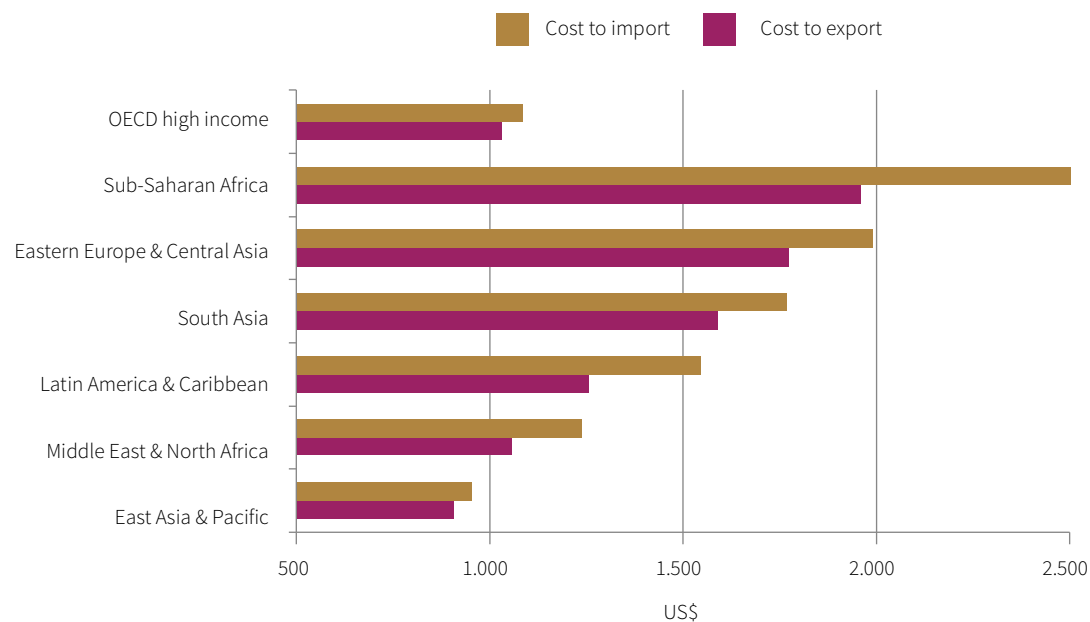
Note; MIC = middle income; MENA = Middle East and North Africa

Source: World Bank 2011.

- 1.36. The LPI also illustrates that overall logistics performance has improved in LAC region, though more so over 2007–10 than over 2010–12. Mexico, the Southern Cone, and Andean countries have made the most progress, while the Central America and Caribbean subregions have fallen back since 2010.
- 1.37. In all business survey-based reviews, LAC performs considerably worse than OECD standards of export and import costs. The required export and import procedures include the costs for documents, administrative fees for customs clearance and technical control, customs broker fees, terminal handling charges, and inland transport. The Doing Business indicators reveal that LAC's average cost to export a container is \$1,257 and that the cost to import one is \$1,546 (figure 1.11). These costs are lower than in Sub-Saharan Africa, Eastern Europe, and South Asia, though still higher than in other developing regions, such as East Asia, and the OECD average. Within LAC, costs to export a container are lowest in Central America and highest in the Andean region, at \$1,720 to export and \$1,951 to import.



**Figure 1.11. Cost to export and import—global comparison, 2011 (\$ per container)**



Source: World Bank LPI 2012. <http://go.worldbank.org/7TEVSUEAR0>

1.38. Developing an infrastructure and logistics strategy. Quantitative estimates of potential cost reductions show substantial heterogeneity in how transport and logistics costs affect LAC countries, depending on the shares of different types of agriculture exports and imports. However, supply chain analyses indicate that logistics costs generally constitute a very high proportion of the final price of food products (see figure 1.12 for an example in which land and ocean transport and port costs were found to account for 43 percent of the final retail price of pineapples imported into St. Lucia from Costa Rica). So, heterogeneity notwithstanding, port efficiency gains, road haulage improvements, expedited customs clearance and border crossings, better inventory practices, and increased capacity and competition in storage and warehousing could reduce logistics costs 20–50 percent. This could mean a permanent 5–25 percent reduction in the baseline cost of food and agriculture imports—and increased profits for exporters.

1.39. A trade supply chain is only as strong as its weakest link: poor performance in just one or two areas can have serious repercussions for overall competitiveness. The multidimensionality of logistics necessitates a coordinated strategy, developed with input from public and private sector stakeholders alike, for improvements to result in lower costs, higher trade volumes, and increased reliability and competitiveness. Countries can ensure that all logistics constraints are identified and

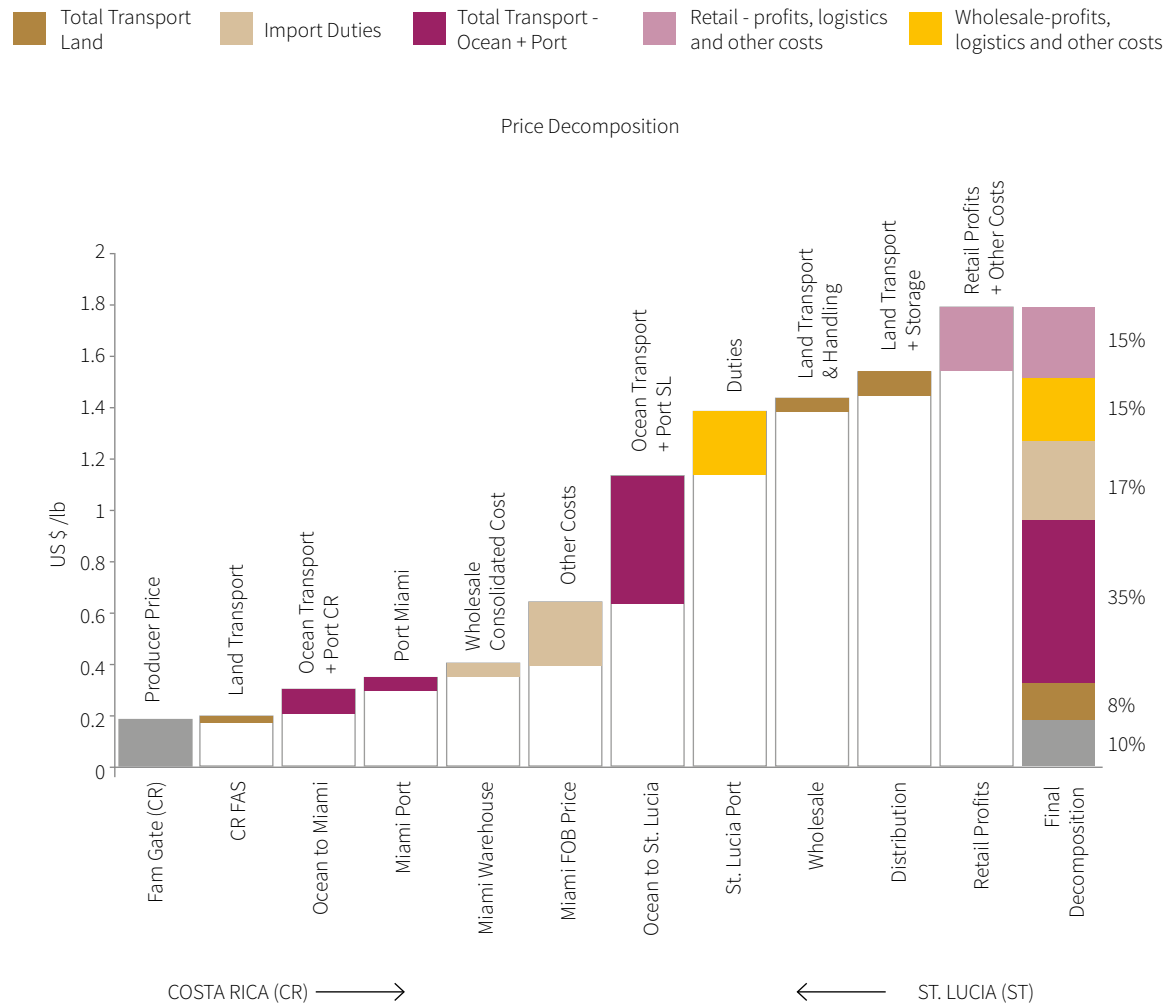




monitored by designating a national logistics entity to coordinate efforts and manage dialogue. For example, through the Plan Mesoamericana, as well as other regional organizations, Central America is moving toward strategic regional infrastructure planning, but it has encountered considerable difficulties harmonizing procedures and standards. Chile, Argentina, and Brazil are also engaging in regional coordination to improve intraregional trade.

1.40. An analysis of the breakdown in food types suggests that for net food importers, costs associated with refrigerated cargo capacity and services are the critical bottlenecks, as meat, fish, and dairy represent the largest share of all food imports by value (26 percent). On the other hand, for LAC countries that are net food exporters, bulk storage, handling, and transporting are the primary concerns, because on a weighted-average basis dry bulk items make up the largest share of food imports by value (31 percent). Thus, Organization of Eastern Caribbean States (OECS) island countries, for example, should work on reducing the costs of refrigerated containerized traffic. Peru, Brazil, Bolivia, and Colombia, however, would benefit from improving the importing and distribution process for dry bulk goods. (See table 1.2 for a diagnosis of critical constraints organized by major country and region.)

**Figure 1.12. Pineapple supply chain from Costa Rica to St. Lucia**



Source: Authors, freight forwarder and shipper interviews, and World Bank (2008).



**Table 1.2. Summary of logistics challenges faced by Latin America and the Caribbean subregions**

	Central America and Mexico	Caribbean	Andean region	Southern Cone
Land transport	<ul style="list-style-type: none"> <li>• Low road density and access, especially in rural areas (NIC, GTM, HND)</li> <li>• Losses while merchandise is in transport due to spoilage or breakage (NIC, GTM, HND, CRI)</li> <li>• High domestic transport costs (NIC, GTM, HND, CRI, MEX)</li> <li>• Lack of truck competition due to monopolies (NIC, GTM, HND, CRI, MEX)</li> <li>• Lack of enforcement and adequate trucking regulations for vehicle and driver operations (NIC, GTM, HND, CRI, MEX)</li> <li>• Lack of appropriate infrastructure in land border-crossing points (C.A.)</li> <li>• Empty backhaul due to trade laws (MEX)</li> </ul>	<ul style="list-style-type: none"> <li>• Empty backhaul in the DR</li> </ul>	<ul style="list-style-type: none"> <li>• Low road density and access, especially in rural areas (PER, COL, BOL)</li> <li>• Poor quality of roads, especially in rural areas (PER, COL, BOL, ECU)</li> <li>• Low speed circulation due to heavy traffic and congestion in roads leading to ports (PER)</li> <li>• Lack of appropriate infrastructure in land border-crossing points (general problem)</li> <li>• High transportation costs (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>• Relatively high access to roads but high transportation costs (general problem)</li> <li>• Inadequate road maintenance investment has led to poor-quality roads, especially provincial and rural roads (general problem)</li> <li>• Traffic congestion near border points delays border crossings and thus increases costs (BRA, ARG)</li> <li>• Low competition among truck companies in some areas (south BRA)</li> <li>• High inventory costs due to the lack of sufficient warehousing capacity (BRA)</li> <li>• Rail freight transport is limited (general problem)</li> <li>• Increasing operating costs of trucking services (BRA)</li> </ul>
Maritime transport	<ul style="list-style-type: none"> <li>• Inefficient port entry procedures such as long waiting times for processing of documentation for imports (NIC, GTM, HND, CRI, SLV)</li> <li>• Bottlenecks due to deterioration of access roads to ports and delays in the loading process caused by a lack of port assets such as cranes (NIC, GTM, HND, CRI, SLV)</li> </ul>	<ul style="list-style-type: none"> <li>• Maritime and logistics costs depend heavily on countries' geographical location within the Caribbean</li> <li>• On average, maritime transport costs to the Caribbean are much higher than in other regions in LAC (especially OECS)</li> <li>• Economies of scale disadvantage require small islands to consolidate cargo (especially OECS)</li> </ul>	<ul style="list-style-type: none"> <li>• Higher maritime transport costs than Southern Cone countries (general problem)</li> <li>• Lack of intermodal transfer terminals (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>• Lack of intermodal transfer terminals (general problem)</li> <li>• Declining competition, high entrance barriers, and collusive behavior among existing players (BRA)</li> <li>• Bottlenecks at ports due to a lack of container handling capacity (BRA, ARG)</li> </ul>



	Central America and Mexico	Caribbean	Andean region	Southern Cone
Border procedures	<ul style="list-style-type: none"> <li>• Burdensome customs inspections and heavy fines (NIC, GTM, HND)</li> <li>• Delays due to heavy traffic and congestion (NIC, GTM, SLV, HND, CRI)</li> <li>• Lack of coordination between customs and border management agencies (NIC, GTM, HND)</li> <li>• Delays and increased costs due to onerous sanitary and phytosanitary controls, such as duplicate fumigation procedure (NIC, GTM, SLV, HND)</li> <li>• Informal payments (NIC, GTM, SLV, HND, CRI, MEX)</li> </ul>	<ul style="list-style-type: none"> <li>• Long time for customs clearing in comparison with LAC regions (especially OECS)</li> <li>• Lack of information technology and electronic documentation (especially OECS)</li> <li>• Informal payments (general problem)</li> <li>• Significant difference of customs performance within the Caribbean region (OECS are worst performers)</li> </ul>	<ul style="list-style-type: none"> <li>• Inefficiencies at customs clearance (general problem)</li> <li>• Delays due to heavy traffic and congestion (general problem)</li> <li>• Lack of coordination between customs and border management agencies (general problem)</li> <li>• Informal payments (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>• Lack of coordination between customs and border management agencies (general problem)</li> <li>• Traffic congestion near border points delays border crossings (general problem)</li> <li>• Informal payments (general problem)</li> <li>• Inventory costs and losses of profit from incurred delays of 24 hours at the border crossing (general problem)</li> </ul>



### 1.3 The future: How can LAC help feed the world?

- 1.41. This report concludes with a look at the future. With the need to increase food, fiber, and fuel production about 80 percent by 2050 to meet global demand, how will LAC contribute? A background study for this report by the International Food Policy Research Institute assessed global and regional drivers of LAC food exports through 2050.<sup>16</sup> The drivers are natural or human-induced factors that directly or indirectly cause changes in food demand and supply in domestic and global markets and in the global trading system. The major issues explored are whether the world can feed itself into the future, the role that LAC could play, and how that role might change depending on developments in climate change and other drivers.
- 1.42. The background study found that if current trends continue in income and population growth, use of technology and resources to produce food and

.....  
16 The study used IMPACT, a global multimarket, partial equilibrium model that provides long-term projections of global food supply, demand, trade, prices, and food security, balancing water availability and uses within economic sectors at the global and regional levels. IMPACT uses 281 “food-producing units,” which represent the spatial intersection of 115 economic regions and 126 river basins. The model generates projections for agricultural crop area and crop yields as a function of global market drivers (such as commodity demand and prices) and local availability of water resources. Crop area and yields also depend on the projected rate of exogenous (nonprice) growth trends, labeled intrinsic growth rates. A detailed description can be found in Rosegrant and others (2008).

fiber, distortions in agricultural and trade policies, and investments in irrigation and infrastructure (the baseline or “business-as-usual” scenario), LAC’s share in global trade will probably grow in all four main food categories in the model—cereals, oilseeds, meats, and fruits and vegetables. By 2050, in this scenario LAC would be supplying more than a third of meat exports, a third of fruit and vegetable exports, half of oilseeds exports, and about a tenth of cereal exports (table 1.3). In a “better business and logistics” scenario with greater emerging market growth, agricultural trade liberalization, investment in irrigation and improved agricultural technology, better infrastructure, and lower marketing costs (proxied by lower wedges between border and domestic prices), LAC could play an even greater role in meeting global food, fiber, and biofuel demand. In two other simulated scenarios—“green growth” (with more efficient water and fertilizer use and earlier development of efficient biofuel technologies) and “harmonious rebalancing” (with higher growth of incomes and meat consumption but lower population growth in developing countries, higher productivity growth, and earlier adoption of efficient biofuels)—LAC’s share would grow lesser but still be greater than in 2010 for all product groups.

- 1.43. The report also considered a more pessimistic but plausible forecast. This future pathway includes less rapid growth in emerging markets, high population growth, and a wetter and warmer climate. LAC’s share in 2050 would stay almost the same

as in 2010 for meats, decline sharply to 13 percent for fruits and vegetables, and increase to 16 percent for cereals. Argentina and Brazil would expand their trade in cereals, while Mexico would increase its dependence on the world market. Except for Chile, LAC countries would see their potential for fruits and vegetables exports curtailed significantly, with Brazil hit the hardest. These shares would reflect an important switch in trade status for the region. This pessimistic scenario underscores trade’s importance as a climate change adjustment mechanism. Protectionism could pose a food security threat by preventing trade from compensating for surplus disappearance in developed countries. This is important for Argentina and Brazil, two countries called on to increase their cereal exports to regions facing large grain deficits.



**Table 1.3. Regional shares in world net exports in business-as-usual and alternative scenarios for 2050 (percent)**

	2010	Business as usual	Harmonious rebalancing	Pessimistic view	Green growth	Better business and logistics
<b>Latin America and the Caribbean</b>						
Meat	30	36	30	29	33	41
Cereals	8	11	9	16	9	13
Fruits and vegetables	25	34	33	13	33	38
Oilseeds	42	50	49	55	50	56
<b>Developed</b>						
Meat	38	36	39	29	40	33
Cereals	63	45	45	33	47	44
Fruits and vegetables	17	19	23	13	22	18
Oilseeds	31	29	30	9	30	25
<b>Rest of developing (non-Latin America and the Caribbean)</b>						
Meat	32	28	31	42	27	26
Cereals	29	44	46	51	44	43
Fruits and vegetables	58	47	44	74	45	44
Oilseeds	27	21	21	36	20	19

Source: Tokgoz, Bhandary and Rosegrant (2012)

### 1.3.1

#### Removing the constraints: priorities for the future of Latin America and the Caribbean's sustainable agricultural trade

1.44. Consonant with this report's findings, the background study underscored infrastructure's importance as a potential barrier to increasing production and trade in LAC. Improving LAC infrastructure and participation in the global grid could vastly improve agricultural production efficiency and volume, essential to meet rising global food demand, especially in developing markets. Improving its business environment and logistics could provide LAC with much greater opportunities for meeting global food and fiber needs. LAC could thus capture an estimated 5–15 percent more market share than under a business-as-usual scenario. LAC would be capturing this extra market share from developed countries in meat and oilseeds and from other developing countries in fruits and vegetables and cereals. LAC's export profile could also be restructured in this scenario, with a greater increase in exports of bulk commodities and of more processed items, such as soybean oil instead of beans. Exports of soybean meal would grow slower, as higher livestock production in LAC requires less meal to be available for trade.

1.45. Another potential constraint to ramping up production worldwide to meet future demand is inefficient water use. Agriculture consumes about 70 percent of the world's freshwater supply. While LAC currently has fairly abundant supplies, water scarcity



poses problems for increasing agricultural production in some parts of the region and in other parts of the world. The tension between rapidly rising natural resource consumption and environmental sustainability will be a critical pressure point over the next decades in all regions, including LAC. Pricing resource use and adopting more sustainable practices in water and land management could help LAC green its growth and agricultural exports. If all regions use water more efficiently (as in a green growth scenario), LAC's comparative advantage from its abundant resources would shrink (as reflected in a reduced market share compared with some other scenarios) but its current share would increase.

- 1.46. Final constraints, as argued above, are trade barriers. Maintaining an open, efficient trading system is critical if LAC is to continue—and even increase—its contributions to feeding the world. And the looming threat of climate change magnifies the importance of increasing the trade system's flexibility—for two reasons. First, in the long run, as patterns of comparative advantage in food pro-

duction change, moving food from countries where it is produced efficiently to food-deficit countries will require new trade patterns. Second, on a year-to-year basis, greater weather variability will create short-term local shocks to food supply that will require rapidly adjusting food trade to avoid shortages. The recent precipitous food price increases demonstrated that when shortages arise, countries tend to react with “beggar thy neighbor” trade policies that insulate domestic consumers and producers from international price movements. In so doing, they increase global price volatility and shift the adjustment costs to others. Such actions included increases in export barriers (including in some LAC countries), which amplified the spike. Export bans accounted for an estimated 40 percent of the world price increase for rice and 25 percent of that for wheat. Less commonly understood, the ad hoc reductions in import barriers in many countries had a similar effect, reducing price fluctuations domestically while magnifying international price variability.

- 1.47. Global trade reform in biofuels is especially important in ensuring that LAC can sustainably ramp up its contribution to the global food supply while minimizing global greenhouse gas emissions. Liberalizing trade in biofuels could increase sector competition, improve efficiency, lower costs, and enable the world's most efficient producers to expand their share of the biofuels market. For example, producing a liter of ethanol from sugarcane in Brazil requires only about half the land area needed to produce the same liter from corn in the United States. Transferring production from the United States to Brazil would thus reduce the amount of land diverted from growing food. But currently, biofuel promotion policies and trade barriers distort international trade patterns and impede this shift while imposing large costs on the populations of the countries employing them. Of course, to fully realize these benefits, Brazil would need to expand its production without deforesting land, but as argued earlier, the country has plenty of degraded pasturelands that could be used more productively for these crops.







# Chapter 2.



# Latin America and the Caribbean's Recent Performance in Agricultural Trade



Wheat

Close up of wheat. Photo: Yosef Hadar / World Bank

2.1. Latin American and the Caribbean (LAC) agriculture has shared in the large trade expansion of the past several decades. While trade in agricultural products accounts for just 7 percent of world trade, LAC has contributed to deepening global food market integration and has steadily increased its market share. LAC agro-food exports have more than doubled in real terms and tripled in nominal terms over the past 15 years, significantly boosting developing countries' contribution to agro-food trade growth. This section looks at features of this important growth. In particular, how has LAC's export structure changed? Has the export sector become more specialized, focusing on particular groups of goods, or has it diversified as it has grown? Has there been an upgrading process in this export growth? Where is LAC's food surplus heading? How homogeneous has LAC's export growth been in products, destinations, and origins? The answers have important implications for the global consequences of LAC's export expansion and for the future growth of the region's agro-food export subsectors.

2.2. This chapter reviews changes in the production, consumption, and trade of key agricultural commodities since 1990 and summarizes trends in production and consumption of agricultural products in LAC, benchmarking the region's performance against that of other regions (section 2.1). Section 2.2 looks at LAC's overall trade performance, including the evolution of its trade composition, and then focuses on its agricultural trade. Section 2.3 assesses how agricultural trade

diversification has changed in origins, destinations, and quality and sophistication. And section 2.4 discusses what has driven the rapid growth of exports in the two main growth engines, Argentina and Brazil.

## 2.1 Agricultural production and consumption patterns

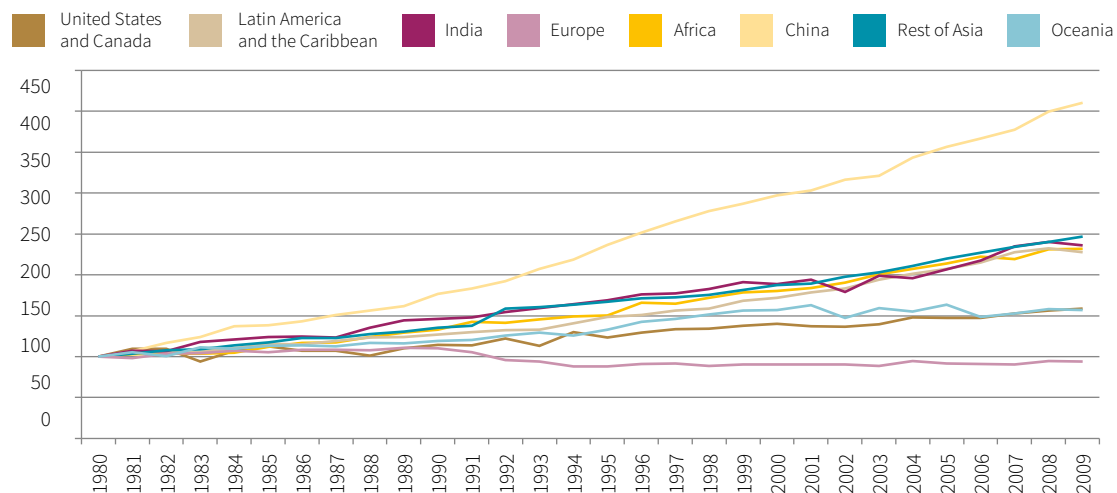
2.3. LAC's aggregate net agricultural output<sup>17</sup> grew to \$262 billion (2004–06 prices) in 2009. This represented average growth of 2.9 percent a year since 1980. Yet LAC output performance, while above the 2.4 percent world average, has been lagging well behind China's 5.0 percent (figure 2.1). LAC increased its market share of world production from 11 percent in 1980 to 12.6 percent in 2009, about the same rate as India's and Africa's. But this performance has been unremarkable when compared with that of China, which had about the same share as LAC in 1980 but moved to almost a quarter of world production in 2009 (figure 2.2).

17 The analysis uses data for net production value (2004–06 1,000 international dollars) from FAOSTAT (2012). Value of gross production has been compiled by multiplying gross production in physical terms by output prices at farm gate. Value of production thus measures production in monetary terms at the farm-gate level. Value of net production is obtained by subtracting from production data intermediate uses within the agricultural sector (seed and feed). Value of production in constant terms is derived using a base period. Constant price series are used to show how the quantity or volume of products has changed. U.S. dollar figures for value of gross production are converted from local currencies using official exchange rates as prevailing in the respective years.



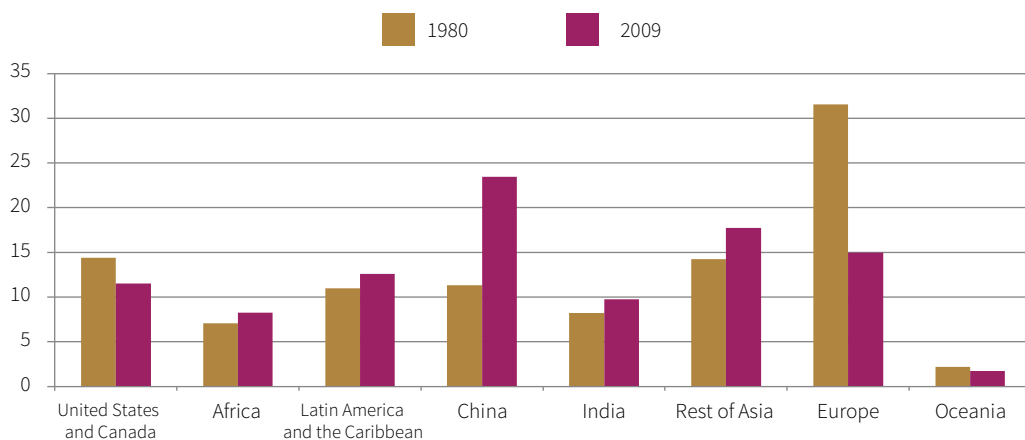


**Figure 2.1 Agricultural net production value index: Latin America and the Caribbean and the world, 1980–2009 (1980 = 100)**



Source: Compiled by authors from FAOSTAT (2012).

**Figure 2.2. Share of world net production value in 2004–06 international dollars, 1980–2009 (percent)**



Source: Compiled by authors from FAOSTAT (2012).

2.4. LAC agricultural production is spatially concentrated, with Brazil, Argentina, and Mexico alone producing more than 70 percent of the region's agricultural output since 1980 (see figure A1.1 in annex 1). The top five countries accounted for 82 percent of the LAC total in 2009. Brazil is the only country to have significantly increased its share of the region's total value of agriculture production (growing from 36 percent in 1980 to 48 percent in 2009). Value shares for Peru, Chile, and Paraguay saw a slight increase while shares of Argentina, Mexico, Colombia, and the countries of Central America and the Caribbean all fell. For most crops, average yields in LAC countries are above world average yields (table 2.1).



**Table 2.1. Latin America and the Caribbean's contribution to total crop area and yields (percent)**

Commodity or group	Latin America and the Caribbean's share of world crop area (2010)	Ratio of Latin America and the Caribbean yields to world average yields
Rice	4	92
Wheat	4	90
Maize	19	78
Other grains	3	111
Sorghum	9	229
Soybeans	45	100
Sugarcane	46	113
Sunflower	17	124
Vegetables	5	129
Tropical and subtropical fruits	18	104
Temperate fruits	6	135

Source: Tokgoz and others 2012.

2.5. LAC was home to 590 million people in 2010,<sup>18</sup> with more than half in just Brazil (33 percent) and Mexico (19 percent). Only 20 percent of the population lives in rural areas. Changes in food consumption patterns are important for food trade prospects in the region. The commodity composition of consumption is affected not only by taste and culture but also by prices and per capita incomes. People in high-income LAC countries—Brazil, Mexico, Argentina, Chile—tend to consume more than 2,950 calories a day,<sup>19</sup> more than the world average of 2,780. For lower income LAC countries—Guatemala, Bolivia, Haiti—the figure was less than 2,200. Where do these calories come from? According to Pardey Wood and Herford (2010), LAC diets have changed substantially since the early 1960s. Maize, once accounting for about 16 percent of the average calorie intake, has been displaced by sugar as the primary calorie source, as in the West. Beans, potatoes, bananas, and cassava are secondary sources, overtaken by soybean oil and poultry. More generally, the share of daily calorie intake coming from animal products has grown substantially to more than 20 percent.

<sup>18</sup> Population data is derived from UN (2010) as downloaded from FAOSTAT (2012).

<sup>19</sup> Consumption here is defined as the per capita calorie equivalent per day of [production + imports – exports + change in stocks].





## 2.2 World and Latin America and the Caribbean trade: trends and changes

2.6. The massive increase in global trade over the past decades is well known. While falling as a percentage of all trade, agriculture has participated in that trade expansion, and LAC agriculture has captured a growing market share.

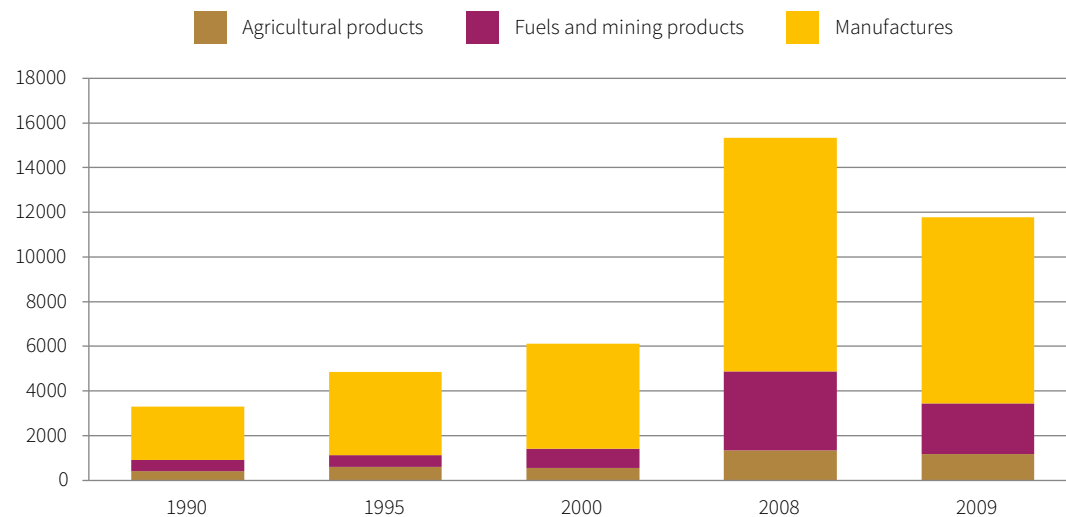
### 2.2.1 World merchandise trade: general patterns

2.7. World merchandise trade grew from \$3,395 billion in 1990 to \$15,763 billion in 2008 (figure 2.3) before falling sharply to \$12,177 billion in 2009.<sup>20</sup> But global merchandise trade flows rebounded strongly in 2010, up 22 percent from the year before. The rise in the volume of goods exports was the largest on record, enabling world trade to return to its pre-2009 level but not to its long-term trend.<sup>21</sup>

<sup>20</sup> WTO 2011.

<sup>21</sup> WTO 2011.

**Figure 2.3. Evolution of world trade composition, 1990–2009 (US\$ millions)**



Source: Calculations by authors based on UN Commodity Trade Statistics..



2.8. Over 1990–2008, manufacturing and fuel and mining products trade expanded at 9 percent and 12 percent a year, respectively, with agricultural export growth at 7 percent a year. In 2008, agriculture trade represented 9 percent of total trade, down from 13 percent in 1990, while fuel and mining product trade represented 23 percent, up from 15 percent. World agricultural trade in 2009 was \$1,169 billion, up from \$415 billion in 1990 but down from \$1,340 billion in 2008.

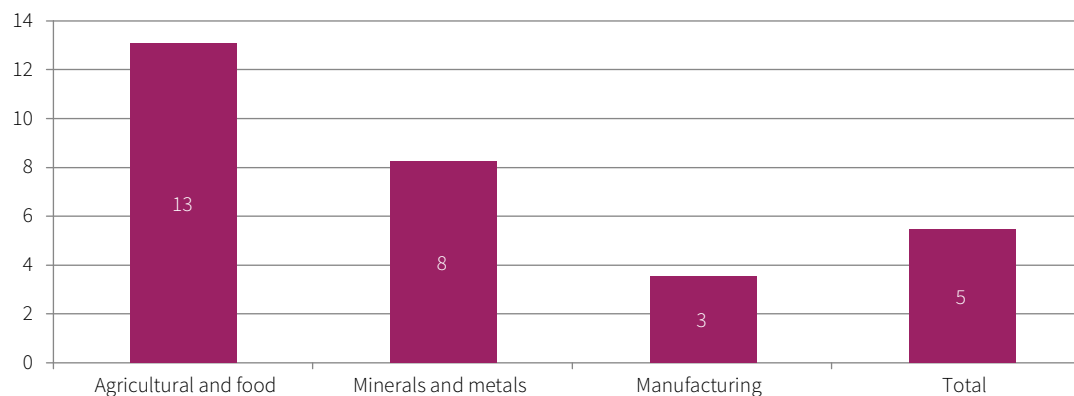
## 2.2.2 Structure of trade in Latin America and the Caribbean

2.9. LAC increased its exports from \$330 billion in 2001 to \$860 billion [in 2009], before falling to \$675 billion during the global financial crisis. In 2009, LAC trade made up 5 percent of world trade, but agriculture held a disproportionate share. While \$1 of every \$8 of world agricultural trade comes from a LAC country, only \$1 of every \$33 of world manufactures trade does (figure 2.4).

2.10. LAC is not as integrated with the rest of the world as are other regions, as measured by the trade to GDP ratio (averaging 42 percent for LAC and 53 percent for the world).<sup>22</sup> However, the combined importance of merchandise exports and imports for the region increased from 32.5 to 37 percent over 2001–08 before falling to 34 percent in 2009 (figure 2.5).

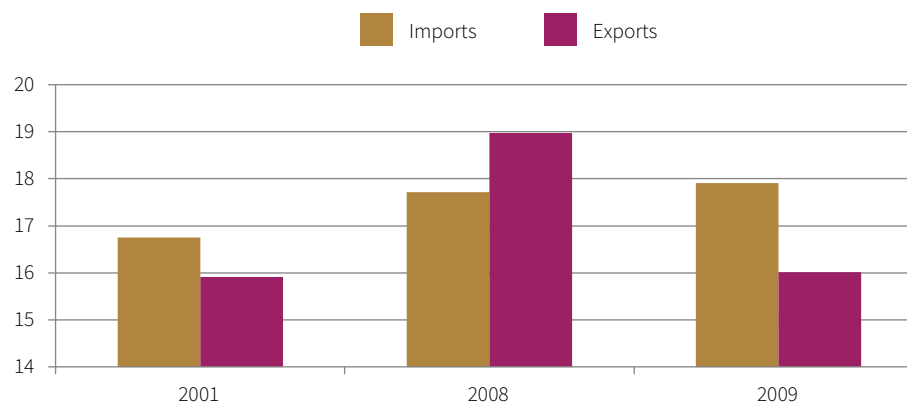
22 World Bank 2011b.

**Figure 2.4. Latin America and the Caribbean's share of world trade by group, 2009 (percent)**



Source: Calculations by authors based on UN Commodity Trade Statistics.

**Figure 2.5. Merchandise trade as a share of GDP, (percent)**



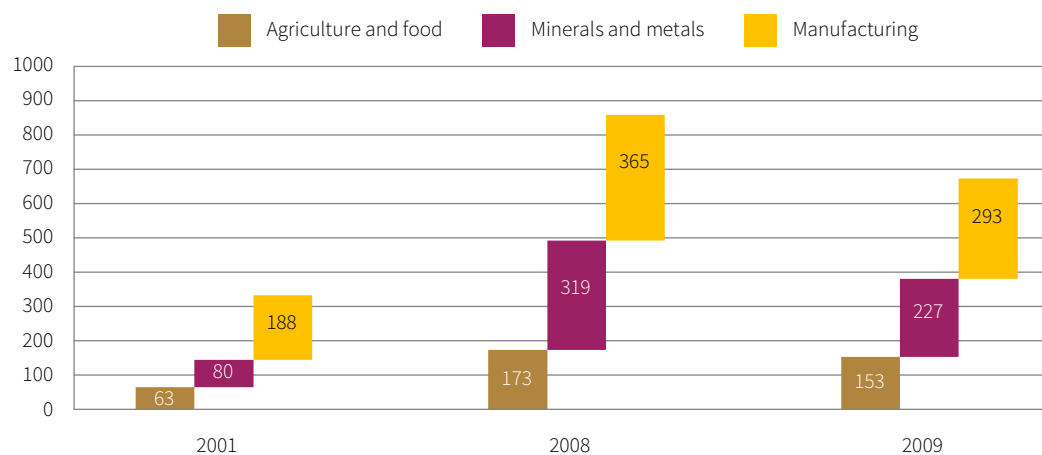
Source: Calculations by authors based on UN Commodity Trade Statistics.



2.11. Although manufacturing product exports continue to represent the most important export group for LAC, their share dropped from 57 percent in 2001 to 43 percent in 2008, rebounding to 44 percent in 2009 (figure 2.6). Minerals and metals (including petroleum) saw the largest increase, from 24 percent of the total to 37 percent, before dropping to 34 percent in 2009. Agricultural and food products slightly increased their share of the total, from 19 percent in 2001 to 20 percent in 2008, and benefited substantially from high food prices in 2009 to reach 23 percent.

2.12. Manufacturing is also the region's most important import group, despite its share dropping from 76 percent in 2001 to 68 percent in 2008 before rebounding to 72 percent in 2009 (figure 2.7). The share of agricultural products remained stable over the decade, at 9–10 percent of the total. Imports of minerals and fuels surged from 15 percent in 2001 to 23 percent in 2008 before dropping to 18 percent in 2009.

**Figure 2.6. LAC's export structure (\$ billions)**



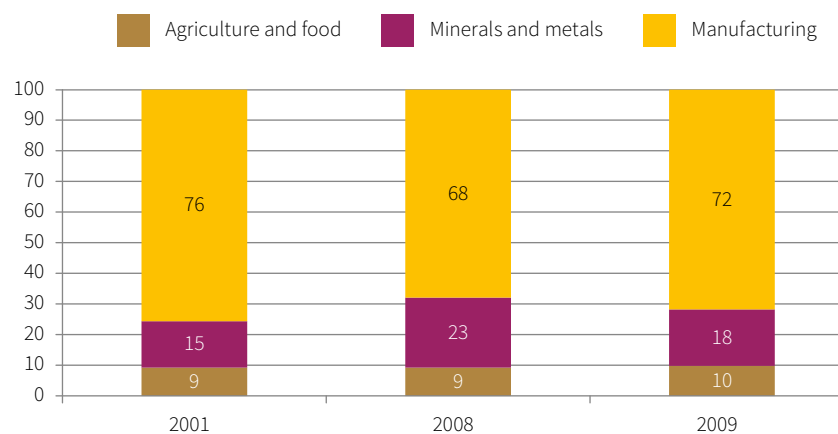
Source: Calculations by authors based on UN Commodity Trade Statistics..



2.13. The value of intraregional trade in LAC increased from \$50 billion in 2001 to \$160 billion in 2008 before falling to \$115 billion in 2009 (figure 2.8). Of every \$1 of intratrade between LAC countries, about 20 cents were agricultural or food-related and 53 cents were in manufactured products.

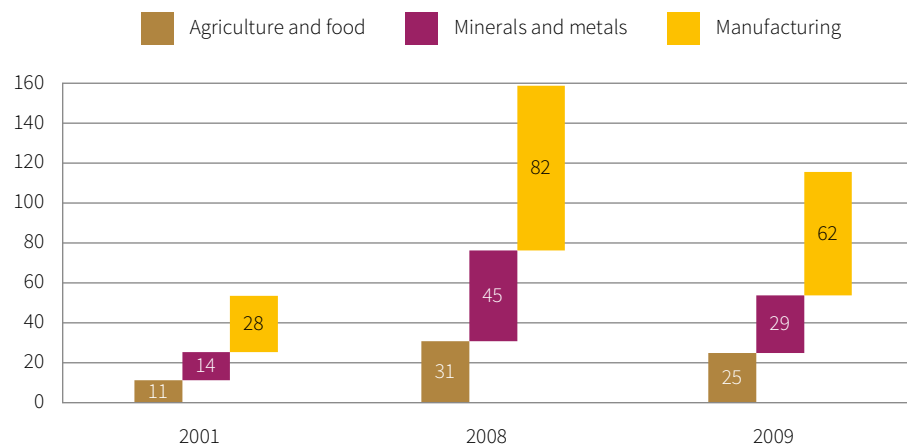
2.14. Between 2001 and 2009, about 17 cents of every \$1 of agricultural exports from LAC went to another LAC country (figure 2.9). The share of this intratrade for minerals and metals dropped from 17 cents to 13 cents. LAC countries bought more manufacturing products from each other over the period, the share rising from 15 cents for each \$ exported to 22 cents.

**Figure 2.7. Latin America and the Caribbean's import structure (percent)**



Source: Calculations by authors based on UN Commodity Trade Statistics.

**Figure 2.8. LAC's intraregional trade structure 2001, 2008, 2009 (US\$ billions)**

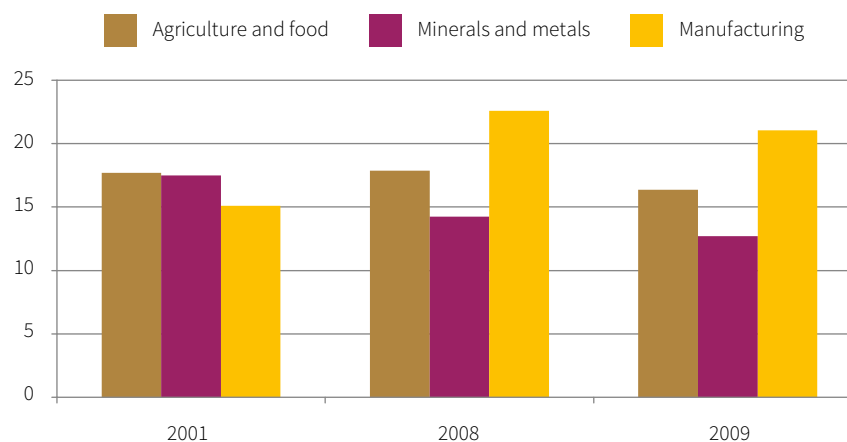


Source: Calculations by authors based on UN Commodity Trade Statistics.



2.15. LAC exports of minerals and metals grew the most over 2001–08, at 22 percent annually, followed by agriculture, at 15 percent. Manufacturing, the largest item in value, grew 10 percent. But the global financial crisis led to the sharpest and deepest trade contraction since the Great Depression, with world merchandise imports falling 36 percent between the end of 2007Q4 and 2009Q2.<sup>23</sup> The crisis affected all three groups, with minerals hit the most (down 29 percent) and agricultural exports hit the least (12 percent; figure 2.10).

**Figure 2.9. Share of Latin America and the Caribbean intratrade in total trade by group (percent)**



Source: Calculations by authors based on UN Commodity Trade Statistics.

**Figure 2.10. Annual growth rates of Latin America and the Caribbean's exports (percent)**

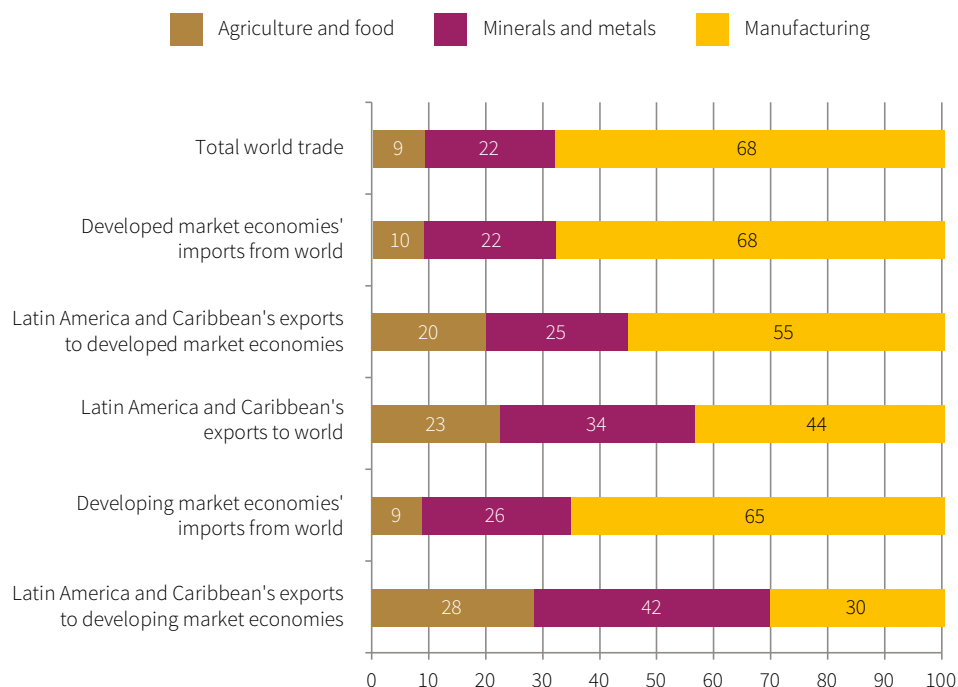


Source: Calculations by authors based on UN Commodity Trade Statistics.

<sup>23</sup> World Bank 2010.



**Figure 2.11. Selected indicators on the composition of trade, 2009 (percent)**



Source: Calculations by authors based on UN Commodity Trade Statistics.

2.16. One characteristic distinguishing LAC trade from global trade is the importance of commodities (agriculture, mineral, and mining). While commodity trade represents only 32 percent of world trade, it accounts for about 57 percent of LAC trade (figure 2.11). The emphasis on commodities is even more pronounced in trade between LAC and developing market economies. While commodity exports represent only 45 percent of LAC's trade with developed economies, the share jumps to 70 percent for trade with developing countries. Because developed and developing economies do not tend to differ in their total share of commodity imports (about a third of total imports), this new pattern of trade reflects new South-South commerce patterns.

### 2.2.3 The anatomy of Latin America and the Caribbean's agriculture export growth

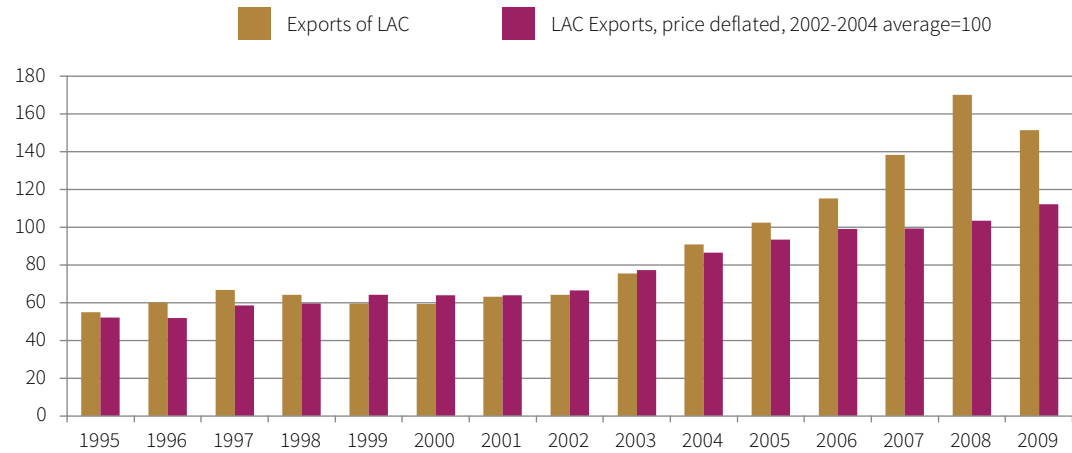
2.17. Exports of agricultural goods from LAC rose nearly threefold over 1995–2009, with the fastest growth in the 2000s (figure 2.12). Agricultural exports peaked at \$170 billion in 2008. Prices for commodities also peaked in 2008, and when accounting for price fluctuations through the Food and Agriculture Organization's Food Price Index, 2008 no longer stands out. Instead, it falls in line with the pace of increasing agricultural exports since 1995. In 2009, LAC exported \$153 billion in agricultural goods, highlighting agriculture's im-





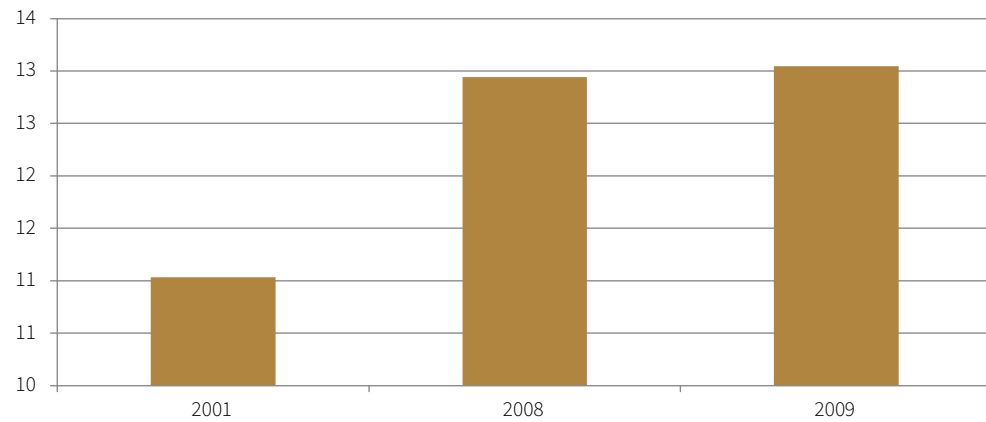
portance to the region's GDP. In 2009, agriculture accounted for about 11 percent of GDP on average across the region. LAC increased its agricultural exports market share from 11 percent in 2001 to 13 percent in 2009 (figure 2.13).

