



Sierra Leone Safety Nets Project (P143588)

AFRICA | Sierra Leone | Social Protection & Labor Global Practice |
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 6 | ARCHIVED on 16-Jun-2017 | ISR28699 |

Implementing Agencies: Republic of Sierra Leone, National Commission for Social Action, Republic of Sierra Leone, National Commission for Social Action

Key Dates

Key Project Dates

Bank Approval Date:25-Mar-2014

Effectiveness Date:29-Aug-2014

Planned Mid Term Review Date:02-Oct-2017

Actual Mid-Term Review Date:--

Original Closing Date:30-Sep-2017

Revised Closing Date:30-Jun-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to establish the key building blocks for a basic national safety net system and to provide income support to extremely poor households in Sierra Leone.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Development of Systems for Implementation of Social Safety Net Interventions:(Cost \$1.61 M)

Cash Transfers to Extremely Poor Households:(Cost \$16.98 M)

Program Management and Capacity Building:(Cost \$5.21 M)

Overall Ratings

| Name | Previous Rating | Current Rating |
|--------------------------------------|---------------------------|----------------|
| Progress towards achievement of PDO | ● Satisfactory | ● Satisfactory |
| Overall Implementation Progress (IP) | ● Moderately Satisfactory | ● Satisfactory |
| Overall Risk Rating | ● Moderate | ● Moderate |



Implementation Status and Key Decisions

The Social Safety Net Project has made substantial progress since its approval on March 25, 2014 and effectiveness on August 29, 2014. An Additional Financing package of US\$14.3 million (US\$10 million IDA with US\$4.3 million co-financing from the Ebola Recovery and Reconstruction Trust Fund) was approved by the Bank's management on August 6, 2015 and declared effective on December 17, 2015. Despite initial challenges due to the Ebola Virus Disease (EVD) outbreak, the Project is on track to achieve its objectives.

Recent implementation progress includes:

- 1. Targeting and enrollment.** Targeting and enrollment of all beneficiaries is completed, including applying the proxy means test to the Rapid Ebola Social Safety Net (RE-SSN) beneficiaries to verify their eligibility to be mainstreamed into SSN. This brings cumulative beneficiaries to 30,453 households, exceeding the target of 30,000.
- 2. Payments.** Timely payments have been delivered for four consecutive quarters.
- 3. Benefit size.** The original transfer size for the SSN was Le. 195,000 per quarter, which at design represented about 15% of the average monthly household consumption among extremely poor households. However, a series of economic factors have significantly reduced the real value of the transfer, including: (i) 65 percent increase in the cost of food between 2011 to 2016; (ii) removal of fuel subsidies in November 2016 leading to an 60% increase in fuel prices; and (iii) a massive devaluation of the Leone in 2016, decreasing the transfer value from USD45 to USD27. To maintain its real value, the transfer size has been raised to 250,000 Leones per quarter as of the March 2017 payment.
- 4. Social Protection Policy review & Institutional Strengthening.** The Government, with support from the Bank, is in the process of revising the Social Protection Policy to take into account emerging vulnerabilities in the post-Ebola context, clarify policy and institutional roles related to SP coordination, and incorporate the new delivery systems set up in recent years (e.g., registry).
- 5. Complementary workshops.** Roll-out of complementary workshops is now advancing more steadily. Module One, which focuses on intensive training about the SSN Project, was delivered to 13,811 beneficiaries by CICs across the four districts in June and September 2016 prior to the payment events and a pilot of Module Two, focused on health, nutrition, and sanitation, is expected to be delivered during the September 2017 payment cycle.

Risks

Systematic Operations Risk-rating Tool

| Risk Category | Rating at Approval | Previous Rating | Current Rating |
|--|--------------------|-----------------|----------------|
| Political and Governance | -- | ● Moderate | ● Moderate |
| Macroeconomic | -- | ● Substantial | ● Substantial |
| Sector Strategies and Policies | -- | ● Moderate | ● Moderate |
| Technical Design of Project or Program | -- | ● Low | ● Low |
| Institutional Capacity for Implementation and Sustainability | -- | ● Substantial | ● Substantial |
| Fiduciary | -- | ● Substantial | ● Substantial |
| Environment and Social | -- | ● Low | ● Low |
| Stakeholders | -- | ● Moderate | ● Moderate |
| Other | -- | -- | -- |
| Overall | -- | ● Moderate | ● Moderate |

Results

Project Development Objective Indicators



► Proportion of beneficiary households below the extreme poverty line (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 62.60 | 62.70 | 63.30 | 70.00 |
| Date | 15-Aug-2016 | 11-Mar-2016 | 31-Dec-2016 | 30-Jun-2019 |

► Proportion of beneficiary households receiving cash transfers by the 15th of the month after each payment quarter (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 92.20 | 64.20 | 74.60 | 70.00 |
| Date | 15-Aug-2016 | 11-Mar-2016 | 30-Dec-2016 | 30-Jun-2019 |

► Proportion of cash transfer component related grievances resolved within three months of being recorded in the GRM database (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 94.00 | 36.00 | 66.30 | 70.00 |
| Date | 15-Aug-2016 | 11-Mar-2016 | 30-Dec-2016 | 30-Jun-2019 |

► Direct project beneficiaries (Number, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 22,917.00 | 22,917.00 | 30,453.00 | 30,000.00 |
| Date | 27-Mar-2014 | 11-Mar-2016 | 30-Dec-2016 | 30-Jun-2019 |

▲ Female beneficiaries (Percentage, Custom Supplement)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|----------|-------------------|------------------|------------|
| Value | 91.70 | 91.70 | 92.60 | 70.00 |



Overall Comments

Intermediate Results Indicators

► Targeting and enrollment, payment and grievance redress mechanisms established (Yes/No, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | Y | Y | Y | Y |
| Date | 15-Aug-2016 | 02-Oct-2015 | 02-Oct-2015 | 30-Jun-2019 |

► Proportion of households identified through community targeting with PMT data entered in the Beneficiary Registry (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 90.00 | 96.00 | 94.40 | 90.00 |
| Date | 15-Aug-2016 | 11-Mar-2016 | 11-Mar-2016 | 30-Jun-2019 |

Comments

The decrease in this indicator is as a result of the expansion to 5 additional districts, which brought the average down slightly.






