



Economic Management and Statistics Development for Policy Making (P171777)

MIDDLE EAST AND NORTH AFRICA | Djibouti | Macroeconomics, Trade and Investment Global Practice | IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 3 | ARCHIVED on 25-Oct-2021 | ISR48594 |

Implementing Agencies: Ministry of Economy and Finance in charge of Industry, Republic of Djibouti, National Institute of Statistics of Djibouti, Ministry of Budget

Key Dates**Key Project Dates**

Bank Approval Date: 29-May-2020

Effectiveness Date: 14-Aug-2020

Planned Mid Term Review Date: 31-Mar-2023

Actual Mid-Term Review Date:

Original Closing Date: 31-Dec-2025

Revised Closing Date: 31-Dec-2025

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To strengthen the capacity of the National Institute of Statistics of Djibouti (INSD) to produce and disseminate timely and reliable statistics in a sustainable manner and modernize the Recipient's selected economic and fiscal management tools and processes in Djibouti.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name
Strengthening the capacity of the National Institute of Statistics of Djibouti (INSD) to produce and disseminate timely and reliable statistics in a sustainable manner:(Cost \$11.80 M)
Modernizing the Recipient's selected economic and fiscal management tools and processes:(Cost \$3.80 M)
Project Management:(Cost \$1.40 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

- Component 1 (Upgrading the physical infrastructure and equipment of the Statistics Office):The Government has decided to reduce the number of floors of the future national Statistics Office building from seven floors to five floors to fit in the planned budget and has asked the architectural to revise the plans and associated budget of the Building. The revised plans, costing and draft tender is expected before the end of the calendar year 2021. In the meantime, the foundation and structural work has started and is currently under way. The preparatory works are financed by the Government out of the perimeter of the project.
- Component 1 (Strengthening capacity of the National Statistics Office): A number of activities under this component have been implemented in the past 6 months. The World Bank team is providing regular technical assistance to the Institute of Statistics on the population census operation, advising them on the choice of technology, staffing, and logistics of the operation. Since April, an



international consultant was hired within the project to support the institutional transition of INSTAD, and the implementation of the national statistical system and he provided recommendations to INSTAD on the way forward. The national committee on statistics and methodology was put in place in June. An international expert was hired to support INSTAD in the production of the census project manual. INSTAD has signed a convention with ANSD (Senegal) to train statistical engineers from Djibouti. The first cohort of 20 candidates, for whom the national competition was held, were selected and sent to Senegal to begin their academic year. A convention has also been negotiated between the INSTAD and Afristat who will provide support and training to the Institute in the production, analysis and publication of the main economic statistics, and is pending signature. In the coming months, INSTAD is envisioned to recruit three international experts (demographer, cartographer, and IT specialist) who will support the population census, to undertake a study trip or obtain technical assistance in areas that require capacity building, and create the Bureau Central du Recensement (BCR), and begin the pilot phase of the cartography exercise. INSTAD continues its focus for 2021 and the first quarter of 2022 on the institutional transition, the improvement of economic statistics, the implementation of the pilot population census, and the mapping exercise that is planned for 2022.

- Component 2 (Modernization of economic and management tools and processes): Negotiations with UNCTAD related to the convention for the upgrade of the IT system of the debt management are now concluded and the convention is expected to be signed before the end of November 2021. The call for applications for all the Long-term technical assistances for the budget preparation and investment planning have been advertised and the technical assistants are expected to be on board before the end of the calendar year 2021. The development of a DSA model and the preparation the Medium-Term Debt Strategy (MTDS) initially planned under the project will now be supported by the multi-donor trust fund Debt Management Facility (DMF) managed by the World Bank.
- Financial management: After the replacement of the previous Financial Management Specialist, the project's financial management has considerably improved. The Quarterly Financial Management report is produced on time. The World Bank team recommended that that October, November, and December 2020 be included in the 2021 audit planned for June 2022. The hiring of the external auditor for the 2021, 2022 and 2023 fiscal years is expected to be completed by the end of November 2021.
- Procurement : The processing of priority activities of the procurement plan was delayed over the last six months due to the weak capacity and turnover of the PIU procurement staff. In recent months, the PIU has been subcontracted procurement function to another World bank financed project PIU. The Hiring of the new procurement staff is underway is expected to be completed by the end of November 2021

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Macroeconomic	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Sector Strategies and Policies	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	<input type="checkbox"/> Low	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Overall	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes



Project Development Objective				
▶ Number of reports/publications disseminated on a government's official website as per the adopted statistical release calendar (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	13.00	13.00	13.00	112.00
Date	28-Feb-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	The project is supporting five government departments, each of which have committed to the release of a fixed number of publications with a defined periodicity (monthly, quarterly, annual). There are also some publications that will be Census/survey specific and will be release once during the period of the project. In total, there are 50 publications by 5 departments that will be released as per the statistical release calendar. This indicator will be collected annually for each of the 5 departments. For example, if INSD was supposed to release 1 publication monthly and 1 publication quarterly, then the target number of publications for INSD in that year would be 16 (12 + 4).			
☐ Of which INSD (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	13.00	13.00	13.00	45.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
☐ Of which Department of Planning (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
☐ Of which Department of External Financing (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
☐ Of which Department of Debt (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	28.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
☐ Of which Department of Budget (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00



Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
► Number of ministries with approved budget anchored to a Medium-Term Expenditure Framework (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Number of ministries with approved budget anchored to a Medium-Term Expenditure Framework			
► Percentage of contracted loan that are included in the Medium-Term Debt Strategy (MTDS) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Percentage of contracted loan that are included in the Medium-Term Debt Strategy (MTDS)			
► Number of statistical quality assessments conducted, and quality assessment reports or certificates issued (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of statistical quality assessments conducted, and quality assessment reports or certificates issued			

Intermediate Results Indicators by Components

Strengthening the capacity of the National Institute of Statistics of Djibouti (INSD)				
► Steps taken for the construction of an energy efficient building (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Not started	Not started	Not started	INSD's personnel have moved into the building
Date	26-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Measured as visible progress in the construction of the building, as measured by target values over the course of the project.			
► Number of statutory meetings held by the Superior Council of Statistics (SCS) per year (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	2.00
Date	28-Feb-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Number of statutory meetings held by the Superior Council of Statistics (SCS)			
► Performance contract between INSD and MoFI signed (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	28-Feb-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	A 3 year performance contract between MoFI and INSD needs to be signed. The indicators will be recorded as "YES" when the contract has been signed.			
► Number of new staffs hired by INSD (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	28-Feb-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of new staffs hired by INSD. INSD is planning to hire 82 new staff with a diverse set of skills in the medium term			
► Percentage of women among new staffs hired by INSD (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Among the new staff hired, this indicator measures the percentage of women among new technical staff hired by INSD			
► Number of INSD staff trained in the regional francophone schools of statistics (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of staffs of INSD that get basic and on the job training in francophone schools			
► Percentage of women among INSD staff trained in the regional francophone schools of statistics (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00



Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Among number of staffs of INSD that get basic and on the job training in francophone schools, this indicator measures the percentage of women who get this training			
► Number of UNSD Minimum List gender indicators available using data collected within the past 5 years (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	5.00	5.00	20.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of UNSD Minimum List gender indicators available using data collected within the past 5 years			
► Number of download requests of micro-datasets (anonymized) of Census/surveys that are publicly available on INSD data access portal (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	37.00	37.00	70.00
Date	17-Apr-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	This indicator measures the cumulative number of download requests of micro-datasets (anonymized) of Census/surveys that are publicly available on INSD data access portal.			
► Delay in the publication of final national accounts (Comptes nationaux définitifs) (Years, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	6.00	6.00	2.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	This indicator measures the number of years of delay in the publication of final national accounts.			
► Number of reports with the results of survey on user satisfaction with statistics are published on INSD website (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	This indicator measures the publication of the cumulative numbers of reports with the results of survey on user satisfaction with statistics are published on INSD website. A user satisfaction survey will be carried out annually by INSD, as an online survey. The key respondents of this survey will include Ministerial departments, donors, international organizations, academia, NGOs and private sector. This survey would help to capture the satisfaction of various stakeholders with the outputs/ reports/ statistics provided by INSD in a given calendar year. The results of this survey will be published on INSD's website. The results from these surveys will inform the areas where more work needs to be done, and will help improve the work program of INSD in subsequent years.			
► Percentage of beneficiaries reportedly satisfied with the progress of the project (Percentage, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	90.00
Date	06-May-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	An online survey will be carried out each year to monitor the satisfaction of beneficiaries with the progress that the Project is making. The respondents of this survey will include beneficiaries of the project, namely the staff of INSD and 4 ministerial departments (Direction of Debt and Direction of Budget in the Ministry of Budget as well as External Financing department and Direction of Planning in the Ministry of Finance). This survey will be designed to capture .			