**Figure 2.12. Value of Latin America and the Caribbean's agricultural exports, 1995-2009 (US\$ billions)**



Source: UN Commodity Trade Statistics and authors' calculations.

**Figure 2.13. Latin America and the Caribbean's share in world agricultural exports (percent)**

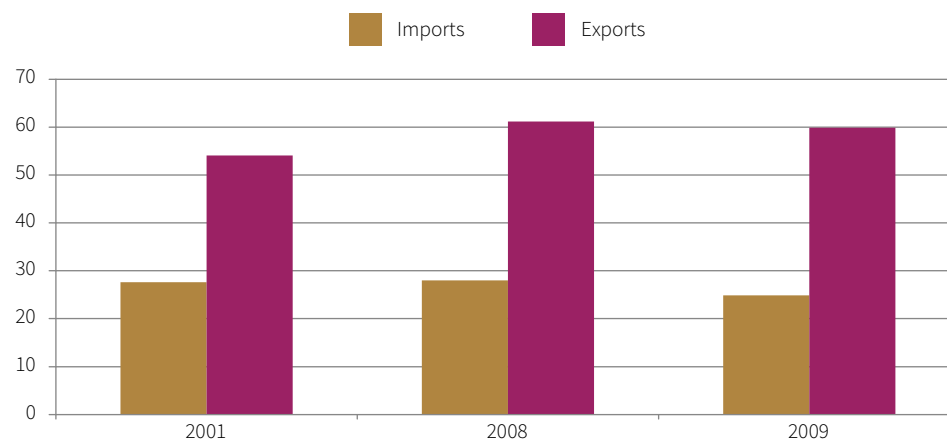


Source: UN Commodity Trade Statistics and authors' calculations.



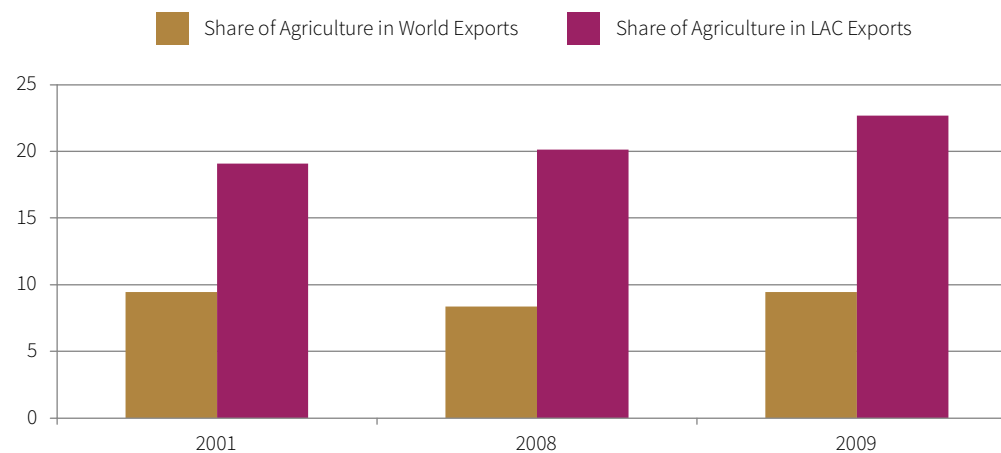
2.18. Agricultural and food exports account for about 60 percent of LAC agricultural GDP, while imports account for less than 30 percent (figure 2.14). In world merchandise trade, about 10 cents of every \$1 are agriculture-related. This group of commodities represents a higher share for LAC trade, almost 23 cents for every \$1 exported by the region, and this difference has been growing (figure 2.15).

**Figure 2.14. Agricultural and food merchandise trade as share of agricultural GDP (percent)**



Source: UN Commodity Trade Statistics and authors' calculations.

**Figure 2.15. Latin America and the Caribbean's share of world agricultural exports**



Source: UN Commodity Trade Statistics and World Bank staff calculations.

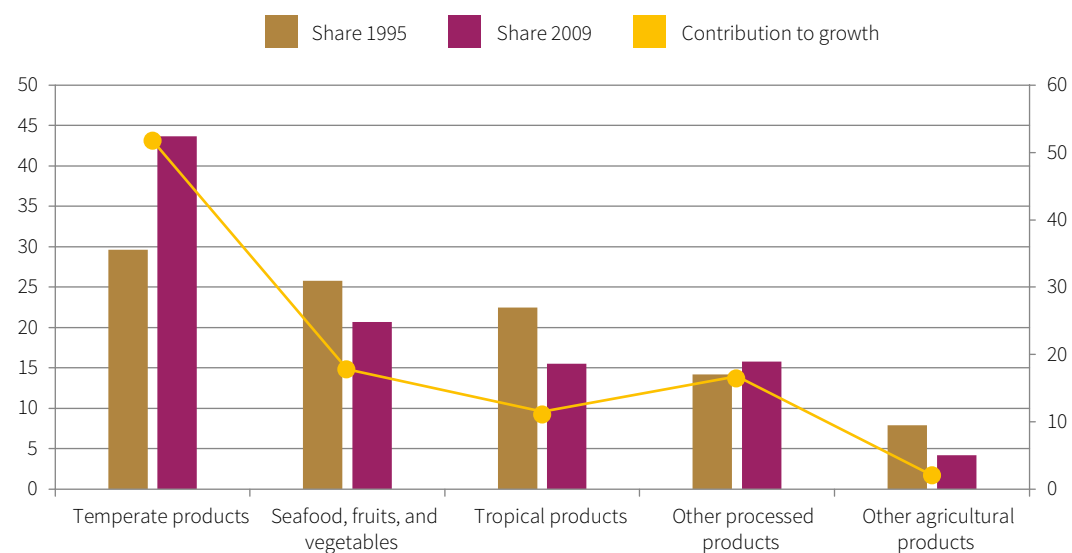


## 2.2.4

### Sector composition of Latin America and the Caribbean's agricultural trade

2.19. To get a sense of trends and changes in trade, it is important to measure the contributions of different product groups. Agricultural products can be separated into five groups: tropical products; temperate products; seafood, fruits, and vegetables; other processed products; and other agricultural products, such as wood and cork. Tropical products consist mainly of traditional developing-country products, such as coffee, cocoa, tea, nuts, spices, textile fibers (mostly cotton), and sugar and confectionary products. The temperate group includes highly protected temperate zone products grown in many industrial countries, such as meats, milk and milk products, grains, and oilseeds.

**Figure 2.16. Shares of growth (left axis) and contribution to growth (right axis) by product group (percent)**

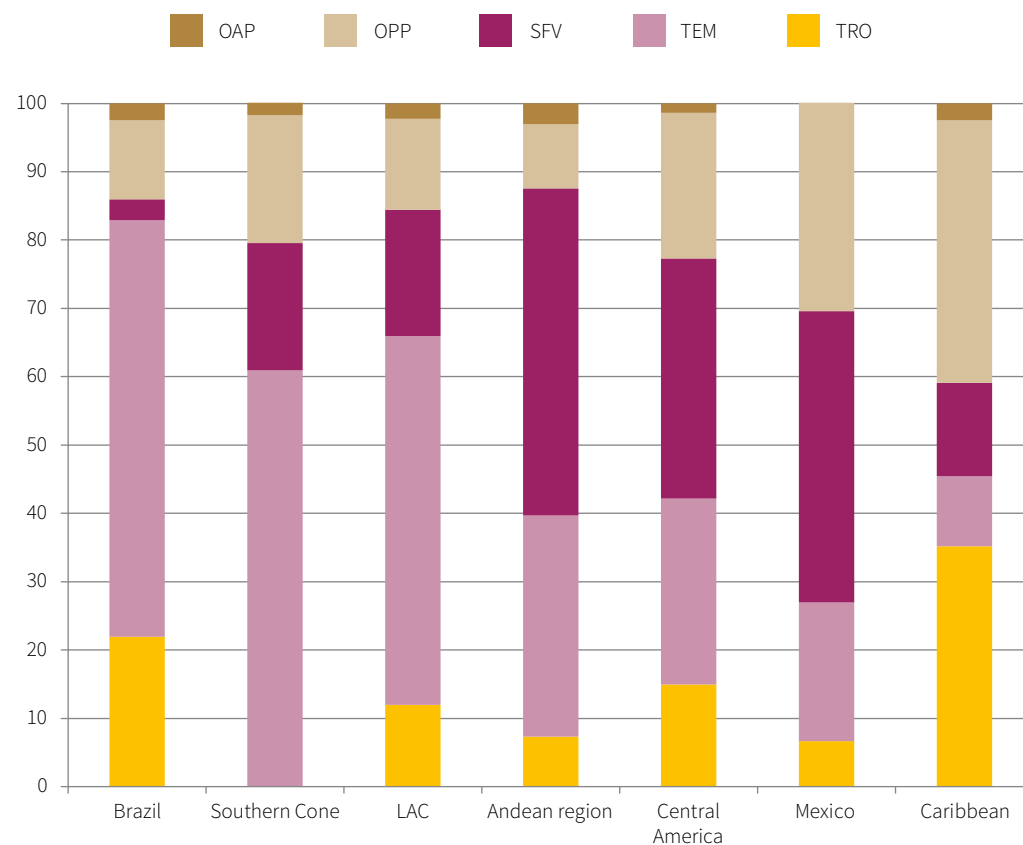


Source: UN Commodity Trade Statistics and World Bank staff calculations.



2.20. Over 1995–2009, agricultural exports grew 8 percent a year. This growth can be disaggregated by product group. Temperate products accounted for most of the growth, at nearly 45 percent, followed by seafood, fruits, and vegetables (around 15 percent) and processed products, such as beverages and tobacco (around 14 percent). Other agricultural products, including wood, cork, and live animals, contributed 10 percent. Tropical goods contributed least to the region's agricultural export growth, most likely because the industry for these products is more mature than for the other product groups, limiting room for growth. Of course, this pattern varies by subregion—for example, with seafood, fruits, and vegetables the dominant contributor in Mexico and the Andean region (figure 2.17).

**Figure 2.17. Contributions to export growth by product category and subregion, 1995–2009 (percent)**

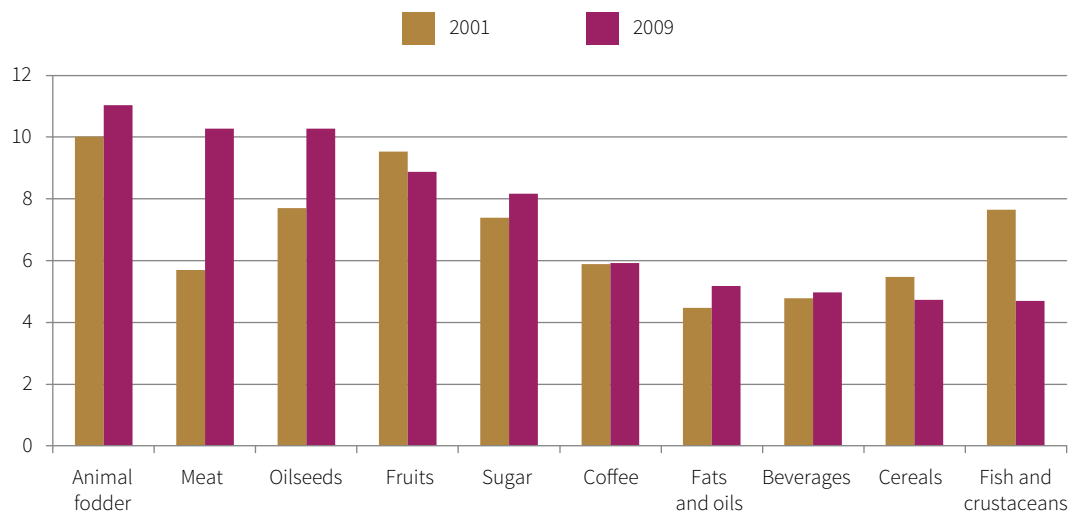


Source: UN Commodity Trade Statistics and authors' calculations.

Note: TRO = tropical products; TEM = temperate products; SFV = seafood, fruits, and vegetables; OPP = other processed products; OAP = other agricultural products. LAC = Latin America and Caribbean.



**Figure 2.18. Share of top 10 product groups in total agricultural exports, 2001 and 2009 (percent)**



Source: UN Commodity Trade Statistics and authors calculations.

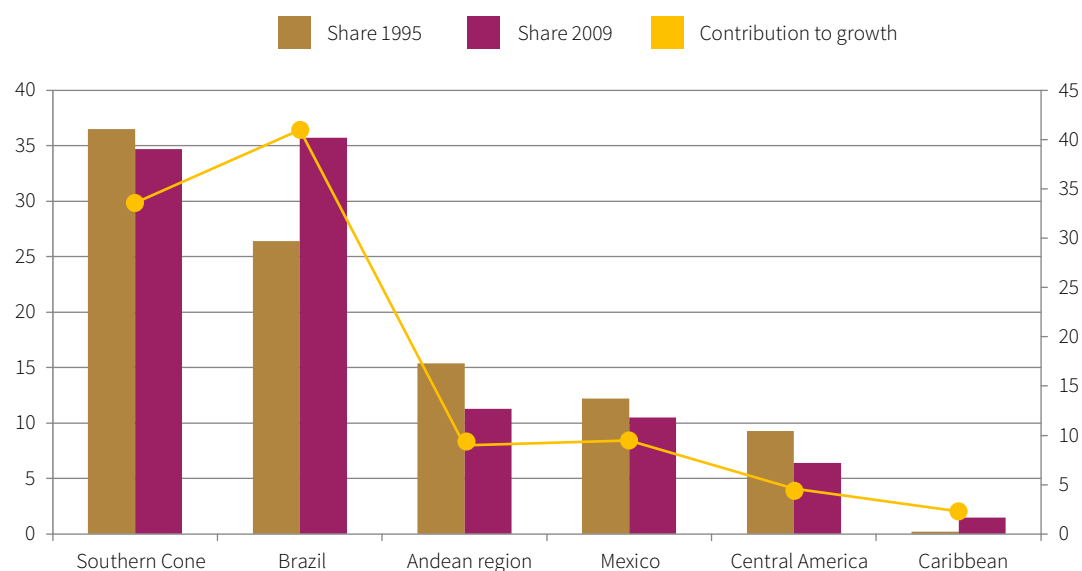
2.21. Using a more disaggregated scheme of grouping temperate products, meat products increased their market share more than oilseeds products, and both increased their shares much more than any other group in the 2000s (figure 2.18).

### 2.2.5 Origins of Latin America and the Caribbean’s agricultural exports

2.22. Which countries are LAC’s major exporters? And what are the predominant spatial patterns of the region’s exports? As expected, Brazil, Argentina, and Mexico feature prominently in most aspects of agricultural exports—but not uniformly so. These countries accounted for 65 percent of the region’s 2009 agricultural exports, up from 59 percent in 1995. Brazil is the biggest exporter, with around 36 percent of the LAC total (figure 2.19). Argentina, Chile, Uruguay, and Paraguay combined for another 35 percent while Mexico and the countries in the Andean region added about 10 percent each. Most of the action over 1995–2009 came from the Southern Cone countries and Brazil, contributing about 75 percent of the export growth. More specifically, the region’s largest exporters all increased their market share, except Colombia. Among the second tier of exporters, Peru, Ecuador, Paraguay, and Uruguay also increased their market share. Central American and Caribbean countries tended to maintain or lose market share, except Costa Rica and Guatemala.



**Figure 2.19. Shares of growth (left axis) and contribution to growth (right axis) by origin of Latin America and the Caribbean’s agricultural exports, 1995 and 2009 (percent)**



Source: Computations by authors based on UN COMTRADE data..

## 2.2.6

### Destination markets

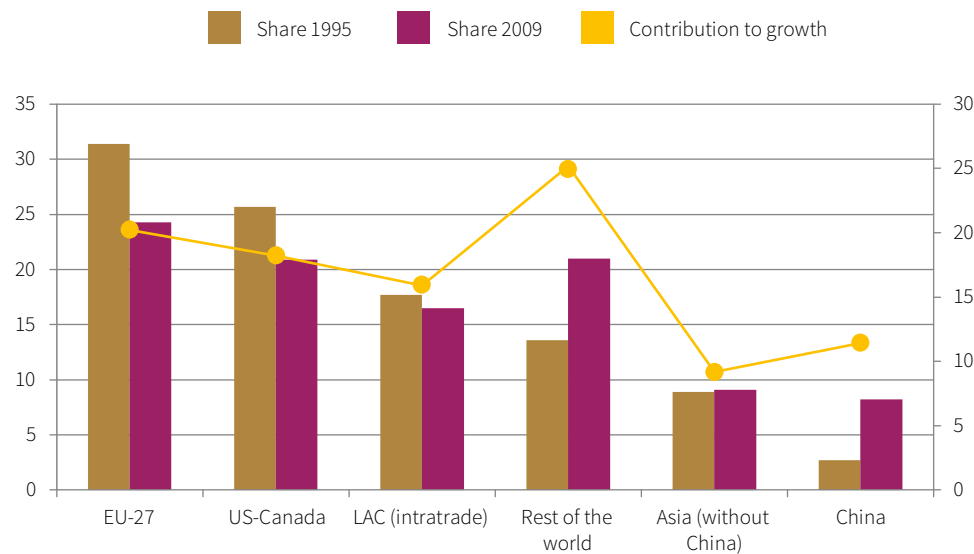
2.23. The past two decades have seen important changes in the destination of LAC's exports. Though the EU and the United States remain LAC's most important destinations—accounting for a combined 45 percent of LAC's exports in 2009 but down from 57 percent in 1995 (figure 2.20)—developing countries are becoming the most dynamic destination for the region's exports. Over 1995–2009, China and the rest of the world, with a combined 30 percent of the market share, accounted for almost 36 percent of the growth in LAC exports, nearly the combined 38 percent contribution of the EU (20 percent) and the United States (18 percent).





2.24. Trade composition with developed economies tends to differ. While developed economies imported primarily fruits, animal fodder, coffee, beverages, and seafood from LAC, products from the soybean complex (seeds, oil, and cake), meat, and sugar accounted for almost 60 percent of the trade with developing economies (figure 2.21).

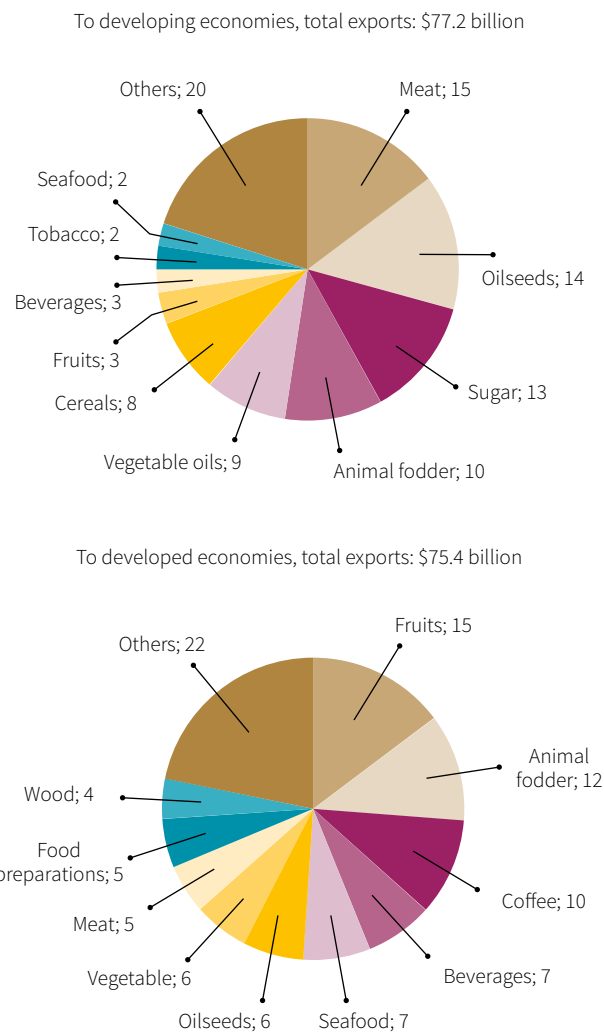
**Figure 2.20. Shares and contribution to growth according to export destination**



Source: Computations by authors based on UN COMTRADE data.



**Figure 2.21. Top 10 Latin America and the Caribbean agricultural exports to developed and developing economies, 2009**



Source: Authors' calculations based on UN Commodity Trade Statistics.

## 2.3 Diversification and moving up the quality ladder

### 2.3.1

#### Changes in export concentration: Is Latin America and the Caribbean's agricultural trade becoming more diversified?

- 2.25. Specializing in products in which a country has comparative advantage maximizes trade benefits. And geographical proximity and cultural and linguistic affinity create similar advantages in trading with a limited number of partners. However, putting all the eggs in one basket increases risks in an uncertain world. Concentration in products exposes the exporting economy to price fluctuations, and concentration in destination markets exposes it to importer countries' business cycles or changes in tastes, whereas a more diversified basket reduces these risks. There are thus tradeoffs between advantages of specialization (concentration) and advantages of diversification.
- 2.26. One strand of research has characterized sector diversification along the development path. Imbs and Wacziarg (2003), using data on sector-level employment and value added and covering a wide cross-section of countries at various levels of disaggregation, provide evidence that economies tend to grow through two stages of diversification. At first, sector diversification increases, but be-



yond a certain level of per capita income, the sector distribution of economic activity starts concentrating again. In other words, sector concentration follows a U-shaped pattern in relation to per capita income. Klinger and Lederman (2004, 2005) followed with a similar result on export data. They built on Hausmann and Rodrik (2003) to explore a causal link from market failures to insufficient diversification. Essentially, they find that opening new export markets is an entrepreneurial gamble that, if successful, is quickly imitated. The inability of export entrepreneurs to keep private the benefits of their activity leads to a classic public-good problem. Klinger and Lederman show that poor institutions appear empirically to compound the problem, supporting the Hausmann-Rodrik view. Cadot, Carrere, and Strauss-Kahn (2011) using a methodology different from that of Klinger and Lederman (2005), explore the evolution of export diversification patterns along the economic development path. They find a hump-shaped pattern of export diversification similar to what Imbs and Wacziarg (2003) found for production and employment. Low- and middle-income countries diversify mostly along the extensive margin, whereas high-income countries diversify along the intensive margin and ultimately re-concentrate their exports on fewer products. This hump-shaped pattern aligns with the conjecture that countries travel across diversification cones, as discussed in Schott (2003, 2004) and Xiang (2007).

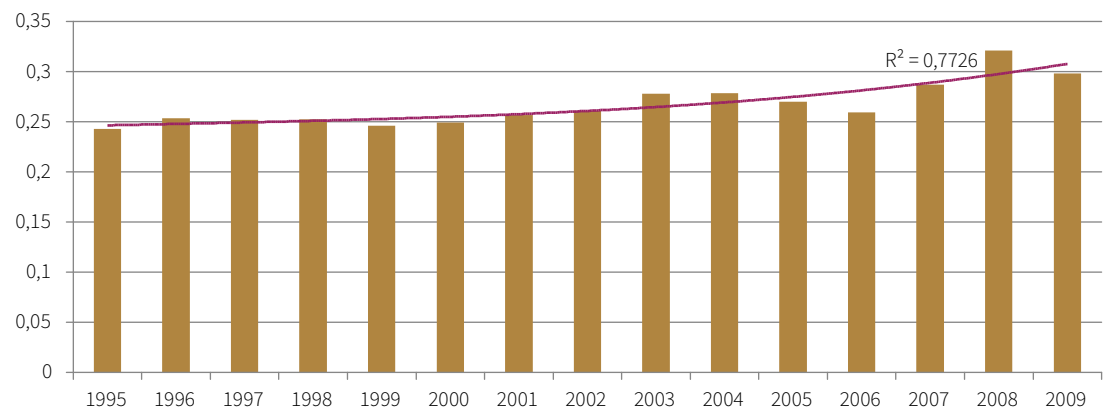
- 2.27. Given these concerns and tradeoffs, it is worth looking empirically at how LAC exports have evolved in product and market diversification or concentration. We do this using the Herfindahl-Hirschman Index (HHI).<sup>24</sup> Of interest are three HHIs: the HHI-product, the HHI-origin, and the HHI-destination.
- The HHI-product is calculated using the share of the value of each two-digit-level product export with respect to all agricultural exports for one LAC exporter country and period.
  - The HHI-origin considers the share of the value of all agricultural exports from one country with respect to all agricultural exports from LAC.
  - The HHI-destination compares the share of agricultural exports to a group of countries with total agricultural exports for one LAC exporter and period.
- 2.28. Taking the inverse of the HHI provides an equivalent in numbers of products, destination, or origins. The HHI measures by origin, destination, and products provide different movements for concentration figures over 1995–2009. The main findings on the HHIs are as follows.
- 2.29. LAC’s agricultural export structure is becoming more concentrated (figure 2.22). The concentration of LAC exports increased consistently over 1995–2009, but behind this regional trend are

two tendencies. The countries that have historically based their agriculture on one or two traditional crops for export (coffee, bananas, pineapple, and so forth) have also made great efforts over the past two decades to encourage local producers and exporters to diversify so that they can reduce their dependency on the main products. Most of the countries that depended heavily on traditional exports have diversified their export basket, as reflected in the considerably lower values of the HHI-product in 1995 than in 2009. By contrast, countries highly specialized in the production of cereals, oilseeds, or meats (Brazil, Argentina, Uruguay, Paraguay, and Bolivia) saw their share of these products in total exports increase. This has translated into a greater concentration of their agricultural export baskets (greater values of the HHI-product).

24 The HHI is calculated as follows: given a group divided into  $n$  categories, the share of each  $n$  category with respect to the group is squared, and the HHI results from the sum of the squared shares. Hence, the index varies from 0 (highly diversified) to 1 (highly concentrated).

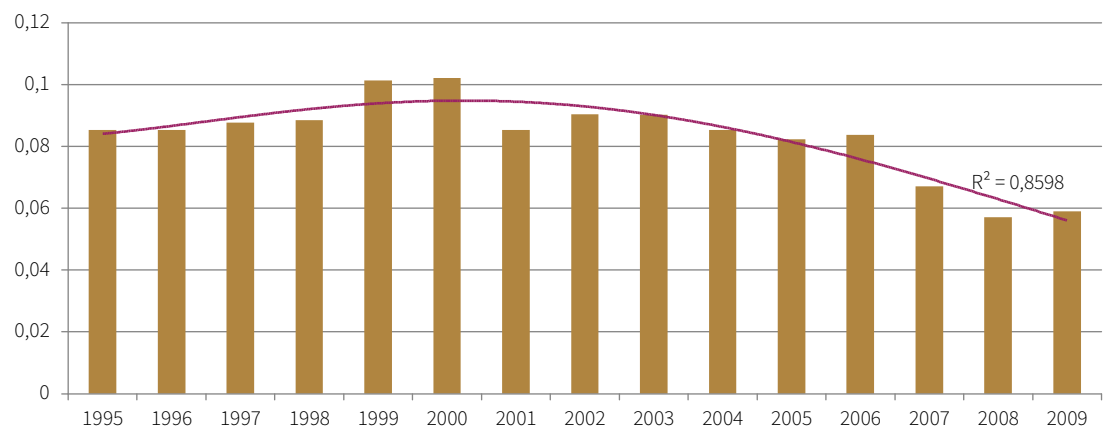


**Figure 2.22. Latin American and the Caribbean's export product diversification, 1995–2009 (Herfindahl-Hirschman Index)**



Source: UN Commodity Trade Statistics and World Bank staff calculations.

**Figure 2.23. Concentration of Latin America and the Caribbean's agricultural exports by destination, 1995–2009 (Herfindahl-Hirschman Index)**

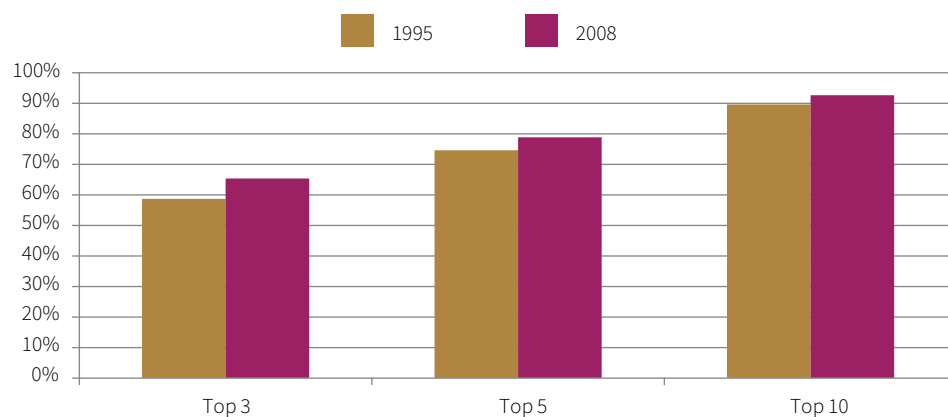


Source: UN Commodity Trade Statistics and World Bank staff calculations.

- 2.30. LAC's agricultural export destination structure is becoming more diversified. Figure 2.23 presents the destination country concentration of LAC's total agricultural exports to its trading partners. The country concentration increased over 1995–2000, after which the concentration decreased until 2009, reflecting an expansion to more markets. LAC countries, especially those that had depended less on a few traditional markets, generally focused on diversifying the destination markets. Although a few of the region's countries increased their dependence on certain markets, most reduced their dependence in comparison with 1995 (especially Paraguay, Bolivia, and Costa Rica).
- 2.31. Agricultural exports by country origin are becoming more concentrated. Figures 2.24 and 2.25 present the origin country concentration of LAC's total agricultural exports. The origin concentration of LAC exports remained fairly stable over 1995–2000, after which the concentration increased until 2005. Exports stabilized again in the most recent period but at a higher level than in the late 1990s.



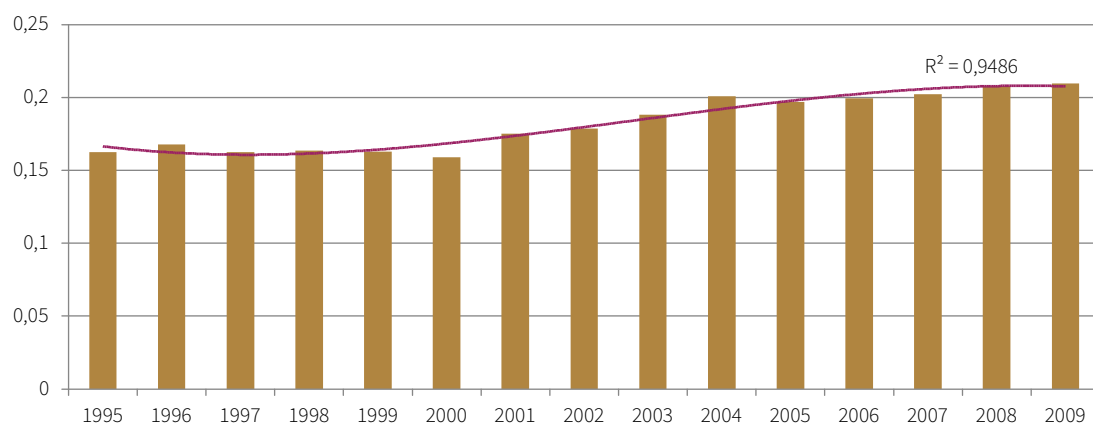
**Figure 2.24. Share of the top 3, top 5, and top 10 countries in total Latin American and the Caribbean agricultural exports, 1995 and 2008 (percent)**



Source: UN Commodity Trade Statistics and World Bank staff calculations

Note: Top 3 = Brazil, Argentina, and Mexico; Top 5 = Top 3 + Chile and Colombia; Top 10 = Top 5 + Ecuador, Costa Rica, Peru, Uruguay, and Guatemala for 1995 or Paraguay for 2009.

**Figure 2.25. Concentration of Latin America and the Caribbean agricultural exports by origin, 1995–2009**



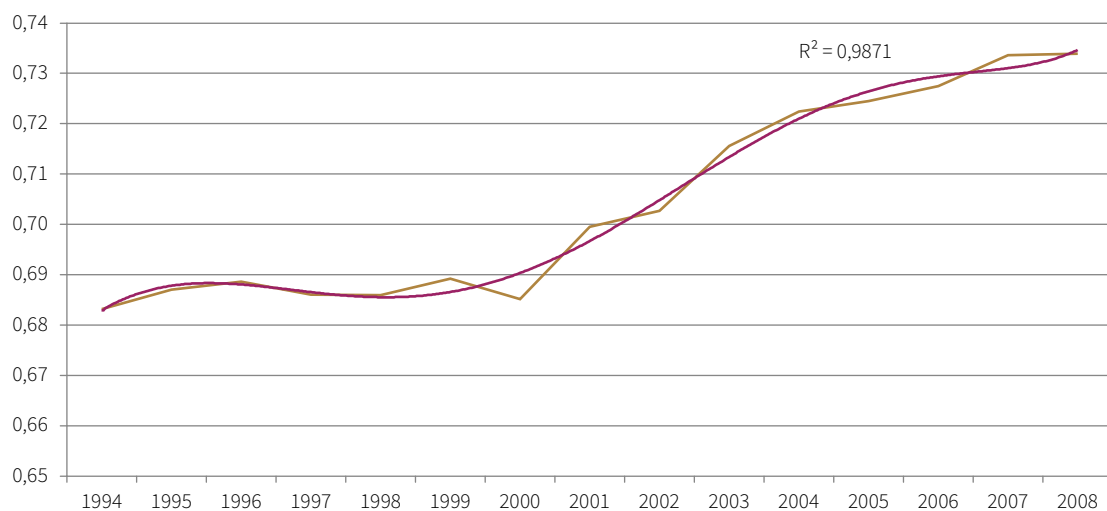
Source: UN Commodity Trade Statistics and World Bank staff calculations.

2.32. The finding that LAC's agricultural exports exhibit different trends before and after 2000 is confirmed using the Gini coefficient, an alternative way to measure changes in concentration by measuring export equality in each period (figure 2.26).<sup>25</sup> LAC's Gini coefficient remained fairly stable until 2000, after which it increased from 0.69 to 0.73. A smaller number of countries account for the increased size of LAC's exports after 2000.

<sup>25</sup> It is defined as:  $Gini = 1 - (1/n) \cdot \sum \{cumshare(i-1) + cumshare(i)\}$  where  $i$  is a country's rank if there are 25 countries ( $i = 1$  is smallest and  $n = 25$  is largest), and  $cumshare(i)$  is the cumulative share of exports of the  $i$ th country.



**Figure 2.26. Gini coefficient for Latin America and the Caribbean's agricultural exports by origin, 1994–2008**



Source: UN Commodity Trade Statistics and World Bank staff calculations.

2.33. The product and destination trends over 1995–2009 reflect the strong growth of Brazilian and Argentinean exports with an increasing concentration in products and a higher diversification in export destination, a pattern shared by Chile, Uruguay, and Paraguay (table 2.2). Brazil and Argentina had the most market equivalents and consistently increased the number of destinations over the period. Mexico, however, kept a limited number of destinations, owing to its strong integration with its North American Free Trade Agreement partners (the United States and Canada), and tended to have a stable and fairly large set of products exported. Between these two extremes, the other LAC countries exhibited various patterns in export diversification. Guatemala and Ecuador simultaneously increased their number of products exported and markets reached; Colombia and Peru reduced their span of destination but slightly increased product diversification.





**Table 2.2. Product and destination diversification**

	Product diversification equivalent number (1995) (1)	Product diversification equivalent number (2009) (2)	Destination diversification equivalent number (1995) (3)	Destination diversification equivalent number (2009) (4)	Product-destination index equivalent (1995) (5) = (1)*(3)	Product-destination index equivalent (2009) (6) = (2)*(4)
Latin America and the Caribbean	4.1	3.4	11.7	17.0	48.3	56.9
Brazil	3.8	2.7	19.0	23.8	72.9	64.3
Argentina	2.1	1.7	15.8	27.1	33.6	45.0
Peru	3.0	3.3	12.4	11.3	37.7	36.9
Chile	3.2	2.9	9.4	10.1	30.4	29.0
Guatemala	2.2	3.2	5.8	6.7	12.6	21.4
Colombia	2.2	3.2	7.3	6.5	15.8	20.7
Uruguay	2.6	1.6	7.0	12.4	18.2	20.3
Ecuador	1.8	2.0	5.4	8.8	9.8	17.8
Bolivia	3.3	2.0	6.3	6.8	20.6	13.7
Costa Rica	2.3	2.3	5.4	5.9	12.3	13.5
Paraguay	2.7	1.2	3.7	9.9	10.0	11.6
Mexico	3.3	3.4	1.4	1.7	4.7	5.7

Source: UN Commodity Trade Statistics and World Bank staff calculations.

Note: The equivalent number is a theoretical value that represents the number of categories (product or destination markets) of identical size that would lead to the degree of export concentration exactly equal to the one observed. It is defined as the inverse of the Hirschman-Herfindahl Index. Calculating product differentiation through the equivalent number distinguishes for each country the equivalent number of exported goods of equal importance (within the agricultural exports sector) leading to the same concentration of agricultural exports. The equivalent number takes values between 0 and  $+\infty$ . The larger the index value, the greater the export diversification in products or in destinations. Columns 5 and 6 are basically the product equivalent number multiplied by the destination equivalent number for 1995 and 2008, respectively. The index captures developments in both the product and destination space.

The data in columns 1–4 have been sorted according to the product destination index in column 6.

2.34. Even though LAC's overall agricultural exports showed greater market diversification but further product concentration, there were great disparities among LAC countries. While the Southern Cone countries deepened their specialization in producing meat, cereals, and oilseeds and reached more markets, countries in Central America and the Andean regions reached more markets and diversified from their original concentration in a few traditional products, especially coffee, bananas, and tropical fruits.

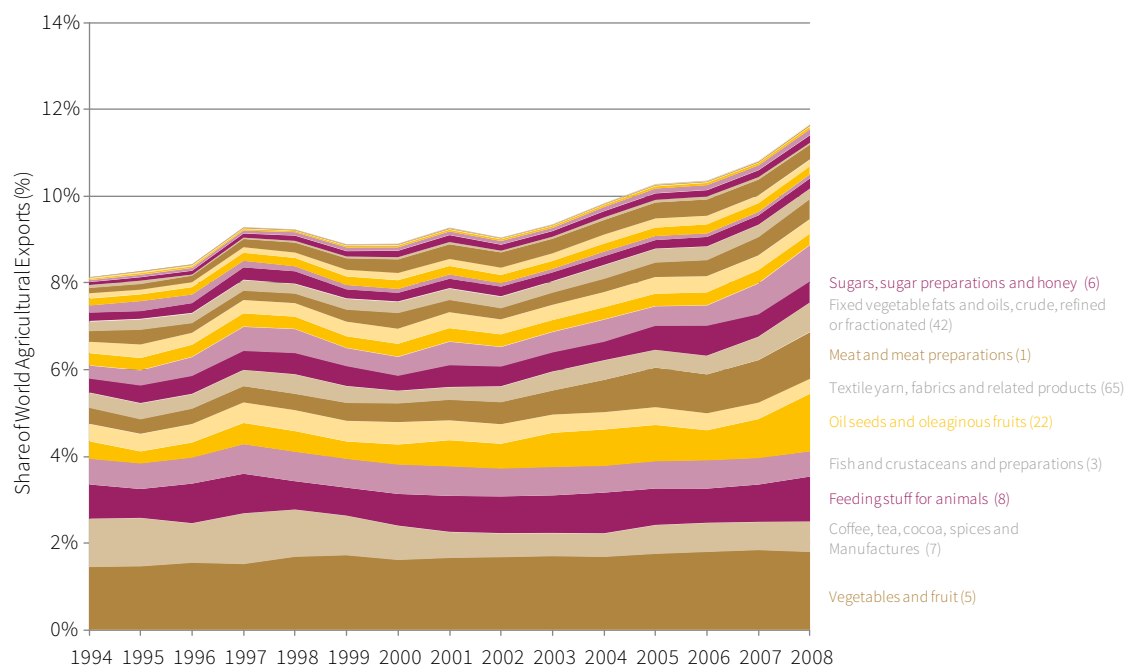
### 2.3.2 Value adding and moving up the value chain

2.35. Over 1994–2008, the share of world agricultural exports supplied by LAC countries increased by about half, from 8 percent to almost 12 percent (figure 2.27).<sup>26</sup>

<sup>26</sup> This statistic was tabulated using the aggregates of a bilateral product-level trade dataset described below and includes trade between countries within LAC.



**Figure 2.27. Latin America and the Caribbean's share of world agricultural exports, 1994–2008 (percent)**

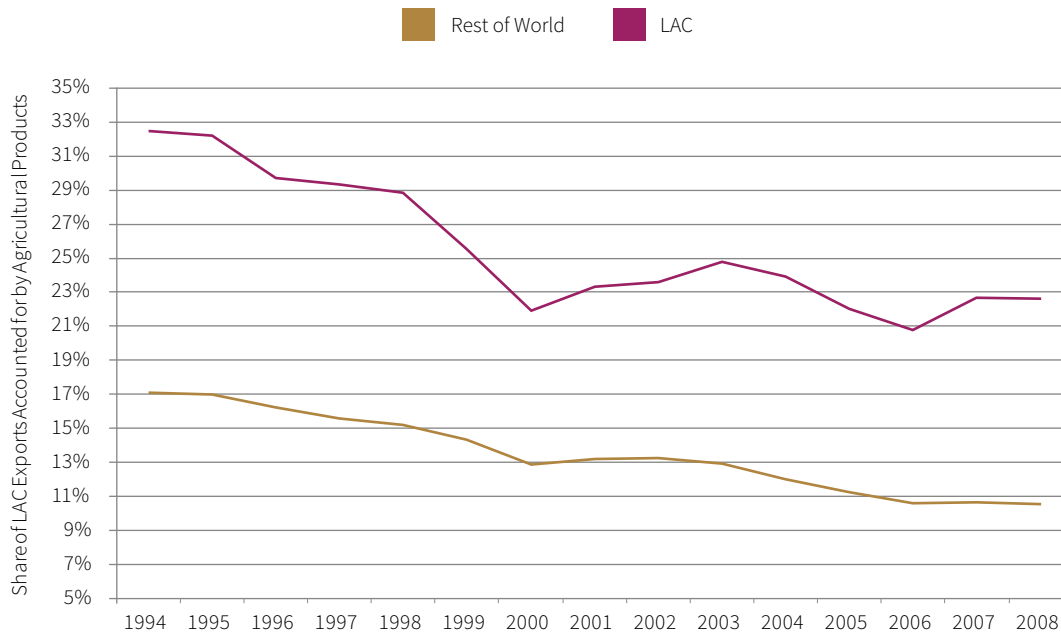


Source: Mandel (2012), based on UN Commodity Trade Statistics.

2.36. At the same time, the contribution of agricultural products to overall LAC exports fell by a third, or about 10 percentage points, in line with the shrinking global share of agricultural trade (figure 2.28). Dividing the agriculture share for LAC by that of the rest of the world yields a measure very close to the revealed comparative advantage (RCA) index by Balassa (1965); the flatness of the ratio of the two series (that is, LAC's agriculture share is always about twice that of the rest of the world) indicates that LAC's overall RCA in agricultural goods remained fairly stable. Thus, overall LAC agricultural exports consolidated global market share without a corresponding deepening in specialization.



**Figure 2.28. Agriculture’s share of global and Latin America and the Caribbean trade, 1994–2008**



Source: Mandel (2012), based on UN Commodity Trade Statistics.  
 Note: LAC = Latin America and the Caribbean.

2.37. But how could LAC’s share of agricultural markets rise and agriculture’s share in LAC and global exports fall more or less in line with each other? One explanation could be that productivity (and competitiveness) in LAC improved across the board in agriculture and nonagriculture sectors. Recent research found that more productive and competitive exporters expand their market share by selling better products, raising the question of whether quality upgrading could be behind the rise in LAC market share for agricultural products.<sup>27</sup> In a background paper for this study, Mandel (2012) addresses this question by measuring agricultural export differentiation at the level of detailed products and finds limited evidence of differentiated varieties within agriculture product groups. In other words, consistent with conventional wisdom, agricultural exports are fairly homogeneous, and consequently there is limited space for increasing value added by producing the same products but of better quality. Mandel then investigates a second type of product upgrading, the manufacture of product groups with fairly high degrees of processing and value added, to see whether interproduct upgrading accounts for part of LAC’s recent market share increases. This study quantifies upstream and downstream specialization by defining which industries are more input-intensive. It uses two methods to allocate industries to stages of pro-

<sup>27</sup> See Manova and Zhang (2012) and Harrigan and Baldwin (2011).



duction, each with assumptions about agricultural industries' input-output structure.

2.38. Conditional on the definitions of upstream and downstream industries, as well as on global trends in specialization, LAC exporters have been tilting their specialization from upstream to downstream (that is, more highly processed) industries. Specifically, LAC's specialization in early-stage products is growing more slowly than in the rest of the world, and its specialization in stage 2 products is growing more rapidly. First, the textual descriptions of agricultural export products using Standard International Trade Classification (Rev. 4) categories are used to infer their level of processing according to a set of keywords. For example, categories containing the words "prepared" or "processed" are assumed to be farther downstream in the value chain of production than those containing the words "raw" or "fresh." Using these categories, LAC agriculture exports are more specialized in less processed, upstream stages of production and there have been no consequential changes in specialization across stages over 1994–2008. Figure 2.29 illustrates that both stage 1 and stage 2 categories contributed meaningfully to LAC market share and LAC market share growth during that period. Stage 1 products accounted for 4.8 percent, or roughly 60 percent, of LAC's agricultural market share in 1994, growing 2.3 percentage points thereafter. Stage 2 products accounted for 3.2 percent of LAC's market share in 1994, growing 1.2 percentage points thereafter. The relative

growth contribution of products in the two stages maintained the 60/40 split between upstream and downstream export sales throughout the sample.

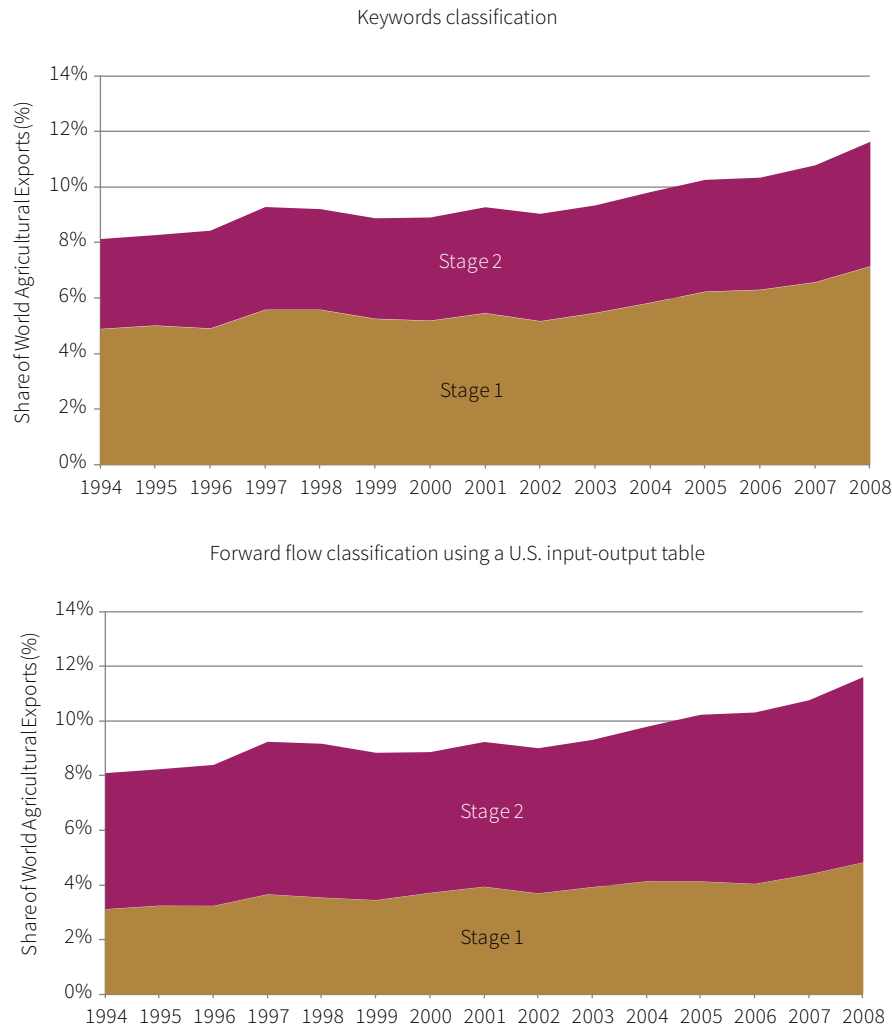
2.39. The second categorization scheme takes a more holistic approach of the input-output structure of production by assigning stages to the entire set of industries from an input-output table, both agricultural and nonagricultural. It utilizes the concept of forward flow, which is the amount of output from upstream stages used as inputs to downstream stages minus the reverse flows of outputs from upstream stages used as inputs to downstream stages. Industries are assigned to stages to maximize the overall forward flow across all industries in the economy.<sup>28</sup> These categories are applied to LAC export products. Interestingly, and in contrast with the keywords classification, the net forward flow classification scheme indicates that LAC is already more specialized in downstream products than in upstream products, though the extent of downstream specialization has been declining [see figure 2.29]. Over the course of the sample

period, stage 1 goods classified by net forward flow added 1.7 percentage points to LAC's share of world agricultural exports, similar to the 1.8 percentage points contributed by stage 1 products.

