



Odisha Higher Education Program for Excellence and Equity (P160331)

SOUTH ASIA | India | Education Global Practice |
IBRD/IDA | Program-for-Results | FY 2018 | Seq No: 1 | ARCHIVED on 19-Dec-2017 | ISR29593 |

Implementing Agencies: Department of Higher Education, Department of Economic Affairs

Program Development Objectives

Program Development Objective (from Program-for-Results Appraisal Document)

The development objective of the Program is to improve the quality of and students' equitable access to selected institutions and enhance governance of the higher education system in Odisha.

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	--	● Satisfactory
Overall Implementation Progress (IP)	--	● Satisfactory
Overall Risk Rating	--	● Substantial

Implementation Status and Key Decisions

OPEHEE has just been declared effective on December 7 2017.

The Higher Education Department in Odisha has established a fully functional Program Implementation Unit for OHEPEE by May 2017.

Furthermore, it has organized a 2 day Workshop in November 2017 for 70 selected colleges and 6 state universities eligible to receive institutional development grants on the implementation of OHEPEE. It is expected that MoUs will be signed between the Higher Education Department and the selected higher education institutions in January 2018 for the Institutional Development Grants.

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P160331	IBRD-87820	Effective	USD	119.00	119.00	0.00	0.30	118.70	0%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P160331	IBRD-87820	Effective	31-Aug-2017	07-Nov-2017	07-Dec-2017	30-Nov-2022	--

Risks

**Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	--	● Substantial
Macroeconomic	--	--	● Moderate
Sector Strategies and Policies	--	--	● Moderate
Technical Design of Project or Program	--	--	● Substantial
Institutional Capacity for Implementation and Sustainability	--	--	● Substantial
Fiduciary	--	--	● Substantial
Environment and Social	--	--	● Moderate
Stakeholders	--	--	● Moderate
Other	--	--	--
Overall	--	--	● Substantial

Disbursement Linked Indicators (DLI)

► DLI1: Improved quality of selected institutions (Percentage of selected colleges that have improved their NAAC grade from the previous cycle of accreditation) (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	20.00	--	--
Date	31-Mar-2018	--	--

Comments

Targets: Year 3: 25%, year 4: 30% and year 5: 35%
DLI values US\$18 million:

Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD

► DLI2: Improved student performance. Increased on-time graduation rate of students in undergraduate degree programs in selected institutions (disaggregated by women, ST, SC, and total students) (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	60.00	--	--
Date	04-Dec-2017	--	--

Comments

Baseline: Total 60: SC 51, ST 42, Women: 67

Target: Year 4: Total 5% points over baseline for each category. Year 5 : 5% points over year 4 target for each category
DLI value US\$20 million.



Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD

► DLI3: Annual performance milestones met by the HED and selected institutions (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	04-Dec-2017	--	--

Comments

Targets: Year 1: HED selects IDG colleges and universities for round 1. Year 2: HED selects IDG colleges and universities for round 2. Years 2, 3, 4 and 5: HED PMU achieve all annual milestones. 75% of selected institutions meet 40%, 60%, 80%, 80% milestones respectively in Year 2,3, 4 and 5.

DLI total value : US\$ 38 million.

Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD

► DLI4: Revised regulations on the creations/composition of GBs and their functioning issued by the HED and percentage of affiliated government-aided colleges that implement the regulations (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	04-Dec-2017	--	--

Comments

Target: Year 1: revised guidelines issued by HED. Year 2: 50% Year 3: 90%
Total DLI value: US\$ 18 million

Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD

► DLI5: Improved fiduciary management in selected institutions: Percentage of selected institutions that completed data entry using online FM system (Online accounting system) (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	04-Dec-2017	--	--

Comments

Targets: Year 1: HED issued Executive Order for use of online FM system in government aided colleges. Year 2 : 60%, year 3: 90%

Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD



► DLI5: Part 2: Enhanced procurement management (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	04-Dec-2017	--	--

Comments
 Targets: Year 1: HED issued order for adoption of HED procurement manual. Year 2: 40%, Year 3: 50%, Year 4: 60%
 Total for DLI 5 : US\$ 20 million
 Refer to yearly annual DLI values, rollover and scalability conditions in DLI matrix in PAD

Results

Results Area

Intermediate Results Area

Results Area 1: Improving quality of and students' equitable access to selected institutions

Results Area 2: Enhancing governance of the higher education system

Project Development Objective Indicators

► Improved quality of selected government and government-aided institutions. Percentage of selected colleges that have improved their NAAC grade from the previous cycle of accreditation. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20.00	--	--	35.00
Date	01-Apr-2017	--	01-Dec-2017	31-Mar-2022

Overall Comments

Intermediate Results Indicators



► Number of project beneficiaries (students) disaggregated by gender (core) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	661,700.00	--	--	827,200.00
Date	01-Apr-2017	--	01-Dec-2017	31-Mar-2022

► Annual performance milestones met by the HED and selected institutions (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	75.00
Date	04-Dec-2017	--	--	31-Mar-2022

Comments

Baseline: IDG recipient institutions selected. Target: yr 2: 75% of instts. achieved 60% instt based annual milestones, by yr 5: 75% instts achieved 76% instt based annual milestones

► Percentage of sanctioned posts filled with regular faculty in selected institutions (Core) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	74.00	--	--	95.00
Date	04-Dec-2017	--	--	31-Mar-2022

► Number (cumulative) of faculty and administrators in degree colleges and state universities who completed a short-term training program (by gender) (Core) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	250.00	--	--	13,000.00
Date	04-Dec-2017	--	--	31-Mar-2022

Comments

Baseline: (M) 165 (F) 85. Target by yr 5: (M) 8,700 (F) 4,300



► Number of affiliating universities that establish an online evaluation system for examinations (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	6.00
Date	04-Dec-2017	--	--	31-Mar-2022

► Evaluation of the curriculum implementation (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Evaluation to be done	--	--	Evaluation conducted
Date	04-Dec-2017	--	--	31-Mar-2020

Comments

Target: Year 1 and Year 3: evaluation conducted

► Improved satisfaction levels of beneficiaries (students and faculty) in selected institutions (core) (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	n.a.	--	--	End-term satisfaction survey conducted. Satisfaction levels of stakeholders increased by 20% over the baseline
Date	04-Dec-2017	--	--	31-Mar-2022

Comments

Target: Yr.1: Initial satisfaction survey conducted for selected institutions and baseline satisfaction levels established. YR 3: mid term satisfaction survey conducted. Satisfaction levels of stakeholders increased by 10% over the baseline.

► The HED's MIS strengthened up to the specified standards (Text, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	n.a.	--	--	MIS strengthened upto the specified standards
Date	04-Dec-2017	--	--	31-Mar-2019
Comments Target: Yr 1: required specification developed and testing completed				

► Percentage of selected government-aided colleges that completed data entry using online FM system (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	95.00
Date	04-Dec-2017	--	--	31-Mar-2020

► Governance benchmarking score card exercise (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	n.a.	--	--	exercise carried out
Date	04-Dec-2017	--	--	31-Mar-2021

Comments

Target: Year 2 and Year 4: exercise carried out

Overall Comments