► Proportion of cash transfer recipients paid through electronic payment (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 100.00 | 100.00 | 100.00 | 60.00 |
| Date | 15-Aug-2016 | 02-Oct-2015 | 02-Oct-2015 | 30-Jun-2019 |

Overall Comments

Data on Financial Performance

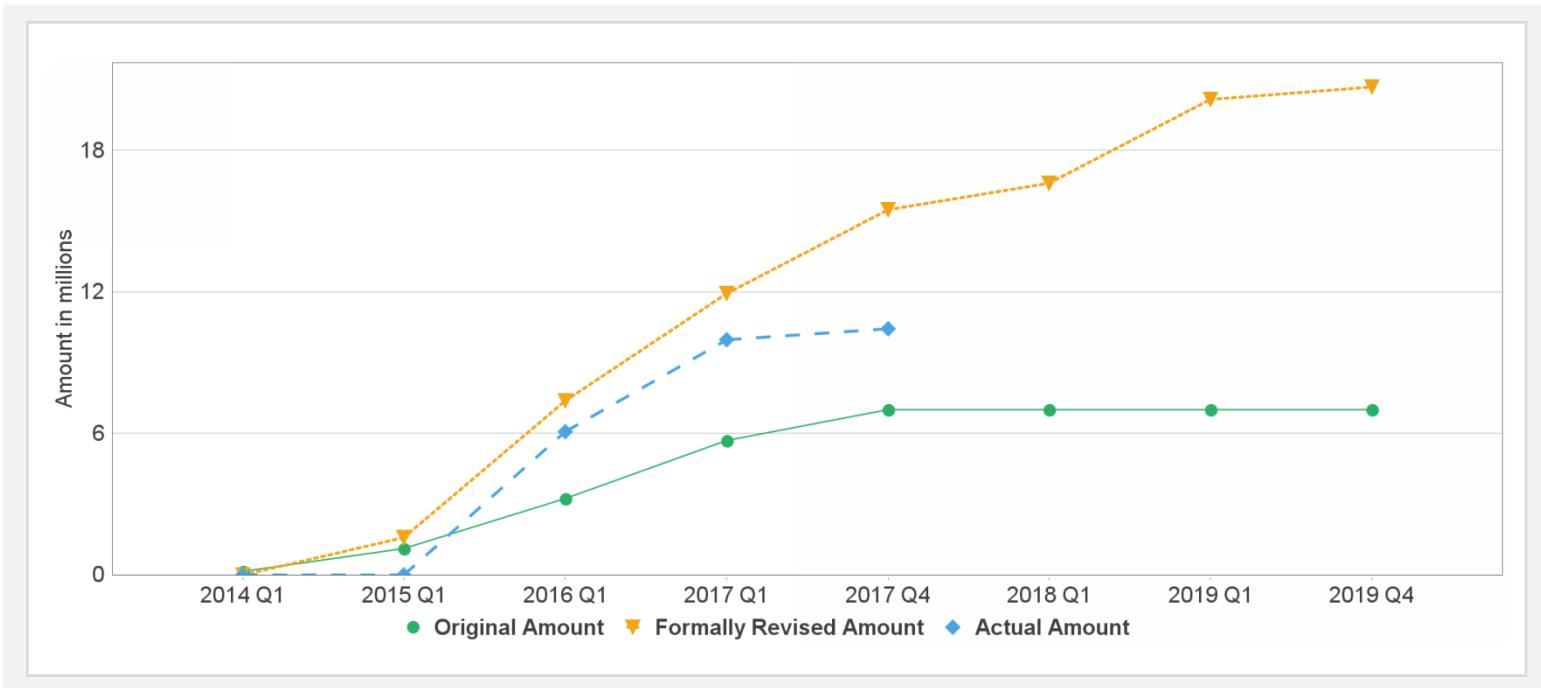
Disbursements (by loan)

| Project | Loan/Credit/TF | Status | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|---|
| P143588 | IDA-D0920 | Effective | USD | 10.00 | 10.00 | 0.00 | 0.19 | 9.61 |  2% |
| P143588 | IDA-H9250 | Effective | USD | 7.00 | 7.00 | 0.00 | 6.06 | 0.41 |  87% |
| P143588 | TF-A0806 | Effective | USD | 4.30 | 4.30 | 0.00 | 4.17 | 0.13 |  97% |

Key Dates (by loan)

| Project | Loan/Credit/TF | Status | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P143588 | IDA-D0920 | Effective | 06-Aug-2015 | 18-Sep-2015 | 16-Dec-2015 | 30-Jun-2019 | 30-Jun-2019 |
| P143588 | IDA-H9250 | Effective | 25-Mar-2014 | 14-Apr-2014 | 29-Aug-2014 | 30-Sep-2017 | 30-Jun-2019 |
| P143588 | TF-A0806 | Effective | 02-Sep-2015 | 18-Sep-2015 | 16-Dec-2015 | 30-Jun-2019 | 30-Jun-2019 |

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P154454-Social Safety Nets Additional Financing ,P160953-Social Safety Nets Second Addition Financing