.....  
28 The ideal choice of input-output data to measure the net forward flow of LAC exports would be a set of industry-level matrices for each LAC country. Unfortunately, input-output matrices at a level of detail close to the Standard International Trade Classification 4-digit products used in the keywords classification are not publicly available for any LAC country. For this analysis, two other input-output tables, for the United States and Thailand, are used to approximate the structure of production in LAC. For each country, we use the input-output table to define stages of production, with industries allocated to stages to maximize the economywide value of the net forward flow expression above. The key data used to define the production stages are the 2002 benchmark input-output tables from the Bureau of Economic Analysis and the 2005 input-output table for Thailand.



**Figure 2.29. Latin America and the Caribbean's share of world exports by stage of production, 1994–2008 (percent)**



Source: Mandel (2012), based on UN Commodity Trade Statistics.

- 2.40. The extent to which LAC exporters specialize in upstream or downstream products can be examined by computing a Balassa RCA index of the following form for the nominal exports  $[X]$  for each country  $[k]$  and each stage:

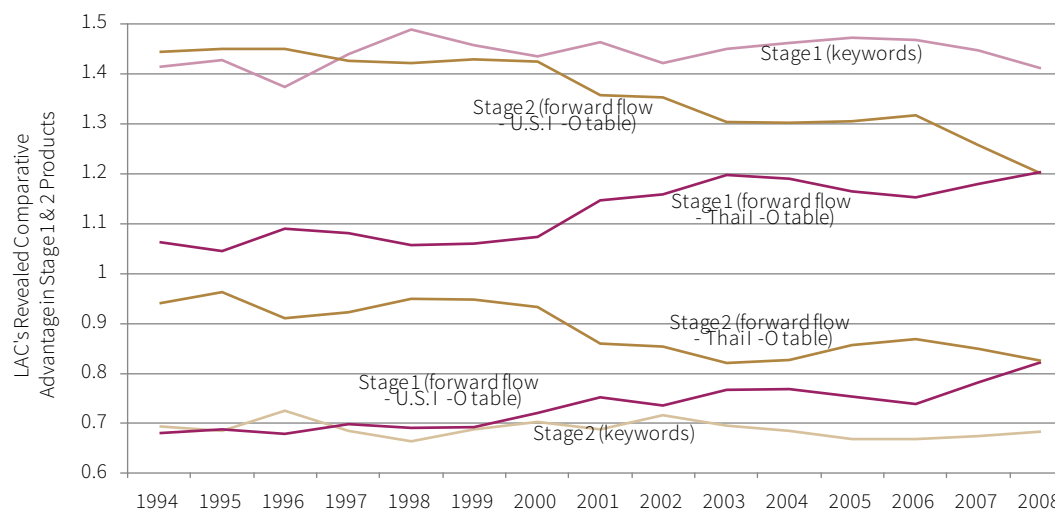
$$RCA_k^{stage} = \frac{\left( \frac{X_k^{stage}}{X^{stage}} \right)}{\left( \frac{X_k}{X} \right)}$$

- 2.41. This index is simply the country's global market share in a stage divided by that country's global market share of total agricultural exports. According to classification of stages by keywords, because LAC's market share of stage 1 products is greater than its market share of stage 2 products, LAC's stage 1 RCA will be greater than 1 and its stage 2 RCA will be less than 1; this is illustrated by the hatched lines in figure 2.30. The market share of stage 1 products grew in line with their proportion, which made the LAC RCA in each stage fairly stable over the sample period. Using the keywords classification, the estimated degree of specialization is consistent with a standard narrative about resource-abundant developing countries: their level of output depends heavily on primary goods with lower value added and sophistication. Moreover, this classification does not indicate that specialization in stage 1 products has given rise to an increasing proportion of exports of stage 2 products. Such a trend would be reflected in the increasing RCA of stage 2 products and the decreasing



ing RCA of stage 1 products. Using the forward flow classification based on the U.S. input-output table, the slow growth of stage 2 products relative to the level of their share means that stage 2 RCA fell from more than 1.45 in 1994 to 1.2 in 2008. Thus, LAC specialization in downstream products according to this classification was high and decreasing. In figure 2.30, this high level of stage 2 market share is almost exactly the opposite of LAC RCA as measured by the keyword classification. But despite the different findings in the relative values of RCA indices, the dynamics of comparative advantage by production stage remained consistent for LAC over the study period. Using various structures of input-output relations, LAC increased its specialization in upstream industries and reduced it for downstream industries.

**Figure 2.30. Latin America and the Caribbean’s revealed comparative advantage by type classification and stage of production, 1994–2008**



Source: Mandel (2012), based on UN Commodity Trade Statistics.



2.42. The study also compared trends in LAC RCA in each stage of production with RCA trends in the rest of the world. A common keywords classification and common (U.S.- and Thai-based) forward flow classification to export products from all countries was uniformly applied. An important reason to compare LAC trends with those of other exporters is to control for global trends in demand that can vary by stage. For example, if China increases its imports of raw materials from all sources, all exporters would appear more specialized in stage 1 products; this would not be very informative about the value chain (production) dynamics that we seek to describe. The changes in RCA over time for each stage and classification scheme are measured with the following panel regression:

$$RCA_{kt}^{stage} = \alpha_0 + \alpha_1 year_t + \alpha_2 year_t * LAC + \sum_{k=1}^K \delta_k + \varepsilon_{kt}^{stage}$$

2.43. where LAC is a dummy for LAC countries and  $\delta_k$  is an exporter fixed effect.  $\alpha_1$  can be interpreted as the rate of specialization deepening in a given stage, while  $\alpha_2$  can be interpreted as the relative

rate of specialization deepening of exporters conditional on being a LAC country.

2.44. The estimated RCA trends for agricultural export products over 1994–2008 are shown in table 2.3. For stage 1, the estimates for  $\alpha_2$  are negative and significant regardless of the classification scheme. This means that LAC RCA in stage 1 grew more slowly than RCA for stage 1 industries in the rest of the world. Similarly, the point estimates for LAC's specialization deepening in stage 2 are positive, though only statistically significant for two of the three classifications. This indicates a faster rate of specialization in stage 2 industries than that in the rest of the world. Together, these results suggest that despite trends in LAC specialization toward upstream products, the composition of LAC exports relative to other exporters has tilted toward downstream products. In contrast with  $\alpha_2$ , the estimates for  $\alpha_1$  are sensitive to the classification scheme. While the keywords classification indicates that overall specialization in stage 2 increased, both net forward flow classifications indicate the opposite.



**Table 2.3. Trends in revealed comparative advantage (RCA) by stage in Latin America and the Caribbean and the rest of the world**

	Dependent variable: RCA by exporter-stage-year					
	Keywords		Net Forward Flow (U.S.)		Net Forward Flow (Thai)	
	Stage 1	Stage 2	Stage 1	Stage 2	Stage 1	Stage 2
Year	-0.008** (0.001)	0.005** (0.001)	0.008** (0.001)	-0.011** (0.001)	0.008** (0.001)	-0.007** (0.001)
Year * LAC	-0.010* (0.004)	0.008** (0.003)	-0.007* (0.003)	0.001 (0.004)	-0.009** (0.003)	0.010** (0.003)
Exporter FE	Yes	Yes	Yes	Yes	Yes	Yes
Observations	3,559	3,565	5,567	3,558	3,564	3,566
R-squared	0.79	0.77	0.75	0.77	0.73	0.73

Source: Mandel 2012.

\* significant at 5 percent; \*\* significant at 1 percent.

FE = Fixed Effect;

2.45. In this section, we analyzed the composition of LAC's specialization patterns among products with different degrees of processing. Using various methods to classify products as either upstream or downstream, we show that both types of products have contributed meaningfully to LAC's recent increases in market share. Controlling for global specialization trends among upstream and downstream products, LAC exporters are found to have deepened specialization in downstream products.

## 2.4 What has been driving the dynamos?<sup>29</sup>

2.46. LAC's two biggest powerhouses, Argentina and Brazil, together accounted for around two-thirds of the region's export growth over 1995–2010. Both have lessons for other countries within LAC and outside the region.

### 2.4.1 Argentina

2.47. Because of its favorable climate and natural endowments of land and water, Argentina has a strong comparative advantage in temperate agricultural products and has long been a major producer and exporter of grains and meat. Nonetheless, recurring macroeconomic mismanagement and an-

<sup>29</sup> This section is drawn principally from two papers sponsored by the FAO/CP program—O'Connor (2011) and Buanain and others (2011)—and from Regúnaga 2010, commissioned as a background paper for this study.





ti-export and anti-agricultural biases—created by import-substitution policies and export taxes and restrictions—led to fairly stagnant production in the five decades leading up to the 1990s.

2.48. In the early 1990s, however, a package of reforms dramatically changed the policy environment for agriculture. This was followed by a rapid expansion of agricultural area—grain and soybean area increased by about half from crop years 1995/96 to 2005/06—and much more rapid expansion of production, which increased around 225 percent (figures 2.31 and 2.32). General economic reforms that affected agriculture and other sectors included:

- Stabilizing domestic prices associated with the free convertibility of the currency and other sound macroeconomic and fiscal policies implemented since 1991.
- Implementing tax reform, including the elimination of taxes on production and trade.
- Passing new legislation promoting foreign investment (no discrimination, bilateral investment agreements with the main countries).
- Eliminating quantitative restrictions on trade, price controls, and other nontariff barriers.
- Privatizing public services, through the sale concession to the private sector of port and country elevators, ports, highways, railways, energy, and other government-owned firms.

2.49. Other reforms were aimed specifically at the agricultural sector:<sup>30</sup>

- Eliminating export taxes for most agricultural products. Export taxes were reduced from 41 percent for soybeans in May 1989 to 20 percent in March 1990 with the new administration. In 1992, a 1.5 percent export tax earmarked for the National Institute for Agricultural Technology was eliminated.
- Eliminating government intervention through the National Grain Board.
- Promoting future markets for grains and oil-seeds.
- Opening the economy, including the reduction of import taxes on agricultural inputs and the elimination of import taxes on capital goods. Elimination of quantitative restrictions on imports.
- Creating the National Seed Institute (for intellectual property rights and seed quality controls) and the new Seed Law to adapt to the International Union for the Protection of New Varieties of Plants intellectual property principles.
- Developing biotechnology policy to promote the development and use of genetically modified seeds, including the creation of the CONABIA (Biotech and Biosafety National Organization) within the Ministry of Livestock, Agriculture, and Fishing.

- Strengthening the biotechnology programs in the National Institute of Agricultural Technology<sup>31</sup> and SENASA to improve food health issues.
- Promoting (public and private) the use of no-till practices.

2.50. These reforms encouraged technology transfer by lowering barriers to importation of technology embedded in inputs. It also spurred a competitive farm services industry and attracted investment that improved the infrastructure for moving and storing grains. Innovative commercial arrangements emerged to attract nontraditional financing into the sector, take advantage of economies of scale, and vertically integrate the production chain to improve efficiency. As a result, aggregate factor productivity increased—1.1 percent a year in agriculture and 0.9 percent in livestock—much more than in other sectors, which increased 0.6 percent a year over 1990–2006.<sup>32</sup>

2.51. In recent years, however, some of these reforms—particularly trade policies—have been partly reversed, shifting relative production incentives.

<sup>30</sup> Regúnaga 2010.

<sup>31</sup> The National Institute of Agricultural Technology was created in 1956 to promote and strengthen the development of agricultural research and extension and accelerate the benefits of these core functions: modernizing and improving agricultural companies and rural life. It depends on the Ministry of Agriculture, Livestock, and Fisheries, with operational and financial autarky. The institute's main objective is to contribute to the competitiveness of agriculture, forestry, and agribusiness across the country within a framework of ecological and social sustainability, generating information and technologies for processes and products and putting them in the service of rural producers through the extension system.

<sup>32</sup> Coremburg (2008), as cited in O'Connor (2011).



Restrictions on corn and wheat exports combined with export taxes now create an effective tax rate higher than the soybean export tax. The uncertainty and high level of export tax equivalent have induced farmers to reduce the area planted with corn and wheat and to expand the area planted with soybeans. This is not good for soil rotation and conservation and increases the risk of plant diseases associated with monoculture. The real impact on farms is much higher than the nominal rate would suggest, because the prices at the farm level are much lower than at the ports.<sup>33</sup> The wedge between the farm-gate and free-on-board price is higher for products that are packaged or processed off-farm than for those shipped in bulk. The export taxes thus create a special bias against these high-value products and their associated processing industries, which can be significant sources of rural employment. For example, the nominal tax rate of 10 percent on apple exports translates into a tax rate of 27 percent on apple production. And because the effective rate at the farm gate is magnified for regions with higher transport costs to the ports, these taxes discriminate against the development of the regions far from the ports. For example, under reasonable assumptions about prices and transport costs, a tax rate of 35 percent

on soybean exports in Rosario could translate into a tax of 45 percent on production in Salta.<sup>34</sup>

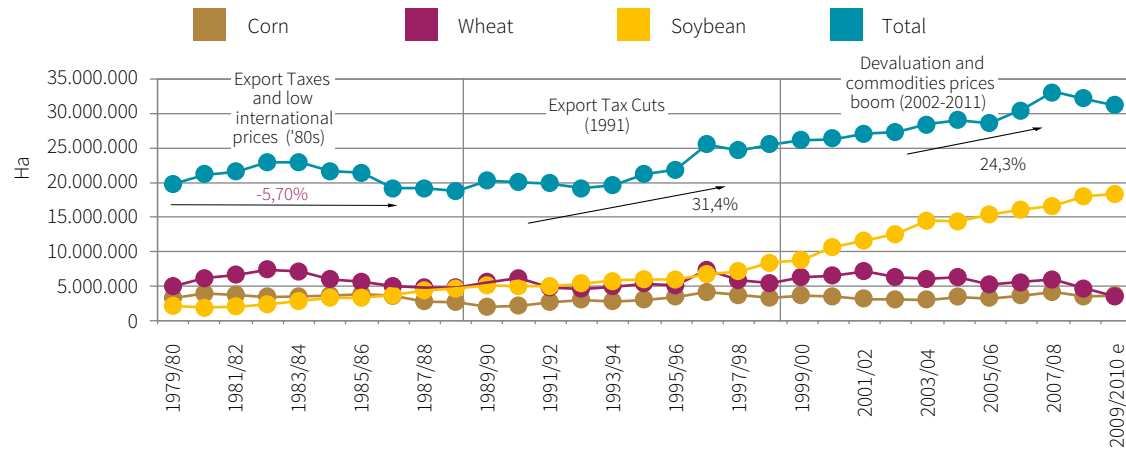
- 2.52. Further increases in production and exports will depend on improving logistics and infrastructure. Indeed, while most of the current infrastructure was built in the 1990s with little improvement in the 2000s, production has grown from 67 million tons in 2000/01 to around 102 million in 2010/11 [see figure 2.32].
- 2.53. Export prohibitions on beef have likewise led to large reductions in the herd, from 56 million head to 47 million in the last four years. Restrictions on milk exports and commercial controls have held production at around 10 billion liters since 2000—after it increased 70 percent over the previous nine years—despite a booming demand in world markets that generated rapid growth in production in Brazil and Uruguay in the 2000s.

.....  
 33 This is because the latter includes all the expenses needed for the transportation, conditioning, packaging, refrigeration, and other expenditures associated with the added value.

.....  
 34 Regúnaga 2011.



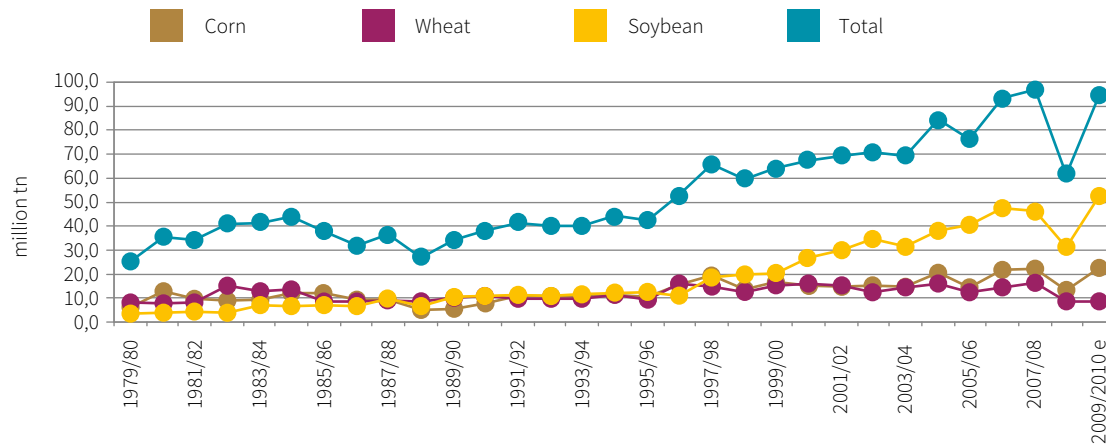
**Figure 2.31. Argentina's sown area, 1979–2010 (hectares)**



Source: O'Connor 2011.

Note: e = estimated

**Figure 2.32. Argentina's grain production, 1979–2010 (millions of tons)**



Note: e = estimated

Source: Ministerio de Agricultura y Ganadería, Agritrend and Fundación Producir Conservando (est).

2.54. The export-driven expansion of agricultural production after 1990 created significant employment and value added in upstream and downstream industries (box 2.1). Studies comparing this job-creation potential to that of import-substituting industries traditionally receiving high protection—like the auto industry—conclude that agriculture is far superior.



### Box 2.1. The soybean production chain in Argentina

The soybean production chain, with many different stages and participants, strongly influences employment and regional consumption, especially for service providers. In recent years, the agroindustrial chain has become more sophisticated and has promoted the development of several specialized industries. Some of them are high-tech, like biotechnology and precision farming, and have created opportunities for new and more specialized jobs.

Several studies have estimated employment in the agribusiness sector and in specific value chains. Bisang and Sztulwark (2007) studied employment in the soybean chain, from input providers to crushers (but excluding exports and such related services as financing, quality services, and technical services). Using various assumptions, they estimated a range of maximum and minimum jobs for each step and total direct employment of 215,000–304,000 jobs (box table 1). Most jobs are associated with total soybean acreage (14.5 million hectares) and production (32 million tons in 2003/04).

Using similar assumptions, our estimates for the 2007/08 crop (16.6 million hectares and 46.2 million tons) range from 266,000 jobs to 381,000. This is several times the direct and indirect employment effects in protected manufacturing industries, such as the automotive and spare parts value chain (from auto parts to distributors). Following an approach similar to Bisang and Sztulwark's, Castillo and others (2007) estimated total direct employment in 2006 at 90,000: 57,600 for auto parts and vehicles, 18,400 for spare parts, and 14,000 for official distributors.

Box table 1. Employment in the Argentine soybean chain, 2003/04

(number of jobs)

Steps / Participants	Minimum estimate	Maximum estimate
Seeds	1,250	1,250
Fertilizers and Chemicals	1,878	10,500
Agricultural Machinery	19,350	23,000
Primary producers	91,498	108,500
Contractors	37,700	56,500
Country dealers - coops	36,961	55,035
Carriers	19,000	38,000
Crushers	7,000	11,000
TOTAL JOBS	214,641	303,786

Most of the employment in the soybean value chain involves small and medium-size firms (primary producers, contractors, country dealers, and carriers) based in towns and small cities in the interior. Despite the concentration of primary production and crushing, the recent evolution of the industry organization has been positive, providing opportunities for the emergence and development of local services and input providers, members of an emerging middle class who live in small cities and towns in the main producing areas.

The regional distribution of firm owners and employees has been important to social and regional development, stimulating local demand for products and services and improving regional welfare.

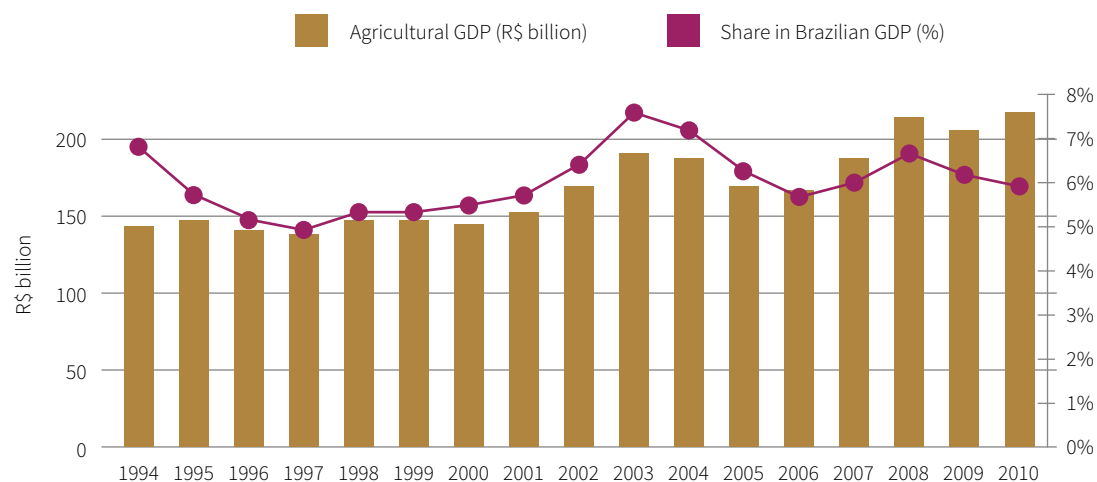
Source: Regúnaga 2010.



## 2.4.2 Brazil

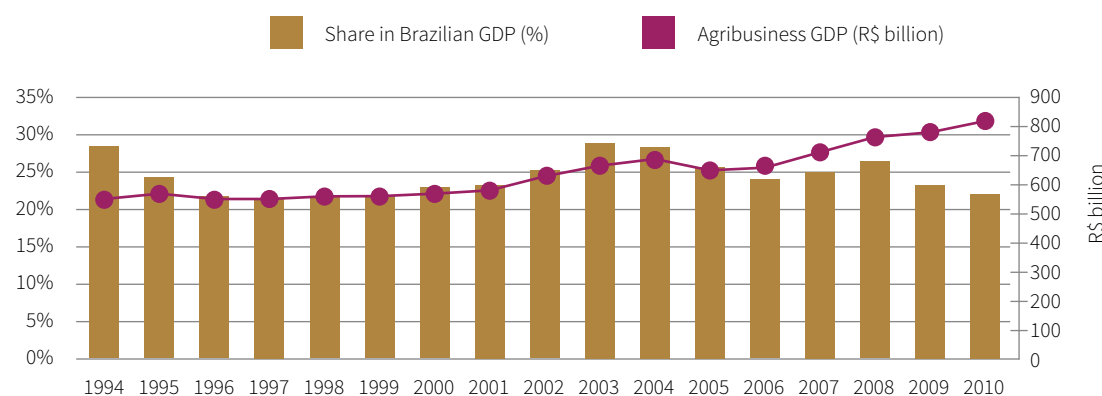
2.55. Brazil is the world's third-largest food exporter, after the United States and the EU. Even in a period of rapid growth for the economy as a whole, there was no discernible declining trend in agriculture's contribution over 1994–2010 (figure 2.33); although highly variable from year to year, the share remained around 6–8 percent. The share of agribusiness is much higher than that of primary agricultural production and increased rapidly in the 2000s (figure 2.34), as did exports from the sector (figure 2.35).

**Figure 2.33. Share in Brazilian GDP (percent) and value (R\$) of Brazilian agricultural GDP, 1994–2010**



Source: Buainain and others (2011), based on Ipeadata.

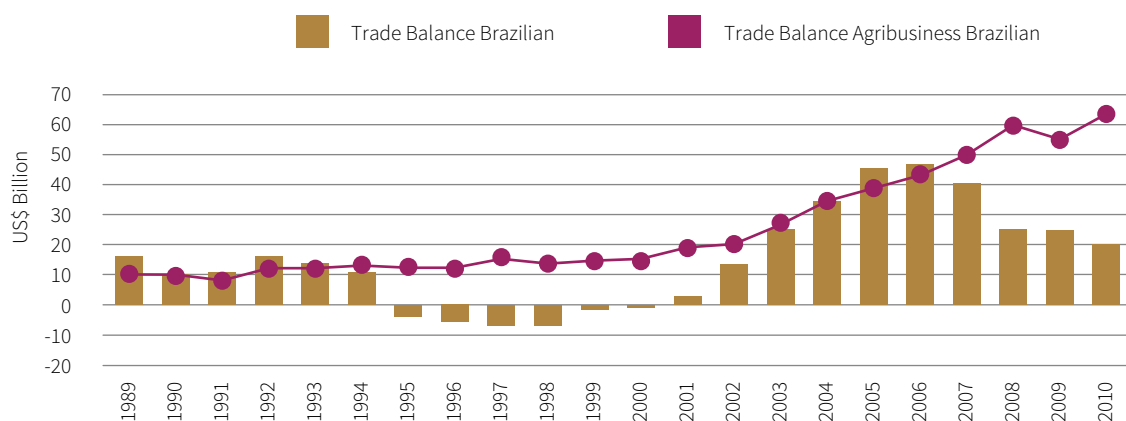
**Figure 2.34. Share in Brazilian GDP (percent) and value (R\$) of Brazilian agribusiness GDP, 1994–2010**



Source: Buainain and others (2011), based on Cepea/USP/CNA 2011.



**Figure 2.35. Trade balance—total and Brazilian agribusiness: 1989–2011 (\$ billion)**



Source: Buainain and others (2011), based on AgroStat.

2.56. As in Argentina, this rapid growth was stimulated by macroeconomic stability and sector reforms put in place in the early to mid-1990s, which included trade liberalization (including elimination of export taxes); virtual elimination of direct government purchase (including marketing boards); and deregulation of markets for sugarcane, wheat, and coffee. Overall public spending in agriculture fell from 5.65 percent of federal spending in the 1980s to 2.11 percent in 1995–99, but its composition improved as research spending increased. Overall, Brazil's Producer Support Estimate (as estimated by standard Organisation for Economic Co-operation and Development methodology) rose from 0.92 in 1995–97 (indicating a net tax of 8 percent on agriculture) to 1.03 (a 3 percent protection rate) in 2010.<sup>35</sup> While overall support levels are quite low, much of that support is provided through relatively distortionary instruments (price supports, credit subsidies, and directed credit). The potential negative effects, however, are minimized by limiting the support per farmer and targeting some payments (for example, making purchases from “family farmers” at relatively high prices). While considerably less interventionist than in the past, government agricultural policy continues to be activist in some areas, including rural finance. Commercial banks are required by law to lend 25 percent of their sight deposits to agriculture. In addition, the government has put

<sup>35</sup> OECD 2011.



in place two innovative programs to help farmers with finance and price risk management (box 2.2). Increasingly in recent years, Brazil's support programs are oriented toward environmental goals: farmers qualify for some payments only if they respect agricultural zoning laws, and support is planned for environmentally friendly cultivation practices. Even without special subsidies, a very large fraction of Brazil's land is cultivated using no- or low-till technology.

- 2.57. While Brazil has a large commercial farming sector that has received much government attention, it also has many small family farms. Reforms in the mid-1990s initiated programs aimed at this sector. The most important of these is the National Program to Strengthen Family Farms. The program includes a number of subprograms, including a Harvest Guarantee Program, which provides farmers a minimum payment in case of catastrophic crop loss due to weather. The guarantee covers only farmers in the poorest regions. The government also started another weather insurance program for family farms in 2004, with wider coverage.

---

### Box 2.2. Rural finance innovation has improved competitiveness

The Rural Producer Note (*Cédula do Produtor Rural, CPR*) was created by Law nº 8.929, August 22, 1994. It is a private bond (promissory note) issued by farmers, farmers' associations, and cooperatives. Through this note, producers or farmers' associations sell forward their production at a fixed price and agree to deliver the production according to specifications defined in the note for quality, quantity, date, and place of delivery. The note is endorsable and, if duly registered, fully negotiable. For countries at early stages of the development of commodity exchange and derivatives markets—such as Brazil—investor acceptance of producers' notes, commodity and commercial papers, and other financial assets usually requires the intermediation (intervention) of a well-known financial institution. Bank of Brazil is so far the only financial institution operating with CPR. It is not only helping its clients issue and sell CPR but also guaranteeing the note itself. The bank charges its clients for the endorsement and carries out regular auctions of CPR. Apparently, CPR has enormous potential to mobilize resources to finance agricultural activities. It can be competitive with alternative financial assets and attract foreign investors familiar with this type of operation. So far, however, its extent has been very limited, due to its expense and the fact that producers bear all price risk.

In 1996, the government introduced options contracts, which may provide in the medium run an efficient instrument for hedging against price risks. To introduce the option contract as an alternative for minimum price, the government, through the *Companhia Nacional de Abastecimento*, or National Supply Company, is taking the role of the speculator, technically called writer or seller of the option contract. While the buyer has the right to exercise the option to buy or sell the commodity, the seller is the opposite party, which must stand ready to honor the contract in case the buyer decides to exercise the option. In any case, the seller gets the premium paid for the option contract. The supply company is selling options contracts for rice, maize, and wheat.

---



- 2.58. In addition to policy reform, technological innovation played a huge role in the Brazilian experience. The federal research institute, EMBRAPA, was the most significant actor in this, but many other private companies, universities, and research institutes also played important parts. EMBRAPA is credited by many with developing the soil enhancement technology that transformed the vast area of the *cerrado* from an agricultural wasteland to one of the country's most productive areas.
- 2.59. The recent expansion of agricultural production differs from the dominant predatory pattern of the 1960s and 1970s, when growth was sustained by the continual incorporation of new land into production through deforestation.<sup>36</sup> The occupation of the new frontier moved away from the traditional cut-and-burn, shifting, and extensive production systems. It instead uses high investments and advanced cultivation techniques that are more sustainable and environmentally friendly than traditional occupation patterns, in which downgraded subsistence crops areas were replaced by pasture after three to five years of cultivation.
- 2.60. Can Brazil maintain its position as the foremost developing country food supplier to world markets? It has the resource base to do so. Brazil has 90–150 million hectares of unused arable land (a conservative estimate) to sustain the increase in agricultural production without further deforestation. This comprises mostly degraded pastures and

36 Silveira and others 2005.

savannah land with high potential for sustainable production. Under the right production systems, its exploitation would have minor negative environmental impacts. Besides, as Brazilian agricultural production is very heterogeneous, with many producers far from the technological frontier, good opportunities for efficiency gains and productivity increases abound, in systems from sugar cane to cattle breeding and even traditionally extractive crops.

- 2.61. Notwithstanding the technical potential, sustainable growth depends fundamentally on the availability of four additional factors: technology to sustain a vigorous innovation process and, in particular, to cope with the threat of climate change; institutions to ensure appropriate incentives and conditions for sustainable growth; infrastructure to reduce production costs, ensure favorable market access, and create better conditions for integrating small and medium-size farmers in dynamic agrochains; and microeconomic incentives and financial capital to fund investments at the farm level.
- 2.62. The geographic diversification of Brazilian agriculture during the last 35 years—and the legacy of a closed economy that did not require efficient links to external markets—has created some bottlenecks to agriculture competitiveness (particularly for grain crops) that the country will need to resolve to continue supplying a large share of world markets. According to Barbosa and Nogueira Junior (2007), in 2005, road transport was re-

sponsible for 60 percent of the total volume of soybeans moved in the country, rail for 33 percent, and waterways for 7 percent, while trucks were used to transport other grains. Silveira and others (2005) highlight the stark differences among the main soybean-exporting countries in transport efficiency and show that Brazil's remains inferior to those of Argentina and the United States, its two main competitors—because of the large average distance (more than 1,000 kilometers) between ports and producer areas in the Center-West. According to estimates by Abiove, the high dependence on road transport accounts for 60 percent of the total transported costs,<sup>37</sup> exacerbated by the excessive number of transshipments (three or more before reaching the port).

- 2.63. Another difference between main worldwide grain export countries relates to the storage facilities network. Today's deficit in bulk storage dynamic capacity in Brazil is an estimated 36 percent. With an estimated 5 percent annual expansion of Brazilian agriculture by 2012, the need to expand port capacity is estimated to be 560,000 tons a year, due to the need to increase moving capacity to 46.5 million tons of grains.<sup>38</sup> In Brazil, the storage network includes many intermediate storage facilities, private or owned by cooperatives, outside of farm properties. According to Oliveira (2007), only 11 percent of Brazilian grain storage facilities are

37 Silveira and others 2005.

38 Borges and others 2006.





located on-farm (40 percent in Argentina and 60 percent in the United States), with 53 percent in towns, 32 percent in rural villages and 5 percent in ports. These off-farm facilities have substantial capacities, ranging from 30,000 to 60,000 metric tons. This generates economies of scale but higher transaction costs between producers and intermediates and losses due to an excessive number of transshipments. Additionally, more than 60 percent of the Brazilian logistics system is in the hands of a few international corporations, like Cargill, Dreyfuss, and ADM.<sup>39</sup> The poor quality of Brazil's roads, the deficit of rural storage capacity (estimated at 7–20 percent in static capacity terms), and the seasonal nature of exports reduce Brazilian grain competitiveness, especially when prices are low.

2.64. Brazil places 61st on the Logistic Performance Index, which takes into account not only direct transportation costs—freights, ports, and handling charges, fees, and side payments—but also induced costs, “hedging for the lack of predictability and reliability of the supply chain.”<sup>40</sup> These

costs stem mostly from nondelivery or expensive measures to meet delivery schedules. Resolving this infrastructure deficit is critical for the competitiveness of Brazilian agribusiness. This situation creates investment opportunities for the private sector, but providing incentives to undertake them will require addressing regulatory and institutional issues.

.....  
39 These efforts would be counteracted by reducing the dynamic/static capacity relationship from seven a year to four, on average, through an identity conservation system based on tests by the Cartagena Protocol on Biosafety to control live transgenic transboundary flow between grain exporters and importers (Silveira and others 2005). Imposing unfriendly export procedures leads to overregulation rents, inadequate market structure, and a lack of incentive to invest, resulting in low-quality, fragmented services and frauds, though requiring new regulations. This consolidates the vicious logistic circle characterized by the World Bank study (Arvis and others 2007).

40 Arvis and others 2007, 16.



# Chapter 3.



# The Enabling Environment for Agricultural Trade: Potential Constraints and What Can Be Done to Overcome Them



Rancher herding cattle.  
Brazil. Photo: Thomas Sennett / World Bank

3.1. A region's or country's relative trade performance provides a summary measure of its global market competitiveness. Chapter 2 looked at Latin America and the Caribbean's (LAC's) performance indicators. But we also want to understand the underlying determinants of competitiveness, the most constraining factors, and the policy levers that might overcome these constraints. Of course, many factors determine competitiveness—including natural endowments and policies and investments that make on-farm and in-factory production more or less efficient—some of which we considered in chapter 2. In this chapter, we analyze determinants of trade competitiveness focusing on four areas directly connected to trade policy: external market access (section 3.1); countries' own trade policies, which may create anti-agricultural and anti-export biases (section 3.2); regional trade agreements (section 3.3); and trade logistics and infrastructure (section 3.4). We conclude in section 3.5 with policy recommendations derived from the analysis.

### 3.1 External environment: barriers to exports from Latin America and the Caribbean countries

3.2. An important determinant of the overall incentive structure for production and trade is the level of barriers that a country's exports face in trade partners' markets. As with many developing countries,

the tariffs levied on exports of manufactured products from most LAC countries are lower than those on agricultural exports. This creates an effective anti-export bias in the external environment for agriculture. For some countries, the difference can be substantial.

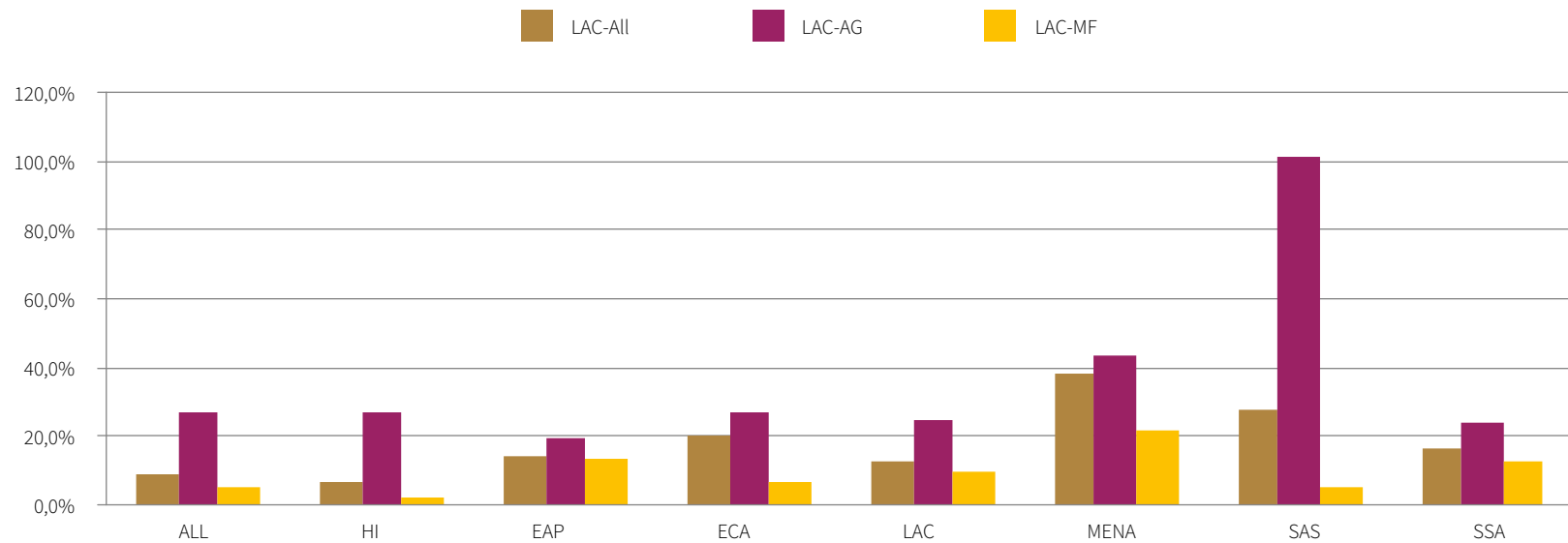
3.3. But tariffs are not the whole story. Actual protection rates are sometimes lower than tariffs would indicate because of "water" in the tariffs or exemptions and sometimes higher because of nontariff barriers (NTBs). To take these factors into account, a background study for this report computed a Market Access Overall Trade Restrictiveness Index (MA-OTRI).<sup>41</sup> The MA-OTRI summarizes the impact of other countries' trade policies on each country's exports. The index answers the following question: What is the uniform tariff that, if imposed by all trading partners on exports of country *c* instead of their current structure of protection, would leave exports of country *c* at their current level? The partial equilibrium MA-OTRI is the weighted sum of protection levels (including tariffs and the ad valorem tariff equivalent of domestic support payments and other NTBs) facing the exports of country *c* in other countries, where weights are given by the elasticities of import demand in other countries and their imports from country *c*. To obtain the ad valorem tariff equivalent of NTBs, the study first estimated the quantity impact of NTBs on imports and then translated the quantity im-

pacts into price effects, using the import demand elasticities in Kee and others (forthcoming). This methodology can be used to estimate the real effect of tariffs without the effect of NTBs. This measure is reported as the Market Access Tariff Trade Restrictiveness Index (MATTRI).

41 See Kee and others (2009) for a detailed description and literature survey of trade restrictiveness indices.



**Figure 3.1. Market Access Overall Trade Restrictiveness Index for Latin America and the Caribbean exports by sector (percent)**



Each bar is an index of the barriers to exports from the Latin America and the Caribbean to the region named below the bar.

*Note: Hi = high income; EAP = East Asia and Pacific; ECA = Transition Europe and Central Asia;*

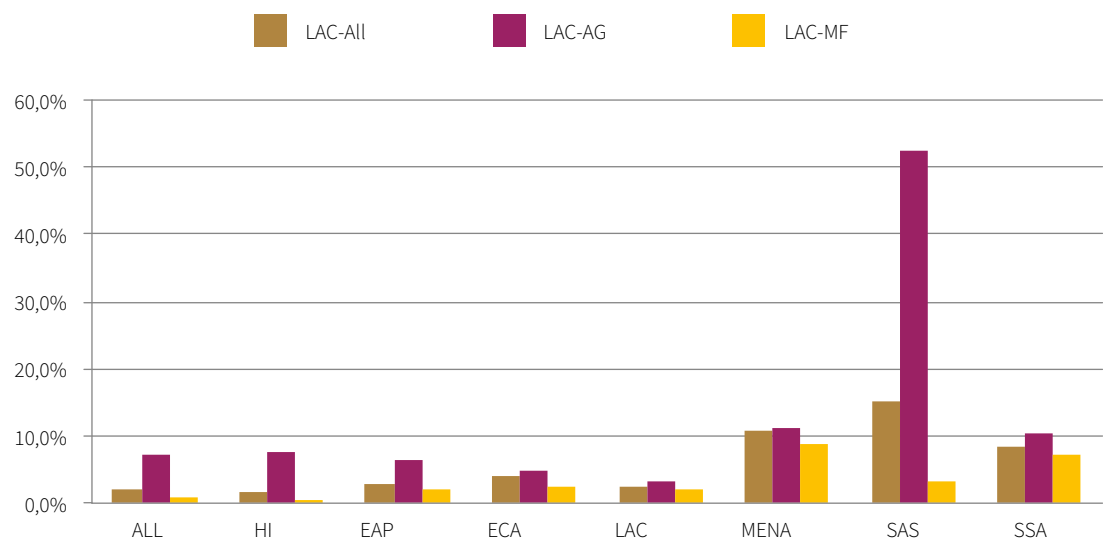
*MENA = Middle East and North Africa; SAS = South Asia; SSA = Sub-Saharan Africa*

*AG = agricultural exports; MF = manufacturing exports; ALL = all exports*

*Source: Authors' calculations, based on Kee, et. al., 2009*



**Figure 3.2. Market Access Tariff Trade Restrictiveness Index for Latin America and the Caribbean exports by region (percent)**



Each bar is an index of the barriers to exports from the Latin America and the Caribbean to the region named below the bar.

*Note: Hi = high income; EAP = East Asia and Pacific; ECA = Transition Europe and Central Asia; MENA = Middle East and North Africa; SAS = South Asia; SSA = Sub-Saharan Africa*

*AG = agricultural exports; MF = manufacturing exports; ALL = all exports*

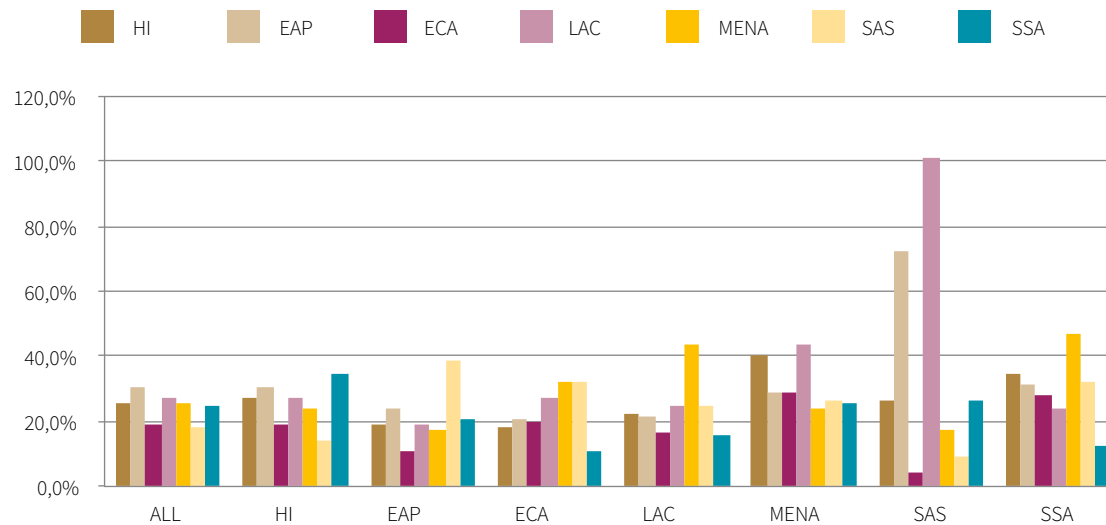
*Source: Authors' calculations, based on Kee, et. al., 2009*

3.4. Figures 3.1 and 3.2 show the trade restrictiveness indices (indicating market access barriers) facing exports from LAC to regions on the horizontal axis, while figure 3.3 indicates the barriers facing exports from each region (the bars) being imported into each region or country grouping on the horizontal axis. Several conclusions can be drawn from these figures:

- As comparing the MA-TTRI with the MA-OTRI demonstrates, NTBs have a substantial effect—in many cases, more than doubling the effects of tariffs alone. For this reason, we focus on the MA-OTRI in the subsequent discussion.
- LAC agricultural exports face fairly high market access barriers, particularly in low-income countries and South Asia. LAC manufactured products face lower barriers, indicating that agricultural exports suffer from an anti-agricultural bias in external trade.



**Figure 3.3. MA-OTRI for agricultural products by region (percent)**



Each bar is an index of the barriers to exports from the region represented by the bar to the region or group of countries named below the bar.

Note: Hi = high income; EAP = East Asia and Pacific; ECA = Transition Europe and Central Asia; MENA = Middle East and North Africa; SAS = South Asia; SSA = Sub-Saharan Africa  
Source: Authors' calculations, based on Kee, et. al., 2009

- Globally, on average LAC's agricultural exports face higher barriers (green bar above "ALL" in figure 3.3) than those of any other region except East Asia and the Pacific. While tariff barriers are relatively low to agricultural trade within LAC, the overall restrictions facing LAC exports to other LAC countries are relatively high (the green bar above LAC), indicating significant NTBs. This corroborates the point made earlier that at least in agricultural products, regional—even intra-regional—agreements have not succeeded in reducing barriers to low levels.
- LAC agricultural exports face the most severe market access restrictions in South Asia, followed by the Middle East and North Africa, the EU, Europe and Central Asia, LAC, Sub-Saharan Africa, and East Asia and the Pacific. The extremely high restrictiveness in South Asia mainly results from the high tariffs and NTBs levied by India on Brazilian exports of raw cane sugar (with tariff of 60 percent) and undenatured ethyl alcohol (with tariff of 150 percent). LAC countries face significant market access restrictions on their main agricultural exports of sugar, bananas, and rice, which are among the most protected agricultural products in the world market.
- Some of the Caribbean states (especially Guyana, St. Lucia, Dominica, and Cuba) face the highest barriers—50–55 percent. Among the major exporters, Uruguay faces the highest barriers (close to 50 percent), followed by Brazil



(about 35 percent). For country details, see the annexes.

### 3.2 Trade policies of Latin America and the Caribbean countries

3.5. An economy's overall incentive structure for agriculture depends on its own policies as well as those of its trading partners. LAC, along with other developing regions, followed an industrial-led import-substitution strategy in the 1960s and 1970s, with high trade barriers protecting domestic manufacturing industries and implicit or explicit taxation of agriculture. This created a significant anti-agricultural—and anti-export—bias in these countries' incentive structures. A careful multicountry study calculated the relative rates of

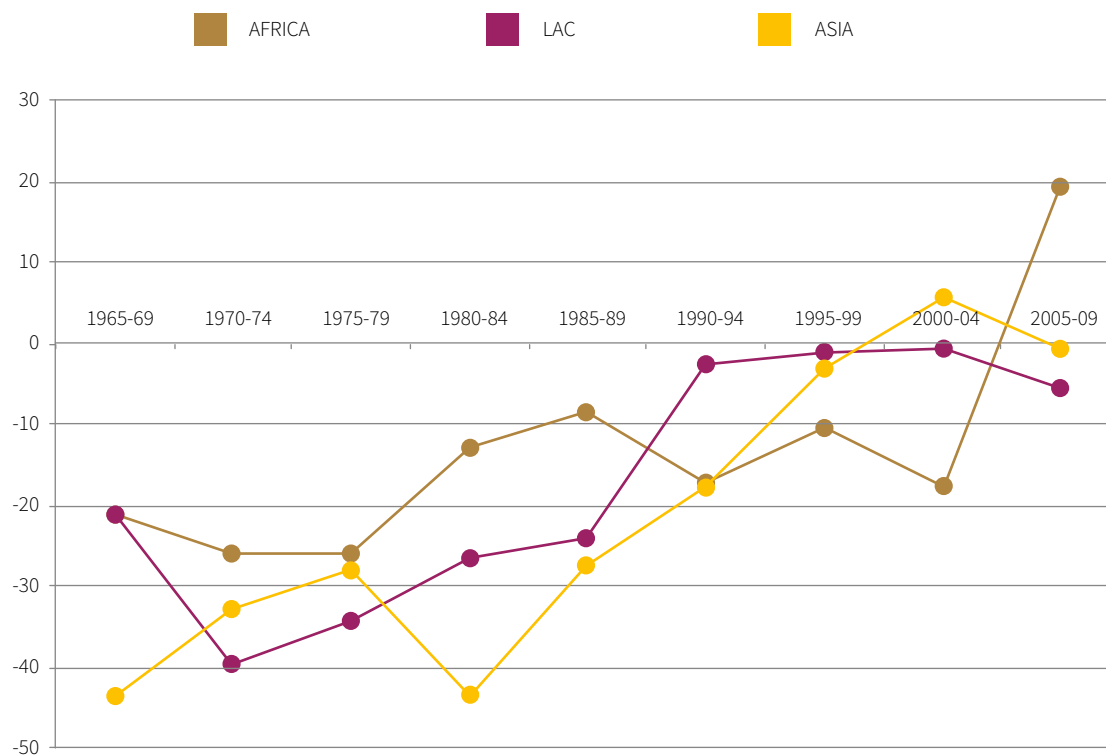
assistance<sup>42</sup> to agriculture yearly since the mid-1960s. It found very negative rates in all developing regions in the 1960s and 1970s (figure 3.4). However, in the 1980s many countries embarked on structural reforms that began steadily eroding the anti-export and anti-agricultural biases. After several decades of reforms, the incentive framework is now perhaps the least distorted in the world. Meanwhile, many countries in Africa have continued to tax the sector, while developing countries in Asia have followed the industrialized world in subsidizing agricultural production, though not to the same degree as high-income countries. LAC stands out as the region in which the overall incentive structure has been close to neutral since the early 1990s.

.....  
42 Relative rates of assistance measure the support through trade and exchange rate policy and budget support accorded to agriculture, relative to similar support accorded to nonagriculture in the economy.