Modernizing the Recipient's selected economic and fiscal management tools and processes

► Number of relevant policy notes/documents that refer to the macroeconomic model's outputs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	28-Feb-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of relevant policy notes/documents that refer to the macroeconomic model's outputs			

► Number of policy notes based on the macroeconomic simulation model's output (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	Cumulative number of policy notes based on the macroeconomic simulation model's output			

► Percentage of external loan exceeding US\$50 million signed with the approval of the CNEP (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	02-Mar-2020	09-Sep-2020	09-Sep-2020	31-Dec-2025
Comments:	The number of projects using GEMS technology for monitoring divided by the total number of projects			

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

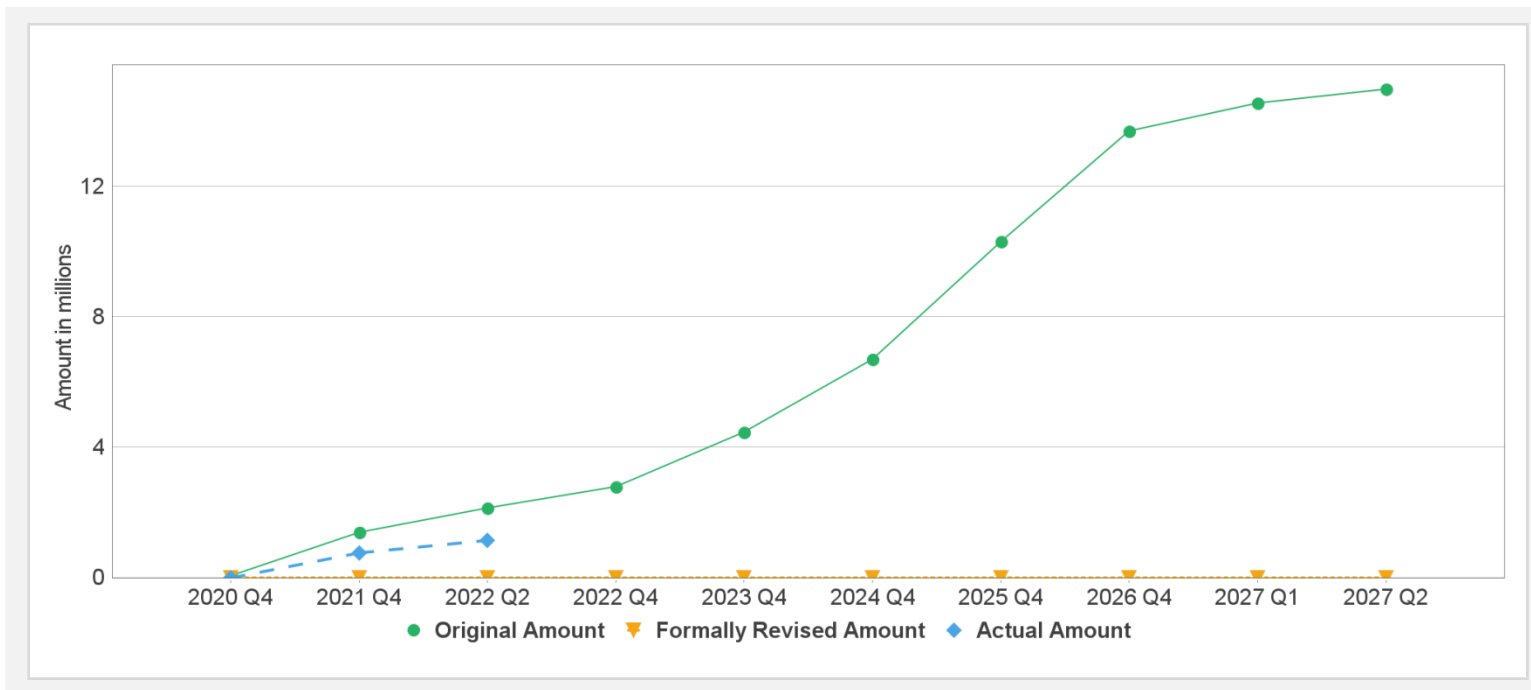


Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P171777	IDA-66720	Effective	USD	15.00	15.00	0.00	1.14	14.38	7.4%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P171777	IDA-66720	Effective	29-May-2020	08-Jun-2020	14-Aug-2020	31-Dec-2025	31-Dec-2025

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

There has been no restructuring to date.

Related Project(s)



There are no related projects.