**Figure 3.4. Relative rates of assistance at the regional level, 1965–2009**



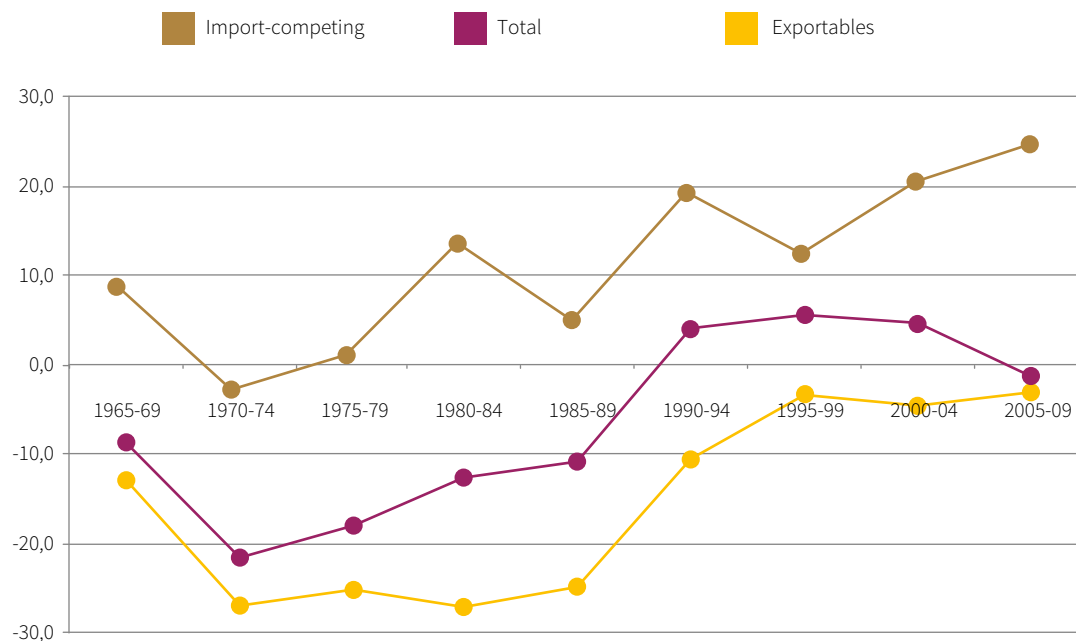
Source: Anderson and others for 1965–2004; authors' own calculations for 2005–09, based on updated database for Anderson and others (<http://go.worldbank.org/5XY7A7LH40>).

Note: The 2005–09 relative rate of assistance for Africa was heavily influenced by several countries (particularly Ethiopia) that provided high positive protection to agriculture, but this is not representative of the continent. A majority of countries had negative relative rates of assistance, as in earlier periods. Five-year weighted averages with value of production at undistorted prices as weights. Latin America and Caribbean countries in the study were Argentina, Brazil, Chile, Colombia, the Dominican Republic, Ecuador, Mexico, and Nicaragua.

3.6. But this is not the whole story. In many developing countries, trade policies and support programs have been much more protective of import-substitute products than of exportables. The Anderson study calculated the nominal rates of assistance to these two classes of goods and found a large and persistent difference in almost all regions, creating an anti-export bias within agricultural policy (figure 3.5). LAC is no exception. Further, while nominal rates of assistance on exports have become less negative over time, those for import-substitute products have grown more positive. Nonetheless, in LAC, this difference has greatly diminished since the 1980s, indicating that the anti-export bias has been reduced. On balance, while biases and distortions persist in some LAC countries—mainly favoring import substitutes over export crops—the overall incentive structure is relatively conducive to an efficient agricultural supply response to higher prices and appropriate investments.



**Figure 3.5. Nominal rates of assistance for agricultural exportables and import substitutes in Latin America and the Caribbean, 1965–2009**



Source: Anderson and Valdes for 1965–2004; authors' own calculations for 2005–09, based on updated database for Anderson and others (<http://go.worldbank.org/5XY7A7LH40>).

Note: Five-year weighted averages with value of production at undistorted prices as weights. Latin America and Caribbean countries in the study were Argentina, Brazil, Chile, Colombia, the Dominican Republic, Ecuador, Mexico, and Nicaragua.

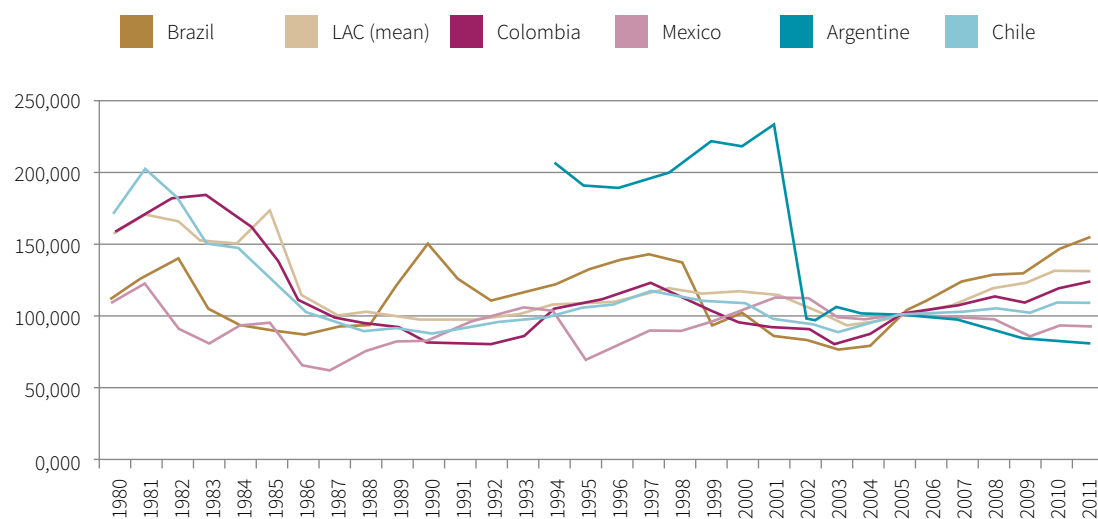
3.7. As Krueger and others' large study of agricultural policy underscores, macroeconomic policy in many countries strongly influences the incentive structure facing agricultural production. Exchange rate policy has often been used to implicitly tax the sector. In the 2000s, good macroeconomic policy in many LAC countries generally maintained real exchange rates at levels much more stable than in the past, avoiding large appreciations. In recent years, however, with booming commodity prices and recent resource discoveries, exchange rates have begun to appreciate in important exporters (figure 3.6), threatening the sector's competitiveness. This trend may become more pronounced as resource production ramps up.



### 3.3

## Trade agreements: the Latin spaghetti bowl<sup>43</sup>

Figure 3.6. Real effective exchange rates, 1980–2010 (2005 = 100)



Source: Authors' own calculations using data from Bank for International Settlements database for Argentina; IMF database for others.

- 3.8. Trade agreements affect both a country's own trade policies and the external barriers facing its exports. Following the 1992 North America Free Trade Agreement (NAFTA), the countries of Latin America have negotiated and notified to the World Trade Organization (WTO) almost three dozen preferential trade agreements (PTAs).<sup>44</sup> Mexico and Chile have been most prolific in this area, each having agreements with several countries in LAC as well as with the United States, the EU, and some Asian countries (Chile has a PTA with China). Many of these agreements go beyond tariff reductions and address other trade issues, including some relevant to agriculture, such as sanitary and phytosanitary (SPS) measures. Virtually all agreements have some kind of phase-in period of progressively reducing tariffs and subjecting more products to tariff reduction or elimination.
- 3.9. By any measure, these agreements liberalize agricultural trade less than nonagricultural trade. The General Agreement on Tariffs and Trade requires that PTAs eliminate tariffs on “substantially all

<sup>43</sup> This section draws on Estevadeordal and others (2008).

<sup>44</sup> Although most of these agreements have the term “free trade” in their names, even when they are fully phased in, trade is not completely free. It is thus more accurate to refer to them generically as PTAs, though when referring to specific agreements, we use their official designation, free trade agreement.



trade” within a “reasonable length of time.” In a sample of PTAs in LAC, the agreements completed their implementation with shares of duty-free tariff lines of 97 percent, compared with their initial share of only 30 percent.<sup>45</sup> This represents substantial liberalization. But on average, the percentage of products made duty-free at the beginning of the agreement is lower for agriculture, the phase-in period is longer, and the percentage of duty-free products remains lower—even at the end of the transition.<sup>46</sup> A few, however—notably, Chile’s PTAs with the United States, Mexico, and China—do come close to complete liberalization.

- 3.10. The dairy and sugar subsectors are particularly noteworthy for their very limited liberalization. In general, PTAs with countries in Asia and Europe tend to have more exceptions to liberalization, though this is not the case in the Chile–China and Transpacific (Chile–New Zealand–Singapore–Brunei) free trade agreements. Many products exempt from duty-free status are subject to tariff-rate quotas, whereby some limited quantity may be imported at a low or zero rate, with imports over this quota subject to a higher—often the most favored nation—rate.
- 3.11. Most of these PTAs also have different rules of origin for agriculture. All PTAs have rules of origin that exclude from preferential treatment goods not made with local inputs in the country exporting them, so that exporters cannot import cheap prod-

ucts (or inputs) from a country outside the PTA and re-export products (or products made with the imported inputs with only negligible value added) to a partner in the PTA, taking advantage of the low duty. But these rules generally contain an exclusion granting preferential treatment for products made with some imported inputs, as long as these inputs do not exceed a threshold percentage of the good’s final value. (for most PTAs, 7–10 percent). However, many agreements exclude agricultural products from this “general tolerance rule”—that is, they do not allow agricultural products to benefit from the de minimis exemption.

- 3.12. SPS standards have become more stringent, a trend driven by consumer concern over chemicals in the food chain and transmission of food-borne disease, as well as their potential for providing non-transparent protection that is less constrained by WTO rules than other measures. As a result, these standards are perhaps the most serious barrier to agricultural trade worldwide, making PTAs’ handling of them highly relevant. A PTA provides an opportunity for partners to go beyond the minimal WTO measures, particularly by operationalizing some core principles of the SPS Agreement: harmonization, equivalence, regionalization, evaluation of risk and appropriate protection level, and transparency. Yet, in a sample of recent PTAs involving LAC countries, 48 percent contained no provisions beyond the basic WTO commitments, with only 52 percent categorized as “WTO Plus.”<sup>47</sup> (For a summary of the

details of each country’s PTAs, see table A2.3 in annex 2.) Many WTO Plus agreements reside not in the PTA’s basic text but in ad hoc agreements signed during its negotiation. But even some of these do not take full advantage of the opportunity. For example, in an ad hoc agreement accompanying the Colombia–U.S. free trade agreement, Colombia commits to recognizing as equivalent the U.S. inspection system for meat and poultry and accepting the United States Department of Agriculture/Food Safety and Inspection Service Export Certificate, notwithstanding U.S. outbreaks of mad cow disease. (The Peru–United States agreement also did this.) Yet it did not provide similar benefits for Colombia, which had been trying for two years to get the United States to accept regionalization, allowing meat exports to the United States from regions of Colombia that had been declared free of foot-and-mouth disease.

- 3.13. A few agreements do include reciprocal commitments on other technical barriers to trade in agriculture. NAFTA and the U.S. agreements with Chile and Panama, as well as Mexico’s agreements with Costa Rica, Bolivia, and Nicaragua, commit both parties to respecting the principle of national treatment on marketing requirements for packaging, grading, and sizes. NAFTA and Mexico’s other agreements mentioned here also establish a committee or working group to review how these standards affect trade and to resolve problems arising from them. Chile’s agreement with the United States is the only one in which a Latin American

45 Fulponi and others 2011.

46 Shearer and others 2009.

47 Shearer and others 2009.



country receives a detailed commitment for mutual recognition of a specific program— in this case, the grading program for beef.

- 3.14. Most PTAs call for phasing out export subsidies on agricultural products, with the conspicuous exceptions of those with European countries, Israel, the Republic of Korea, and Japan, and those signed in the 1990s with Mercosur and Central America. Many, however, do not specify a timetable for the phase out. Slightly more than a third of the agreements regulate trade-distorting domestic support (for example, from government budgets) to the agricultural sector. Also, more than a third of the agreements (all those involving the United States and most involving Mexico and Chile) include provisions for safeguard actions for some products, allowing the importing country, when faced with high import levels of a product, to impose additional, temporary protection. Products most commonly mentioned in safeguards are beef, pork, dairy, poultry, fruits, and vegetables.
- 3.15. So, have PTAs liberalized trade in agricultural products and improved member states' welfare? Notwithstanding the large number of PTAs, few robust (that is, generally applicable) answers have emerged from research attempting to answer this question. This is due to several factors: the highly specific nature of each agreement; difficulty establishing a counterfactual (what would have happened to trade without the agreement) and thus causality; and the lengthy phase-in periods of many agreements (especially for agricultural products),

which delay their full implementation. Determining effects on welfare is also complicated by the fact that even if a PTA clearly increased trade, it may have actually reduced welfare if the trade was diverted—that is, if imports previously sourced from a very efficient producer outside the PTA now come from a less efficient PTA member because tariffs were lowered with PTA partners. This potential for diversion is one reason trade economists prefer multilateral trade liberalization (WTO) and are skeptical of preferential agreements. In general, the higher the trade barriers with countries outside the preferential area, the more serious the problem of trade diversion. Conversely, the more globally competitive the trade partners within the agreement, the more trade will increase, not be diverted.

- 3.16. One recent Organization for Economic Co-operation and Development (OECD) study of three fairly long-standing PTAs—Mercosur, AFTA [the ASEAN Free Trade Agreement], and the Common Market for Eastern and Southern Africa—concluded that they stimulated agricultural trade among members and that the increased trade was not due to trade diversion. On the other hand, the agreements did not increase trade with nonmember countries,<sup>48</sup> a fact the study attributes at least in part to poor infrastructure and supply constraints. Thus, the agreements have limited value. Another interesting study of PTAs' impact in LAC concluded that they have been building blocks to multilateral liberalization, with a reduction of one percentage

48 Korinek and Melatos 2009.

point in the preferential tariff in a free trade agreement, inducing a reduction of almost 0.2 percentage point in the most favored nation tariff in the subsequent year.<sup>49</sup> This paper did not, however, look separately at agricultural products, which often receive special treatment in PTAs.

- 3.17. A few in-depth studies have looked at PTAs' effects on specific agricultural products. After NAFTA took effect, corn exports from the United States to Mexico boomed, as expected.<sup>50</sup> But, contrary to predictions that low-cost imports would crush the domestic growers, production in Mexico (mostly white corn) also grew substantially.<sup>51</sup> This outcome arose partly because the imports, rather than competing with domestic production, were absorbed by robust demand for yellow corn to use as livestock feed; Mexican consumers consumed more meat, and exports of beef from Mexico to the United States grew from around \$274,000 in 1993 to \$2 million in 1995 to \$89 million by 2007.<sup>52</sup> While this was dwarfed by the growth in U.S. meat exports to Mexico, it nonetheless increased Mexican use of feed corn substantially. And it is also clear that the agreement stimulated exports of fruits and vegetables from Mexico to the United States. The effect of NAFTA-induced liberalization

49 Estevadeordal and others 2008.

50 It is not entirely clear to what extent this can be attributed to NAFTA, because the government reduced barriers much faster than required under the agreement.

51 World Bank/IMCO 2007a.

52 Shearer and others 2009.



in the beans market was less significant, due to the nature of bean demand in Mexico.<sup>53</sup> And in the sugar market, NAFTA's liberalizing impact was attenuated, or at least delayed, by disputes and countermeasures.<sup>54</sup>

- 3.18. A case study of the Dominican Republic–Central America Free Trade Agreement (CAFTA-DR) and the United States showed that the agreement greatly expanded fruit exports from the United States and likewise greatly expanded exports from the CAFTA-DR countries to the United States of fresh fruits and vegetables, some sweeteners, nursery products and flowers, and dairy products. On the other hand, domestic political pressure from U.S. sugar producers resulted in severe constraints on liberalization in that market, so the agreement is unlikely ever to have a significant impact on trade.
- 3.19. On balance, these case studies confirm the MAOTRIs: notwithstanding the spaghetti bowl of agreements among the LAC countries and with extra-regional partners, agricultural trade barriers remain relatively high for LAC exports, including within the region. For both intra- and extraregional trade, NTBs are more significant than tariffs. PTAs will likely be more important for differentiated products (processed products, fruits and vegetables, meats) than for standardized commodities—for two reasons. First, for commodities, the price received by the exporter does not depend much on where (that

is, in which specific national market) the product is sold; what matters is the world market price. So commodities blocked from one country by high tariffs or NTBs are still saleable to buyers in other countries at the same price. For differentiated products, on the other hand, the price and the ability to sell the product may depend heavily on market characteristics, so accessing the markets of specific countries could be quite important. Second, tariff structures in most countries are escalated—that is, tariffs on more processed products are higher—so there is more space for PTAs to improve access for the more processed goods. The results of the gravity model reported in subsection 3.4.1 suggest this: while all subcategories of agricultural exports show a significant positive effect of PTAs, the two with the highest coefficients are processed products and meats. (The fact that bulks have a slightly higher coefficient than fruits and vegetables seems odd, however.)

### 3.4 Logistics and trade facilitation

- 3.20. Agricultural products' competitiveness depends on many factors, from the field to the port. But one critical area is the efficiency of the related logistics systems and the ability to connect effectively and reliably to global supply chains. This section overviews the logistics challenges facing LAC countries and corresponding recommendations for how to tackle them. Much of this report focuses on export products, for which low logistics costs and good

trade facilitation mean higher producer prices and greater competitiveness in world markets. But given food's importance to the poor, improving logistics and facilitation can also help reduce poverty by keeping prices lower for imported foods. This is especially critical in an era of very high prices for many staples.

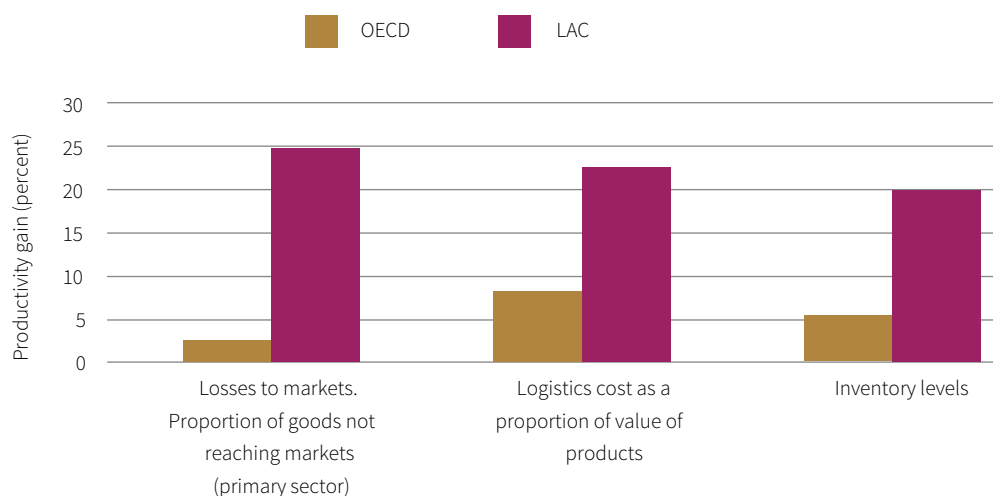
- 3.21. In the past, when formal agricultural trade barriers were high, logistics costs were often considered of secondary importance. But now that many of these formal barriers have been reduced—though not nearly as much for agriculture as for manufactures—these “behind the border” and international transport costs are increasingly being recognized as impediments to trade. For LAC in particular, logistics and transport costs are two to three times greater than tariffs and duties. Average import tariffs for LAC have declined since the early 1990s and remain at an average of about 11 percent. National average logistics costs, however, represent a share of product value of 18–32 percent, well above the OECD benchmark of around 9 percent (figure 3.7). The international maritime and road haulage components alone can total about 20 percent of the free-on-board value of goods. By the time products are transferred, handled, stored, and distributed domestically, the logistics component of the delivered good is often more than 50 percent of the final price to consumers, twice the levels of OECD countries.

53 World Bank/IMCO 2007b.

54 World Bank/IMCO 2007c.



**Figure 3.7. Logistics costs in Latin America and the Caribbean and in Organization for Economic Co-operation and Development countries, 2004**



Source: Guasch, 2011

3.22. In this section, we look at the importance of trade facilitation and logistics from two perspectives. Subsection 3.4.1 takes a macro or “bird’s-eye” look at the importance of these factors in agricultural trade. It uses an augmented gravity model of trade to quantify the impact of various trade facilitation indicators on countries’ export performance, with a focus on LAC agricultural exports. It also looks broadly at what improvements would be most useful for agricultural and nonagricultural trade and for particular kinds of agricultural products. And finally, relying on the findings from the gravity model, it quantifies what impacts on trade would result from improving LAC policies and infrastructure to OECD standards. Subsection 3.4.2 then delves deeper at a more micro level to look at specific challenges faced by different LAC countries, benchmarking them against each other and against other regions. For this, the analysis relies on a variety of micro-level studies and surveys, including some very detailed studies of supply chains in Latin American countries. Subsection 3.4.3 concludes this chapter with policy implications.

### 3.4.1 How important is trade facilitation?<sup>55</sup>

3.23. Trade facilitation consists of policies to reduce trade costs so that firms can expand their export

<sup>55</sup> This section is drawn largely from a background paper for this study, “Trade Facilitation in Latin America and Agricultural Exports,” by Esteban Ferro and Alberto Portugal-Perez, both of the World Bank.



volumes and reach new markets. We use two aggregate indicators developed by Portugal-Perez and Wilson (2012) to measure the trade facilitation environment in each country. The first indicator quantifies the quality of the physical infrastructure, such as ports and roads, also known as hard infrastructure. The second indicator measures the overall quality of the regulatory and business environment, or soft infrastructure. In addition, we use the number of days to export as a proxy for the overall logistics in each country. The number of days to export is a good measure of both inside-the-border and at-the-border obstacles and controls for possible complementarities between hard and soft infrastructure.

3.24. Using the estimates in the gravity model described below, we simulate the impact of enhanced trade facilitation, measured by higher indicators, on exports expansion in each LAC country. The results are clear: if LAC countries could achieve the trade facilitation levels of the average OECD country, the region could increase agricultural exports around 140 percent and total exports nearly 100 percent. This finding is consistent with a broad range of other studies that have shown the value of both hard and soft infrastructure.<sup>56</sup> By distinguishing soft infrastructure from hard infrastructure we can com-

56 On the value of institutional quality in improving trade performance, see Levchenko (2004), Anderson and Marcoullier (2002), Ranjay and Lee (2003), and Depken and Sonora (2005). On the role of infrastructure and business environment, see Limao and Venables (2001), Wilson and others (2003, 2005), Djankov and others (2006), Francois and Manchin (2007), and Portugal-Perez and Wilson (2012).

pare the benefits of investment or policy reform along both dimensions.

3.25. Constructing trade facilitation indicators. Recent empirical research has used many trade facilitation indicators at the country level and with extensive geographic coverage to estimate their impact on trade. From an econometric point of view, including variables of trade facilitation, measuring similar aspects on the right-hand side of a model, such as a gravity specification, can be conducive to multicollinearity. To circumvent multicollinearity, we can reduce the dimension of the data by aggregating highly correlated indicators into a single indicator. With this in mind, a background study for this report borrowed two aggregate trade facilitation indicators derived by Portugal-Perez and Wilson (2012)<sup>57</sup> using factor analysis: physical infrastructure and business and regulatory environment. Both indicators are standardized on a scale ranging from 0 to 1, with 1 being the best-performing country.

3.26. As a proxy for hard infrastructure, physical infrastructure measures overall infrastructure develop-

57 Portugal-Perez and Wilson (2012) derive four new aggregate indicators of trade facilitation from a wide range of primary indicators using factor analysis, a statistical modeling technique that explains the correlation among a set of observed variables through an unobserved “common factor.” The new aggregate indicators contain the information of a wider range of individual indicators than previous studies and focus on factors related to the hard or soft dimension of trade facilitation. The indicators are derived for 101 countries over 2004–07, greater and more recent coverage than previous indicators. The indicators are derived from a pool of 20 primary indicators collected from different sources: Doing Business, the World Development Indicators, the World Economic Forum, and Transparency International.

ment and quality and is derived from four primary variables compiled from the World Economic Forum: quality of ports infrastructure, quality of airports infrastructure, quality of road infrastructure, and quality of railroad infrastructure.

3.27. As a proxy for soft infrastructure, business and regulatory environment measures the development level of regulations and transparency. The synthetic indicator is derived from five simple indicators from the World Economic Forum and one indicator from Transparency International. The World Economic Forum indicators are public trust for governments, irregular payments in exports and imports, irregular payments in public contracts, measures to combat corruption, and favoritism of government to well-connected firms. The Transparency International indicator is government transparency.

3.28. Gravity model. The study used a gravity model to assess the impact of trade facilitation on trade flows.<sup>58</sup> The gravity model of international trade flows is a common approach to model determinants of bilateral trade flows. The standard gravity

58 Gravity models are mathematical models based on an analogy with Newton’s gravitational law and used to account for aggregate human behaviors related to spatial interaction, such as migrations, traffic, and trade flows. The gravity model states that the volume of trade can be estimated as an increasing function of the national incomes of trading partners and a decreasing function of the distance between them. Although the model’s ability to predict trade flows has been popular for several decades, only recently has it been supported with theoretical foundations. These studies show that estimates can be derived from various theoretical frameworks, such as the Ricardian, Heckscher–Ohlin, and increasing returns to scale models. Theoretical foundations for estimating gravity equations were developed by Anderson (1979) and enhanced in Anderson and van Wincoop (2003, 2004).





formulation includes measures of market size (that is, GDP, population), measures of remoteness (distance and adjacency), and measures of kinship (regional trade arrangements and language or eth-

nic similarities). The study augmented the basic model to include tariffs as well as the trade facilitation indicators and some additional controls. More precisely, it estimated the following specification:

$$\ln(X_{ij}) = \beta_0 + \phi_1 \ln(\text{Hard Infra}_i) + \phi_2 \ln(\text{Soft Infra}_i) + \phi_3 \ln(\text{Export days}_i) + \beta_1 \ln(1 + t_{ij}) + \beta_2 \ln(\text{GDPpc}_i) + \beta_3 \ln(\text{Population}_i) + \beta_4 \ln(\text{Distance}_{ij}) + \beta_5 \text{PTA}_{ij} + \beta_6 \text{LAC}_i + \beta_7 \text{REER}_{ij} + \beta_8 \text{Border}_{ij} + \beta_9 \text{Language}_{ij} + \beta_{10} \text{Colony}_{ij} + \beta_{11} \text{Common Colonizer}_{ij} + \tau_j + \varepsilon_{ij} \quad (1)$$

3.29. where  $X_{ij}$  is country  $i$ 's exports to country  $j$ ; *Hard Infra* <sub>$i$</sub>  and *Soft Infra* <sub>$i$</sub>  are our two infrastructure indicators for country  $i$  with higher values representing better performance; *Export days* <sub>$i$</sub>  is the number of days it takes a standard cargo to move from the factory gate to the ship;  $t_{ij}$  are tariffs on imports of country  $j$  from country  $i$ ; *REER* is the real exchange rate; *PTA* <sub>$ij$</sub>  is a dummy equal to 1 when countries  $i$  and  $j$  have an active preferential trade agreement; *LAC* is a dummy equal to 1 when the export is a LAC country; *Border* <sub>$ij$</sub> , *Common Language* <sub>$ij$</sub> , *Colony* <sub>$ij$</sub> , and *Common Colonizer* <sub>$ij$</sub>  are dummy variables that are equal to one if countries  $i$  and  $j$ , respectively, have common border, common language, same colonizers, and common colonizers post-1945. Finally,  $\tau_j$  is a vector of importer-specific fixed effects, whereas  $\varepsilon_{ij}$  is a random error term.<sup>59</sup>

3.30. Data. The dataset covers 100 exporting countries and 137 importing countries over the period 2005–08, as most of our trade facilitation indicators only cover this period.<sup>60</sup> Aggregate trade flows were compiled from the United Nations Commodity and Trade Database (COMTRADE), whereas applied tariffs were compiled from the UNCTAD Trade Analysis and Information System (TRAINS) database. Core gravity variables, such as bilateral distances, colonial ties, and common language dummies were obtained from the *Centre d'Études Prospectives et d'Informations Internationales* website. Compiled from Penn World Tables, the real exchange rate is defined as the exporter's nominal exchange rate deflated by the country's consumer price index over the importer's nominal exchange rate deflated by its consumer price index. Other relevant variables, such as GDP and population,

were available from the World Bank's World Development Indicators. As mentioned, the aggregate trade facilitation indicators for each exporter were taken from Portugal-Perez and Wilson (2012) and the days to export in each country were taken from the World Bank's Doing Business survey.

3.31. Estimation and results. Table 3.1 reports estimates for the gravity model defined by equation (1), with each regression having three dependent variables—total exports, industrial exports, and agricultural exports—to evaluate the differentiated impact of each type of export to changes in the trade facilitation environment. In column 1, both hard and soft infrastructure have positive and significant coefficients, as improving both areas of trade facilitation would result in greater exports. The coefficient on the number of days to export is negative and significant, as a reduction in the time that a shipment takes from factory release to board shipment is associated with higher exports. The coefficient of the real exchange rate (REER) is positive, as depreciation in the currency is associated with exports surge. The positive and significant coefficient for the LAC dummy means that, all else equal, LAC countries export more than the average country.

3.32. The remaining traditional variables in gravity models have signs and magnitudes consistent with the literature. Indeed, higher tariffs, as well as longer distances between partners, discourage trade. By contrast, the trade volume is higher between partners in a regional trade agreement, as well as

59 A complete specification would also require fixed effects for exporters to control for multilateral resistance terms, but their inclusion would wipe out the effect of exporter-specific variables, including our variables of interest, hard and soft infrastructure.

60 Because there is almost no variation across time for the explanatory variables, we decided to aggregate data across time and do a cross-section analysis in which the variation comes from the difference between countries in trade flows and explanatory variables.



between richer and more populous countries. Contiguous partners, countries with a common official language, and countries having had a common colonizer or a colonial relationship are also likely to trade more intensively.

3.33. Estimates for specifications explaining industrial exports and agricultural exports reported in columns 2 and 3 of table 3.1 are fairly similar to estimates explaining total exports in column 1. Yet the greater difference is in the magnitude of coefficients for trade facilitation, as hard infrastructure has a greater impact on industrial exports, whereas soft infrastructure has a greater impact on agricultural exports.<sup>61</sup> In addition, increasing the number of days to export has a higher impact on agricultural exports than on industrial exports, because most agricultural products are perishable. Preferential tariff agreements have a greater impact on agricultural exports, whereas real exchange rates have a greater impact on industrial exports. The LAC coefficient is higher for agricultural exports than for industrial exports, which indicates LAC's comparative advantage in agriculture.<sup>62</sup>

61 The coefficients estimated in the industrial and agricultural regressions (that is, columns 2 and 3 of table 3.1) are statistically different from each other with the exception of days to export.

62 As there is no control for zero-trade in these regressions, any existing selection bias would tend to be greater in the agroexport regression, because only 70 percent of the possible importer-exporter combinations actually trade, whereas for total and industrial exports almost 94 percent of the possible country pairs have nonzero trade flows. We tested for the seriousness of this bias. A partial correction for selection and firm heterogeneity bias shows that the results are nearly identical to the ones reported—evidence that the bias is small for our sample.

**Table 3.1. Gravity model estimates**

Gravity Model Estimates			
Dependent Variable	(1) ln(total_exp)	(2) ln(indus_exp)	(3) ln(agro_exp)
ln (hard infra)	1.077 [0.067]***	1.304 [0.070]***	0.408 [0.109]***
ln (soft infra)	0.163 [0.052]***	0.12 [0.055]**	1.079 [0.080]***
ln (1+tariff)	-1.028 [0.341]***	-1.646 [0.349]***	-1.998 [0.341]***
PTA (d)	0.235 [0.064]***	0.276 [0.067]***	1.296 [0.096]***
REER	0.021 [0.004]***	0.024 [0.005]***	-0.011 [0.007]
LAC (d)	0.568 [0.053]***	0.171 [0.055]***	1.571 [0.078]***
ln (exp gdpcap)	1.026 [0.022]***	1.224 [0.023]***	0.432 [0.033]***
ln (exp population)	1.273 [0.012]***	1.297 [0.013]***	1.180 [0.019]***
ln (distance)	-1.348 [0.032]***	-1.460 [0.032]***	-1.021 [0.049]***
Border (d)	0.916 [0.126]***	0.900 [0.131]***	1.130 [0.154]***
Language (d)	0.610 [0.058]***	0.560 [0.058]***	0.837 [0.083]***
Colony (d)	0.422 [0.107]***	0.422 [0.114]***	0.895 [0.135]***
Common Colony (d)	0.835 [0.084]***	0.964 [0.083]***	0.347 [0.117]***
Constant	-12.857 [0.538]***	-13.190 [0.591]***	-10.012 [1.591]***
Observations	12,948	12,814	9,641
R-squared	0.776	0.782	0.524

Robust standard errors in brackets clustered by exporter-importer pairs.  
\* significant at 10%; \*\* significant at 5%; \*\*\* significant at 1%. (d) for dummy variable. All regressions include importer fixed effects.



**Table 3.2. Agricultural exports by product type**

Agricultural Exports by Product						
	(1)	(2)	(3)	(4)	(5)	(6)
	Total Agro	Meat	Bulks	Fruits & Veg	Agro-ind	Other Agro
ln (hard infra)	0.778 [0.113]***	0.855 [0.162]***	0.931 [0.163]***	0.942 [0.154]***	0.829 [0.132]***	0.299 [0.138]**
ln (soft infra)	1.011 [0.080]***	0.628 [0.117]***	0.586 [0.120]***	0.845 [0.138]***	0.693 [0.091]***	1.017 [0.108]***
ln (arable land)	0.198 [0.029]***	0.246 [0.038]***	0.743 [0.042]***	0.072 [0.041]*	0.049 [0.031]	-0.062 [0.038]
ln (water reserves)	0.225 [0.022]***	0.338 [0.028]***	0.124 [0.032]***	0.092 [0.028]***	0.138 [0.023]***	0.297 [0.027]***
ln (1+tariff)	-2.089 [0.347]***	-1.554 [0.621]**	0.587 [0.576]	-0.145 [0.567]	-2.300 [0.434]***	-1.930 [0.426]***
PTA (d)	1.044 [0.099]***	0.844 [0.126]***	0.778 [0.136]***	0.719 [0.130]***	1.262 [0.100]***	0.714 [0.119]***
REER	-0.011 [0.007]	-0.048 [0.012]***	0.019 [0.010]*	-0.012 [0.009]	-0.020 [0.009]**	-0.032 [0.009]***
LAC (d)	1.290 [0.083]***	1.114 [0.122]***	1.071 [0.131]***	1.407 [0.116]***	1.336 [0.088]***	1.097 [0.106]***
Observations	9,297	5,383	5,377	5,495	7,220	6,514
R-squared	0.541	0.431	0.415	0.437	0.531	0.432

Dependent variable is the natural logarithm of exports for the group of products in each column header. Robust standard errors in brackets clustered by exporter-importer pairs. \* significant at 10%; \*\* significant at 5%; \*\*\* significant at 1%. (d) for dummy variable. All regressions include importer fixed effects. All regressions include all gravity variables but are omitted from the table due to space constraints.

3.34. Table 3.2 shows the results of a gravity model of trade in which the dependent variables are exports of several subcategories of agricultural products.<sup>63</sup> As the dependent variables are exports of agricultural goods, we include two additional controls—hectares of arable land and total renewable water sources available in a country—as proxies for factor endowments intensively employed in agricultural production.<sup>64</sup> As a benchmark, we report estimates for total agricultural exports in column 1 of table 3.2. Estimates show that trade facilitation is relevant for exports of all agricultural categories. Indeed, the coefficients of hard and soft infrastructure are positive and statistically significant in all regressions, whereas number of days to export is always negative and statistically significant. The results are fairly consistent with previous findings: exports of heavier products such as industrial products and “bulks” depend more on the quality of hard infrastructure, whereas time-sensitive products depend more on soft infrastructure and clearly on number of days to export. For example, exports of meats, a highly perishable product, are extremely sensitive to time delays.

**3.35. Simulations.** The study also assessed the impact of a potential improvement of trade facilitation

<sup>63</sup> The subcategories of agricultural products are defined by the following harmonized system categories. Meats: HS 02-04. Bulks: HS 10-12. Fruits and vegetables: HS 06-08. Agro industry: HS 16-24. Other agro: HS: 05, 09, 13–15.

<sup>64</sup> Arable land was taken from the World Development Indicators and total renewable water source from FAO Aquastat.



indicators for each LAC country to the level of the average OECD on total exports, industrial exports, and agricultural exports by simulating the gravity models estimated in table 3.1.

3.36. The average OECD measure of hard infrastructure in our sample is 0.77, compared with the average LAC hard infrastructure measure of 0.35. The exercise performed for figure 3.8 is to assume that each country in LAC improves its quality of hard infrastructure to receive a mark of 0.77. Every country in LAC would benefit from such an improvement. The average increase in LAC exports from an improvement in hard infrastructure to the level of OECD countries is 106 percent for total exports, 133 percent for industrial exports, and 28 percent for agricultural exports. While the specific quantitative estimates cannot be taken too seriously, clearly the benefit of an improvement in hard infrastructure would be greater for industrial exports than for agricultural exports.

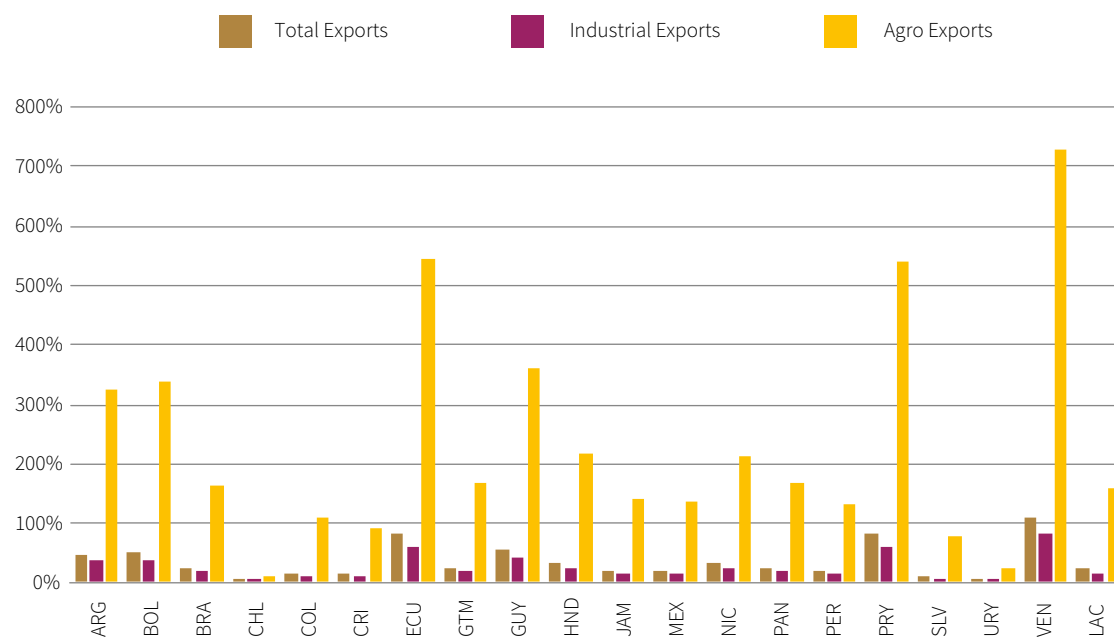
**Figure 3.8. Increase in exports from an improvement in hard infrastructure to the Organization for Economic Co-operation and Development level (percent)**



Source: Background paper for this study by Ferro and Portugal



**Figure 3.9. Increase in exports from an improvement in soft infrastructure to the Organization for Economic Co-operation and Development level**



Source: Background paper for this study by Ferro and Portugal-Perez

3.37. Figure 3.9 shows the results of an improvement in the soft infrastructure indicator to the level of the OECD average. The average soft infrastructure measure for LAC is 0.31, whereas the average grade for the OECD countries is 0.76. Achieving a grade in soft infrastructure as good as that available in OECD countries will more than double LAC's agricultural exports. Again, the specific numbers cannot be taken too seriously, but the exercise indicates that even though the impact of improving soft infrastructure is not as strong as that of improving hard infrastructure in total exports, it proves to be overwhelmingly important for agricultural exports. These estimates illustrate trade facilitation's importance. However, two points should be kept in mind. First, the gravity model does not consider any cost variable; therefore, we cannot base any policy recommendation that would flow from a cost-benefit analysis on this type of model. Clearly, the cost of improving, for example, Bolivia's hard infrastructure to the level of the average OECD country will be exorbitant and bring diminishing returns to investment. The main purpose of this exercise is to identify trade constraints in LAC countries relative to other countries. Second, the large effect of trade facilitation on trade does not result from mistaking the relationship between facilitation and trade as linear. Because these effects seemed quite large, we tested for the possibility of diminishing returns to trade facilitation by including a squared term for each trade facilitation variable. The coefficient on each squared term was

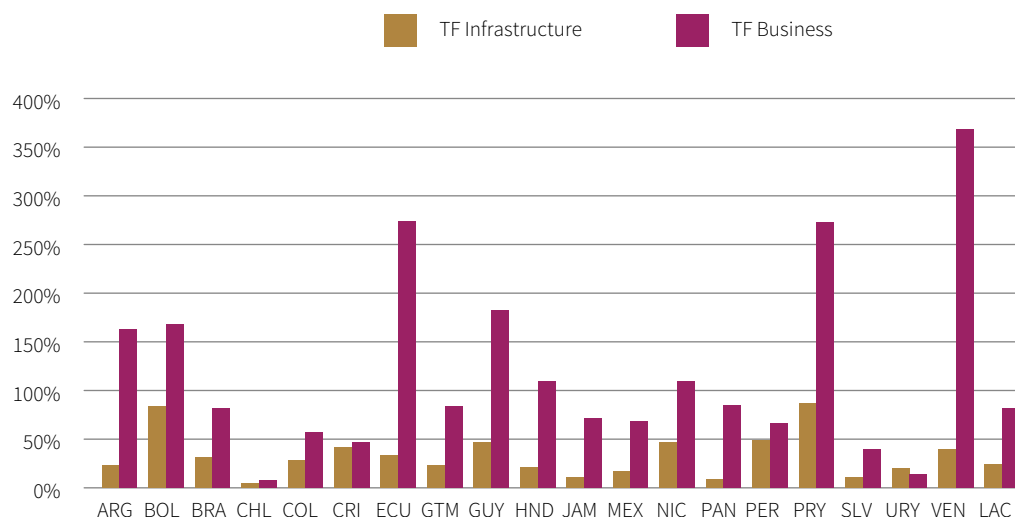


positive (negative for days to export), indicating increasing rather than diminishing returns to trade facilitation. Thus, though large, our simulations' results are statistically conservative.

3.38. Another way to measure this effect is to estimate the tariff concessions that LAC countries would need to obtain from their trading partners to achieve a level of agricultural exports equal to those reached with the improvement in the trade facilitation measures simulated above. To illustrate how these counterfactuals are estimated, suppose that an investment in port infrastructure of an exporter country leads to a 1 percent increase in the hard infrastructure indicator. This leads to a change in trade flows of about  $\hat{\beta}_{hard}$  percent, according to the gravity estimates.<sup>65</sup> The same change in trade flows would be brought about if all importers were to cut the tariffs applied to imports from the country by an equivalent value  $\hat{\beta}_{hard} / \hat{\beta}_{tariffs}$ . Therefore, the latter ratio roughly represents the “ad-valorem tariff-cut equivalent” or “ad-valorem equivalent” of a 1 percent change in the cost of export procedures inferred from gravity model estimates.

65 For notation purposes, let  $\hat{\beta}_x$  be the estimated elasticity of imports with respect to the variable X entering in the gravity equation. In the case of Doing Business days to export, the estimates should be negative.

Figure 3.10. Ad-valorem tariff-cut equivalents



Source: Background paper for this study by Ferro and Portugal-Perez



3.39. The results are reported in figure 3.10. Expansion of agricultural exports from improving hard infrastructure quality to the level of the average OECD country would also be feasible with a reduction of 13.5 percent in tariffs in importing countries. If the improvement is made in soft infrastructure quality, the ensuing expansion of agricultural exports would be feasible with a tariff reduction of 68.7 percent. However, for many countries the tariff concessions needed to achieve the levels of exports achieved by improvements in soft infrastructure are more than 100 percent, which would be equivalent to an import subsidy from trading partners.

### 3.4.2 Agricultural trade logistics in Latin America and the Caribbean: benchmarking and breaking it down<sup>66</sup>

3.40. As we saw in subsection 3.4.1, the big picture is that trade logistics—both hard and soft infrastructure—matter a lot for agriculture and deserve to be at or near the top of the trade policy priority list. But to transform this overarching policy message into an actionable agenda requires seeing how close

the region is to best practice elsewhere to assess the potential for improvement and looking at logistics at a more granular level, both more focused on specific logistics and facilitation measures and more country-specific. In this subsection, we compare LAC countries to other regions and countries in overall performance and identify priority areas for improvement according to subregion and country.

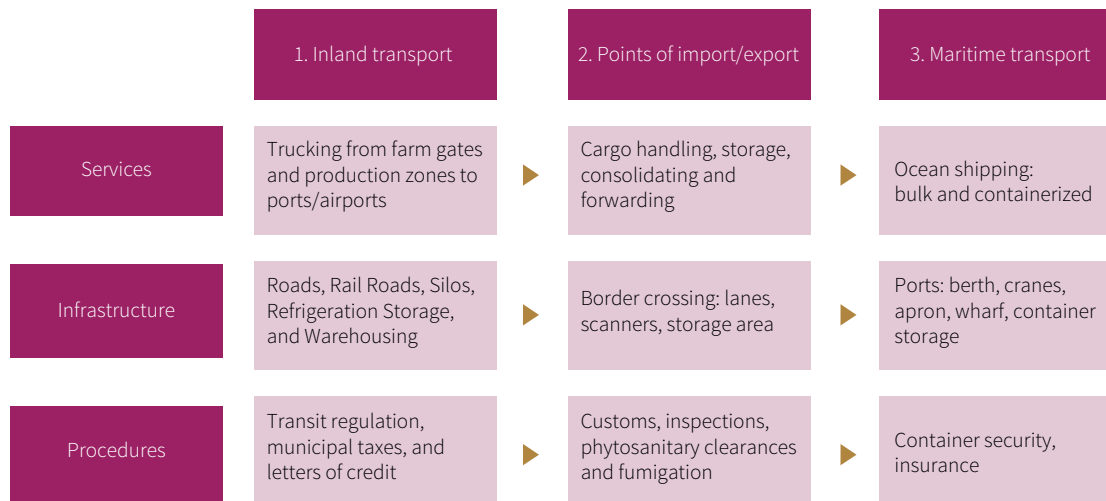
3.41. The logistics chain has many links, and inefficiencies in any of them fall disproportionately on poor consumers and small producers. There are many aspects to logistics and trade facilitation—services, physical infrastructure, and procedures. The main logistics components discussed in this chapter are illustrated in figure 3.11.

3.42. And, while we saw in subsection 3.4.1 that LAC does not stack up well to the OECD countries, there is a wide range among LAC countries. For example, food logistics costs for Peru, Argentina, and Brazil are greater than 26 percent of product value, while Chile, a regional leader in logistics, has costs of about 18 percent, still double that of the OECD (figure 3.12)

66 This subsection is drawn largely from a background paper by Gwyn Fries, Jordan Schwartz, and Adam Stern.



**Figure 3.11. Typical logistics chain for agriculture exports**



Source: Adapted from Schwartz and others (2009)..

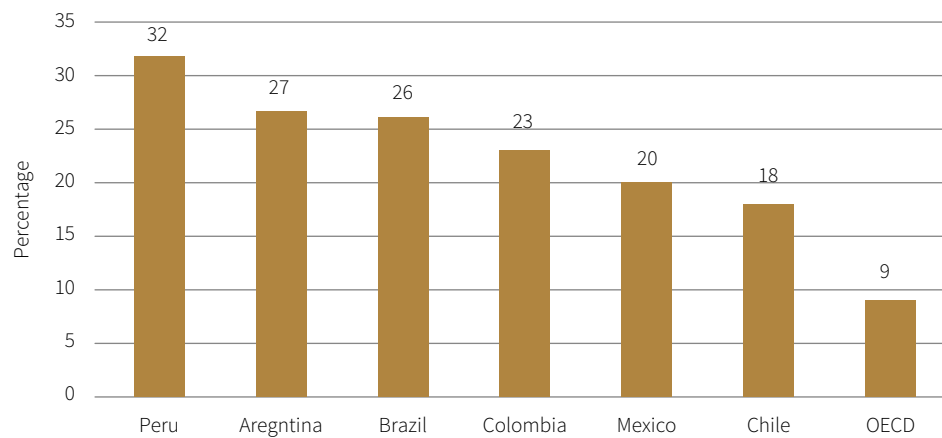
- 3.43. Although the logistics burden affects consumers, importers, and the competitiveness of LAC's firms across the region, the impact is greatest on the region's poor consumers and on small producers. Food expenditures make up a large part of the disposable income of the region's poor. Across income levels in LAC, food is the primary purchase of households, accounting for 20–30 percent of all spending. The poor, however, spend up to 70 percent of household income on food. Further, about half the region's poor are now urban dwellers, no longer able to rely on subsistence farming.
- 3.44. Small firms, which are the majority of firms in LAC countries and the region's employment and growth engines, also suffer disproportionately from high logistics costs.<sup>67</sup> Perishable agricultural products have unique characteristics that require specialized logistics systems, including remote production zones, temperature control, and special sanitary inspection procedures. Because of the time sensitivity of perishable agricultural goods, bottlenecks in the logistics system directly affect the quality and quantity of goods delivered. For nonperishable products, delays often result in increased logistics expenses for labor, fuel, and storage, as well as fees or fines for delays and demurrage. Remote production zones incur higher costs and greater losses for the first actors along the supply chain, the farmers themselves. Most perishable products cannot be consolidated easily with other types of cargo, including other refriger-

<sup>67</sup> Schwartz and others 2009.





**Figure 3.12 Logistics cost as percentage of food product value, 2004 (percent)**



Source: Gonzales and others 2008.

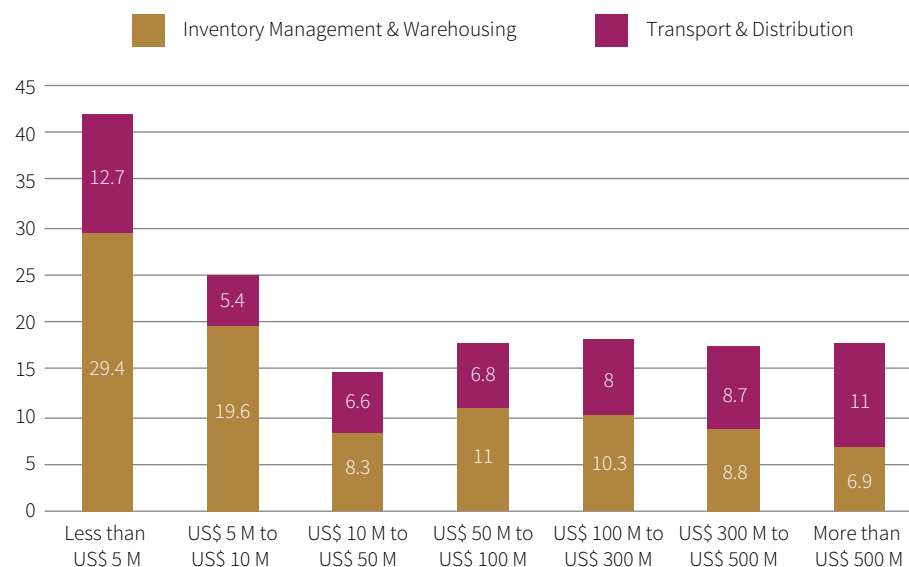
ated cargo. SPS systems are necessarily complex, involving coordination with customs agencies and other inspection and regulatory agents operating at borders and ports. As a result of these characteristics, smaller producers and local agriculture traders are often most heavily affected by poor-quality roads and uncompetitive trucking services. By contrast, large shippers benefit from integrated supply chains, greater access to the primary trade corridors, and better berth access at ports.

3.45. While food products moving from producer to consumer incur a number of costs outside the logistics chain, such as profits, customs duties, and taxes, the transport and logistics components of the cost of delivered food products can be staggeringly high. For some products, domestic logistics costs in LAC may be the largest single cost element of a good's final price. While there are important variances by subregion and type of firm, LAC's logistics costs are very sensitive to the firm's size. For small mills, markets, and retailers of foods in towns and secondary cities around LAC, the implications are clear: domestic logistics costs can total more than 42 percent of the price of a firm's sales (figure 3.13). By comparison, larger firms spend 15–18 percent of sales on logistics. This is driven by such factors as lack of access to warehousing, storage, and transfer facilities and the quality of the infrastructure and trucking services that link rural markets, smaller towns, and secondary cities to large production and consumption centers.<sup>68</sup>

<sup>68</sup> Schwartz and others 2009.



**Figure 3.13. Average logistics costs as percentage of sales, by sales volume**



Source: Centro Logística de Latinoamérica, 2007.

- 3.46. Transport costs tend to rise and fall with food prices. For example, while commodity prices rose sharply in the decade leading to the 2008–09 global recession, freight rates as a share of the value of food products remained fairly steady. Over 2000–07, trucking costs relating specifically to food products imported into LAC rose 40 percent, while maritime costs doubled and air shipment costs of high value food products rose even more.<sup>69</sup> Even though transport rates dropped sharply during the last recession due to reduced demand for transport and logistics services, the cost of logistics has historically risen along with international price changes for major food indices.
- 3.47. LAC logistics performance in a global perspective. Most LAC countries have significantly improved their trade facilitation environments. However, exporting firms in the region still face high trade costs. According to the *Global Competitiveness Report 2011–2012*, the two persistent challenges that affect the region are poor infrastructure development and weak institutions with high costs from lack of physical security. The World Bank's *Doing Business 2012* places LAC well behind the global best practice for trading across borders. According to the survey, the region takes, on average, nearly twice the number of days to export than high-income OECD economies.
- 3.48. Figure 3.14 depicts LAC's performance relative to other regions as measured by physical infrastructure and business environment. LAC's physical

<sup>69</sup> UNECLAC 2012.

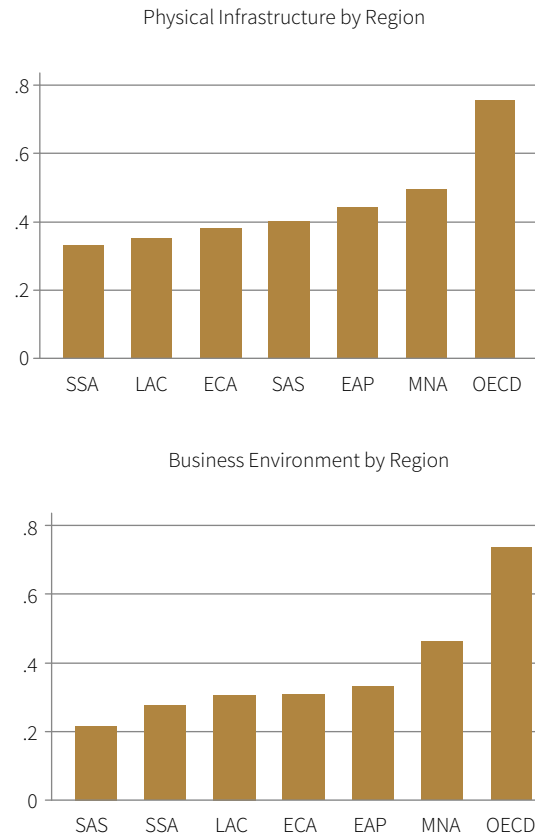


infrastructure indicator is better only than Sub-Saharan Africa's. Even among LAC countries, however, there is great variability—Panama and Chile have infrastructure levels that reach those of OECD countries, whereas the region's landlocked countries are the worst performers. The region also underperforms in its business environment indicator. According to the indicator depicted on the right panel of figure 3.14, LAC's business environment is only half as good as that of OECD countries, and better only than those of Sub-Saharan Africa and South Asia among developing regions. The region's best performer is Chile.

3.49. LAC's inadequate infrastructure is a major factor underlying its consistently poor performance in global competitiveness. The World Economic Forum's Growth and Business Competitiveness Index and the World Bank's investment climate assessments, for instance, have found that the majority of surveyed firms identify poor infrastructure as a main obstacle to their operation and growth. One measure of particular interest to agriculture—the Rural Access Index, which measures the percentage of the rural population living within 2 kilometers of an all-season road<sup>70</sup>—shows LAC lagging behind East Asia and other middle-income countries along this dimension (figure 3.15). Inadequate access to the road network translates into increased costs, losses, and delays; consequences are especially severe for perishable goods.

70 A road that is passable year-round by the existing means of rural transport, normally a pick-up truck or truck without four-wheel drive.

**Figure 3.14. Regional comparisons of physical infrastructure and business environment**

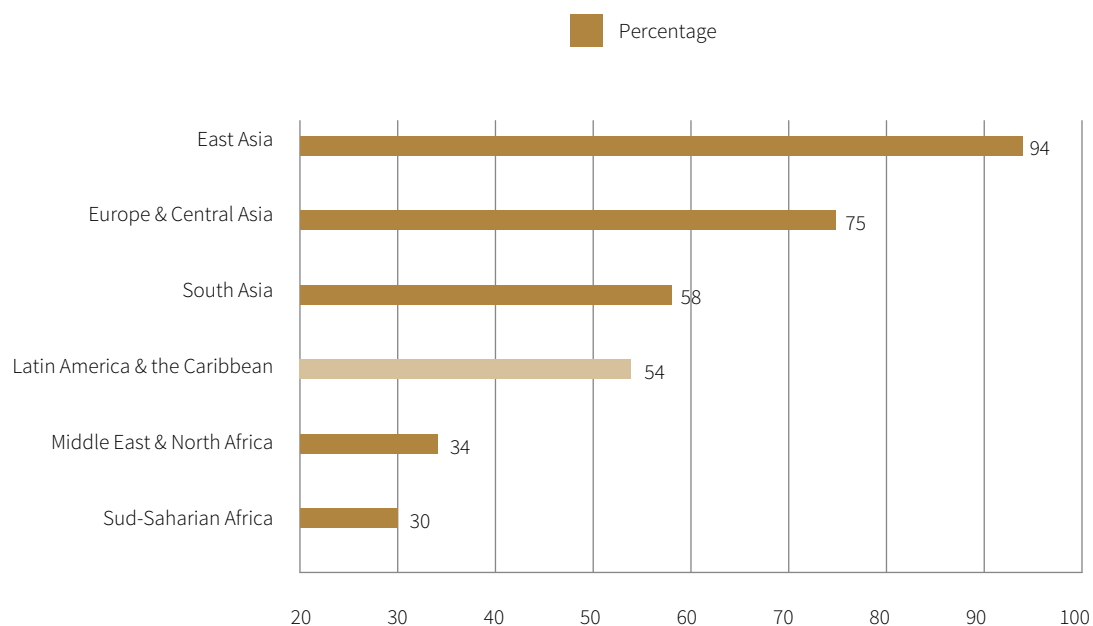


Note: EAP = East Asia and Pacific; ECA = Transition Europe and Central Asia; MENA = Middle East and North Africa; SAS = South Asia; SSA = Sub-Saharan Africa

Source: Logistics Performance Index 2010. <http://go.worldbank.org/OLLQVB8NQ0>



**Figure 3.15. Global comparison of rural access to roads, 2003 (percent)**



Source: Roberts and others 2006.

3.50. There is evidence of an infrastructure gap in road quantity (road density) and quality (percentage of paved roads) between LAC and other regions since 1990. In 2005, less than 25 percent of the road network in an average LAC country was paved, far lower than the non-LAC middle-income country average of close to 50 percent. This gap has likely affected the logistics performance and competitiveness of the LAC region. LAC's road density in 2005 had hardly increased since the early 1980s, and it is therefore well below that of non-LAC middle-income countries. Road density in the Andean region is below the LAC-wide norm.<sup>71</sup>

3.51. The Logistics Performance Index (LPI) shows that LAC's logistics performance fares poorly compared with those of high- and upper middle-income countries, though reasonably well in comparison with those of other developing regions.<sup>72</sup> As table 3.3 shows, LAC's overall LPI score of 2.74 (on a 5-point scale) is similar to those of Europe and Central Asia and East Asia and the Pacific. When comparing LAC's LPI score with those of other income groups, we see that LAC is closest to the lower middle-income (2.59) group. LAC performs

<sup>71</sup> Calderón and Servén 2010.

<sup>72</sup> The LPI provides both quantitative and qualitative evaluations of a country in six areas: efficiency of the clearance process (speed, simplicity, and predictability of formalities) by border control agencies; quality of trade- and transport-related infrastructure (ports, railroads, roads, and information technology); ease of arranging competitively priced shipments; competence and quality of logistics services (transport operators, customs brokers); ability to track and trace consignments; and timeliness of shipments.



poorly compared with the upper middle-income group and many Asian countries, including China (3.5), Thailand (3.3), Indonesia (2.8), and Singapore (4.1).

**Table 3.3. Logistics Performance Index international regional comparison, 2010 data**

Region or income group	Logistics Performance Index	Customs	Infrastructure	International shipments	Logistics competence	Tracking and tracing	Timeliness
Europe and Central Asia	2.74	2.35	2.41	2.92	2.6	2.75	3.33
Latin America and the Caribbean	2.74	2.38	2.46	2.7	2.62	2.84	3.41
East Asia and the Pacific	2.73	2.41	2.46	2.79	2.58	2.74	3.33
Middle East and North Africa	2.60	2.33	2.36	2.65	2.53	2.46	3.22
South Asia	2.49	2.22	2.13	2.61	2.33	2.53	3.04
Sub-Saharan Africa	2.42	2.18	2.05	2.51	2.28	2.49	2.94
High income: all	3.55	3.36	3.56	3.28	3.5	3.65	3.98
Upper middle income (except LAC)	2.95	2.49	2.54	2.86	2.71	2.89	3.36
Lower middle income	2.59	2.23	2.27	2.66	2.48	2.58	3.24
Low income	2.43	2.19	2.06	2.54	2.25	2.47	2.98

Source: World Bank Logistics Performance Index. <http://go.worldbank.org/OLLQVB8NQ0>



3.52. The LPI also reveals that logistics performance is quite heterogeneous within LAC. Table 3.4 shows Mexico obtaining the highest LPI score (3.05), while the Caribbean scores lowest (2.46). While the regional average for clearance time with physical inspection is 3.5 days, for instance, it takes 13 days in Venezuela, 5.5 days in Brazil, and 2 days in the Dominican Republic. Another example is a typical charge for a 40-foot export container or a semitrailer, which costs \$1,500 in Bolivia, \$884 in Mexico, and \$383 in Panama. Taking a closer look at individual indicators, we see no big surprises. Poorly performing regions tend to maintain their low ranking across indicators. Mexico is a top performer and scores particularly well when it comes to logistics competence and infrastructure.

3.53. The LPI also illustrates that overall logistics performance has improved in the LAC region, though more so over 2007–10 than over 2010–12. Mexico and the Southern Cone and Andean countries have made the most progress, while the Central America and Caribbean subregions have fallen back since 2010 (table 3.5).

**Table 3.4. Latin America and the Caribbean subregional comparison on the Logistics Performance Index, 2010**

Subregion	Logistics Performance Index	Customs	Infrastructure	International shipments	Logistics competence	Tracking and tracing	Timelines
Mexico	3.05	2.55	2.95	2.83	3.04	3.28	3.66
Southern Cone	2.98	2.60	2.75	2.89	2.89	3.08	3.66
Central America	2.76	2.47	2.42	2.53	2.65	2.85	3.61
Andean region	2.71	2.33	2.46	2.75	2.57	2.74	3.34
Caribbean	2.46	2.09	2.09	2.64	2.27	2.60	2.96
Regional average	2.74	2.38	2.45	2.70	2.62	2.84	3.41

Source: World Bank Logistics Performance Index (LPI). <http://go.worldbank.org/OLLQVB8NQ0>

**Table 3.5. Subregional Logistics Performance Index score trends**

Subregion	2007	2010	2012
Mexico	2.87	3.05	3.06
Southern Cone	2.81	2.98	2.96
Andean region	2.56	2.71	2.73
Central America	2.56	2.76	2.72
Caribbean	2.33	2.51	2.41
Regional average	2.63	2.80	2.78

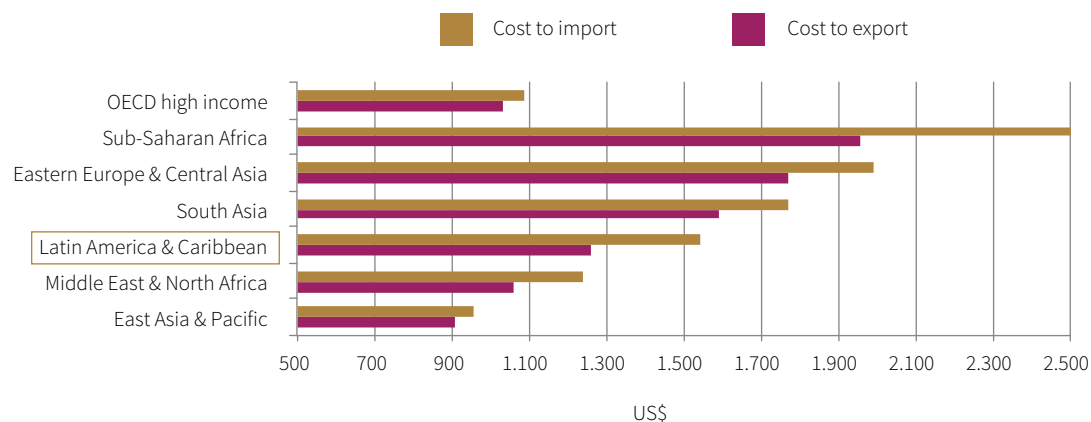
Source: Authors' calculations based on the World Bank Logistics Performance Index (LPI). <http://go.worldbank.org/OLLQVB8NQ0>



3.54. In all business survey-based reviews, LAC performs considerably worse than OECD standards when it comes to export and import costs. Costs associated with required export and import procedures include the costs for documents, administrative fees for customs clearance and technical control, customs broker fees, terminal handling charges, and inland transport. The Doing Business indicators reveal that LAC's average cost to export a container is \$1,257, and the average cost to import one is \$1,546 (figure 3.16). These costs are lower than their equivalents in Sub-Saharan Africa, Europe and Central Asia, and South Asia, though still higher than those of other developing regions, such as East Asia and the Pacific, and the OECD average.

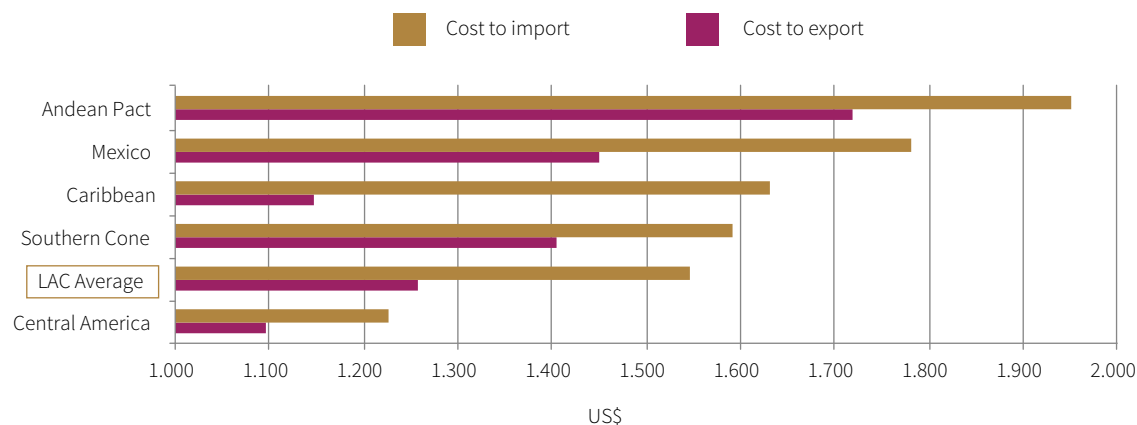
3.55. Within LAC, costs to export a container are lowest in Central America and highest in the Andean region, with cost to export at \$1,720 and cost to import at \$1,951 (figure 3.17).

**Figure 3.16. Cost to export and import—global comparison, 2011 (\$ per container)**



Source: World Bank LPI 2012. <http://go.worldbank.org/OLLQVB8NQ0>

**Figure 3.17. Cost to export and import—regional comparison, 2011 (\$ per container)**



Source: World Bank LPI 2012. <http://go.worldbank.org/OLLQVB8NQ0>



### 3.4.3

#### Drilling down: What are the most important logistics and trade facilitation challenges at the subregional and country levels?

- 3.56. LAC subregions demonstrate tremendous heterogeneity in logistics burdens, with different food and agricultural products and different trading modalities. This subsection identifies key logistics challenges that impact agricultural trade, focusing on those that available literature and expert opinion have identified and measured over the past 20 years. The challenges presented here are by no means exhaustive, but they suggest some priority areas.
- 3.57. Logistics constraints can be loosely organized into ground transport, maritime transport, and export procedures. Ground transport and maritime transport correspond roughly to the hard infrastructure categories in the previous discussion, though they include some aspects of logistics services. Export procedures correspond to soft infrastructure. By ground transport, we refer to the transport of goods by trucks from farm gates and production zones to ports and airports. Maritime transport refers to the transport of goods from the port of the exporting country to the port of the importing country. While the cost of shipping may not appear to have much policy relevance, reforms that increase a country's connectivity can actually reduce these costs. Finally, border procedures refer to the various procedures of exporting products outside LAC countries.

Below is a brief description of the various components of export procedures:

- *Customs* is the authority responsible for collecting customs duties and controlling the flow of goods in and out of the country. Customs procedures include the completion of required documentation and payment of duties.
- *Customs brokers* are experienced with local customs regulations and trade practices and are thus able to assist with the customs process by preparing customs documentation, calculating duties, and communicating with customs authorities.
- *SPS measures* are taken to ensure that goods entering a country are safe for consumers, and that exported products are free of contaminants and abide by The Codex Alimentarius Commission (the international framework for food safety, operated by the Food and Agriculture Organization and the World Health Organization). SPS procedures include documentation, sampling, testing, and fumigation (and sometimes treatment and quarantine).
- *Information and communication technology* enables users to access, create, and transmit information, promoting virtual integration of supply chains. Information and communication technology services include Internet-based tools for transport and logistics services and assist customs authorities with their clearance operations through computer systems that pro-

vide duty assessments, transit control, and risk management.

- 3.58. Central America and Mexico. As global indicators show, Central America performs poorly in logistics infrastructure and services. Primary logistics challenges for agricultural trade in Central America include the overall poor quality of the road network, including principal trade corridors, secondary and rural roads, and overly burdensome export procedures. Many ports are inefficient due to poor management and lack of infrastructure and equipment. Mexico performs relatively well, though room for improvement exists in rural connectivity and transport costs.
- 3.59. *Road quality*. Approximately 40 percent of all food imports into LAC are handled using road transport. Moreover, most domestic shipments and a large share of inputs to food exports are transported by road. Poor road quality is therefore emerging as the biggest threat to affordable and reliable delivery of goods in LAC. High postharvest losses result from lack of road maintenance in the region, especially on secondary and access roads (and from lack of cooling capacity). Access even to local markets is limited, not to mention regional and national markets.<sup>73</sup>
- 3.60. Central American countries suffer from some of the worst roads in LAC. The Global Competitiveness In-

73 Guasch 2011.





dex illustrates this clearly.<sup>74</sup> Figure A2.5 in annex 2 displays country-by-country ratings. Of the 142 countries surveyed, none in Central America rank in the top 40 in road quality, while some perform especially poorly, such as Honduras, Nicaragua, and Costa Rica.

- 3.61. In Costa Rica, logistics costs represent 24 percent of the price of domestically produced processed foods. Among firms surveyed, 80 percent of respondents identified road quality as one of the three main impediments for their business. The country's poor-quality road network also causes direct losses from delays in shipments and breakage of 8–12 percent of the sales value of exported goods. While Costa Rica has 30 percent more paved roads per worker than the next most densely paved country in LAC, only 32 percent of its paved roads are of good quality.<sup>75</sup>
- 3.62. The impact of transport interruptions is particularly significant for firms whose main market is within Central America: they face a loss of about 5.3 percent of their consignment value. In Honduras, close to 40 percent of local firms incur losses while merchandise is in transport due to spoilage or breakage resulting from poor road quality and lack of enforcement of trucking regulations. In

Guatemala, the local trucking industry's aged fleet, discrimination of foreign trucks, and lack of adequate regulations for vehicle and driver operations result in transport interruptions for about 30 percent of firms, which consequently incur losses of an average of 1.6 percent of sales.<sup>76</sup>

- 3.63. Poor road quality leads to high domestic transport costs. Supply chain analyses of grain imports into Nicaragua and Honduras reveal that within total transport costs, domestic transport costs represented the largest share as a percentage of goods' final price. For corn chains particularly, domestic transport costs in Nicaragua are higher than the U.S. transport, ocean transport, and other logistics costs combined (30 percent versus 18 percent). This analysis also suggests that transportation and logistics costs for wheat, rice, and corn represent a large share of the final price of goods sold at wholesale, ranging from 29 percent to 48 percent.<sup>77</sup>
- 3.64. These supply chain analyses also suggest that market size and distance are not main drivers of transport costs; infrastructure quality and competition among transport providers contribute more. Surveys of local mills point out that the cost difference results mainly from trucks' turnaround times,

which are determined, in turn, by road quality and access.<sup>78</sup>

- 3.65. In Mexico, transportation costs are significant. In the case of tomato exports to the United States, for instance, transportation costs represent 15.3 percent of the selling price in Chicago, while tariffs represent only 2.3 percent. Transaction costs associated with the commercialization of tomatoes from the state of Sinaloa (located in Mexico's northwest) represent 34.1 percent of the final price of the good sold in Chicago. Domestic transport costs alone from Sinaloa to Mexico City represent 17.9 percent of the final price of tomatoes.<sup>79</sup>
- 3.66. *Export procedures.* Poor interagency coordination of border management procedures, including documentation, monitoring, and inspection, puts LAC at a disadvantage just as monitoring and traceability requirements for international trade are becoming stricter. At entry points, multiple agencies have overlapping mandates to protect domestic security and inspect for microbiological contaminants, pests, diseases and public health risks, illegal drugs, and money. Where information capture and inspection responsibilities are not coordinated, they are multiplied, sometimes adding three days to total transit times. Unique sanitary inspection

74 This index combines quantitative and qualitative measures and is the largest poll of its kind; in 2011 insights from over 15,000 individuals were collected to examine their business operating environment. Respondents were asked, "How would you assess roads in your country (from 0 to 7, with 7 being the best possible score)?"

75 Schwartz and others 2009.

76 Schwartz and others 2009.

77 LCSSD Economics Unit 2010.

78 The majority of food producers and traders in Central America are required to use unpaved roads, some of which become inaccessible to vehicles of five tons or more during the rainy season. Since only pickup trucks are useful during the rainy season, food transport from field to market becomes slow and costly.

79 Kjällerström 2004.



procedures make this duplication especially taxing on the times and costs for agricultural trade. Central American countries, in particular, may be losing international buyers for fresh agricultural exports because of the uncertainties and time delays that result from this poor interagency coordination at the border.

- 3.67. Customs in many LAC countries still impose heavy fines for minor errors. In the Port of Santo Tomás in Guatemala, for instance, customs inspection consists of a light indicator system that randomly determines the cargo to be inspected. The system was designed to allow for a 15 percent inspection rate, but the actual rate is 90–100 percent. Consequently, containers spend 7 days beyond the 5-day free storage period, after which the shipper must incur storage charges. In addition, customs finds that about 50 percent of the containers have discrepancies, which translates into the shipper having to pay a bond for the amount of the discrepancy. Until the bond is paid and the administrative process to resolve the discrepancy is finalized, the shipper has to continue paying the storage charges.<sup>80</sup>
- 3.68. SPS procedures for imports often imply unnecessary delays and administrative hassles that can raise overall logistics costs and make product delivery unreliable. A supply chain analysis of grain imports from the United States to Nicaragua and Honduras illustrates that reception at the port and

customs clearance and fumigation costs represent the most important subcomponent, together with silage and warehousing costs at the mill for wheat and corn imports into both Honduras and Nicaragua. These costs occupy the largest share as a percentage of the final wholesale price of these goods. In Nicaragua, milled rice importers criticize the SPS process they are required to go through, whereby a sample of their imported product is sent to be examined in Managua and takes up to a day for results to arrive. This often results in a delay of up to 48 hours, at a cost of \$110 per metric ton per day while the product is held up at the border.<sup>81</sup>

- 3.69. An Honduras dairy export supply chain analysis found that by the time a refrigerated dairy container undergoes a duplicate inspection at the El Salvador border, logistics expenses may increase by up to \$900—and the time in transit from two days to nine. One exporter reported that phytosanitary inspection duplication at the Amatillo border with El Salvador repeatedly added seven days and \$400 in additional expenses to the logistics costs to export a container. In addition, dairy exporters and customs brokers report charges of \$400–\$500 per lot to take a sample, transport it to the laboratory in San Salvador, and perform the relevant sanitary exams; this estimated cost increase does not factor in increased fees for the customs

broker or losses that may result from exposure to open air while samples are taken.

- 3.70. Reforms in border procedures can increase efficiency. In El Salvador, for instance, an ongoing World Bank project has been attempting to consolidate all border control agencies into a single office and implement information and communication technology systems. This project has already resulted in improved agency coordination and increased efficiency. In Mexico, customs operations were improved by implementing a single window. These examples show that measures can be taken to improve border procedures, which in turn facilitate trade and increase competitiveness.
- 3.71. *Port infrastructure and services.* Maritime shipping costs are related to logistics conditions through the connectivity of ports and the time in port. In Central America, time of port stay is the important driver of transportation costs. A comparison of total ship costs for a port stay of a similar ship between Limón, Costa Rica, and Cartagena, Colombia, highlights time's importance. The Port of Limón posts a \$28 per 20-foot-equivalent unit cost advantage over Cartagena based solely on port fees to cargo and vessel. However, this cost advantage disappears when time is considered in the cost equation, leaving Limón with a cost per 20-foot-equivalent unit \$111 higher than that for Cartagena.
- 3.72. Within Central America, quality of port infrastructure varies greatly. While Panama is considered to have world-class port infrastructure, Nicaragua

80 Schwartz and others 2009.

81 LCSSD Economics Unit 2010.



and Costa Rica exhibit some of the lowest scores when it comes to quality of port infrastructure (see figure A2.6 in annex 2, which shows the ratings of each Central American country and Mexico).<sup>82</sup>

3.73. As relative efficiency declines at a port, cargo is chased away to other ports. This, in turn, sends a port into a downward spiral, affecting cargo agglomeration and diminishing connectivity or regularity of ocean service. In 2005, approximately 60,000 containers of Costa Rican origin or destination—equaling 100,000 20-foot-equivalent units, or 15 percent of the country's container cargo—traveled an extra 200 kilometers over poor-condition roads to avoid the Port of Limón's congestion and inefficiency and to seek better services through Panama's ports. This represented about \$1,500 of extra road haulage fees per container for Costa Rican importers and exporters, for a yearly total of \$70–\$100 million in additional trucking costs. In the case of Limón, firms surveyed mentioned as main bottlenecks the deterioration of access roads and delays in the loading process caused by the availability of only one crane. Costa Rica's liner shipping connectivity is below the potential of a country with its income level, which both causes and results from the Costa Rican cargo slipping away to Panama.<sup>83</sup>

3.74. The supply chain analyses of grain imports into Central America reveal challenges concerning

82 Quality of port infrastructure is based on business executives' perceptions of their country's port facilities.

83 Schwartz and others 2009.

port-of-entry requirements and procedures. For instance, rather than shipping grain imports from New Orleans through Puerto Cortes on the Atlantic side of Honduras and then by land to Nicaragua, a three-day journey, Nicaraguan importers choose to ship their goods through the Panama Canal to Puerto Corinto on the Pacific Ocean—a trip that takes 12 days—all to avoid unnecessary administrative hassles related with entry at Puerto Cortés and crossing the land border. These bottlenecks include waiting times for the receipt of the bill of lading from the United States (3–5 days), processing of import documentation (5–7 days), and delays at the El Guasale border point (up to 2 days).

3.75. Southern Cone and Brazil. Within LAC, the Southern Cone is the best performer across many indicators, particularly in export and import procedures for agricultural products. Chile is a regional benchmark for the exportation of fresh agricultural products, including highly perishable products like fish and grapes. Argentina, Uruguay, and some southern states of Brazil also show fairly strong performance, while Paraguay seems to lag. For Southern Cone countries, the literature singles out high costs for trucking services as the primary constraint for ground transport, though Brazil has room for improvement with road network density and rural connectivity. Specific examples from this region point to a common problem throughout LAC: high costs are exacerbated by “over costs,” or logistics costs that are not actual, paid-out expenses. These include time delays, losses, and bribes, particular-

ly for intraregional trade. In addition, as noted in chapter 2, Argentina and Brazil will face problems from insufficient port and storage capacity if their high growth rates continue uninterrupted.

3.76. *Ground transport.* A heavy reliance on road transport, coupled with a poor record of maintenance and rehabilitation, characterizes the region. Although a number of South American countries have doubled their length of paved roads in the past three decades (Argentina and Brazil tripled their road network), the regional transport system as a whole did not improve. Not only did the main existing highways receive the bulk of the investment, but there was insufficient emphasis on connectivity between countries.<sup>84</sup> Main roads receive most of the paving investment and are usually in good condition, while provincial and rural roads are often unpaved or simply neglected and in need of rehabilitation.<sup>85</sup> Due to the decline in road maintenance investment since the 1980s, merely 25 percent of Brazil's road network in 2007 was rated

84 FAO 2008. In Brazil, highways in good condition are concentrated in the south and southeastern areas.

85 The only quality indicator widely available for road quality—the percentage of paved roads in the total road network—is not a completely accurate or appropriate measure for a number of reasons: many countries in the region do not keep full count of their unpaved roads, distorting the measurement; many paved roads are poorly maintained and thus of poor quality; many nonpaved roads are well maintained and thus of high quality; sometimes it is appropriate not to pave a road. Another measure of road quality is the international roughness index, which evaluates pavement roughness by calculating the ratio of a standard vehicle's accumulated suspension motion divided by the distance traveled by the vehicle during the measurement. But data for this indicator are very limited.



as in good or very good condition. Consequently, the operating costs of trucking services in Brazil have increased 10–30 percent, depending on the region.<sup>86</sup>

- 3.77. Dependence on ground transport increases transport costs for commodities from rural production zones in Brazil. A recent corn supply chain analysis conducted in western Bahia state showed how a multimodal transport system, using the San Francisco waterway as opposed to relying solely on ground transport, could reduce per ton transport costs at least 9 percent. Though large exporters have been aware of the benefits for more than a decade, costly investments in small river port improvements and storage capacity appear to make the switch cost-prohibitive. As it stands, bulk shipment trucks are in short supply during harvest season, making shipments unreliable.<sup>87</sup>
- 3.78. Competition among trucking companies represents a particular challenge. Brazil, for instance, can be seen as different countries inside one country due to its varying infrastructure and markets. While the south and southeast regions of Brazil have a relatively large number of providers, promoting competition and lower costs, the Central-West, North, and Northeast Regions lack providers and infrastructure, leading to higher transportation costs. In these areas, many farmers employ drivers who use their own trucks for

transporting low-cost products, such as seeds, but these independent truck drivers struggle to secure a steady volume.<sup>88</sup>

- 3.79. The need for additional storage is also a consequence of the shortage of efficient intermodal transfer terminals. For instance, Brazil's warehousing shortage alone is about 40 million tons a year. If Brazil were to double its number of intermodal transfer terminals from the current 250, it could reduce its total inventory and warehousing as much as \$1 billion a year. Warehousing shortages in the region can be mitigated through third-party logistics providers (3PLs), which have played a growing role in providing complex logistics and transport services.<sup>89</sup>
- 3.80. Rail freight transport in the region is limited. In Brazil, only 20 percent of freight is shipped by rail, and most railways are concentrated in the south and southeastern parts of the country; in Chile, the figure is 5 percent. In these countries, the vast majority of freight is transported by road (62 percent in Brazil and 92 percent in Chile).<sup>90</sup> The chronic lack of investment in transport infrastructure other than roads translates into lack of competition among modes, fewer alternatives for shippers,

higher levels of congestion on the road network, fewer scale economies in shipping, and higher emissions from transport.

- 3.81. *Customs clearance and border crossings.* A 2006 study of intraregional food trade quantified the logistics costs associated with meat imports into Chile and soybean imports into Brazil from Paraguay. Besides the anticipated logistics costs, this study revealed inefficiencies and added cost burdens resulting from losses, delays, and bribery. Those costs amounted to 20–25 percent of the total domestic shipping, inventory, and clearance costs—or a 25–35 percent cost over the “legitimate” logistics costs. These costs represent around 20 percent of the total costs incurred in the import of soybeans into Brazil and beef into Chile. The unnecessary logistics costs related to beef are equivalent to \$14.01 per ton, 93 percent of it [\$13.02] related to the public sector. Table 3.6 lists these over costs.

86 Schwartz and others 2009.

87 LCSSD Economics Unit 2012.

88 Langley and Capgemini, 2012.

89 <sup>89</sup> Langley 2012: In a 2012 study of 3PLs, a large percentage of survey respondents claimed to use 3PLs in LAC for warehousing (63 percent), international transportation (84 percent), domestic transportation (69 percent), freight forwarding (65 percent), and customs brokerage (45 percent; see annex 1). In 2010, 3PL revenues in LAC were \$27.5 billion (of global 3PL revenue of \$541.6 billion).

90 FAO 2008.



**Table 3.6 Breakdown of over costs in beef imports into Chile**

Over costs	\$ per ton	Percent
Informal payment		
Inventory costs	7.93	56
Losses due to delays		
Inefficiencies at customs clearance	4.41	32
Delays in collection of payments	0.57	4

Source: CARANA Corporation 2006.

- 3.82. Some inland border crossings in the Southern Cone are poorly operated, leading to time delays similar to those common in Central America. This, in turn, translates into congestion problems at many border crossings in the region. For instance, Argentina's Paso de los Libres border crossing (the busiest in South America) experiences severe traffic problems: it takes 30–36 hours for most trucks to cross the border.<sup>91</sup> According to Brazilian firms surveyed for the LPI, deficiencies in the country's customs performance present greater challenges to business operations than those related to infrastructure or to logistics operators.
- 3.83. According to the LPI, customs is the weakest component of overall logistics performance for LAC's five largest agricultural exporters (Brazil, Argentina, Chile, Mexico, and Colombia). Chile outperforms all countries in customs and infrastructure indicators but falls behind Brazil in the four other categories. Interestingly, poor customs performance does not seem to lead to delays and unreliability for the region's largest exporters. Though customs indicators are relatively weak, most of the countries receive relatively high scores for timeliness. This may be related to years of experience exporting large volumes of agricultural products.

<sup>91</sup> Schwartz and others 2009.



---

### Box 3.1. Logistics challenges in wine exports from Mendoza

Wine trade logistics exemplify some key constraints for Southern Cone exports. Wine exportation from the Mendoza region in Argentina is a booming business. Over 1995–2010, the free-on-board value of total wine exports from the region increased an average of 19 percent annually, reaching more than \$631 million in 2010.<sup>92</sup> In recent years, 25–35 percent of total wine exports have been destined for the United States.

Most wine leaves Argentina through the Port of Buenos Aires and arrives at port in New York or Texas. One thousand boxes, each with 12 bottles of wine, travel 1,200 kilometers over land from Mendoza to the port in approximately 15 hours. The inland transport segment costs \$2,500 per trip, an estimated 7.3 percent of the free-on-board price of most wines. Though the distance is much greater, maritime freight costs from the Port of Buenos Aires to New York are only slightly higher than ground transport, at \$3,000.

Congestion and the ever-present threat of workers' strikes make the Port of Buenos Aires unreliable and inefficient. To address this constraint, Mendoza inaugurated a “dry port” in 2007, a multimodal customs zone where exporters can process documentation prior to leaving the region, and long before arriving at the port. A dry port, of which there is another example in Mexico, helps facilitate export procedures but does little to address port bottlenecks related to operations, infrastructure, and technical capacity for maritime-bound goods.

During many months, containers may travel an alternative route over the Andes Mountains to the Port of Valparaiso located just beyond Santiago de Chile on the Pacific Ocean. Although this route cuts actual travel time in half, and the distance is a mere third of the other, the comparable cost and high possibility of extended wait times (even exceeding 10 hours for processing) at the border make this option unpopular. Seasonal and geographical factors play a role as well. Though the road is reported to be in good condition, heavy snowfall makes it impassable in the winter months, and the Andes Mountains slow truck speeds, increasing travel times. Since 2007, the governments of Argentina and Chile have been discussing the \$3 billion construction of a cross-country low-altitude tunnel, including the rehabilitation of a railroad network from the 1800s, referred to as the *Corredor Bioceánico Aconcagua*. Several private sector businesses avidly support the project, which would address a major geographical barrier to trade among Southern Cone countries and Brazil.

Taking into account these constraints, exporting wine from Mendoza should take 25 days from the moment a sale is made until the wine arrives at its destination in the United States, but inefficiencies along the supply chain can easily double export times.

Source: Fundación ProMendoza, various publications.

---

92 Fundación ProMendoza.



- 3.84. *Maritime transport.* Leading global shipping carriers are using regional shipping lines to overcome the existing sabotage restrictions and regulations prevalent in South America, especially on its east coast. While capacity supply expanded over 2000–08, effective competition fell, and high entrance barriers and collusive behavior among existing players in the market prevail, as evidenced by the almost complete absence of new entries in the market.
- 3.85. Port efficiency affects not only the cost of ocean shipping but also the costs incurred by cargo owners and consignees.<sup>93</sup> A poorly run or otherwise inefficient port will serve as a tax on cargo because storage, warehousing, inventory, and demurrage charges are accrued when ports hold up cargo and delay delivery. Brazilian ports, for example, suffer from serious dredging backlogs and lack container handling capacity and post-Panamax facilities. The low container capacity presents a significant bottleneck for the sector: four of five main ports in Brazil reached their capacity in 2007. According to ship owners, Brazil's ports in 2007 lacked a total of 1.1 million square meters. To maintain their current operating levels, 5.4 million square meters will have to be added by 2012.<sup>94</sup> Despite Brazil's continued port investments of around \$1 billion

- since 1995, the increase in trade has increased port congestion, forcing many ship owners to cancel ship calls.<sup>95</sup>
- 3.86. Port modernization has reduced average export and import costs. The concessioning of general cargo port terminals throughout the region starting in the early 1980s liberalized labor practices and privatized port services.<sup>96</sup> This, in turn, drove competition among private stevedores, improved management of stevedores, and led to investments in container-handling equipment by port operators and investments in shoreside equipment by stevedore companies. These changes boosted productivity and lowered fees for port users, prompting many exporters to use the newly privatized ports rather than roads, vertically integrated ports, or more efficient neighboring ports. This was the case for Chilean fruit exporters after port concessioning in Chile started in the 1980s, as well as for Brazilian soy exporters and Colombian banana and coffee exporters. In Argentina, the concessioning of the country's four main ports starting in 1990 significantly improved port efficiency, reduced port charges, and increased cargo volume. Shipping charges for containers, grain, and other

- bulk goods decreased, reducing the average shipping costs for imports and exports.<sup>97</sup>
- 3.87. Andean region. Poor rural connectivity is a common logistics challenge for Andean countries. In Colombia and Peru, recent investments have attempted to address challenges in port infrastructure and border management integration. Landlocked Bolivia has a fairly high-quality national road network, while Colombia has notoriously poor roads, due partly to its history of violent conflict and a decentralization program that complicated earlier improvement efforts.
- 3.88. Ground transport. Andean countries exhibit poor road network quality and density. Venezuela and Ecuador retain the largest percentage of paved road network in the region, with an index of occupation of 101 kilometers of roadway for each 1,000 square kilometers of area in Venezuela, and 159 kilometers of roadway for each 1,000 square kilometers of area in Ecuador. Peru and Bolivia, on the other hand, contain the lowest percentage of paved road network, with approximately 50 kilometers of roadway for each 1,000 square kilometers of land area. By the density measure, Peru and Colombia have the fewest kilometers of roads per inhabitant.<sup>98</sup> A series of three World Bank–funded

93 Various indicators are measured when evaluating port capacity and technical efficiency, including the number of terminals, open office hours 24/7, quay operation 24/7, reception and delivery 24/7, total port area, storage capacity, reefer points, number of berths, average berth length, maximum draught, and maximum berth length.

94 Schwartz and others 2009.

95 UNCTAD 2011.

96 Concessions are long-term contracts between the government and a private investor that bundle investment and service provision. Unlike privatization, concessions do not entail sale of assets; they last for a limited time and entail government supervision.

97 Estache 1996: By 1995, the port of Buenos Aires saw a capacity increase of 250 percent and a productivity increase of close to 400 percent. Modernizing ports has thus facilitated the growing quantities of food products being exported from Argentina.

98 FAO 2008.



projects have improved an estimated 15,000 kilometers of rural roads in Peru over the past decade.

- 3.89. Rural roads in the Andean countries are especially important. In this region, a large percentage of the population lives in rural areas, many of which are extremely poor. Therefore, the lack of adequate road infrastructure in rural areas makes trade especially difficult, driving up transportation and production costs and reducing export products' competitive potential.<sup>99</sup>
- 3.90. A dairy production study in rural Peru (2008) concluded that the price structure of dairy products is directly related to poor road conditions. Local roads and footpaths often become impassable during the rainy season (June through August), hampering transportation efforts. Further, roads are usually maintained by local farmers who lack adequate road maintenance equipment. Due to poor road quality, milk producers reported a loss of milk amounting to 1.5 percent; in addition, sour-

ing resulted from the longer time required for the product to be transported.<sup>100</sup>

- 3.91. Peru also has one of the lowest road densities in LAC, increasing transportation costs. As a result of its underdeveloped road network, transportation costs are almost double those in Chile, and the country's average circulation speed is among the lowest in the world, at 17 kilometers per hour. In addition, logistics costs in Peru are high, accounting for 34 percent of total operating costs, compared with 25 percent in Brazil, 20 percent in Mexico, and 8–10 percent in OECD countries.<sup>101</sup>
- 3.92. A supply chain analysis of wheat flour imports into Ecuador reveals that by the time the wheat arrives at the mill, logistics costs constitute more than 30 percent of the mill's purchase price. Once the cargo is unloaded in Ecuador, the cost of domestic transportation to Quito is minimal due to the high degree of competition in the Quito market and the availability of good roads linking Quito to the coast.

However, domestic trucking costs from transporting the wheat flour to other cities are more significant. The delivered cost to a city like Ambato adds another 20–25 percent onto the product's cost. The large price difference is a result of road quality and the ability of trucks to make a return trip within a day when traveling to and from Quito, even though Quito is further from the port than Ambato. Calculations for 11 cities in Ecuador show a strong correlation between domestic transport costs and flour price, meaning that higher domestic transport costs in Ambato, for example, explain the flour price difference relative to Quito.<sup>102</sup>

- 3.93. The findings of an analysis of Ecuadorian wheat transport costs illustrate that distance may not be a central driver of costs. The trend line in figure 3.18 shows a slight upward incline in the relationship between distance and cost. Yet, even with only 11 data points, the high dispersion is evident, as are the exceptions to the trend.

99 FAO 2008.

100 FAO 2008.

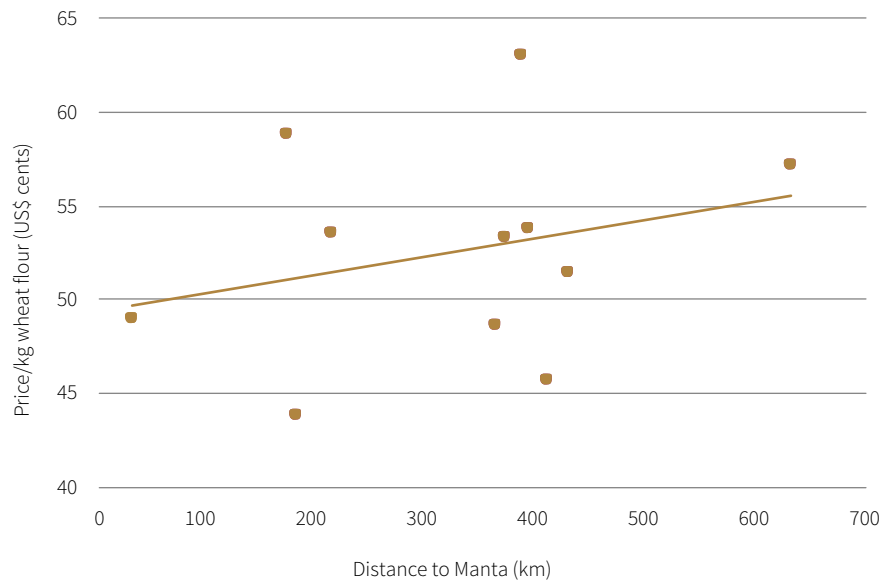
101 Fretes-Cibils and others 2007.

102 Schwartz and others 2009.





**Figure 3.18. Relationship between a city's distance from Port Manta and the delivered cost of wheat**



Source: Schwartz and others 2009.

3.94. *Maritime transport.* Maritime costs may be much higher for the Andean countries than for the Southern Cone countries. A study assessing maritime transport costs for food imports shipped from the EU found that Brazil and Argentina had clear cost advantage (with marine transport costs at 4.9 percent and 6.53 percent of free-on-board value, respectively), while Peru and Ecuador exhibited the highest costs (with 9.97 percent and 7.47 percent of free-on-board value).<sup>103</sup>

3.95. Recent port reforms are changing the story for the Andean region's underperforming ports. Colombia's public ports, once inefficient and costly to run, experienced a 45 percent increase in general cargo throughput a year after the concessioning of their ports in the early 1990s.<sup>104</sup> In addition, container movements per ship hour increased from 7 to 52, and the average time for cargo to sit at the port dropped to 2 days from 30+ days before private operations. In Cartagena, average ship waiting times dropped from 10 days to 0, and ship turnaround time fell from 72 hours to 24. These improvements were accompanied by a reduction of the terminal handling charge, from \$984 to \$222, and prompted many global shipping lines to begin including port calls in Colombia. In Peru, implementing electronic information processing at the

<sup>103</sup> Kjällerstrom 2004.

<sup>104</sup> Gaviria 1998.



Port of Callao in Peru in 2008 reduced cargo clearance time about 70 percent.<sup>105</sup>

- 3.96. Caribbean. Maritime transport is the protagonist of the logistics story in the Caribbean. In this region, countries' geographical location has played a key role in trade and logistics costs. While some countries, such as Jamaica and the Bahamas, have leveraged their geographical positioning in the main East-West global trade routes to increase trade and develop their ports, smaller Caribbean islands that are more remote from main trade routes suffer from higher transportation costs and have not been able to develop their ports.<sup>106</sup> Countries in key shipping routes become regional hubs and enjoy lower maritime freight costs than other Caribbean destinations.<sup>107</sup>
- 3.97. Shipping costs to the Caribbean are considerably higher than in other areas worldwide (13 percent of the free-on-board price versus the world average of 6.64 percent). Following the reduction of tariff barriers, transport costs are one of the most significant NTBs. Exports from CARICOM to the United States in 2003 averaged freight and insurance charges ranging from 7.6 percent (Jamaica) to 16 percent (Antigua) as a percentage of the free-on-board price.<sup>108</sup>

- 3.98. The degree of competition among service providers is a related factor driving shipping costs. In a study on ocean shipping rates for a sample of 189 routes within the Caribbean basin, Wilmsmeier and Hoffmann (2008) show statistical evidence that around two-fifths of the variance of the freight rate can be explained by the number of carriers operating on the given route. That is, the oligopolistic market structures in many Caribbean routes due to dispersed markets with low trade volumes imply higher costs for shippers.
- 3.99. Countries' positions within the network have a more significant impact than distance. Figure 3.19 shows a statistically significant correlation between connectivity and ocean freight rates, which has important implications for the price of delivered food imports. Since the islands' shipping structures provide for little direct service, goods are often consolidated in Miami and shipped on small carriers with relatively infrequent services that travel to multiple islands on each voyage. The results are low economies of scale in shipping; infrequent port calls; and large numbers of middlemen buying, repackaging, and reselling produce. Further, because volumes of imports to and exports from the Caribbean islands are relatively small, importers and exporters typically attempt to consolidate cargo to reduce shipping costs. However, this is still more costly than shipping full containers.

105 Schwartz and others 2009.

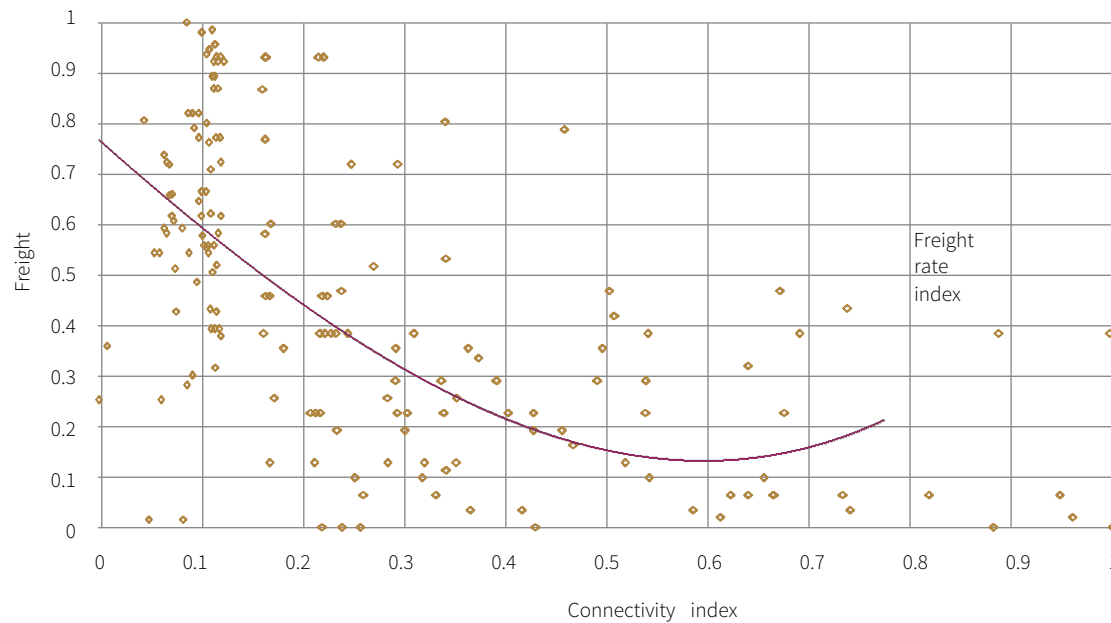
106 Sanchez and Wilmsmeier 2009.

107 Jha 2005: Countries importing higher volumes of goods typically incur lower freight rates and, in turn, lower prices for their imports and lower costs for exports.

108 Sanchez and Wilmsmeier 2009.



**Figure 3.19 Relationship between freight rates and connectivity, container shipping, Caribbean**



Source: Sanchez and Wilmsmeier 2009.

3.100. The maritime transport component represents a significant part of transport costs in the Caribbean. Pineapples imported into St. Lucia are grown in Costa Rica and consolidated in Miami. With all that traveling and handling, the producer price of the pineapple itself accounts for only about 10 percent of the final delivered price, whereas transport (land and ocean) costs and handling reach 43 percent. Further, warehousing, consolidation, and retail and wholesale profits collectively account for 33 percent—about half of which is also logistics. Because of the consolidation in Miami and the need for two ocean movements, ocean shipping represents a significantly large part of the transport costs: 3.5 times as much as the producer price for the pineapple itself.<sup>109</sup>

3.101. Costs for exports and imports are further increased by higher logistics costs arising from inefficiencies in customs. Studies of customs clearing conclude that CARICOM experiences considerably longer average times for customs clearing than other regions. The lack of information technology and electronic documentation in customs, for instance, was identified as a common constraint among Caribbean countries. At the same time, there is also a significant difference in customs performance within the Caribbean region. Because many agricultural products are perishable and time sensitive, delays are particularly costly. Importing goods into an Organization of Eastern

<sup>109</sup> Guasch 2011; this is an assessment of a supply chain analysis of pineapples imported into St. Lucia.



Caribbean States (OECS) country takes on average 19 days and requires seven documents, while exporting goods takes an average of 17 days. All OECS countries require that a bill of lading, invoice, certificate of origin, and customs declaration be completed to import goods.<sup>110</sup>

- 3.102. CARICOM ports vary widely in efficiency of movements of 20-foot-equivalent units, storage and handling, and customs. Gaps exist between ports with gantry cranes, which achieve high levels of quay-side efficiency, and smaller ports with mobile cranes or no cranes at all, reducing a port's productivity considerably. The ports in Guyana and Suriname, for instance, lack sufficient infrastructure, navigational aids, and regulatory framework, increasing the overall costs and time for services calling in these ports, which leads to higher maritime transport costs.<sup>111</sup> Lower levels of port efficiency lead to higher import costs and reduced export returns, hurting countries' competitiveness.
- 3.103. CARICOM countries also suffer from a number of logistics challenges that reduce their exporters' competitiveness. A 2011 study carried out by the Caribbean Integration Support Program identified that poor postharvest capability, including lack of refrigerated trucks, and the absence or poor quality of distribution and cold chain facilities are leading to high levels of product loss and periods of

glut and shortage. This study also mentioned connectivity as a challenge in the region. For instance, in one reported case, Belize could not secure the necessary transport for a 10,000-ton corn shipment to Guyana and could not ship the product due to lack of reliable and cost-effective maritime transport services to that part of the region.

- 3.104. According to the Liner Shipping Connectivity Index, Caribbean countries, on average, are the least integrated into the liner shipping network, when compared with other LAC countries (figure 3.20).<sup>112</sup> This is especially unfortunate for Caribbean countries, given that maritime transport is their most important freight transport mode. Mexico and the Southern Cone countries score highest on this dimension. Transshipment ports are excluded from the subregional comparison as they handle mostly foreign traffic, which requires specialized equipment and processes; consequently, they are largely independent of the national economy.<sup>113</sup> Even when excluding transshipment ports, there

appears to be variation within the LAC subregions. Within the Caribbean region, Trinidad and Tobago appears much more connected than the rest of the region's countries. Within Central America, it appears that Guatemala is the most connected country while Nicaragua is the least connected.

110 Sanchez and Wilmsmeier 2009.

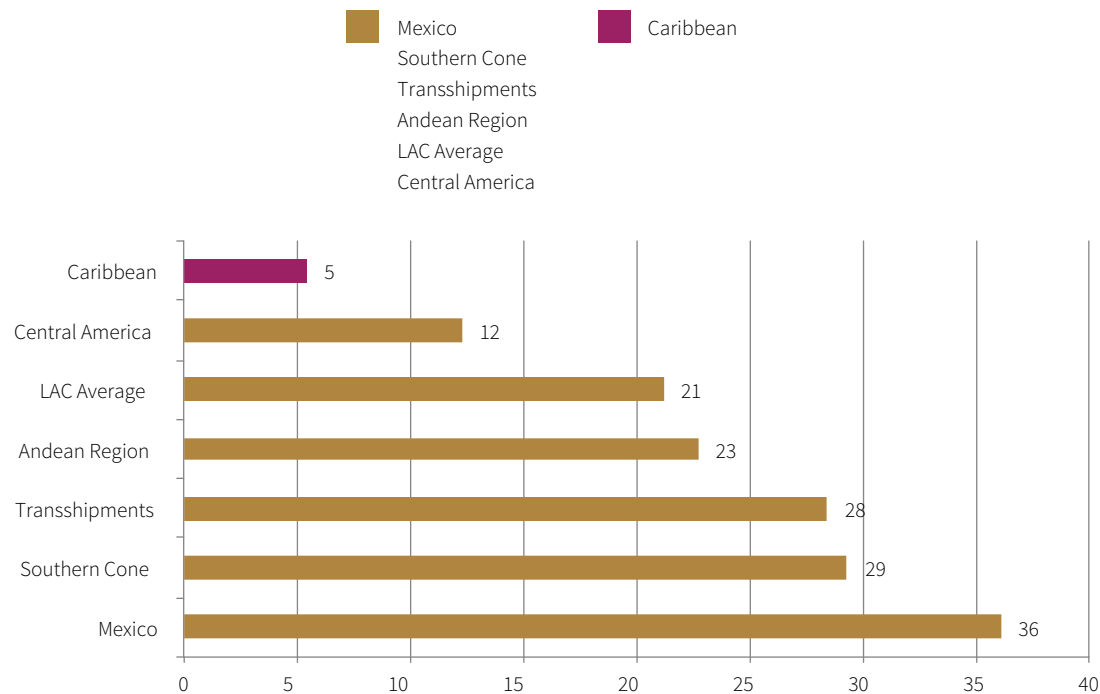
111 Sanchez and Wilmsmeier 2009.

112 The Liner Shipping Connectivity Index is an indicator for the supply of liner shipping services and can be considered a proxy for trade accessibility. It is calculated by five components: number of ships; 20-foot-equivalent unit capacity; number of shipping companies; number of services; and maximum vessel size. The index aims at capturing a country's level of integration into the existing liner shipping network. The higher the index, the easier it is to access a high-capacity and frequency global maritime freight transport system and thus effectively participate in international trade.

113 Kingston, for instance, handles a very high number of 20-foot-equivalent units as a result of it being used by ZIM Line as a principal transshipment hub. Still, Jamaica's GDP per capita is lower than that of many other LAC countries.



**Figure 3.20 Liner Shipping Connectivity Index, 2011**



Source: UNCTAD 2011.

3.105. Table 3.7 summarizes the logistics challenges facing the various LAC subregions, broken down by the three logistics subsectors: ground transport, maritime transport, and border procedures. The challenges presented here are not exhaustive; the table focuses on challenges that available literature and expert opinion have identified in recent years. Though individual countries vary in the logistics challenges they face and the degree of those challenges, this table presents a summary of logistics performance by region.



**Table 3.7 Summary of logistics challenges facing Latin America and the Caribbean subregions**

	Central America & Mexico	Caribbean	Andean region	Southern Cone
Land transport	<ul style="list-style-type: none"> <li>• Low road density and access, especially in rural areas (NIC, GTM, HND)</li> </ul>	<ul style="list-style-type: none"> <li>• Empty backhaul in the DR</li> </ul>	<ul style="list-style-type: none"> <li>• Low road density and access, especially in rural areas (PER, COL, BOL)</li> </ul>	<ul style="list-style-type: none"> <li>• Relatively high access to roads but high transportation costs (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>• Losses while merchandise is in transport due to spoilage or breakage (NIC, GTM, HND, CRI)</li> </ul>		<ul style="list-style-type: none"> <li>• Poor road quality, especially in rural areas (PER, COL, BOL, ECU)</li> </ul>	<ul style="list-style-type: none"> <li>• Inadequate road maintenance investment has led to poor road quality, especially of provincial and rural roads (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>• High domestic transport costs (NIC, GTM, HND, CRI, MEX)</li> </ul>		<ul style="list-style-type: none"> <li>• Low speed circulation due to heavy traffic and congestion in roads leading to ports (PER)</li> </ul>	<ul style="list-style-type: none"> <li>• Traffic congestion near border points delays border crossings and thus increases costs (BRA, ARG)</li> </ul>
	<ul style="list-style-type: none"> <li>• Lack of truck competition due to monopolies (NIC, GTM, HND, CRI, MEX)</li> </ul>		<ul style="list-style-type: none"> <li>• Lack of appropriate infrastructure in land border-crossing points (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>• Low competition among truck companies in some areas (south BRA)</li> </ul>
	<ul style="list-style-type: none"> <li>• Lack of enforcement and adequate trucking regulations for vehicle and driver operations (NIC, GTM, HND, CRI, MEX)</li> </ul>		<ul style="list-style-type: none"> <li>• High transportation costs (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>• High inventory costs due to the lack of sufficient warehousing capacity (BRA)</li> </ul>
	<ul style="list-style-type: none"> <li>• Lack of appropriate infrastructure in land border-crossing points (C.A.)</li> </ul>			<ul style="list-style-type: none"> <li>• Rail freight transport is limited (General problem)</li> </ul>
	<ul style="list-style-type: none"> <li>• Empty backhaul due to trade laws (MEX)</li> </ul>			<ul style="list-style-type: none"> <li>• Increasing operating costs of trucking services (BRA)</li> </ul>



	Central America & Mexico	Caribbean	Andean region	Southern Cone
Maritime transport	<ul style="list-style-type: none"> <li>Inefficient port entry procedures such as long waiting times for processing of documentation for imports (NIC, GTM, HND, CRI, SLV)</li> </ul>	<ul style="list-style-type: none"> <li>Maritime and logistics costs depend heavily on countries' geographical location within the Caribbean</li> </ul>	<ul style="list-style-type: none"> <li>Higher maritime transport costs than in Southern Cone countries (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Lack of intermodal transfer terminals (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>Bottlenecks due to deterioration of access roads to ports and delays in the loading process caused by a lack of port assets such as cranes (NIC, GTM, HND, CRI, SLV)</li> </ul>	<ul style="list-style-type: none"> <li>On average, maritime transport costs to the Caribbean are much higher than in other regions in LAC (especially OECS)</li> </ul>	<ul style="list-style-type: none"> <li>Lack of intermodal transfer terminals (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Declining competition, high entrance barriers, and collusive behavior among existing players (BRA)</li> </ul>
			<ul style="list-style-type: none"> <li>Economies of scale disadvantage require small islands to consolidate cargo (especially OECS)</li> </ul>	
Border procedures	<ul style="list-style-type: none"> <li>Burdensome customs inspections and heavy fines (NIC, GTM, HND)</li> </ul>	<ul style="list-style-type: none"> <li>Long time for customs clearing in comparison to LAC regions (especially OECS)</li> </ul>	<ul style="list-style-type: none"> <li>Inefficiencies at customs clearance (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Lack of coordination between customs and border management agencies (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>Delays due to heavy traffic and congestion (NIC, GTM, SLV, HND, CRI)</li> </ul>	<ul style="list-style-type: none"> <li>Lack of information technology and electronic documentation (especially OECS)</li> </ul>	<ul style="list-style-type: none"> <li>Delays due to heavy traffic and congestion (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Traffic congestion near border points delays border crossings (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>Lack of coordination between customs and border management agencies (NIC, GTM, HND)</li> </ul>	<ul style="list-style-type: none"> <li>Informal payments (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Lack of coordination between customs and border management agencies (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Informal payments (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>Delays and increased costs due to onerous SPS controls such as duplicate fumigation procedure (NIC, GTM, SLV, HND)</li> </ul>	<ul style="list-style-type: none"> <li>Significant difference in customs performance within the Caribbean region (OECS are worst performers)</li> </ul>	<ul style="list-style-type: none"> <li>Informal payments (general problem)</li> </ul>	<ul style="list-style-type: none"> <li>Inventory costs and losses of profit from incurred delays of 24 hours at the border crossing (general problem)</li> </ul>
	<ul style="list-style-type: none"> <li>Informal payments (NIC, GTM, SLV, HND, CRI, MEX)</li> </ul>			



---

**Box 3.2. Better use of information and communication technology could increase competitiveness in agricultural production and marketing**

The rapid spread of information and communication technology (ICT) in developing countries offers an opportunity to tackle some of the problems afflicting LAC agricultural economies to increase productivity, overcome logistics problems, and enhance global competitiveness.

---

Increasing farmers' access to markets

ICT can reduce the costs of acquiring relevant market information for potential buyers, prices of inputs and outputs, and alternative marketing channels. The efficiency gains from introducing ICT can translate into an increase in the welfare of agricultural producers. Camacho and Conover (2010) found that the farmers who received price and weather information through text messages (SMS technology) in Boyacá, Colombia, faced lower dispersion in the expected crop price and a large reduction in crop loss. Beuermann (2010) examines the impact of an intervention that provided at least one public (satellite) pay-phone to villages in rural Peru that previously had neither landlines nor cellphones. Results show a sizable increase in agricultural profitability and incomes as the improved information access increased farmers' bargaining power. .

---

Supporting logistics and quality control

ICT can help farmers meet the escalating demands in distribution and quality control posed by modern supply chains. An interesting example is the TRAZ.AR program in Argentina. This program provided small and medium-size cattle farmers with Internet-connected software that allowed them to track each animal from the time of its delivery until

the meat is distributed and thus follow the stock's evolution and the animals' sanitary situation. Because tracking is required by quality standards in many international value chains, the use of TRAZ.AR strengthened cattle farmers' competitiveness in the global meat market.<sup>114</sup> Moreover, through this program, farmers improved reproduction selection, reduced animal stress, and improved sanitation. Galiani and Jaitman (2010) find that farmers in the TRAZ.AR program were less affected by a severe drought experienced during the period and were able to sell at better prices.

---

Strengthening financial services and mitigating risk

Mobile financial applications have facilitated financial transactions, such as bill payment and money transfer among bank accounts, and have reduced the cost of providing public services to the rural poor. In Colombia, coffee growers are increasingly performing financial transactions, including input purchases, by mobile phones.<sup>115</sup> Subsidies in the conditional cash transfer programs in Colombia and Mexico (*Familias en Acción* and *Oportunidades*) are now being transferred through electronic payments to individual and collective bank accounts,<sup>116</sup> as are payments to farmers from the Procampo program of area-based support payments. ICT has been shown to influence risk faced by agricultural households. To the extent that ICT improves communications among the social network, it can increase the effectiveness of informal insurance arrangements. ICT also facilitates the transmission of information on potential shocks. This was the goal of the intervention in Boyacá, Colombia, in which farmers were provided with price- and weather-related in-

---

114 IDB 2011.

115 IDB 2011.

116 IDB 2011.





## 3.5 Conclusions and policy implications

### 3.5.1 Global trade policy

- 3.106. This chapter's findings underscore the relevance of the global trade reform agenda, especially in agricultural products, for which trade barriers are still significantly higher than for manufactured goods. And NTBs are more important than tariffs, especially for agriculture. Given agricultural trade's importance to LAC, and LAC's importance as a world food supplier, it is in everyone's best interest to reduce remaining barriers as quickly as possible. And as we saw comparing tariffs with NTBs, the remaining agenda should focus on NTBs.
- 3.107. The looming threat of climate change magnifies the importance of increasing the trade system's flexibility, for two reasons. First, in the long run, as patterns of comparative advantage in food production change, moving food from countries where it is produced efficiently to food-deficit countries will require new trade patterns. Second, on a year-to-year basis, greater weather variability will create short-term local shocks to food supply that will require rapid food trade adjustment to avoid shortages. One of the lessons of the recent precipitous increases in food prices is that when shortages arise, countries tend to react with "beggar thy neighbor" trade policies that insulate domestic

formation through text messages.<sup>117</sup> An improved system of alerts for natural disasters is also a good example of ICT's role in reducing risks. In response to the 2010 earthquake, the Chilean government initiated an SMS earthquake alert system program that, by 2012 would be incorporated in all mobile phones in the country.

#### Improving the adoption of agricultural technologies

One of the main channels for promoting adoption of agricultural technologies is agricultural extension. Traditional ICT, such as television and regular radio broadcasts, has long been used to support the extension service. Governments around the world are now incorporating new versions of extension services that are supported by modern forms of ICT, such as voice-based information systems, SMS, and e-learning. ICT can improve the diffusion of private information on technologies. The adoption of productive technologies can be sped up with increased communication between farmers and other technological adopters. Anecdotal evidence from the Huaral Valley in Perú indicates that installing telecommunication information centers improved the distribution of water from irrigation sources and helped the communities coordinate its use in times of water scarcity.<sup>118</sup>

*Source:* Goyal and González-Velosa 2012.

117 Camacho and Conover 2010.

118 IDB 2011.



consumers and producers from international price movements. In so doing, they increase global price volatility and shift the adjustment costs onto others. Such actions include increases in export barriers, which are now widely understood to have amplified the spike. Export bans accounted for an estimated 40 percent of the world price increase for rice and 25 percent of the increase for wheat.<sup>119</sup> But, less well understood, the ad hoc reductions in import barriers in many countries had a similar effect—they reduced price fluctuations domestically while magnifying international price variability. The impact of these import tariff reductions has not been quantified, but given their frequency, the aggregate impact could have been quite significant. Neither of these measures is effectively disciplined under current WTO rules.

3.108. The three-way connection among climate change, food trade, and global trade policy is also important. Part of the solution to reducing greenhouse gas emissions from transportation will inevitably involve increasing substitution of biofuels for gasoline and diesel. However, while the quantitative significance is debated, increased cultivation of crops for biofuels will clearly have a greater and greater impact on land available for food crops. To minimize this tradeoff, crops for biofuels must be grown in the most land-efficient way possible. And here is where the trade connection comes in: liberalizing trade in biofuels could increase competi-

tion in the sector, thus helping improve efficiency, bring down costs, and enable the world's most efficient producers to expand their share of the biofuel market. For example, producing a liter of ethanol from sugarcane in Brazil requires only about half the land area needed to produce the same liter from corn in the United States. Transferring production from the United States to Brazil would thus reduce the amount of land diverted from growing foods. But currently, biofuel promotion policies distort international trade patterns and impede this shift—and at the same time impose large costs on the populations of the countries employing them. Of course, to fully realize these benefits, Brazil must ramp up its production without deforesting land, but the country has plenty of degraded pasturelands that could be used more productively for these crops.

### 3.5.2 For Latin America and the Caribbean

3.109. While LAC countries have come a long way in reducing the anti-export and anti-agricultural biases in their trade regimes, the biases remains significant in some countries. Argentina, a major food exporter, imposes export taxes and quantitative controls, with considerable adverse consequences for the sector and the global food trade system. The motivations behind this policy are understandable: these taxes are a substantial part of the government's revenue base (rising from about

1 percent of GDP in 2004 to 4.1 percent in 2011) and serve to keep domestic prices low for consumers in periods of international price spikes. Yet the quantitative controls produce no revenue, and in the medium term, these controls, along with taxes, reduce domestic production, potentially raising prices. Export controls are one explanation for the reduction in Argentina's beef production in recent years. Further, if several major exporters impose export taxes simultaneously, the effect on international prices will at least partly offset the first-round impact of the taxes in lowering domestic prices in each of those countries. In any case, alternative instruments may meet these objectives at lower costs than either taxes or controls.

3.110. Other countries that are net food importers should also consider the costs of responding to price movements in international markets with policies that insulate their domestic economies while exacerbating international price volatility. These policy responses include reducing tariffs on food imports when prices are high and raising them when prices fall. Such policies not only magnify world price movements but also are inefficient for the country involved, because they encourage overconsumption and underproduction when prices are high and vice versa. To the extent that traders and processors anticipate such adjustments, they can adjust the timing of their own storage and import behavior, resulting in sharp import flow fluctuations and supply chain congestion. A better solution would be to permanently lower tariffs,

119 Martin and Andersen 2010.



which would reduce the anti-export bias in the current trade and support regimes, as shown above, and benefit poor consumers. Another option is to ramp up safety net payments to compensate the poor when food prices rise. Nonetheless, it is clear from the frequency of ad hoc tariff reductions that strong political pressures encourage this response in times of spiking food prices. But this should be considered a policy of last resort.

3.111. While working within the multilateral system for further reforms, countries in LAC, as well as in other regions, could take better advantage of the opportunities provided by negotiating PTAs to address some issues not handled well in WTO commitments,<sup>120</sup> particularly to reduce the effects of NTBs, as Chile has with its bilateral agreements. Some issues that could be addressed in PTAs include:

- Removing the exemption of agricultural products from the “general tolerance” or de minimis exceptions in rules of origin, so that producers of agricultural products (primary and processed) can take as much advantage of low-cost imported inputs as can producers in other sectors. A second-best alternative would be to exclude only especially sensitive agricultural products, without excluding the whole sector, as many regional trade agreements currently do.
- Improving the treatment of SPS issues in the agreements. At a minimum, this could include

120 This section draws from Shearer and others (2009), which discusses these recommendations and others in considerable detail.

clarifying the rules under the multilateral SPS agreement to improve transparency. Even better, the agreements could commit countries not to impose protection more stringent than the measures recommended by relevant international scientific organizations. This could be especially useful in implementing the concept of regionalization of risk. Harmonization and mutual recognition of standards would also enhance trade. Some of these issues might be handled without negotiating new agreements through current committees and working groups.

- Although the process would undoubtedly be complex, there could be great benefits in harmonizing PTAs by gradually converging their commitments. A first step would be to agree on the scope of the efforts (all sectors, all PTAs; specific sectors, only some PTAs; and so forth), followed by establishing a technical group to study how to improve the selected PTAs and make them more effective in expanding trade both inside and outside the region.<sup>121</sup> Given the high trade barriers facing LAC agricultural exports to some developing regions, it could be worthwhile to explore agreements with those countries, especially in South Asia, the Middle East, and North Africa.

3.112. For LAC countries’ agricultural sectors to stay competitive, they must manage the real exchange rate to minimize Dutch disease. This will become more

121 Estevedeordal and others 2009.

important as revenues from recent resource discoveries begin to increase in countries like Brazil, Argentina, and Colombia. Here, Chile is instructive. Notwithstanding large revenue increases from copper in recent years, its real exchange rate has not appreciated as much as that of other countries, due largely to its macroeconomic policies, including a restrained fiscal response during the commodity boom and use of stabilization and sovereign funds.<sup>122</sup> The threat of Dutch disease also magnifies the importance of national innovation policy. Here, policy should focus on incentives for technology generation and adoption that are fairly neutral with respect to products or sectors,<sup>123</sup> rather than on what Justin Lin (2012) calls comparative advantage–defying strategies, which single out new industries for special favors.

### 3.5.3 Policy recommendations for logistics and trade facilitation

3.113. Overall policy guidance. First and foremost, as we saw in subsection 3.5.1, improving logistics and trade facilitation is hugely important. Further, some logistics issues matter more to particular kinds of products. Exports of heavier products, such as industrial products and “bulks,” depend more on the quality of hard infrastructure, whereas time-sensitive products depend more on soft

122 Sinnott and others 2010.

123 Sinnott and others 2010.



infrastructure and clearly on number of days to export. For example, exports of meats, a highly perishable product, are extremely sensitive to time delays. For agricultural exports overall, and for all countries, this soft infrastructure is much more important than hard infrastructure. Improving the region's performance to OECD levels would double agricultural exports.

- 3.114. Quantitative estimates of potential cost reductions indicate substantial heterogeneity in the impact of transport and logistics costs on LAC countries, depending on the relative shares of various agricultural exports and imports. However, overall, reducing logistics costs from port efficiency gains, improving road haulage, expediting customs clearance and border crossings, improving inventory practices, and increasing capacity and competition in storage and warehousing could reduce logistics costs 20–50 percent. This could permanently reduce the baseline cost of food and agricultural imports about 5–25 percent and increase profits for exporters.<sup>124</sup>
- 3.115. A trade supply chain is only as strong as its weakest link: poor performance in just one or two areas can have serious repercussions for overall competitiveness.<sup>125</sup> The multidimensionality of logistics necessitates a coordinated strategy, developed with input from public and private sector stakeholders alike, for improvements to result in

lower costs, higher trade volumes, and increased reliability and competitiveness. Countries can ensure that all logistics constraints are identified and monitored by designating a national logistics entity to coordinate efforts and manage dialogue. Through the Plan Mesoamericana, as well as other regional organizations, Central America is moving toward strategic regional infrastructure planning but has encountered considerable difficulties harmonizing procedures and standards. Chile, Argentina, and Brazil are also engaging in regional coordination to improve intraregional trade.

- 3.116. An analysis of the breakdown in food types suggests that for net food importers, costs associated with refrigerated cargo capacity and services are the critical bottlenecks, as meat, fish, and dairy represent the largest share of all food imports by value (26 percent). For LAC net food exporters, however, bulk storage, handling, and transport are the primary concerns, as, on a weighted-average basis, dry bulk items make up the biggest share of food imports by value (31 percent). Thus, OECS island countries, for example, should work on reducing the cost of refrigerated containerized traffic. Peru, Brazil, Bolivia, and Colombia, on the other hand, would benefit from improving the importing and distribution process for dry bulk goods.<sup>126</sup>
- 3.117. Policy guidance for ground transport and distribution—improve road quality. Better road maintenance would lower vehicle operating costs, reduce

losses and damages, and increase producer and consumer surplus. In addition, road maintenance is cost-efficient: the present value of maintaining a road regularly is less than rehabilitating it once every 10 years. As LAC enters a period of fiscal constraint, it may be worth reiterating the importance of road quality and its effects on food prices.

- 3.118. Policy guidance for customs and border reform—improve intraregional trade through better cross-border collaboration and greater coordination between national customs services and harmonizing regional SPS standards. In Central America, across Mercosur, and across the U.S.-Mexico borders, for instance, customs harmonization to facilitate the transport of goods and to reduce clearance costs could be addressed as an issue of regional integration and trade facilitation. For countries that are partners in trade agreements, the duplication of phytosanitary inspections can be avoided by initiating a common set of testing procedures. These may be applied only once on one side of a border crossing, using officials from both countries. This could save considerable time and costs, particularly for perishable goods.<sup>127</sup>
- 3.119. *Improve customs coordination with phytosanitary services.* Customs clerks are often not available when phytosanitary inspectors are available and vice versa, making import and export approvals doubly complicated and time-consuming. Addressing this frustration may require extending

124 Schwartz and others 2009.

125 World Bank, Doing Business 2012. <http://www.doingbusiness.org/>

126 Schwartz and others 2009.

127 Schwartz and others 2009.



the operating hours of both agencies, colocating offices, or even hiring additional staff, but it is particularly important for reducing the cost of traded foods.<sup>128</sup>

3.120. *Employ risk-based selectivity processes for inspections.* This will help ensure fair selection of inspections, minimize opportunities for corruption, and reduce the need for high-percentage inspections. Haiti reduced export time by one day by introducing risk-based inspections.

3.121. *Harmonize customs standards for subregions.* Particular logistics-related challenges to imports and exports can best be addressed at the regional or subregional level. In Central America, for instance, customs harmonization to facilitate the transport of goods and to reduce the costs of doing so is a regional issue.<sup>129</sup>

3.122. *Policy guidance for maritime service and port reform—develop coherent port strategies.* Agriculture and food ocean shipping costs are affected by port efficiencies, port capacity, cargo agglomeration, and the level of connectivity and competition in the global liner shipping network. Countries with coherent port development strategies that link to inland networks, allow for cargo agglomeration, provide for fast turnaround of large vessels, and use antitrust regulations to ensure competition among carriers can benefit from faster services,

economies of scale, and lower prices in the shipping of their food products.

3.123. *Introduce modern port-operating practices.* LAC ports can be found in a heterogeneous state of evolution. At the most problematic levels, many Central American ports remain mired in 1980s practices. They are yet to introduce private terminal operators, which bring modern electronic tracking of containers, links to global shipping networks, investments in labor-reducing and time-saving gantry cranes, transtainers, and other modern cargo handling equipment. The vessels that call those ports generally carry their own “gear” or cranes and are old, small, and inefficient. The cost of poor shipping services willing to call these inefficient port conditions is passed on to consumers and local producers.<sup>130</sup>

3.124. Anticipate growth and invest in landside and water-side capacity. In concessioning and decentralizing the region’s ports, many LAC countries washed their hands of all port-related investments. While private operators made quick gains in efficiency and turnaround with “superstructure” investments— such as cranes, handling equipment, and refrigerated storage—larger investments in greater yard capacity, deeper channels, wider turning basins, on-dock railroads, and better landside access for roads was beyond the capacity and contractual commitments of individual private operators. Moreover, ports with multiple private

operators suffer from a prisoner’s dilemma when individually considering their incentives for port investments. Many of these investments require a public commitment and regulatory function to coordinate the shared commitment and benefits.<sup>131</sup>

3.125. *Encourage consolidation or coordination of small private operators.* While decentralization and competition have helped many of the region’s ports, atomization is a regressive curve of problems for port operations. Several island countries in the Caribbean, as well as Guyana and Belize, have many small private terminals, often controlled by vertically integrated operators. Most of these countries do not have a unifying port authority, a national transport plan, an active port regulator, or any way of monitoring private operators’ anticompetitive practices. Given the importance of cargo agglomeration, planned development, competition in carrier services, and access of third-party cargo to port facilities, governments may benefit from establishing or strengthening the regulatory oversight of these facilities and, in some cases, encouraging their consolidation.<sup>132</sup>

128 Schwartz and others 2009.

129 Schwartz and others 2009.

130 Schwartz and others 2009.

131 Schwartz and others 2009.

132 Schwartz and others 2009.





# Chapter 4.



# Assessing Latin America and the Caribbean's Contribution to Global Food and Feed Security in 2050<sup>133</sup>

133 This chapter is drawn largely from a background paper describing the results of research carried out for this report by Simla Tokgoz, Prapti Bhandary, and Mark Rosegrant of the International Food Policy Research Institute, "Forces shaping present and future agricultural trade trends in Latin America and the Caribbean: alternative scenarios."

- 4.1. Food, fiber, and fuel production needs to increase about 80 percent by 2050 to meet global demand. How will Latin America and the Caribbean (LAC) address regional and global food and fiber security concerns? This chapter summarizes the assessment of global and regional drivers of LAC food exports—natural or human-induced factors that directly or indirectly cause changes in demand and supply of food, in domestic and global markets and in the global trading system. This assessment contributes to the debate on whether the world can feed itself and the role that LAC could play.
- 4.2. Message 1: If current trends continue in income and population growth, use of technology and resources to produce food and fiber, distortions in agricultural and trade policies, and investments in irrigation and infrastructure, LAC's share in global trade will probably be even bigger than it is today.
- 4.3. Message 2: As markets grow, agricultural and trade liberalization, investment in irrigation, and improved agricultural technology could help LAC play a larger role in meeting global food, fiber, and biofuel demand.
- 4.4. Message 3: A major barrier to increasing production and trade in LAC is poor infrastructure. Logistics expenses to move products are greater in LAC than in most developed countries. Improving LAC's infrastructure and its participation in the global grid could vastly improve the efficiency and volume of agricultural production, which is essential to meet rising global demand for food, especially in developing markets.

- 4.5. Message 4: Agriculture consumes approximately 70 percent of the world's freshwater supply. Water scarcity poses problems for increasing agricultural production in several parts of the world, and climate change poses challenges to increasing agricultural production. The tension between rapidly rising natural resource consumption and environmental sustainability will be a critical pressure point over the next decades. Pricing resource use and adopting more sustainable practices in water and land management could help LAC green its growth and agricultural exports, though it could come with a lower increase in its market shares.
- 4.6. Message 5: With few exceptions, LAC's global market share in all four major food categories is forecast to be higher than at present under all scenarios considered here—in most cases substantially higher. The exceptions are a very small drop in LAC's share of meat and a large drop in fruits and vegetables under the pessimistic scenario, which includes the potential impacts of global warming and a stable share in meat under the rebalancing scenario.

#### **4.1** **Challenges of sustainable food security toward 2050**

- 4.7. Sustainable production of agricultural commodities and growth of international trade in these goods are challenged as never before by supply-side constraints (such as climate change and natural resource exploitation) and by demand-side

dynamics (volatility in food and energy markets, population growth, urbanization, and income growth). There will be billions of new customers, and new market opportunities are set to emerge. Yet there are many threats to a sufficient response by the supply side to meet this growing and changing demand. Agricultural production systems in many countries are neither resource-efficient nor producing to their full potential. The stock of natural resources like land, water, and energy is shrinking relative to demand. This requires their use to become more efficient to reduce environmental impacts and preserve the planet's productive capacity. Moreover, as one of the major contributors to climate change, the agricultural sector must reduce greenhouse gas emissions substantially. These changes are reflected in the prices of major agricultural commodities. Starting in 2007, the prices of major grains increased dramatically in real terms and peaked in 2008. Real prices of these commodities declined in 2009 and 2010; they did not rebound to their previous levels but increased again in 2011.

- 4.8. This study uses the International Food Policy and Research Institute's (IFPRI's) International Model for Policy Analysis of Agricultural Commodities and Trade (IMPACT) global agricultural model to assess long-term agricultural supply and demand relations. This chapter's main objective is to project the global food supply gap, analyze various factors that contribute to this gap, and assess LAC countries' role in filling this gap through agricultural exports. This





assessment of long-term projections uses the trade outcome analysis conducted in earlier chapters.

## 4.2 Demand dynamics and supply-side constraints

### 4.2.1 Demand dynamics

- 4.9. Demand for agricultural commodities is increasing worldwide, due to population growth in low-income countries that have limited potential to increase domestic supply and thus are net food importers; income growth in East and South Asia that allows consumers to shift to protein-rich goods (meat and dairy products) away from staples (cereals); and various biofuel initiatives that increase demand for agricultural feedstocks.
- 4.10. China and India have in recent years had very high GDP growth rates, with no slowdown expected in the near future (table 4.1). The Chinese economy grew at more than 9 percent annually over the last seven years, with double-digit growth rates in most. India's annual GDP growth rate averaged more than 7 percent over the last eight years. LAC countries also had high GDP growth rates in the past decade, though not as high as in China and India. Argentina's GDP growth rate was more than 7 percent after the 2002 economic crisis. The Brazilian GDP growth rate averaged 3.7 percent over the last eight years. Similarly, the Peruvian and Uruguay economies also grew substantially.

**Table 4.1 Annual percentage change in GDP**

Country name	2000	2001	2002	2003	2004	2005	2006	2007	2008
Argentina	-0.8%	-4.4%	-10.9%	8.8%	9.0%	9.2%	8.5%	8.7%	7.0%
Brazil	4.3%	1.3%	2.7%	1.2%	5.7%	3.2%	4.0%	5.7%	5.1%
Chile	4.5%	3.4%	2.2%	3.9%	6.0%	5.6%	4.6%	4.7%	3.2%
Colombia	2.9%	2.2%	2.5%	4.6%	4.7%	5.7%	6.9%	7.6%	2.9%
China	8.4%	8.3%	9.1%	10.0%	10.1%	10.4%	11.6%	13.0%	9.0%
Ecuador	2.8%	5.3%	4.3%	3.6%	8.0%	6.0%	3.9%	2.5%	6.9%
Mexico	6.6%	-0.2%	0.8%	1.4%	4.0%	3.2%	4.8%	3.2%	1.8%
India	4.0%	5.2%	3.8%	8.4%	8.3%	9.1%	9.7%	9.1%	7.1%
Peru	3.0%	0.2%	5.0%	4.0%	5.0%	8.9%	7.7%	8.9%	9.8%
Uruguay	-1.4	-3.4%	-11.0%	2.2%	11.8%	7.6%	4.7%	7.6%	8.9%

Source: World Bank 2009.

Note: GDP is computed using 2000 dollars



4.11. Table 4.2 shows the change in emerging economies' consumption patterns brought about by income growth. China and India have significantly higher growth rates of milk and meat consumption than higher income countries that have already completed this transformation or lower income countries that do not have the means to purchase these protein-rich goods.<sup>134</sup>

**Table 4.2. Annual per capita consumption growth rates (2000–10) for meat and milk (percent)**

Country	Total meat <sup>a</sup>	Total fluid milk
<b>BRICs</b>		
Brazil	2.61	1.70
China	1.88	13.14
India	4.76	2.29
Russian Federation	4.87	0.51
<b>Higher income countries</b>		
Australia	1.27	-2.82
Canada	-0.72	-0.53
EU-27	0.49	0.11
United States	-0.43	0.52
<b>Lower income countries</b>		
Egypt	-2.18	-0.29
Philippines	1.01	1.27
Peru	0.70	2.24

Source: Calculated by authors using U.S. Department of Agriculture (2011).

a. Total meat consumption includes beef, veal, swine, broiler, and turkey.

134 USDA 2011.



- 4.12. The other source of demand growth for agricultural feedstocks is the expanding biofuel sector.<sup>135</sup> The Renewable Fuel Standard, renewed under the Energy Independence and Security Act of 2007, sets out new mandates for the use of biofuels in the United States.<sup>136</sup> To achieve this mandate, more agricultural land may be diverted to the production of first-generation biofuels, resulting in a competition between fuel and food. The European Council has laid out similar initiatives.<sup>137</sup> Such directives and biofuel policy initiatives in both the United States and the EU have led to increased production of biofuels and diversion of agricultural feedstocks for the production of such fuels as ethanol and biodiesel.
- 4.13. These changes in demand dynamics also affected trade patterns of agricultural commodities. China and India have become important LAC customers, though they are not the only countries that have increased their LAC imports. These developments have contributed to growth of agribusiness in LAC and created new opportunities for these economies.

## 4.2.2 Supply-side constraints

- 4.14. The long-term increase in food demand driven by increasing population and economic growth will have to be matched by subsequent increases in food production. But how can food production be

increased to meet the new food demand levels? The three main sources of growth in crop production are increased exploitation of worldwide arable land and water resources, yield increases, and increases in cropping intensity.

- 4.15. Long-term studies suggest that there is as much potentially arable land available as the amount of land currently under cultivation. However, a number of steps, including land reclamation, construction, farm infrastructure, and investment capital, have to be undertaken before the available arable land is ready for production. In practice, the amount of arable land worldwide has grown by a net average of 5 million hectares a year over the last two decades.<sup>138</sup> This means that it could take a number of years to prepare all the potential new arable land for agricultural production.
- 4.16. But in the long run, much of the land for future production is likely to come from LAC. Deininger and others (2011) estimate that of the approximately 445.6 million hectares of land worldwide potentially suitable for sustainable expansion of cultivated area, about 28 percent is in Latin America, more than in any other region except Sub-Saharan Africa.<sup>139</sup> Accessibility considerations magnify this potential: the region has 36 percent of the 262.9 million hectares of such land situated within six hours' of the closest market. Similarly, Rabobank (2010) finds that two-thirds of potentially suitable

new arable land is in developing countries and some 80 percent of this amount is found in Latin America and Sub-Saharan Africa. By contrast, there is virtually no spare land available for agricultural expansion in South Asia and the Middle East and North Africa, the regions with the highest population growth.

- 4.17. Productivity growth is the other critical component of agricultural supply increase. A number of key factors affect crop yields, including climatic, environmental, technological, economic, and policy conditions. The factors that increase crop yields include the development of new varieties, technological diffusion, input use (fertilizer), land improvements, adoption of conservation tillage techniques, denser planting, earlier planting, irrigation, pest control, and weed control. The factors that hurt crop yields include land degradation, adverse climate conditions, and limited resource conditions. Further, many countries may have reached a yield plateau. However, for many developing economies, there is still room for yield growth through increased input use, technological change, and better farm management.
- 4.18. Since agriculture is a major consumer of the world's fresh water, water scarcity is a critical problem affecting food security. Water scarcity is severe in an increasing number of regions, such as the Middle East and North Africa and East and South Asia. LAC is also well endowed in renewable water resources, with about a third of the 42,000 cubic kilometers available worldwide. Per capita,

135 Oxfam International 2008; Runge and Senauer 2008.

136 EPA 2011.

137 EUROPA 2011.

138 FAOSTAT 2011.

139 Deininger and others 2011.



LAC has the highest endowment in this resource among developing regions, though some subregions face higher than average scarcity.<sup>140</sup> Precipitation changes that accompany climate change will exacerbate water shortages in some parts of the world while increasing water availability in others. As agriculture is the largest user of fresh water, improving irrigation efficiency will be essential for sustainable food production as well as for meeting increased demands for drinking water and industrial needs.

- 4.19. Climate change adds further pressure to the dramatic transformation of global agricultural markets, due to its effect on local temperature and precipitation conditions. A recent IFPRI report (Nelson and others 2010) projected that world crop prices will increase significantly due to climate change, income growth, and population growth. It also emphasized that climate change adds a further challenge to food security and agricultural productivity. One main message of the report is that “trade flows can partially offset local climate change productivity effects, allowing regions of the world with positive (or less negative) effects to supply those with more negative effects.”<sup>141</sup>
- 4.20. With the need to almost double food, fiber, and fuel production by 2050 to meet global demand, we ask in this chapter the following questions: What role can LAC play? How can it achieve its full poten-

tial? This chapter will provide a selective assessment of global and regional drivers of LAC food exports based on the diagnostic analysis conducted in earlier chapters. The drivers explored are natural or human-induced factors that directly or indirectly cause changes in demand and supply of food, in domestic and global markets and in the global trading system. This assessment thus contributes to the debate on what the world will need to feed itself in the future. Through LAC-focused lenses and based on the demand dynamics and supply-side constraints discussed above, we will examine the three directions of change that could restructure the world food economy for the foreseeable future. The stresses and tensions will be great, offering not only the richest opportunities for LAC to improve its contribution to feeding the world but also representing the biggest threat to the sustainable management of its resource base.

- 4.21. Key driver 1: Emerging market growth and the “global harmonious rebalancing. As markets grow, agricultural trade liberalization, investment in irrigation, and improved agricultural technology could help LAC play a larger role in meeting global food, fiber, and biofuel demand.
- 4.22. Key driver 2: Climate change, trade, and food security. With climate change adding further pressure on food production systems to meet the challenge of feeding an increasing world population, could trade flows partially offset local climate change shocks by allowing regions with positive effects to supply those with more negative effects or to step

in for regions with falling productivity, reducing their export potential?

- 4.23. Key driver 3: Infrastructure and logistics deficit in LAC. A major barrier to increasing production and trade in LAC is poor infrastructure, as shown in chapter 3. Logistics expenses to move products are greater in LAC than in most developed countries. Improving LAC's infrastructure and its participation in the global grid could vastly improve the efficiency and volume of agricultural production, which is essential to meet rising global food demand, especially in developing markets.
- 4.24. Key driver 4: Greening growth and trade. Agriculture consumes approximately 70 percent of the world's freshwater supply. Water scarcity poses problems for increasing agricultural production in several parts of the world, and climate change poses growing challenges to increasing agricultural production. The tension between rapidly rising natural resource consumption and environmental sustainability will be a critical pressure point in the next decades. Pricing resource use and adopting more sustainable practices in water and land management could help LAC green its growth and agricultural exports.
- 4.25. The remainder of the chapter is structured as follows:
- Section 4.3 outlines the methodology used for this analysis.
  - Section 4.4 assesses projected long-term global food demand and supply in a business-as-usual or current-path case scenario.

140 Bruinsma 2009.

141 P.xviii.



- Section 4.5 presents outcomes from a scenario emphasizing higher emerging market growth under a more harmonious global rebalancing scenario.
- Section 4.6 presents outcomes from a pessimistic view of the world economy characterized by low income growth, high population growth, and climate change.
- Section 4.7 looks at outcomes of a greater focus on improving LAC's business environment and logistics.
- Section 4.8 analyzes the consequences of a greener growth path on LAC's agricultural trade contribution.
- Section 4.9 summarizes the main findings and concludes the chapter.

### 4.3

#### Methodology used for the analysis

4.26. IMPACT is a global multimarket, partial-equilibrium model that provides long-term projections of global food supply, demand, trade, prices, and food security. It is integrated with a Water Simulation Model that balances water availability and uses within various economic sectors at the global and regional scale. IMPACT uses a finer disaggregation of 281 "food-producing units," which represent the spatial intersection of 115 economic regions and 126 river basins out of recognition that significant climate and hydrologic variations within regions

make using large spatial units inappropriate for water resource assessment and modeling.

4.27. IMPACT generates projections for agricultural crop area and crop yields as a function of global market drivers (such as commodity demand and prices) and local availability of water resources. Crop area and yields also depend on projected rate of exogenous (nonprice) growth trends, labeled "intrinsic growth rates." Further, in IMPACT, food security indicators, such as the percentage and number of malnourished children younger than age five and per capita calorie consumption, are also projected based on various indicators. IMPACT uses a system of supply and demand elasticities, incorporated into a series of linear and nonlinear equations, to approximate the underlying production and demand functions. World agricultural commodity prices are determined annually at levels that clear the international markets. Growth in crop production in each country is determined by crop and input prices, exogenous rates of productivity growth and area expansion, investment in irrigation, and water availability. Demand is a function of prices, income, and population growth and contains five categories of commodity demand—food, feed, biofuel feedstock, crushing demand, and other uses. In IMPACT, extensive market links exist, reflecting derived demand for feed in livestock and dairy sectors, competition for land in production, and consumer substitution possibilities for close substitutes. IMPACT is an agricultural model with 46 crop and livestock commodities, including

cereals, oilseeds, oilcakes, vegetable oils, roots and tubers, meats, milk, sugar, fruits, and vegetables.<sup>142</sup>

- 4.28. In addition, IMPACT incorporates all Latin American countries either individually or as part of a regional aggregate. Argentina, Brazil, Chile, Colombia, Ecuador, Mexico, Peru, and Uruguay submodels are included individually for all commodities. IMPACT also includes the United States, China, India, the EU, and Middle East and North African countries, which allows for incorporating fast-changing food demand dynamics and income growth in these regions.
- 4.29. The structure of this model is outlined in figure 4.1, with the following key inputs:
- GDP projections to 2050.
  - Base-year data (2010) for supply and demand levels, input, and resource use in agricultural production.
  - Assumptions for different scenarios involving GDP growth rates, population growth rates, and consumption patterns for high-income countries and the fast-developing economies of Brazil, the Russian Federation, India, and China (BRICs); second-generation biofuel agricultural and trade policy wedges on the demand side; and fertilizer prices, agricultural productivity growth rates for crops, productivity growth for livestock producers, irrigated area growth rates, and climate change on the supply side.

142 A detailed description can be found in Rosegrant and others (2008) or at [www.ifpri.org/book-751/ourwork/program/impact-model](http://www.ifpri.org/book-751/ourwork/program/impact-model).





terns of fertilizer use, growth of second-generation biofuels, agricultural productivity, and investment in irrigation will continue to 2050.

4.31. What are the consequences of this differential in world population and income growth rates with current patterns of resource use in agricultural systems? First, we could witness an important shift in the share of global food demand and supply among regions. For meat and cereals, the world would need to be producing 65 percent more meat and 50 percent more cereals to meet expected demand arising from the combined population and income growth. East Asia and the Pacific, the biggest meat- and cereal-producing region after the group of developed countries, will see its shares fall. By contrast, LAC will be substantially increasing its share of production. Overall, LAC's contribution to global production growth will be around 22 percent for meat and 14 percent for cereals (figures 4.2 and 4.3). Developments on the demand side (figures 4.4 and 4.5) —substantial increases in meat and cereal per capita consumption and that of other food items—will result in a reconfigured structure of the global agricultural commodity trade. Figure 4.6 shows the regional trade flows for cereals, animal products, and fruits and vegetables projected for 2050. LAC will continue to be a leading exporting region for fruits and vegetables and animal products, while Europe and Central Asia is one of the most important surplus regions for cereals along with the developed country group. Also, increasingly over the next decades,

the traditionally dominant North-South trade from developed to developing countries will continue to lose ground in favor of South-South trade from developing to developing countries, a pattern largely driven by LAC's increasing role in trade. In 2050, LAC is expected to be a bigger player than it is today, with its share of global exports rising from 8 percent to 11 percent in cereals, from 25 percent to 34 percent in fruits and vegetables, and from 30 percent to 36 percent in meat (table 4.4). Figures 4.7 and 4.8 show the commodity composition of LAC's increasing role with export growth rates and volumes. A broad spectrum of commodities contributes to this growth with—most notably—beef and poultry on the animal side and soybeans, fruits, and vegetables on the vegetal side.

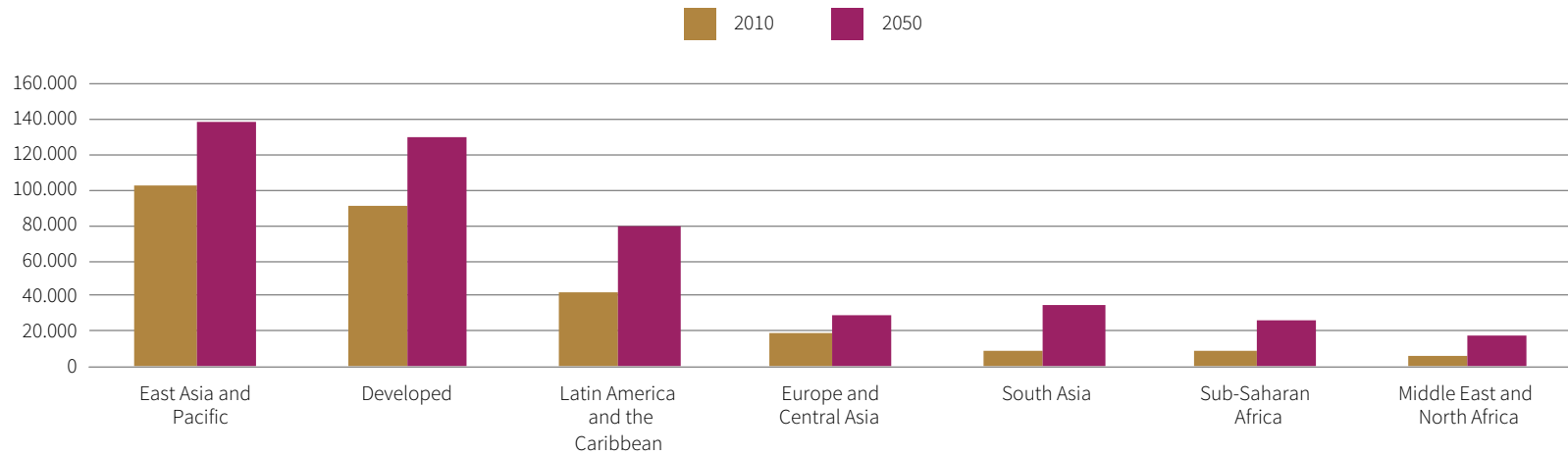
**Table 4.3. Annual average growth in GDP between 2010 and 2050 (percent)**

Region	Business as usual
East Asia and the Pacific	5.4
Europe and Central Asia	3.5
Latin America and the Caribbean	3.7
Middle East and North Africa	3.8
South Asia	6.1
Sub-Saharan Africa	4.9
Developed	2.5
Developing	4.7
World	3.2

Source: Tokgoz, Bhandary and Rosegrant (2012)

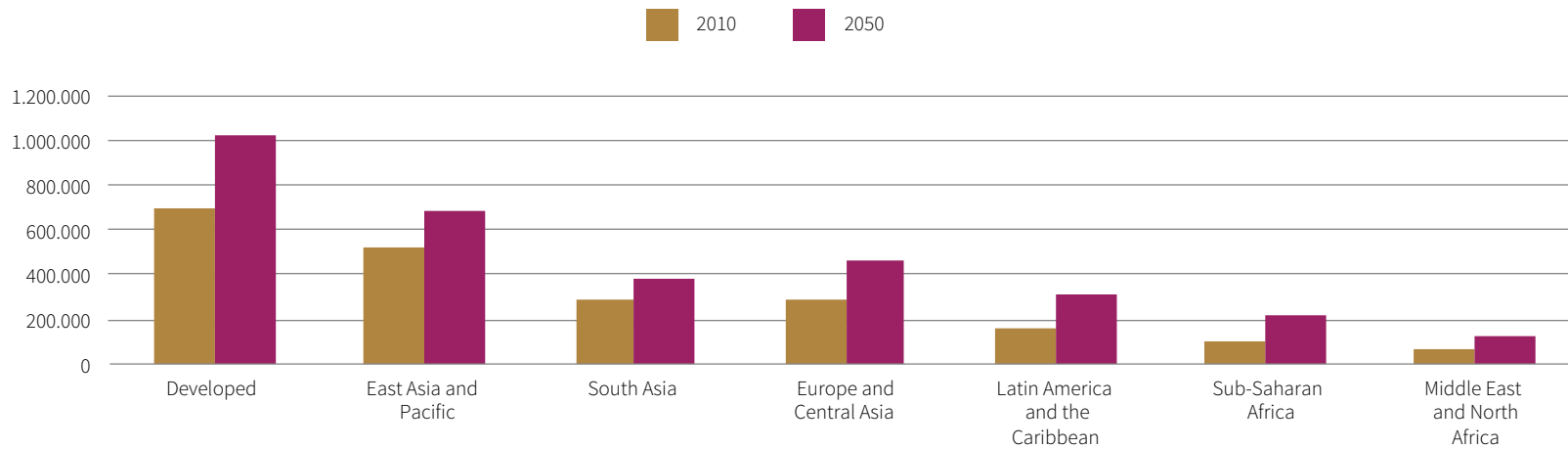


**Figure 4.2. Global meat production in a current-path case (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012)

**Figure 4.3. Global cereal production in current-path case (thousands of metric tons)**

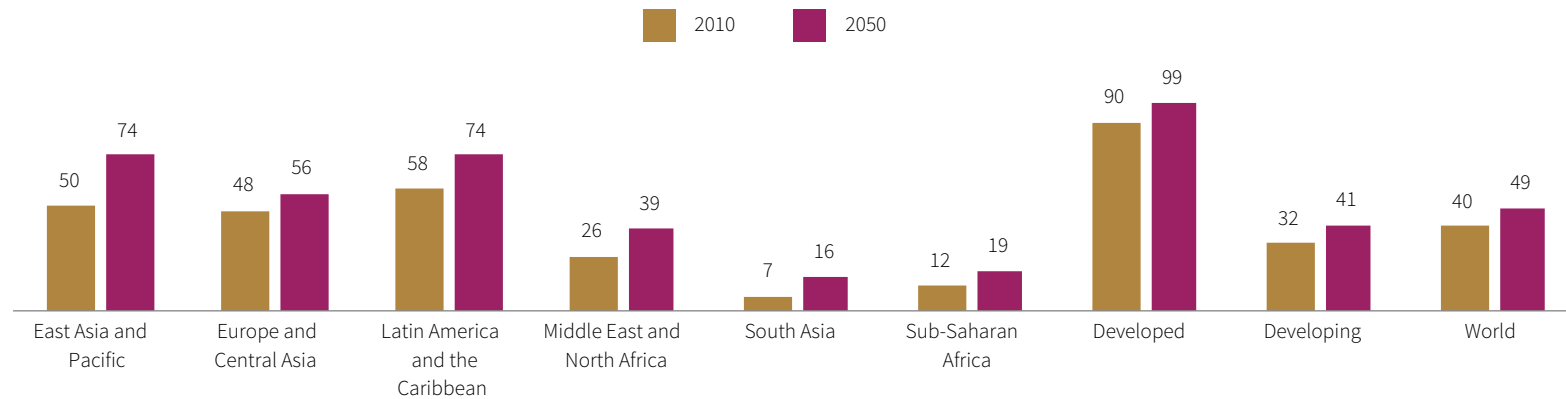


Source: Tokgoz, Bhandary and Rosegrant (2012)



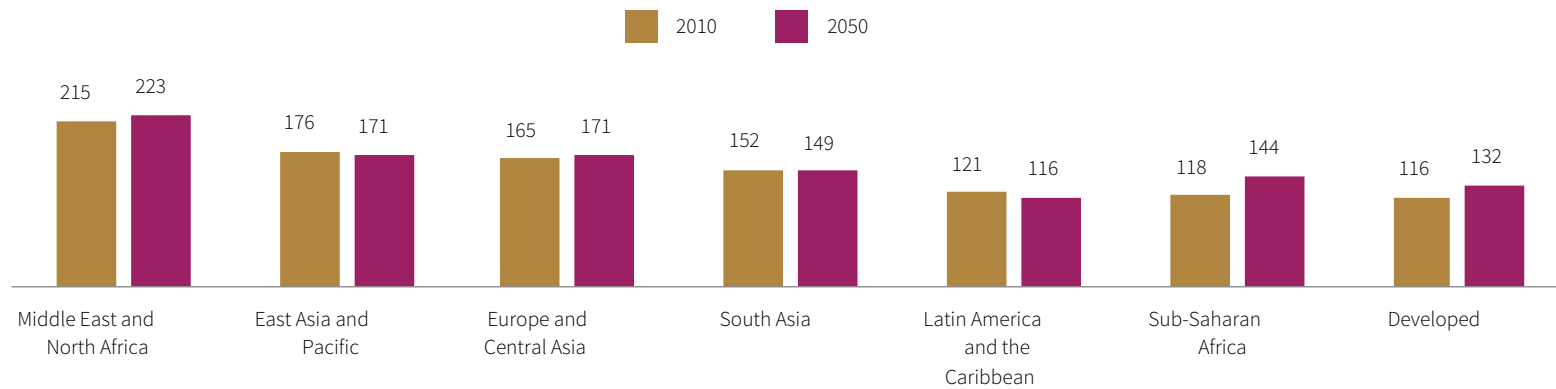


**Figure 4.4. Business-as-usual meat food demand (kilograms per capita)**



Source: Tokgoz, Bhandary and Rosegrant (2012)

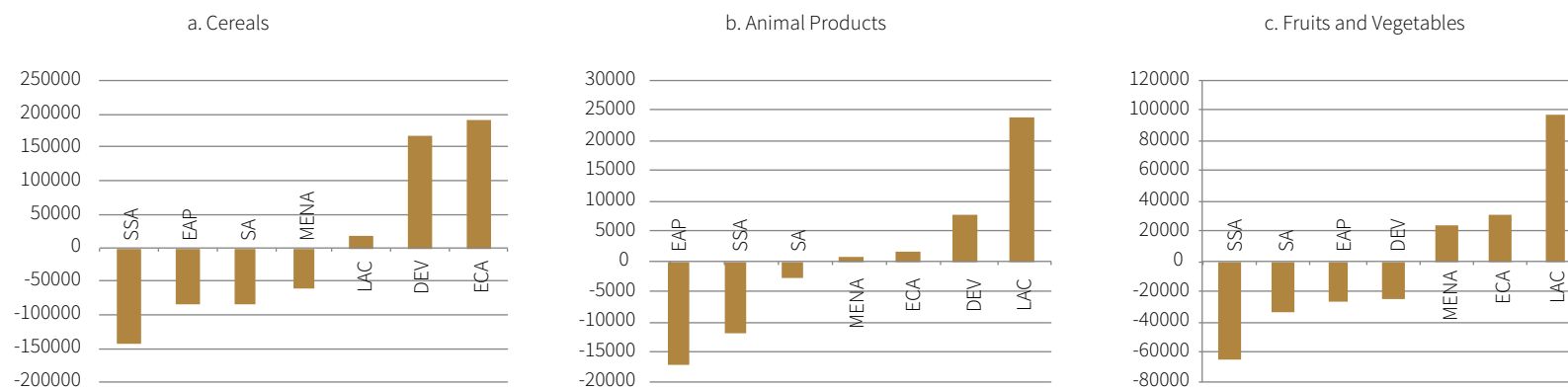
**Figure 4.5. Business-as-usual cereal food demand (kilograms per capita)**



Source: Tokgoz, Bhandary and Rosegrant (2012)



**Figure 4.6. Business-as-usual net agricultural export patterns in 2050 (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: SSA = Sub-saharanAfrica; EAP = East Asia and Pacific; SA = South Asia; MENA = Middle East and North Africa; LAC = Latin America and the Caribbean; DEV = Developed economies; ECA = Easter Europe and Central Asia.

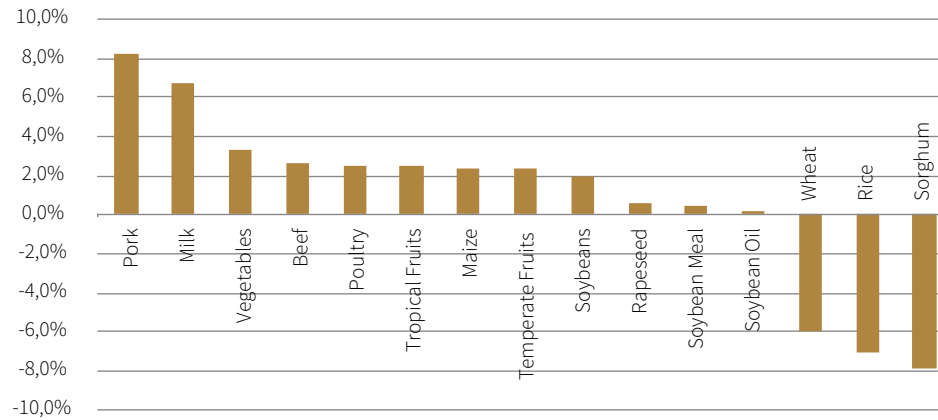
**Table 4.4. Business-as-usual share of global agricultural trade, 2010 and 2050 (percent)**

	Cereals		Fruits and vegetables		Meat	
	2010	2050	2010	2050	2010	2050
Developed countries	63.0	45.0	17.0	19.0	38.0	36.0
Latin America and the Caribbean	8.0	11.0	25.0	34.0	30.0	36.0
Rest of developing countries	29.0	44.0	58.0	47.0	32.0	28.0

Source: Tokgoz, Bhandary and Rosegrant (2012)

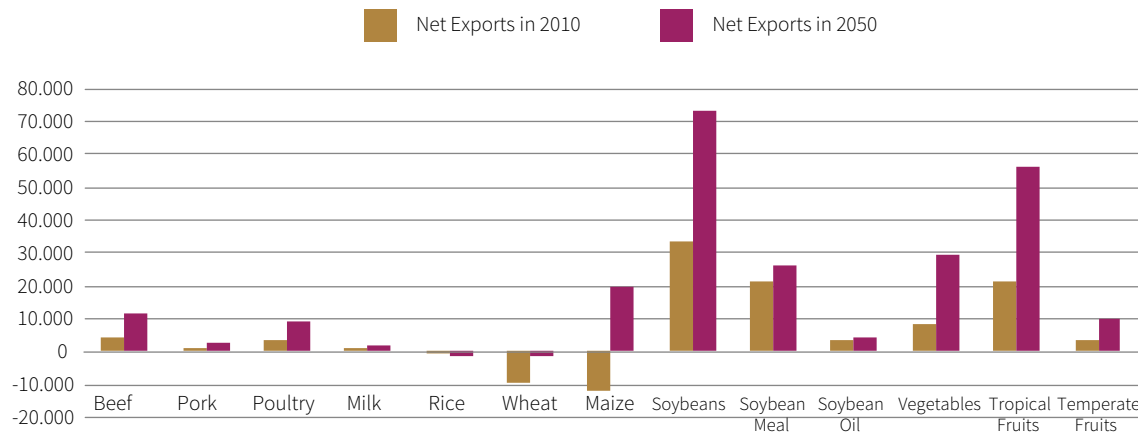


**Figure 4.7. Business-as-usual annual growth rates for Latin America and the Caribbean commodity exports, 2010–50 (percent)**



Source: Tokgoz, Bhandary and Rosegrant (2012)

**Figure 4.8. Business-as-usual volumes of Latin America and the Caribbean exports, 2010 and 2050 (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012)

## 4.5 Emerging market growth and the reshaping of the global food economy

4.32. A first alternative to the current-path case explored in the previous section is an optimistic harmonious global rebalancing scenario in which:

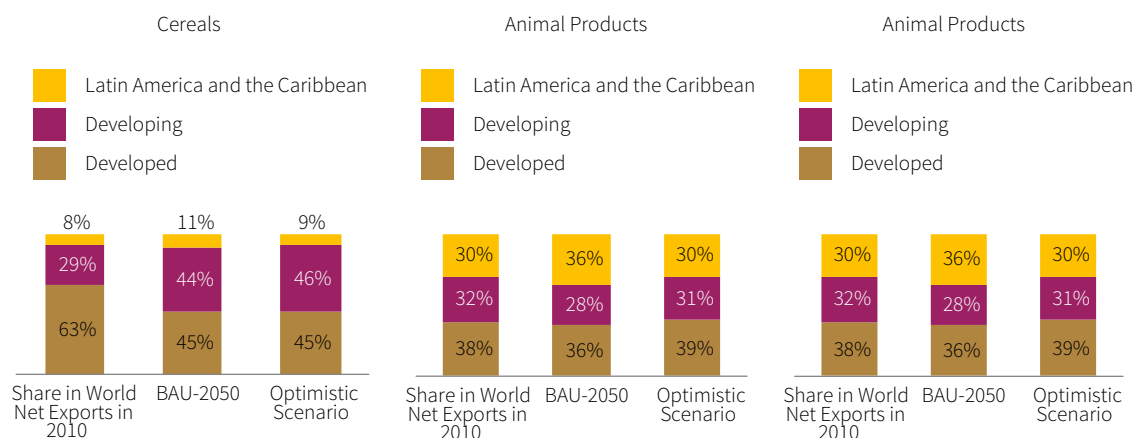
- The center of economic growth shifts at a more rapid pace from developed to developing countries characterized by higher growth rates in developing countries and lower population growth rates.
- As incomes rise, more consumers move from a grain-based diet to an animal protein diet but become more concerned about the origin and quality of the products; in particular, consumers in high-income countries and BRICs adopt a healthier diet by reducing their meat consumption.
- Second-generation biofuels start earlier than assumed in the current-path case.
- Farmers have better access to inputs, irrigation investments are increased, and improvements of crop technologies lead to higher growth rates of yield adoption.
- Policy distortions in world markets are further reduced.
- Climate change is perfectly mitigated.

4.33. One consequence of these potential developments in food demand and on the supply side is that LAC remains a big contributor to global food



security despite a slightly slower growth in its animal products and cereal exports (figure 4.9). As consumers in the high-income countries and BRICs shift to a healthier, less meaty diet, LAC's exports of fruits and vegetables may compensate for the less pronounced increase in the share of animal products and cereals (figures 4.10–4.12). For fruits and vegetables, the biggest market that could open for LAC is in East Asia and the Pacific. For animal products, LAC could be competing against exports from high-income countries, while countries in Europe and Central Asia increase their cereal exports arising from higher needs in Sub-Saharan Africa and East Asia. A more harmonious rebalancing would translate into lower cereals exports for the region's main cereal exporters (Argentina and Brazil); expanded opportunities for fruits and vegetables exports for such countries as Mexico, Chile, and Argentina; and still higher meat exports for Brazil and Uruguay (figure 4.13).

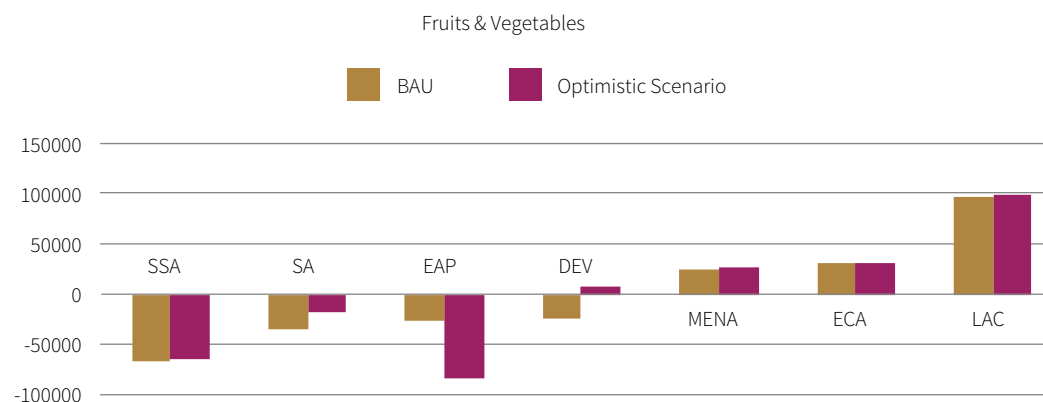
**Figure 4.9. Shares in global trade in the optimistic harmonious rebalancing scenario**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

**Figure 4.10. Net exports of fruits and vegetables under the rebalancing scenario in 2050 (thousands of metric tons)**

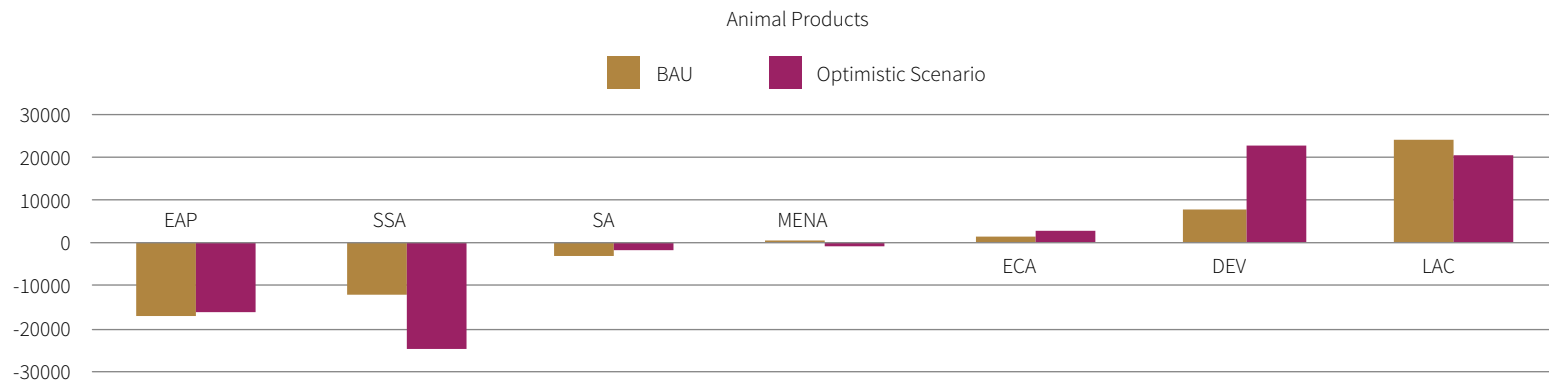


Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.



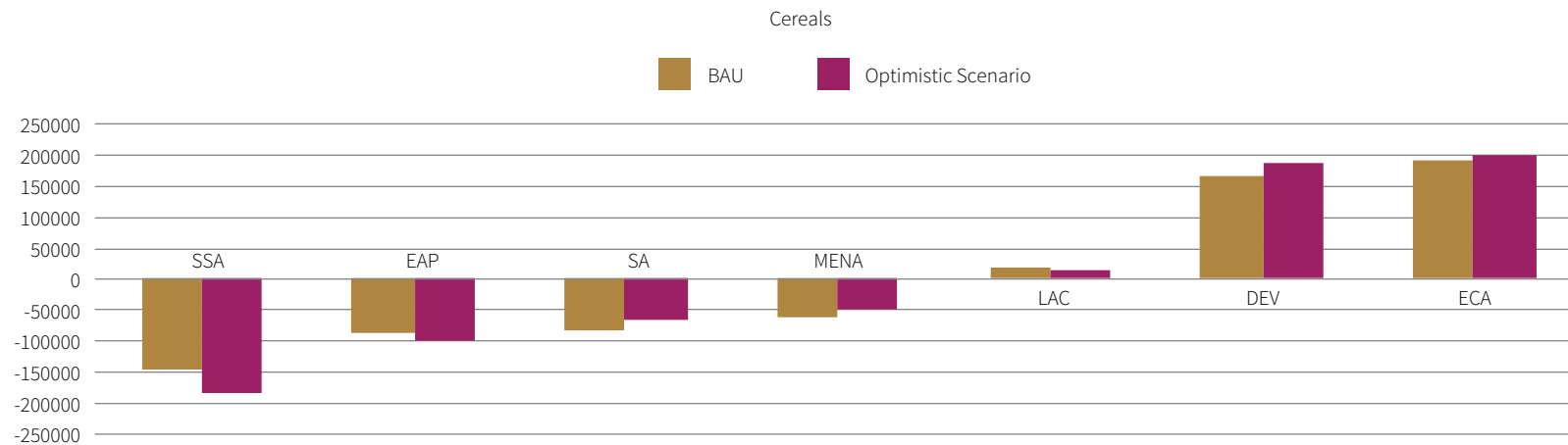
**Figure 4.11. Net exports of animal products under the rebalancing scenario in 2050  
(thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

**Figure 4.12. Net exports of cereals under the rebalancing scenario in 2050  
(thousands of metric tons)**



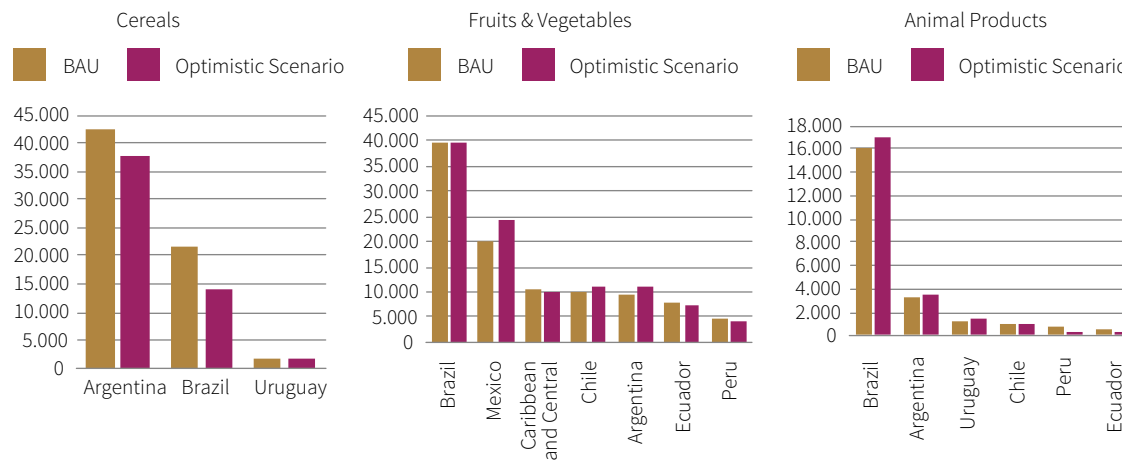
Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.



## 4.6 Food security, trade, and climate change

**Figure 4.13. Net exports for selected Latin America and the Caribbean countries under the rebalancing scenario in 2050 (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

- 4.34. The first decade of the 21st century has brought signs of a troubled future for global food security. The food price spikes have prevented millions of people from escaping extreme poverty.<sup>143</sup> The record prices in 2008 kept or pushed 105 million people below the poverty line in the short run. They hit urban poor and female-headed households hardest. While food prices dropped sharply in 2009 with the financial crisis, they quickly rebounded and by early 2011 were almost back to 2008 levels. Sudden, unexpected increases in food prices impose particularly severe hardship on many households because they need time to adjust to higher prices. The large, initial impact on poverty of a rise in food prices tends to decline as production increases and the income of the poor in rural areas rises, but it is usually not large enough to offset the initial negative impact on poverty in the short run.
- 4.35. The factors that caused the price spikes can also make prices more volatile and thus less predictable. Biofuel mandates, which have boosted demand for grains despite slowing global food demand, have reduced the price elasticity of demand for grains. Sharp increases in fertilizer prices, linked to energy prices, have made production

<sup>143</sup> World Bank 2012a.



costs more volatile and, to the extent that higher prices have reduced the use of fertilizers, have made yields less stable. Low global stocks have contributed to price volatility at time-of-production shortfalls. Moreover, trade interventions meant to stabilize domestic prices often have had the opposite effect and increased price volatility globally.<sup>144</sup>

4.36. To these already daunting challenges, climate change adds further pressure, with adverse weather patterns becoming more frequent and more variable. Because food production depends on local temperature and precipitation conditions, any changes require farmers to adapt their practices, and this adaptation requires resources that could be used for other purposes. Farmers everywhere will need to adapt to climate change. For a few, the changes might ultimately be beneficial, but for many farmers, analyses—for example, Nelson and others (2010)—point to major challenges to productivity and more difficulties in managing risk. The agricultural system will struggle to supply adequate quantities of food to maintain constant real prices. And the challenges extend further: to national governments, which must provide the supporting policy and infrastructure environment, and to the global trading regime, which must ensure that changes in comparative advantage translate into unimpeded trade flows to balance world supply and demand. But this balancing might prove not to be a straightforward task today,

144 World Bank 2012a.

as the global recovery in the second decade of the 21st century shows signs of stalling amid deteriorating financial conditions. Global growth slowed to 3.9 percent in 2011 and was projected to decline further to 3.5 percent in 2012. The strongest slowdown is being felt in advanced economies, but the worsening external environment and some weakening in internal demand is expected to lead to lower growth in emerging and developing countries as well. This outlook is subject to downside risks, such as a much larger and more protracted bank deleveraging in the Eurozone or a hard landing by key emerging economies.<sup>145</sup> But how big are the food security challenges caused by a combination of slow global growth and climate change, and who will be most affected?

4.37. A second alternative to the current-path case presented in section 4.4 is offered in a pessimistic view of the world economy, characterized by low income growth, high population growth, and climate change. One main difference between this scenario and business as usual is that it incorporates climate change. Specifically, it implements the MIROC A1B climate change scenario based on Nelson and others (2010). MIROC A1B assumes a wetter and warmer future. It also assumes that BRICs increase their meat consumption and become more like high-income countries and that second-generation biofuels start five years later than assumed in the business-as-usual scenario

145 World Bank 2012a.

(2035 rather than 2030), thus increasing demand for agricultural feedstock. On the supply side, a pessimistic view assumes constraints in access to inputs, lower agricultural productivity growth, and difficulties expanding land area and access to water.<sup>146</sup> The pessimistic view also includes lower GDP growth rates and higher population growth rates for all countries in IMPACT.

4.38. International trade flows provide a balancing mechanism for world agricultural markets. Countries with a comparative advantage in a crop or livestock activity can produce it more efficiently and exchange it for other goods with other countries whose comparative advantage lies elsewhere. But comparative advantage is clearly not fixed. Climate change on the supply side and changing consumer preferences on the demand side alter comparative advantage. While income growth itself changes the mix of goods demanded by consumers, population growth changes consumption volume and resulting trade levels. Agricultural trade flows depend on the interaction between comparative advantage in agriculture (as determined by agroecological conditions and

146 We also capture the effect of farmers' difficulty accessing inputs by increasing fertilizer prices in the world market. This is achieved by increasing the growth rate of fertilizer prices 25 percent. We analyze the importance of crop productivity, lowering the intrinsic productivity growth rates for crop yields using the same rate of change from the global rebalancing scenario. We also reduce the productivity growth rate for livestock producers (beef, pork, poultry, lamb, eggs, and milk) by 0.25 units. And we reduce intrinsic area growth rates for irrigated crop area for all crops in all countries by 0.15 units.



resource endowments) and a context-specific set of local, regional, national, and international production and trade policies. In the combination of changes in agricultural supply and demand conditions explored in a pessimistic view, the interest is in how the LAC region could contribute to meeting the challenge of achieving sustainable food production by 2050, a challenge made more difficult by a growing world population and increasingly negative productivity effects from climate change.

4.39. First, we found that trade flows are a potentially important climate change adjustment mechanism. Production effects of a wetter and warmer climate result in a dramatic decline in developed country exports—particularly those from big agricultural exporters like the United States. In all product categories included in the simulations, the developed country market shares fall substantially. This contrasts with findings in studies suggesting that agricultural exports from developed to developing countries could increase as a result of climate change (for example, Parry and others 2004). While developed countries are responsible for two-thirds of cereal trade today and expected to have about 45 percent of that trade in 2050, a scenario with climate change and lower growth prospects leads to a reversal of contribution, with the developing countries, including those in LAC capturing about 67 percent. A pessimistic view would also predict significantly lesser flows in oilseeds, fruits and vegetables, and meat from developed countries.

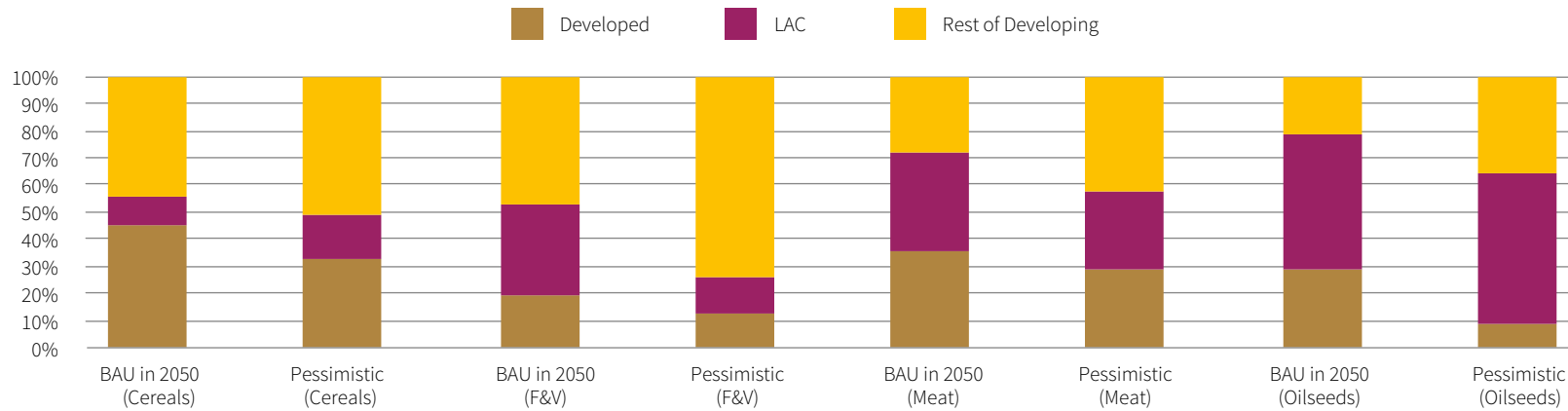
4.40. Second, climate change and less bright economic development prospects make LAC adjust its agricultural trade flows by contributing a bigger share of global cereal and oilseed exports and a lower share of meat exports (figure 4.14). LAC's share in global trade of fruits and vegetables takes a big hit, mainly as a result of changes in weather conditions. Maintaining a business-as-usual approach allows LAC to increase its contribution from its current share of 25 percent to about one-third. Climate change and lower income growth reduce this share significantly to a mere 13 percent. Figure 4.15 shows that the region's surpluses in vegetables and tropical fruits are curtailed to a large extent; maize is the only major product that shows an increase in exports. Figures 4.16–4.18 show by commodity the adjustment by LAC countries as a result of the climate change and economic development prospects in a pessimistic view. Argentina and Brazil expand their trade in cereals, while Mexico increases its dependence on the world market (see figure 4.16). Except for Chile, LAC countries will see their potential for fruits and vegetables exports significantly curtailed, with Brazil hit the hardest (see figure 4.17). LAC's loss is a gain principally for South Asia, a region that could step into the trade as a result of climate change yielding more productivity for it than for LAC. Exports of livestock products by the biggest LAC producers will fall almost a third, and Mexico will have to rely on the world market to fill its population's higher meat needs.

4.41. The findings above are particularly important for Argentina and Brazil. A global trading system with limited protectionism allows comparative advantage to be more fully exploited. Restrictions on trade risk worsen the effects of climate change by reducing the ability of producers and consumers to adjust. If climate change reduces the productivity of certain crops in some regions and does not increase productivity adequately in others, trade cannot fully compensate for the global reduction in productivity. Given the increasing role that LAC's top Argentina and Brazil could be called on to play in cereals trade, reducing restrictions becomes a priority. Trade flows can partially offset local climate change productivity effects, allowing world regions with positive (or less negative) effects to supply those with more negative effects.





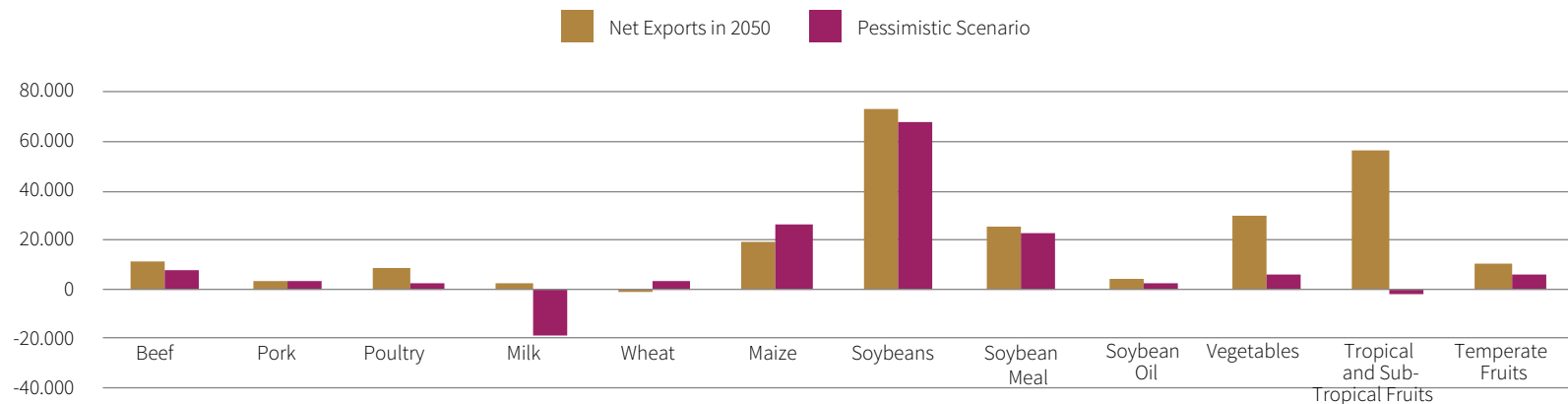
**Figure 4.14. Shares in global trade in a pessimistic world view by commodity group (percent)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

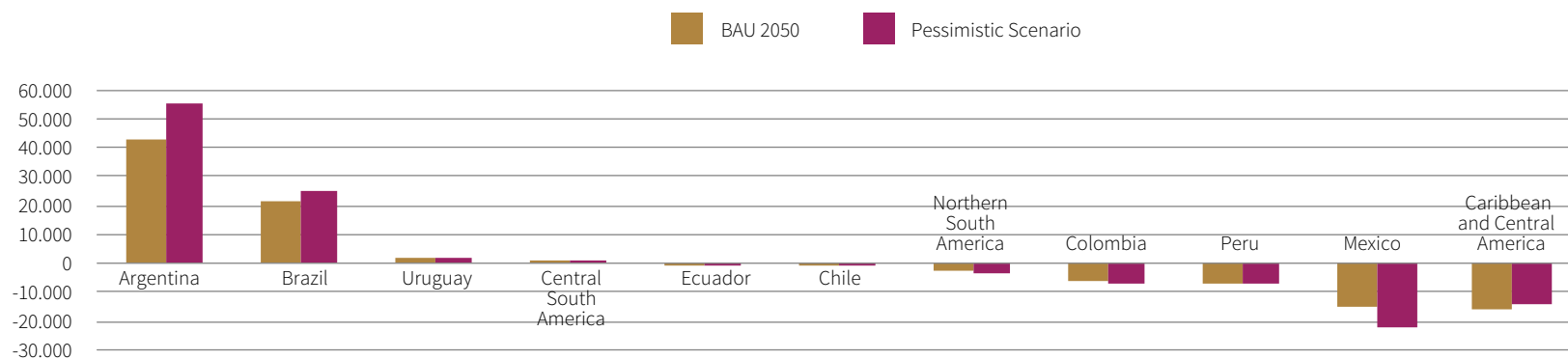
**Figure 4.15. Latin America and the Caribbean aggregate exports by commodity (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

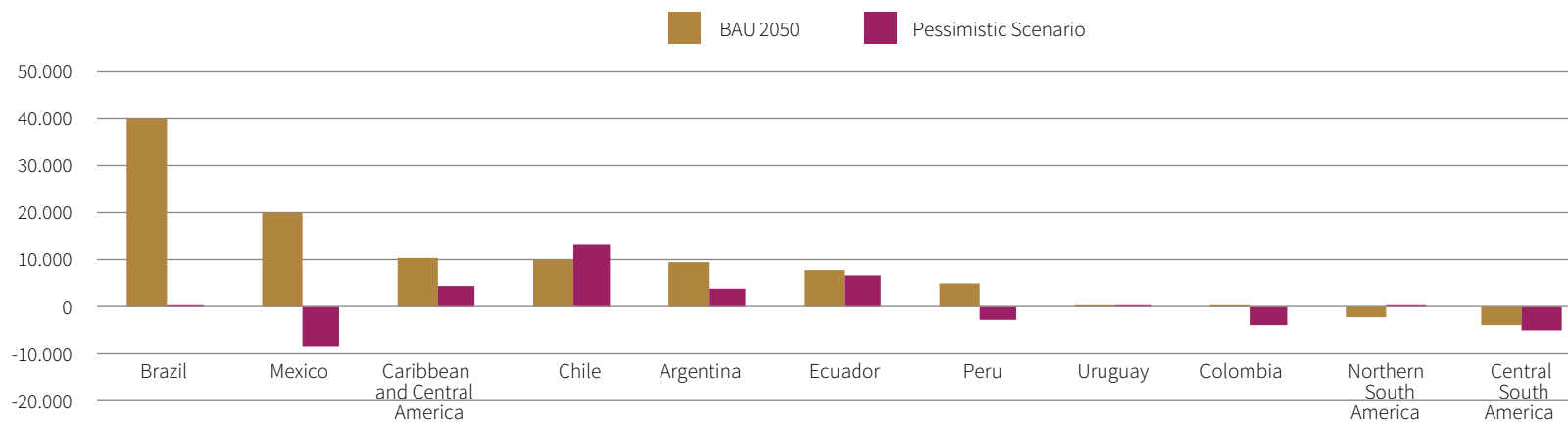


**Figure 4.16. Cereals exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

**Figure 4.17. Fruits and vegetables exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

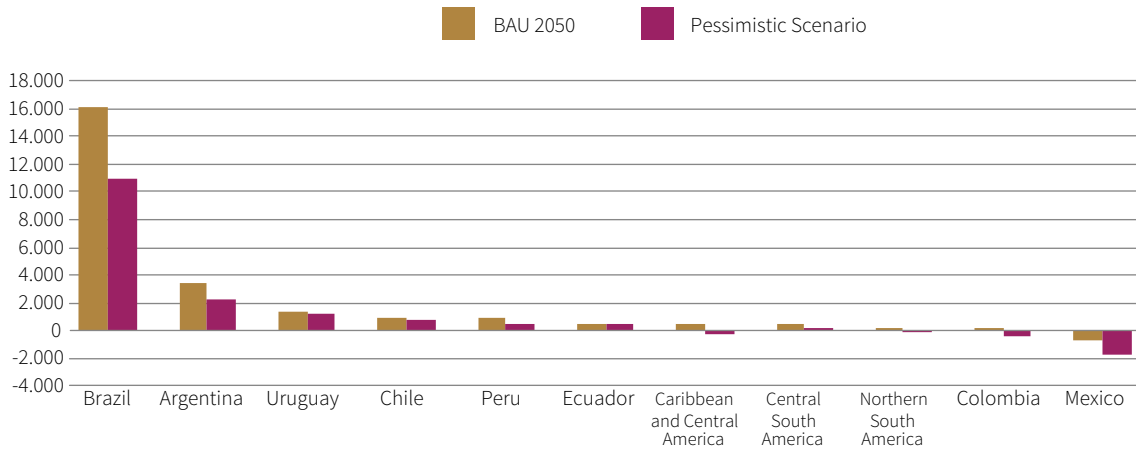
Note: BAU = Business as usual.



4.7

**The global grid, Latin America and the Caribbean's business environment, and the food connection**

**Figure 4.18. Meat exports from Latin America and the Caribbean under the pessimistic scenario (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).  
 Note: BAU = Business as usual.

- 4.42. With the important developments in crop and live-stock technology, some argue that the problem of feeding the planet's population does not arise from insufficient food production; the world currently produces more than enough food to feed the globe's entire population. Rather, the problem is inadequate distribution: food insecurity arises simply because the world's food supply is not distributed equitably among the human population, due to distortions from faulty logistics infrastructure and inadequate business environments to move goods efficiently. For LAC, this argument has some merit.
- 4.43. Farming developments in Brazil substantiate the prioritization of moving goods over producing them. In the 1990/91 crop year, Brazil had around 9.7 million hectares in cultivation, producing more than 15.4 million tons of cereals. In 2010/11, land under cultivation reached 24.2 hectares, while production grew to 72.2 million tons. According to government data, productivity almost doubled from 1.58 tons a hectare to 3 tons a hectare.<sup>147</sup> Thanks to investments in land and research and development, better water management, and the expansion of productive agriculture in the

<sup>147</sup> *Financial Times*, Investing in Brazil Supplement May 17, 2012.



savannah-like *cerrado*, farmers in Brazil are very efficient but lose out to competitors for reasons not necessarily related to productivity. Brazil and other LAC countries, except for Bolivia, all have coastlines and seaports that provide outlets to international markets. However, as chapter 2 discusses, the costs of getting products to overseas markets are a major concern, because producers tend to be far from their principal markets and face internal logistics systems that are less developed than those of their main agrofood rivals for export markets (mostly developed countries).

4.44. In a better business and trade logistics scenario, we offer a perspective on LAC country economies and trade potentials if institutional reforms and infrastructure developments to improve their business environment and trade logistics take place,<sup>148</sup> assuming they reach the standards of Organisation for Economic Co-operation and Development (OECD) countries by 2050. In the IMPACT model, these improvements are incorporated by reducing the marketing margins—which indicate the wedges between border prices and domestic producer prices—for agricultural products. The marketing margin is an aggregate measure of all the factors that create a divergence between border and domestic prices, including transport costs, interme-

148 This is simulated in the IMPACT model by incorporating lower marketing margins for LAC countries for the agricultural commodities. Specifically, comparisons are made between the weighted-average marketing margins in IMPACT for LAC and for the OECD regions. Marketing margins in LAC countries are reduced to the average OECD levels starting in 2001 and ending in 2050.

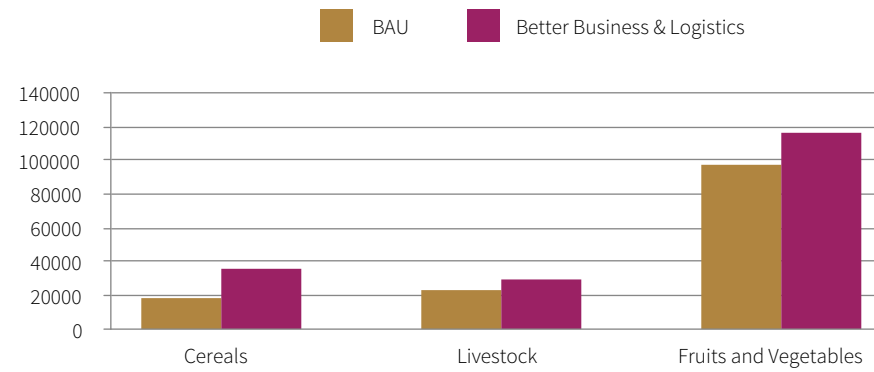
diary markups, and regulatory costs. It thus combines the hard and soft infrastructure discussed in chapter 3 and cannot distinguish between the effects of the two. The effects of reducing these costs through the IMPACT model provide an important reality check on the estimates in chapter 3, because the methodology used there cannot account for market links, supply-side constraints, or the effects of climate change. Using IMPACT, we can check to see, for example, whether water availability or the effects of global warming might limit the ability of LAC countries to respond to reduced logistics costs.

4.45. Reassuringly, and consistent with the findings in chapter 3, lower marketing margins are found to have a substantial impact on the region, expanding trade potential with a 100 percent increase in cereals and about a 20 percent increase in animal products and fruits and vegetables over the business-as-usual scenario (figure 4.19). Net LAC exports could increase significantly for beef, pork, lamb, poultry, milk, maize, other grains, vegetables, temperate fruits, and tropical and subtropical fruits (figure 4.20). The change in several important global markets is noteworthy. LAC switches from a net importer to a net exporter for rice and significantly improves its wheat trade position. LAC significantly increases its soybean oil exports and reduces soybean meal exports, as meal production gets reallocated to meet the higher needs of the livestock industry driven by the increase in meat exports.

4.46. The importance of providing better logistics will vary by country and by current comparative advantage. The country results (figure 4.21), when compared with a business-as-usual scenario, show that Argentina could increase its exports of cereals and meat more than 20 percent and those of fruits and vegetables about 15 percent. Brazil could increase its exports by 40 percent for cereals, 30 percent for fruits, and 20 percent for meat. The Caribbean and Central American countries could increase their fruits and vegetables exports around 25 percent, while Colombia (not shown) could see them rise at least 200 percent. Chile, because of its already good logistics platform, sees less pronounced improvements but still could reap 15 percent more meat exports and 5 percent more fruit and vegetable exports. Peru's improvement in logistics makes its exports of fruits and vegetables jump 25 percent. The potential for capturing a higher share in global markets is thus substantial across a wide range of the region's commodities and countries.



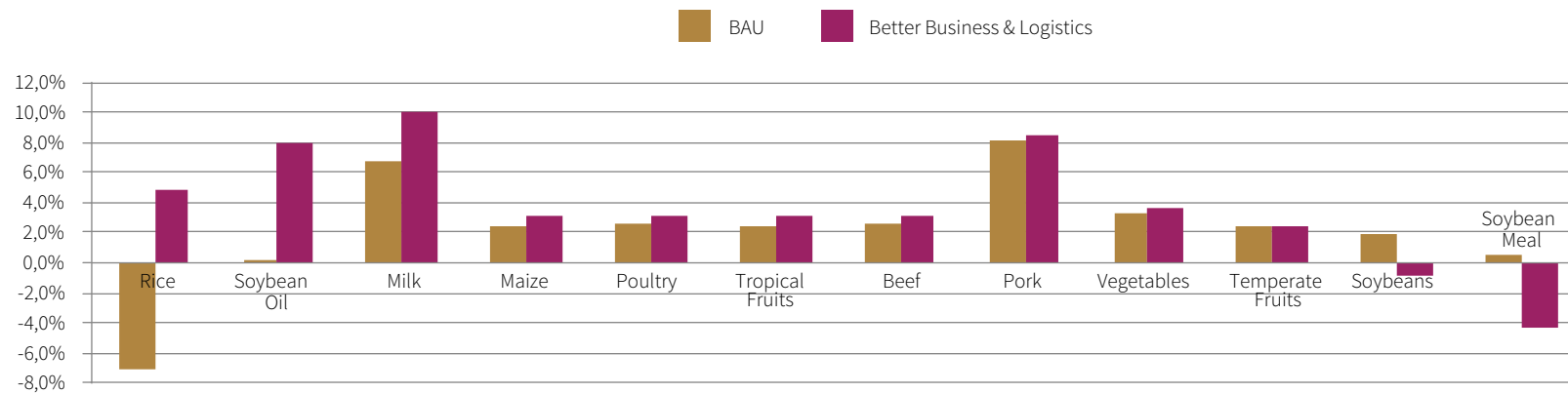
**Figure 4.19. Predicted impact of better business and logistics on Latin America and the Caribbean's net exports**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

**Figure 4.20. Annual growth rates in exports as a result of better business and logistics**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.



## Green growth and agricultural exports in Latin America and the Caribbean

**Figure 4.21. Country impact of better business and logistics by main commodity groupings**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

4.47. Over the past 20 years, economic growth has lifted more than 660 million people out of poverty and has raised the incomes of millions more, but growth has too often come at the environment's expense. Due to market, policy, and institutional failures, Earth's natural capital tends to be used in economically inefficient and wasteful ways, without sufficient reckoning of the social costs of resource depletion and without adequate reinvestment in other forms of wealth. These failures threaten the long-term sustainability of growth as well as progress on social welfare. Moreover, despite the gains from growth, 1.3 billion people still have no access to electricity; 2.6 billion still have no access to sanitation; 900 million lack safe, clean drinking water; and more than 100 million children younger than age five remain underweight.<sup>149</sup> Malnutrition prevalence in 2010 remained highest in low- and lower middle-income countries (23 percent and 24.6 percent, respectively). Growth has not been inclusive enough.<sup>150</sup> In this context, the tension between rapidly rising resource consumption and environmental sustainability will continue to be one of the next decades' critical pressure points. Natural resources and commodities account for

<sup>149</sup> World Bank 2012a.

<sup>150</sup> World Bank 2012a.



approximately 10 percent of global GDP, support every sector in the economy, and are a major contributor to goods trade. For agricultural goods, the interplay of three powerful forces will determine what resources we use, how we use them, and what we pay for them: growing demand; constrained supply; and increased regulatory and social scrutiny on how we produce agricultural goods and how we use human, physical, and natural capital in the process.

- 4.48. Demand for food and fibers will continue to grow, particularly in emerging markets. As easy-to-tap water resources and high-quality land are depleted, supply of agricultural goods will come from harder-to-access, more costly, and probably more politically unstable environments. Around the world, political leadership, regulatory and scientific communities, and consumers are gravitating to a new consensus based on reconciling the rapid growth required to bring developing countries to their aspired prosperity level and the need to better manage the environment. Climate change may be the most contentious issue, but other issues come into view: depletion of global fishing stocks, water scarcity, pollution, and food safety, and more.
- 4.49. To stay on its trajectory of high output growth and poverty reduction and realize its full potential to ramp up production in the face of climate change without increasing its environmental footprint, agriculture in LAC must become greener and more “climate smart,” in several significant ways.

- 4.50. First, it must recognize that, more so than in other regions, land-use change—mainly deforestation and forest degradation—has been the major contributor to greenhouse gas emissions in LAC. Land-use change accounts for 62 percent of total emissions in LAC, versus 16 percent worldwide (in 2005 and for CO<sub>2</sub> emissions only). Agricultural expansion remains the main cause of deforestation. An estimated 85 percent of deforestation in Brazil is caused by the creation of new pasture land for livestock. Deforestation also threatens the region's vast biodiversity. Of the world's 10 most biodiverse countries, 5 are in LAC: Brazil, Colombia, Ecuador, Mexico, and Peru. This list also includes 5 of the 15 countries whose fauna are most threatened with extinction.<sup>151</sup>
- 4.51. Apart from deforestation, agricultural production itself is a significant source of other important greenhouse gases. These include methane (about 25 times more powerful per metric ton as a greenhouse gas than CO<sub>2</sub>),<sup>152</sup> from livestock and irrigated rice production, and nitrous oxide (about 298 times more powerful), mainly from fertilizer. A large percentage of methane emissions (62 percent for LAC, compared with 51 percent worldwide) and almost all nitrous oxide emissions come from agriculture. Over 1990–2005 (the latest data available), LAC's agricultural emissions of these

151 [www.usaid.gov/locations/latin\\_america\\_caribbean/issues/biodiversity\\_issue.html](http://www.usaid.gov/locations/latin_america_caribbean/issues/biodiversity_issue.html). [AQ:]

152 Data come from the National Council for Air and Stream Improvement (other estimates differ slightly).

two gases grew 35 percent, versus 16 percent worldwide, with most of the increase attributable to nitrous oxide. Emissions per dollar of agricultural GDP, however, declined 21 percent, compared with 15 percent worldwide. This indicates that the region's growing share of world food markets has not been matched by a proportionate increase in emissions.

- 4.52. The most important pillar of a strategy to reduce agriculture's environmental footprint is to preserve existing forest cover and encourage reforestation with native species where feasible. Substantial progress on this is the key to lowering the emissions trajectory, conserving biodiversity, and reducing erosion. Success will depend largely on discouraging unsustainable livestock production. Some notable successes have been achieved. Costa Rica, for example, has gone from having high deforestation rates to net forest increases. Uruguay also has achieved a net increase. Deforestation has dropped significantly in Mexico. But in many other parts of LAC, forest degradation rates remain high, though both their extent and impact remain poorly documented.
- 4.53. Many LAC countries have eliminated the most egregious policies that encouraged deforestation, such as giving possession or land titles to those who “improve” forests by cutting down trees. Indeed, many have formally banned deforestation, though enforcement of such bans has been limited. Brazil, the most important country in the fight against deforestation, has developed forest pro-



tection policies and projects to counter the rising pressure on forests at the expansion frontier and now has considerable experience in economic activity compatible with forest sustainability. Brazil's rate of deforestation has fallen 80 percent over the past six years, as the government carved out about 150 million acres for conservation—an area roughly the size of France.

- 4.54. Apart from reducing and reversing deforestation, other pillars of a climate-smart strategy for agriculture in LAC include<sup>153</sup>
- Making production and distribution more efficient, by making better use of information and communication technology to increase efficiency and reduce postharvest losses and by developing more ecological inputs industries.
  - Managing water resources more efficiently, ensuring that energy plans make the best use of each country's hydroelectric potential and designing dams for dual use (energy and irrigation) wherever feasible.
- 4.55. With these resource-related challenges, the question that arises for LAC is whether a greener path of growth brings expanded or reduced opportunities for trade. We investigate this question in this part of the assessment.
- 4.56. In the green-growth scenario, we present a view of the world economy that combines sustainability and environmental goals with development. This view includes higher GDP growth rates for both de-

veloping and developed countries. In line with the environmental objectives, efficiency in irrigation increases, as do domestic and industrial use of water resources. Second-generation biofuels are assumed to start 5 years earlier than in the business-as-usual scenario (2025 rather than 2030), thus lowering demand for agricultural feedstocks for the first-generation biofuels. We also include the effect of more efficient fertilizer use, meaning less nitrogen per kilogram of food production. We assume effective mitigation, so crop area and yields are not affected by climate change for this scenario.

- 4.57. Figures 4.22–4.24 compare the regional net exports expected under a green-growth scenario with those under a business-as-usual scenario for 2050. We see the effect of multiple factors on net trade patterns. Higher productivity increases supply LAC, as well as its net exports, for some commodities, including beef, lamb, other grains, soybean meal, soybeans, and subtropical fruits. Maize net exports decline due to a reduction in global demand when second-generation biofuels eliminate some of the need for maize in ethanol production. For some commodities, lower global prices shrink the market for LAC. If countries can meet domestic demand with domestic supply, they import less from LAC. This is the case for pork, poultry, soybean oil, vegetables, and temperate fruits. Exports of processed products, such as soybean oil, will grow faster than the raw materials from which they are derived, showing a more rapid

move toward specialization in downstream products in the soybean complex. Soybean oil could grow 8 percent annually.

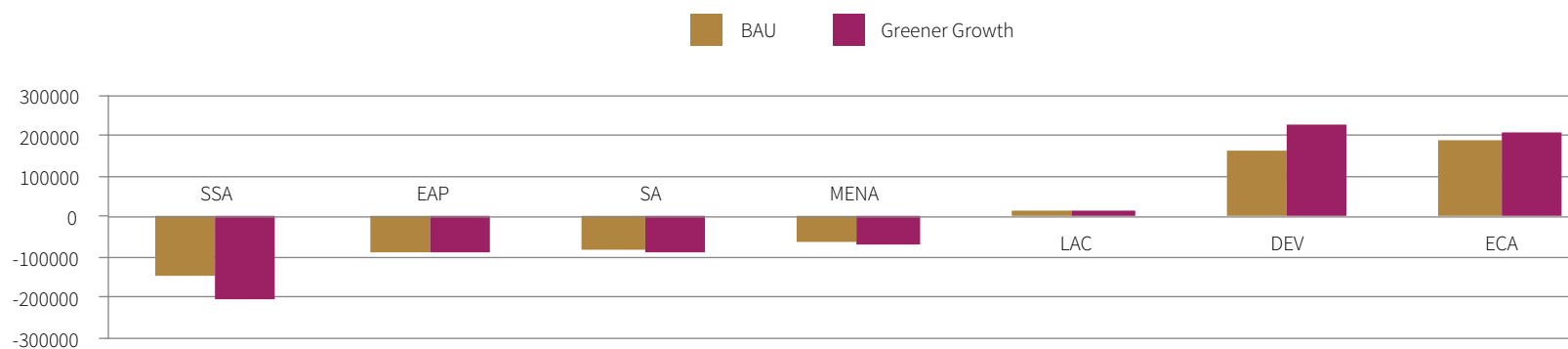
- 4.58. In figure 4.26, we provide a more detailed picture for the LAC countries. In the green-growth scenario, Brazil and Argentina increase their meat, fruit, and vegetable net exports while slightly reducing their cereal exports. The Caribbean, Central America, and Central South America switch from net exporter to net importer of meat with higher domestic demand. Central South America and Uruguay increase their cereal net exports. Chile increases its meat and fruit and vegetable net exports while Uruguay exports more of all commodities.
- 4.59. Overall, in the green-growth scenario, LAC's share in 2050 is expected to decline (relative to business as usual) from 36 percent to 33 percent for meat, from 34 percent to 33 percent for fruits and vegetables, and from 11 percent to 9 percent for cereals. Even in the green-growth scenario, however, LAC's shares in all these markets are forecast to increase over actual 2010 levels.

153 See World Bank (2012b).





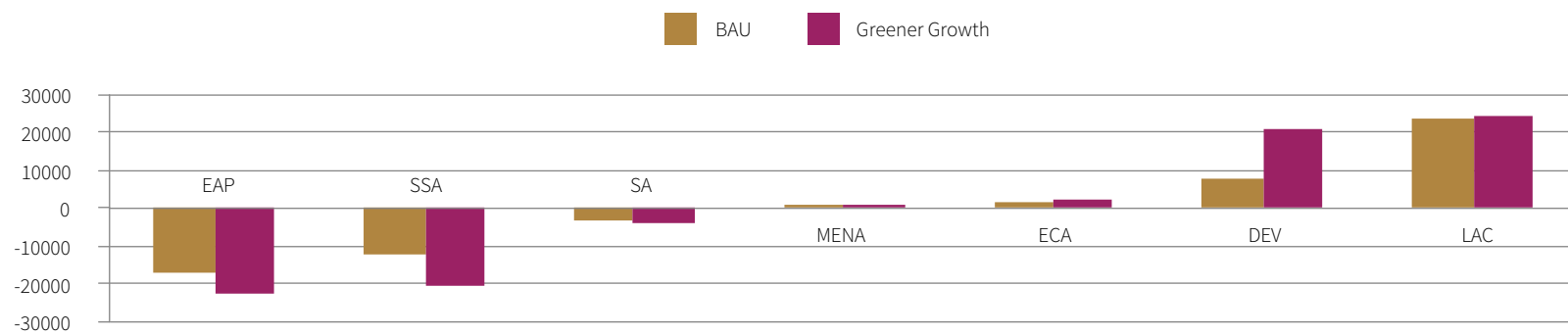
**Figure 4.22. cereals net exports in 2050 under a green growth scenario (thousands of metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

**Figure 4.23. meat net exports in 2050 under a green growth scenario (thousands of metric tons)**

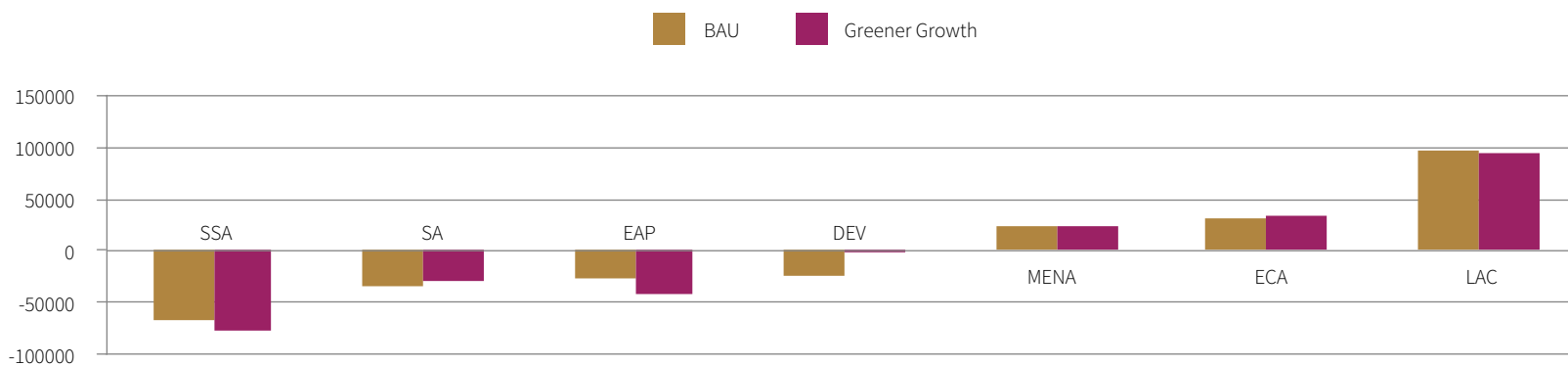


Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.



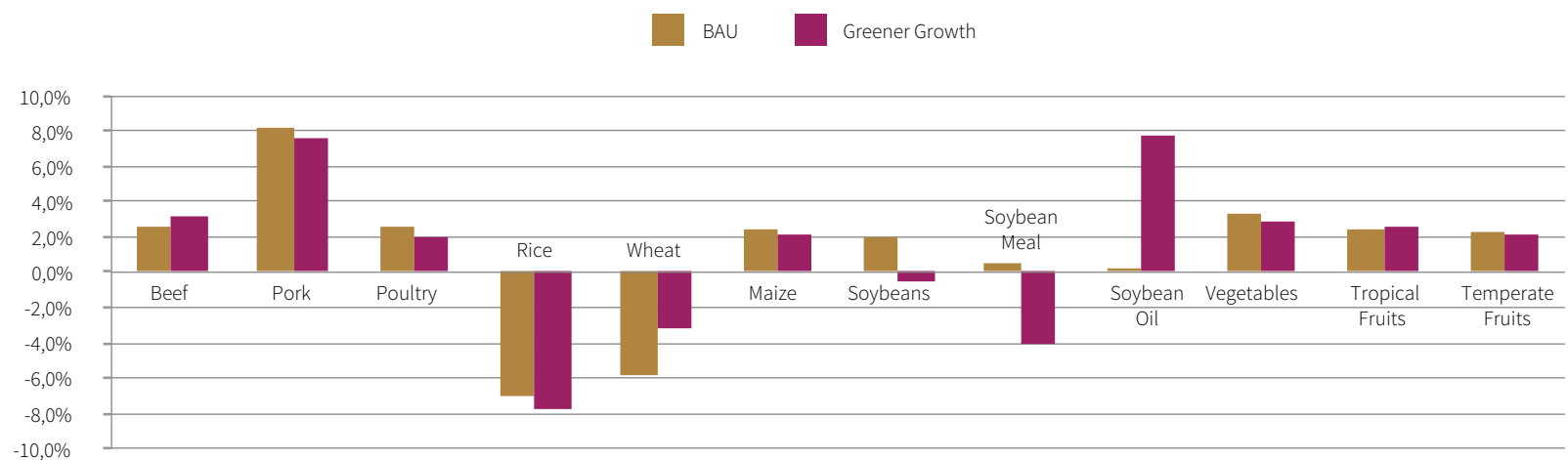
**Figure 4.24. Fruits and vegetables net exports under a green growth scenario in 2050 (thousands metric tons)**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.

**Figure 4.25. Annual growth rates in Latin America and the Caribbean exports under a green growth scenario in 2050**



Source: Tokgoz, Bhandary and Rosegrant (2012).

Note: BAU = Business as usual.



Summary and conclusions

Figure 4.26. Impact of green growth on countries in Latin America and the Caribbean in 2050



Source: Tokgoz, Bhandary and Rosegrant (2012).  
 Note: BAU = Business as usual.

4.60. This chapter profiles world agricultural trade in 2050 and quantifies the impacts of shifts in the global economy representing various future pathways. With the rapid growth of the emerging markets contrasting with high unemployment in rich countries, and threats of economic weaknesses and climate change adding further pressure, the global economy is experiencing a seismic shift. This shift will have important implications for production and consumption of agricultural commodities and trade flows between regions and countries. By 2050, the collective size of the economies deemed emerging will be larger than the developed world. At the same time, there could be a marked decline in the economic power of many rich economies in the West.<sup>154</sup> By 2050, the world's population is likely to reach 9 billion. Most of these people are expected to live in developing countries and have higher incomes than today, which will result in increased demand for food and feed. In the best of circumstances, the challenge of meeting this demand sustainably will be huge. When one accounts for the effects of climate change (higher temperatures, shifting seasons, more frequent and extreme weather events, flooding, drought) on food production, the challenge grows even more overwhelming. Signs of disturbing prospects for

<sup>154</sup> HSBC 2011.



global food security include the 2010 floods in Pakistan and excessive heat and drought in the Russian Federation resulting in wildfires and protectionist actions, including tariff increases and export restrictions like those implemented by Argentina.

- 4.61. This research uses a detailed global agriculture model to analyze crop growth under perfect mitigation and a simulated future climate scenario. It takes advantage of and expands on IFPRI's cutting-edge climate modeling expertise to address the climate change threat in the context of larger food security challenges. It provides a comprehensive analysis of the scope of infrastructure investment in logistics and a better business environment in LAC as well as the adoption of greener growth-enhancing mechanisms worldwide.
- 4.62. The analysis shows LAC's importance today in agricultural trade and emphasizes the continuing increasing role the region could play in meeting global food and fiber needs. Table 4.5 summarizes current and future trade outcomes under various scenarios, showing LAC's projected share in global net exports of meat, cereals, fruits and vegetables, and oilseeds.
- 4.63. If current trends continue in income and population growth, use of technology and resources to produce food and fiber, distortions in agricultural and trade policies, and current investments in irrigation and infrastructure, LAC's share in global trade will probably be even bigger than it is today. As table 4.5 illustrates, this is a robust result that

holds across all the scenarios modeled for this study, except for LAC's share of meat and fruits and vegetables under a pessimistic view including climate change.

- 4.64. By 2050, in a business-as-usual scenario, LAC would be supplying more than a third of meat exports, a third of fruit and vegetable exports, half of oilseeds exports, and about a tenth of cereal exports. Developed countries would be increasing their exports of fruits and vegetables but substantially decreasing those of cereals, creating a gap that developing countries not in LAC would be filling. Higher needs for animal products and oilseeds as a result of higher demand in East Asia and the Pacific could be met only by a higher contribution from LAC.
- 4.65. Larger food and fiber needs resulting from more sustained emerging market growth under a harmonious rebalancing could be accommodated with agricultural and trade liberalization, higher investment in irrigation, and improved agricultural technology. In a more harmonious scenario with higher incomes and healthier diets in high-income and BRICs countries, LAC continues to play a significant role in meeting global food, fiber, and biofuel demand, though its expansion of meat and cereals is not as pronounced as in the business-as-usual case.
- 4.66. In contrast with the optimistic harmonious rebalancing scenario, a more pessimistic plausible scenario has been considered. In this scenario, the future includes less rapid growth in emerging

markets, high population growth, and an explicit impact of climate change on agricultural productivity as a result of a wetter and warmer climate. LAC's share in 2050 is expected to decline to 29 percent for meat and to 13 percent for fruits and vegetables and increase to 16 percent for cereals. These shares reflect an important switch in trade status for the region as a result of lower global consumption of meats and the rise of South Asia as a major fruits and vegetables provider due to positive impacts of a wetter and warmer climate on productivity. But the pessimistic scenario still underscores trade's importance as a climate change adjustment mechanism and the threat that protectionism could pose by not allowing trade to soften the blow to consumers of grains affected by surplus disappearance in developed countries. This is an important result for Argentina and Brazil, two countries that could increase their cereal exports to regions facing large grain deficits.

- 4.67. Poor infrastructure is a major barrier to increasing production and trade in LAC. Logistics expenses to move products are greater than in most developed countries. A focus on improving LAC's business environment and logistics could provide LAC with more opportunities for meeting global food and fiber needs. LAC could thereby capture 5–15 percent more market share than under a business-as-usual scenario. LAC would be capturing this extra market share from developed countries in meat and oilseeds and from developing countries for fruits and vegetables and cereals. There



could also be a restructuring of LAC's export profile, with a greater increase in exports of bulk commodities and those of more processed items, such as soybean oil instead of beans. Soybean meal exports are expected to grow less rapidly, as higher livestock production in LAC requires less meal to be available for trade.

- 4.68. Agriculture consumes approximately 70 percent of the world's freshwater supply. Water scarcity poses problems for increasing agricultural production in several parts of the world, and climate change poses growing challenges to increasing agricultural production. The tension between rapidly rising natural resource consumption and environmental sustainability will be a critical pressure point over the next decades. Pricing resource use and adopting more sustainable practices in water and land management have implications for global supply and resulting trade flows among world regions. Higher income growth globally and more efficient input use patterns lead to slightly lower market share increases for LAC than under the business-as-usual scenario. A greener incentive framework in agriculture worldwide coupled with higher global demand, particularly in developing countries, generates lower surpluses to be traded. Only developed countries can increase their market share in the better business and logistics scenario for most commodity groupings.
- 4.69. Overall, LAC's potential to increase its market share will depend not only on demand trends in fast-growing developing countries (particularly

emerging countries) and global supply conditions but also on improving its own supply environment. Depending on what driving force exerts the most pressure, LAC will be called on to increase its trade to meet the higher food and fiber needs of the rapidly growing East Asia and Pacific region or to step in to fill the lower surpluses generated in developed countries, particularly the United States, for cereals trade.



**Table 4.5. Shares in world net exports in business-as-usual and alternative scenarios for 2050 (percent)**

	2010	Business as usual	Harmonious rebalancing	Pessimistic view of the world	Green growth	Better business and logistics
<b>Latin America and the Caribbean</b>						
Meat	30	36	30	29	33	41
Cereals	8	11	9	16	9	13
Fruits and vegetables	25	34	33	13	33	38
Oilseeds	42	50	49	55	50	56
<b>Developed</b>						
Meat	38	36	39	29	40	33
Cereals	63	45	45	33	47	44
Fruits and vegetables	17	19	23	13	22	18
Oilseeds	31	29	30	9	30	25
<b>Rest of developing (non-Latin America and the Caribbean)</b>						
Meat	32	28	31	42	27	26
Cereals	29	44	46	51	44	43
Fruits and vegetables	58	47	44	74	45	44
Oilseeds	27	21	21	36	20	19



# References

- Anderson, J.E. 1979. "A Theoretical Foundation for the Gravity Equation." *American Economic Review* 69: 106–16.
- Anderson, J.E, and D. Marcouiller. 2002. "Insecurity and the Pattern of Trade: An Empirical Investigation." *The Review of Economics and Statistics* 84: 342–52.
- Anderson, J.E., and E. van Wincoop. 2003. "Gravity with Gravitas: A Solution to the Border Puzzle." *American Economic Review* 93:170–92.
- . 2004. "Trade Costs." *Journal of Economic Literature* 42 (3): 691–751.
- Anderson, K and A. Valdés. 2008. *Distortions to Agricultural Incentives in Latin America*. Washington, DC: World Bank.
- Anderson, K. (ed.). 2009. *Distortions to Agricultural Incentives: A Global Perspective, 1955- 2007*. Washington, DC: Palgrave MacMillan and World Bank.
- Arvis, J.F., .M. A. Mustra,L. Ojala,B. Shepherd, and D. Saslavsky2007. "Connecting to Compete: Trade Logistics in the Global Economy. <http://sitere-sources.worldbank.org/INTTLF/Resources/lpireport.pdf>.
- Balassa, B. [1965], Trade Liberalisation and "Revealed" Comparative Advantage. The Manchester School, 33: 99–123. doi: 10.1111/j.1467-9957.1965.tb00050.xBarbosa, M. Z. and Nogueira Junior, S. [2007]. *Agroindústria da Soja: Competição entre Brasil e Argentina*. Available in: <<http://www.puc-sp.br/eitt>>
- Bisang, R. " El Desarrollo Agropecuario en las Ultimas Décadas: Volver a Creer?" in *Crisis, Recuperación y Nuevos Dilemas. La Economía Argentina 2002-2007*. CEPAL. Santiago de Chile, 2007.
- Bisang, R., G. Anlló, et al. "Una Revolución No Tan Silenciosa. Claves para Repensar el Agro en Argentina". *Desarrollo Económico* No. 190-191 Vol 48. Buenos Aires, 2008.
- Bisang, R. y S. Sztulwark. "Tramas Productivas de Alta Tecnología y Ocupación. El Caso de la Soja Transgénica en la Argentina". In *Estructura Productiva y Empleo. Un Enfoque Transversal*. Ministerio de Trabajo, Empleo y Seguridad Social. Buenos Aires, 2007.
- Borges, I.C., et. al. 2006. "Impactos do protocolo de Cartagena sobre o comércio de commodities agrícolas." *Sociedade Brasileira de Economia e Sociologia Rural (Sober)*, Fortaleza, July 23–27. [www.sober.org.br](http://www.sober.org.br).
- Bruinsma, J. 2009. "The Resource Outlook to 2050: By How Much Do Land, Water, and Crop Yields Need to Increase by 2050?" In *Proceedings of FAO Expert Meeting on How to Feed the World in 2050*.
- Buainain, A.M., J.R. Ruiz, and P.A. Viera. 2011. "Recent Development Patterns and Challenges of Brazilian Agriculture." *FAO/CP Programme, TCI Division*, background paper for the current report.
- Cadot, Olivier, Céline Carrère, and Vanessa Strauss-Kahn. 2011. "Export Diversification: What's Behind the Hump?" *Review of Economics & Statistics* 93: 590–605.
- Calderón, C., and L. Servén. 2004. "The Effects of Infrastructure Development on Growth and Income."

- [www-wds.worldbank.org/external/default/WDSCContentServer/IW3P/IB/2004/09/21/000012009\\_20040921105044/Rendered/PDF/WPS3400.pdf](http://www-wds.worldbank.org/external/default/WDSCContentServer/IW3P/IB/2004/09/21/000012009_20040921105044/Rendered/PDF/WPS3400.pdf)
- . 2010. “Infrastructure in Latin America.” Policy Research Working Paper 5317. World Bank, Washington, DC. [www-wds.worldbank.org/servlet/WDSCContentServer/WDSP/IB/2010/05/24/000158349\\_20100524133508/Rendered/PDF/WPS5317.pdf](http://www-wds.worldbank.org/servlet/WDSCContentServer/WDSP/IB/2010/05/24/000158349_20100524133508/Rendered/PDF/WPS5317.pdf).
- CARANA Corporation. 2006. “Supply Chain Analysis of Chile, Paraguay and Brazil, Land Shipments of Beef and Soy.”, mimeo  
<http://siteresources.worldbank.org/INTOECS/Resources/InstitutionsPerformanceandtheFinancingofInfrastructureintheCaribbean.pdf>.
- Castillo, V., S. Rojo et al. “La Trama Automotriz, Dinámica del Empleo y Trayectorias Laborales desde Medios de los Noventa”. In *Estructura Productiva y Empleo. Un Enfoque Transversal*. Ministerio de Trabajo, Empleo y Seguridad Social. Buenos Aires, 2007.
- Centro Logística de Latinoamérica, Bogotá, Colombia. *Benchmarking 2007: Estado de la Logística en América Latina*. Anexo María Rey Logistic Summit 2008. Presentation at: <http://www.authorstream.com/Presentation/MariaRey-85542-benchmarking-logistica-latinoamerica-2007-lalc-maria-rey-indicadores-bmk-entertainment-ppt-powerpoint/>
- CISP (Caribbean Integration Support Program). “Agribusiness Sector and Targeted Commodity Enterprises.”
- Coremberg, Ariel [2009]. Origen sectorial y factorial del declive de la productividad argentina. Seminario internacional. Inversión, productividad y crecimiento en el nuevo escenario global. 17 de noviembre de 2009. Cancillería argentina- Prosperar-CEPAL.
- Dadush U. and W. Shaw. *Juggernaut: How Emerging Powers Are Reshaping Globalization*. Washington, DC: Carnegie Endowment for International Peace [June 1, 2011].
- Deininger, K., D. Byerlee, with J. Lindsay, A. Norton, H. Selod, and M. Stickler. 2011. “Rising Global Interest in Farmland: Can It Yield Sustainable and Equitable Benefits?” Washington, DC: World Bank.
- Depken II, C.A., and Sonora, R.J. 2005. “Asymmetric Effects of Economic Freedom on International Trade Flows.” *International Journal of Business and Economics* 4 [2]: 141–55.
- Djankov, S., C. Freund, and C. Pham. 2010. “Trading on Time.” *Review of Economics and Statistics* 92(1): 166–73.
- Doing Business 2012. “Trading across Borders.” [http://www.doingbusiness.org/reports/global-reports/~media/FPDKM/Doing%20Business/Documents/Annual-Reports/English/DB12-Chapters/Trading-Across-Borders.pdf](http://www.doingbusiness.org/reports/global-reports/~/media/FPDKM/Doing%20Business/Documents/Annual-Reports/English/DB12-Chapters/Trading-Across-Borders.pdf).
- EPA (Environmental Protection Agency). 2011. *Renewable Fuel Standards*. Washington, DC. [www.epa.gov/otaq/fuels/renewablefuels/index.htm](http://www.epa.gov/otaq/fuels/renewablefuels/index.htm).
- Estevadeordal, A., Caroline Freund, and Emanuel Ornelas. 2008. “Does Regionalism Affect Trade Liberalization towards Non-Members?” Discussion Paper 868. London School for Economics Centre for Economic Performance. <http://cep.lse.ac.uk/pubs/download/dp0868.pdf>
- Estevadeordal, A., M. Shearer, and K. Suominen. 2009. “Multilateralizing RTAs in the Americas: State of Play and Ways Forward.” In *Multilateralizing Regionalism*, eds. R. Baldwin and P. Low. Cambridge, UK: Cambridge University Press.
- Etache, A., and Jose Carbajo. 1996. “Competing Private Ports—Lessons from Argentina.” Note 100. World Bank, Washington, DC. <http://www.ppiaf.org/ppiaf/sites/ppiaf.org/files/documents/toolkits/Cross-Border-Infrastructure-Toolkit/Cross-Border%20Compilation%20over%2029%20Jan%2007/Resources/Estache%20Carbajo%20-%20Competing%20Private%20Ports.pdf>
- EUROPA. 2011. EUR – Lex 32009L0028. <http://eur-lex.europa.eu/LexUriServ/LexUriServ.do?uri=CELEX:32009L0028:EN:NOT>.
- FAO (Food and Agriculture Organization). 2008. “Rural Transport of Food in Latin America and the Caribbean.” Agriculture Service Bulletin 155. Rome. <ftp://ftp.fao.org/docrep/fao/010/y5711e/y5711e00.pdf>.
- FAOSTAT (Food and Agriculture Organization Statistics Division). 2011. <http://faostat.fao.org/>.
- Ferro, E. and A. Portugal-Perez. 2012. “Trade Facilitation in Latin America and Agricultural Exports” Background paper for this report.



- Francois, J., and M. Manchin. 2007. "Institutions, Infrastructure, and Trade." Working Paper 4152. World Bank, Washington, DC.
- Fretes-Cibils, V., Giugale, M., and J. Newman. 2007. *An Opportunity for a Different Peru*. Washington, DC: World Bank. [http://books.google.com/books?id=0-y.xY-1L9yQC&pg=PR15&lpg=PR15&dq=An+Opportunity+for+a+Different+Peru&source=bl&ots=JK5NqXF2h\\_&sig=Rmhrl3J7v0zjVl0hxck3ZcbEZkE&hl=en#v=onepage&q=An%20Opportunity%20for%20a%20Different%20Peru&f=false](http://books.google.com/books?id=0-y.xY-1L9yQC&pg=PR15&lpg=PR15&dq=An+Opportunity+for+a+Different+Peru&source=bl&ots=JK5NqXF2h_&sig=Rmhrl3J7v0zjVl0hxck3ZcbEZkE&hl=en#v=onepage&q=An%20Opportunity%20for%20a%20Different%20Peru&f=false)
- Fulponi, L., M. Shearer, and J. Almeida. 2011. "Regional Trade Agreements: Treatment of Agriculture." OECD Food, Agriculture, and Fisheries Working Paper 44. OECD Publishing, Paris.
- Gaviria, Juan. 1998. "Port Privatization and Competition in Colombia." Note 167. World Bank, Washington, DC. <http://cdi.mecon.gov.ar/biblio/docelec/bm/ppps/N167.pdf>
- Wilson, J., C. Mann and T. Otsuki. 2005. "Assessing the Benefits of Trade Facilitation: A Global Perspective," *The World Economy* 28(6): 841-871.
- Gonzales, J., J. Guasch, and T. Serebrisky. 2008. "Improving Logistics Costs for Transportation and Trade Facilitation." Policy Research Working Paper 4558. World Bank, Washington, DC. [www-wds.worldbank.org/external/default/WDSContentServer/IW3P/IB/2008/03/13/000158349\\_20080313132618/Rendered/PDF/wps4558.pdf](http://www-wds.worldbank.org/external/default/WDSContentServer/IW3P/IB/2008/03/13/000158349_20080313132618/Rendered/PDF/wps4558.pdf)
- Goyal, A., and C. González-Velosa. 2012. "Improving Agricultural Productivity and Market Efficiency in Latin America and the Caribbean: How ICTs Can Make a Difference." LCSSD Report 68255.
- Guasch, Jose Luis. 2011. "Logistics as a Driver for Competitiveness in Latin America and the Caribbean." Inter-American Development Bank Americas Competitiveness Forum V, October. [www.competecaribbean.org/content/JL\\_Guasch\\_final\\_Logistics%20as%20a%20Driver%20for%20Competitiveness%20%28english%29.pdf](http://www.competecaribbean.org/content/JL_Guasch_final_Logistics%20as%20a%20Driver%20for%20Competitiveness%20%28english%29.pdf)
- Harrigan, James and Richard Baldwin (2011). "Zeros, Quality, and Space: Trade Theory and Trade Evidence." *American Economic Journal: Microeconomics*. 3, pp. 60–88.
- Hausmann, R., and D. Rodrik. 2003. "Economic Development as Self-Discovery." *Journal of Development Economics* 72: 603–33. HSBC. 2011. "The World in 2050: Quantifying the Shift in the Global Economy." <http://globalconnections.hsbc.com/assets/docs/hsbc-the-world-in-2050.pdf>
- Imbs, J and R. Wacziarg. 2003. "Stages of Diversification." *American Economic Review* 93 (1): pages 63-86, March.
- Jha, Abhas Kumar, ed. 2005. "Institutions, Performance, and the Financing of Infrastructure Services in the Caribbean." Working Paper 58, World Bank, Washington, DC.
- Kee, H. L., A. Nicita and M. Olarreaga. 2009. "Estimating trade restrictiveness indices", *Economic Journal*, 2009, vol. 119, p. 172-199.
- Kjöllerström, Monica. 2004. "Liberalización comercial agrícola con costos de transporte y transacción elevados: evidencia para América Latina." CEPAL. [www.eclac.org/publicaciones/xml/4/20994/DP160.pdf](http://www.eclac.org/publicaciones/xml/4/20994/DP160.pdf)
- Klinger, B. and D. Lederman 2004. "Discovery and Development: An Empirical Exploration of 'New' Products." Mimeo.
- . 2005. "Diversification, Innovation, and Imitation off the Global Technology Frontier." Mimeo.
- Korinek, J., and M. Melatos. 2009. "Trade Impacts of Selected Regional Trade Agreements in Agriculture." OECD Trade Policy Working Paper 87. OECD Publishing, Paris.
- Krueger, Anne O., Maurice Schiff and Alberto Valdés (1988), 'Agricultural Incentives in Developing Countries: Measuring the Effect of Sectoral and Economy-wide Policies', World Bank Economic Review 2(3): 255-72, September.
- Krueger, Anne O., Maurice Schiff and Alberto Valdés (1991), *The Political Economy of Agricultural Pricing Policy*, Volume 1: Latin America, Volume 2: Asia, and Volume 3: Africa and the Mediterranean, Baltimore: Johns Hopkins University Press for the World Bank.
- Landell Mills Development Consultants (2011): "Developing an Action Plan for Promotion of a Regional Agribusiness Sector and Targeted Commodity En-

- terprises.” Caribbean Integration Support Program (CISP)
- Langley, John, and Capgemini. 2012. “Third-Party Logistics Study: The State of Logistics Outsourcing.” [http://www.outreach.psu.edu/programs/hadly-waters/files/2012\\_3pl\\_study.pdf](http://www.outreach.psu.edu/programs/hadly-waters/files/2012_3pl_study.pdf). [AQ: Please update link]
- LCSSD Economics Unit. 2010. “Understanding the Impact of Transport and Logistics Costs on Food Prices in LAC: Supply Chain Analyses of Grain Imports into Nicaragua, Honduras, and Ecuador.” World Bank, Sustainable Development Department, Latin America and the Caribbean.
- Levchenko, A. 2004. “Institutional Quality and International Trade.” IMF Working Paper 04/231. International Monetary Fund, Washington, DC.
- Limao, N., and A.J. Venables. 2001. “Infrastructure, Geographical Disadvantage, Transport Costs and Trade.” *World Bank Economic Review* 15: 451–79.
- Lin, J.Y. 2012. *The Quest for Prosperity: How Developing Economies Can Take Off*. Princeton, NJ: Princeton University Press.
- Mandel, B. 2012. “The Differentiation and Dynamics of Latin American and Caribbean Agricultural Exports.” Background paper for this report.
- Manova, Kalina B. and Zhang, Zhiwei, Export Prices across Firms and Destinations [2012]. *Quarterly Journal of Economics*, 127 [2012], p.379-436. Available at SSRN: <http://ssrn.com/abstract=1326712>
- Martin, W., and K. Andersen. 2010. “Trade Distortions and Food Price Surges.” *American Journal of Agricultural Economics* (forthcoming).
- Martin, W., and A. Matoo. 2011. *Unfinished Business? The WTO's Doha Agenda*. Washington, DC: World Bank. <http://go.worldbank.org/L8904MG5A0>.
- MEA (Millennium Ecosystem Assessment). 2005. *Ecosystems and Human Well-Being: General Synthesis*. Washington, DC: Island Press. [www.millenniumassessment.org/documents/document.356.aspx.pdf](http://www.millenniumassessment.org/documents/document.356.aspx.pdf).
- Nelson, G., M. Rosegrant, A. Palazzo, I. Gray, C. Ingersoll, R. Robertson, S. Tokgoz, T. Zhu, T. Sulser, C. Ringler, S. Msangi, and L. You. 2010. “Food Security, Farming, and Climate Change to 2050: Scenarios, Results, Policy Options.” IFPRI Research Monograph. International Food Policy Research Institute, Washington, DC.
- OECD (Organisation for Economic Co-operation and Development). 2011. *Agricultural Policy Monitoring and Evaluation 2011*. Paris.
- O’Connor, E. 2011. “The Agricultural Economy of Argentina: Recent Trends and Prospects.” FAO/CP Programme, TCI Division. Background paper for this report.
- Oliveira, A.L.R. 2005. Panorama mundial e nacional da soja, Safras 2004/05 e 2005/06. *Informações Econômicas* 35 [11]: 57–61.
- . 2007. Transporte de soja do estado do Mato Grosso para exportação: uma aplicação de programação linear. *Revista de Economia Agrícola* 54: 33–41.
- Oxfam International. 2008. “Another Inconvenient Truth: How Biofuels Policies Are Deepening Poverty and Accelerating Climate Change.” Briefing Paper 114. Oxford, UK.
- PAM/IBGE. 2010. Pesquisa Agrícola Municipal. [www.ibge.gov.br](http://www.ibge.gov.br).
- Pardey, P.G., S. Wood, and R. Herford, eds. 2010. *Research Futures: Projecting Agricultural R&D Potentials for Latin America and the Caribbean*. Washington, DC and St. Paul, MN: IFPRI, IDB, and InStePP.
- Parry, M.L., C. Rosenzweig, A. Iglesias, M. Livermore, and G. Fischer. 2004. “Effects of Climate Change on Global Food Production under SRES Emissions and Socioeconomic Scenarios.” *Global Environmental Change* 14 [1]: 53–67.
- Perrotti, D.E., and R.J. Sánchez. 2011. *La brecha de infraestructura en América Latina y el Caribe*. Santiago: CEPAL. [www.iadb.org/intal/intalcdi/PE/2011/09214.pdf](http://www.iadb.org/intal/intalcdi/PE/2011/09214.pdf)
- Portugal-Perez, A., and J.S. Wilson. 2012. “Export Performance and Trade Facilitation Reform: Hard and Soft Infrastructure.” *World Development* (forthcoming).
- Rabobank. 2010a. “Sustainability and Security of the Global Food Supply Chain.” Report prepared for the Duisenberg Lecture, October.

- Rabobank. 2010b. "Sustainability and security of the global food supply chain." Economic Research Department of Rabobank Nederland.
- Ranjan, P. and J. Y. Lee. 2003. "Contract Enforcement and the Volume of International Trade in Different Types of Goods." Mimeo, University of California—Irvine.
- Regúnaga, M. 2010. "Implications of the Organization of the Commodity Production and Processing Industry: The Soybean Chain in Argentina." Background paper for Sinnott, Nash, and de la Torre, 2010.
- Regúnaga, M. 2011 "Agricultural Policy Note for Argentina." Unpublished Report Prepared for World Bank, LCSAR.
- Roberts, Peter, Shyam KC, and Cordula Rastogi. 2006. "Rural Access Index: A Key Development Indicator." World Bank Transport Papers. World Bank, Washington DC. [www.worldbank.org/transport/transportresults/headline/rural-access/tp-10-final.pdf](http://www.worldbank.org/transport/transportresults/headline/rural-access/tp-10-final.pdf)
- Rosegrant, M.W., S. Msangi, C. Ringler, T.B. Sulser, T. Zhu, and S.A. Cline. 2008. *International Model for Policy Analysis of Agricultural Commodities and Trade (IMPACT): Model description*. Washington, DC: International Food Policy Research Institute.
- Runge, C.F., and B. Senauer. 2008. "How ethanol fuels the food crisis." Updated May 28, 2008, *Foreign Affairs*. [www.foreignaffairs.com/articles/64909/c-ford-runge-and-benjamin-senauer/how-ethanol-fuels-the-food-crisis](http://www.foreignaffairs.com/articles/64909/c-ford-runge-and-benjamin-senauer/how-ethanol-fuels-the-food-crisis).
- Sánchez, Ricardo J., and G. Wilmsmeier. 2009. "Maritime Sector and Ports in the Caribbean: The Case of CARICOM Countries." [www.eclac.org/publicaciones/xml/6/36706/lcl3008i.pdf](http://www.eclac.org/publicaciones/xml/6/36706/lcl3008i.pdf).
- Schott, P. 2003. "One Size Fits All? Heckscher-Ohlin Specialization in Global Production." *American Economic Review* 93: 686–708.
- Schott, P. 2004. "Across-Product versus Within-Product Specialization in International Trade." *Quarterly Journal of Economics* 119: 647–78.
- Schwartz, J., J. Guasch, and G. Wilmsmeier. 2009. "Logistics, Transport and Food Prices in LAC: Policy Guidance for Improving Efficiency and Reducing Costs." World Bank Policy Guidance Paper, LAC Ministerial Meetings, Chile.
- Shearer, M., J.S. Almeida, and C.M. Gutierrez, Jr. 2009. "The Treatment of Agriculture in Regional Trade Agreements in the Americas." Washington, DC: Inter-American Development Bank (Vice Presidency for Sectors and Knowledge, Integration and Trade Sector) and International Food and Agricultural Trade Policy Council.
- Silveira, Borges, and E.M.M.Q. Buainain. 1983. *Regulamentação do mercado de leite e laticínios no Brasil*. São Paulo: Universidade de São Paulo.
- Silveira, J.M.F.J., I.C., Borges, and A. M. Buainain. 2005. "Biotecnologia e agricultura: da ciência e tecnologia aos impactos da inovação." *São Paulo em Perspectiva* 19 (2): 101–14.
- Sinnott, E., J. Nash, and A. de la Torre. 2010. *Natural Resources in Latin America and the Caribbean: Beyond Booms and Busts?* Washington, DC: World Bank.
- Tokgoz, Simla, Prapti Bhandary, and Mark Rosegrant. 2012 "Forces shaping present and future agricultural trade trends in Latin America and the Caribbean: Alternative Scenarios." Background study prepared for this report.
- U.S. Department of Agriculture. 2011. "Production, Supply, and Distribution Online." [www.fas.usda.gov/psdonline/psdHome.aspx](http://www.fas.usda.gov/psdonline/psdHome.aspx).
- UN (United Nations). 2011. *World Population Prospects: The 2010 Revision*. New York.
- UNECLAC (UN Economic Commission for Latin America). 2012. "International Transport Database (BTI)." Santiago.
- UNCTAD (United Nations Conference on Trade and Development). 2011. "Review of Maritime Transport 2011." [http://unctad.org/en/docs/rmt2011\\_en.pdf](http://unctad.org/en/docs/rmt2011_en.pdf).
- Wilson, J.S., C. Mann, and T. Otsuki. 2003. "Trade Facilitation and Economic Development: A New Approach to Measuring the Impact." *World Bank Economic Review* 17 (3): 367–89.
- . 2005. "Assessing the Benefits of Trade Facilitation: A [AQ: Please complete]"
- World Bank. 2008. *Organization of Eastern Caribbean States: Increasing Linkages of Tourism with the Agriculture, Manufacturing and Service Sectors*. Report No. 44060-LAC. Washington, D.C.

- . 2009. *World Development Indicators on CD-Rom*. Washington, DC.
- . 2010. *Export-Led Growth v2.0*. Economic Premise, Number 3. Washington, DC.
- . 2011a. *World Development Indicators*. Washington, DC.
- . 2011b. *Trade Competitiveness Diagnostic Toolkit*. International Trade Department. Washington, DC.
- . 2012a. *Global Monitoring Report 2012: Food Prices, Nutrition, and the Millennium Development Goals*. Washington, DC: World Bank.
- . 2012b. *Inclusive Green Growth: The Pathway to Sustainable Development*. Washington, DC.
- World Bank/Instituto Mexicano para la Competitividad.** 2007a. “United Mexican States: Integration of the North American Market for Sensitive Agricultural Commodities/ Policy Notes Overview and Corn Market: Implications for Mexican Producers and Consumers.” Washington, DC: Agriculture and Rural Development Team, Sustainable Development Department, Latin America and the Caribbean Vice Presidency.
- World Bank/Instituto Mexicano para la Competitividad.** 2007b. “United Mexican States: Integration of the North American Market for Sensitive Agricultural Commodities/ Policy Notes Overview and Bean Market: Implications for Mexican Producers and Consumers.” Washington, DC: Agriculture and Rural Development Team, Sustainable Development Department, Latin America and the Caribbean Vice Presidency.
- World Bank/Instituto Mexicano para la Competitividad.** 2007c. “United Mexican States: Integration of the North American Market for Sensitive Agricultural Commodities/ Policy Notes Overview and Sugar Market: Implications for Mexican Producers and Consumers.” Washington, DC: Agriculture and Rural Development Team, Sustainable Development Department, Latin America and the Caribbean Vice Presidency.
- WTO (World Trade Organization).** 2011. *World Trade Report 2011*. Geneva.
- Xiang, C.** 2007. “Diversification Cones, Trade Costs, and Factor Market Linkages.” *Journal of International Economics* 71: 448–66.









opportunities for all

The World Bank  
1818 H Street, NW,  
Washington, DC 20433, USA.  
[www.worldbank.org](http://www.worldbank.org)