



## Ethiopia Statistics for Results Project (P147356)

AFRICA | Ethiopia | Poverty and Equity Global Practice |  
Recipient Executed Activities | Investment Project Financing | FY 2014 | Seq No: 3 | ARCHIVED on 10-Feb-2016 | ISR22376 |

Implementing Agencies: Central Statistics Agency

### Key Dates

#### Key Project Dates

Bank Approval Date:30-May-2014

Effectiveness Date:13-Jun-2014

Planned Mid Term Review Date:24-Oct-2016

Actual Mid-Term Review Date:--

Original Closing Date:30-Jun-2017

Revised Closing Date:30-Jun-2017

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to enhance the capacity of the Central Statistical Authority (CSA) at the organizational, human, and physical levels in order to produce and disseminate reliable, accessible, and timely statistics.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Component 1: Organizational and Infrastructure Capacity Development in the NSS:(Cost \$4.90 M)

Component 2: Statistical Data Development and Management:(Cost \$1.50 M)

Component 3: Statistical Methodology, Standards and Data Quality Assurance and Information Dissemination:(Cost \$1.90 M)

Component 4: Monitoring and Evaluation:(Cost \$1.70 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial



## Implementation Status and Key Decisions

CSA's management and project implementation team have made significant advances in the last few months, and as a result, the **disbursement rate is now 31 percent (US\$3.1 Million)**, improved from about 12 percent earlier on in the year. In view of which the overall project implementation is rated **satisfactory**. Some of the highlights are as follows:

**Project management support.** External audit report of the project for the year ended July 7, 2015, is complete. The auditors gave unqualified (clean) audit opinion on the financial statements of the project. Regular audio and video links and field visits were organized with CSA to support project implementation. Bank FM and procurement teams also supported the client as and when needed.

**Organization strengthening of CSA.** CSA staff have moved to one of the new HQ office buildings in Addis Ababa, and the project has supported the purchase of IT equipment and office furniture to make the HQ operational. The project has also organized induction training sessions for new staff members. Equipment for the data center is currently under procurement. After the completion of the design for four branch offices in September 2015 (pictures attached), construction has commenced in Ambo, Bahir Dar, Mekele, and Hawassa. CSA plans for these offices to be completed by December 2016. The project team recently organized a field mission to check the status of construction, and observed that the contractors are progressing well. In addition, the CSA has set up a conference room in its new HQ building for use in the day-to-day training of CSA administrative staff on basic computer skills (about 30 staff have been trained). This training room serves as a stop-gap arrangement until the upgrading of CSA's HQ office space is fully completed (with a new training hall equipped with video conference facility).

**Data Production Support.** CSA, currently engaged in data collection for the Agriculture Survey and the Household Consumption Survey, was supported by the project through the procurement of survey tools such as GPS enabled data loggers, measuring tapes, weighing scales, and solar panels for running survey equipment in remote locations with no electricity. A bid document for the purchase of notepads and other e-survey tools for the Agriculture Survey is being prepared (estimated amount US\$500,000), which will help CSA modernize its data collection and survey methodologies. To strengthen the CSA's business statistics capabilities, a technical proposal is being developed and experts will be engaged to support CSA in these efforts. A technical visit to good practice locations (e.g. Statistics Canada) is also being organized.

**Quality and Skills.** In order to enhance the statistical skills of CSA and NSS staff, pilot training courses have been initiated with the help of WoredaNet. CSA hired a statistical training expert and conducted two video link sessions, where about 188 government officials (about 20 from each region, of which about 85 percent were male and 15 percent female) were trained on survey design and statistical systems. The NSS participants included staff from regional offices in Finance, Health, Agriculture, Education, and Water sectors. Since the pilot course was successful--according to both participant feedback and CSA's internal evaluation--the course will now be replicated/expanded in 2016 after necessary refinements. The necessary MOU is being formalized with the Ministry of Communications and Information Technology, which is responsible for the WoredaNet system in Ethiopia.

**User Satisfaction Survey.** CSA has successfully completed the User Satisfaction Survey, with the help of an international consulting firm. This survey will serve as the baseline for the NSDS2, which has been drafted and is undergoing the necessary approval processes. The user survey process took about six months and included data collection from numerous users of official statistics and NSS members, including federal government ministries, departments, and agencies; banks and financial institutions; universities; research and consultancy firms; civil society organizations and NGOs; and print and digital media.

**NSDS2.** It was drafted and submitted to the National Planning Commission (NPC) in November 2015 for feedback. CSA plans to organize a workshop for the NPC members, if needed, to facilitate the feedback process. The project supported the NSDS2 process through the provision of technical assistance (international experts) and support for a series of consultations and meetings with NSS stakeholders and other policy makers. The project also facilitated experience-sharing field visits to Rwanda, Malawi, and Indonesia on NSDS development. The consultation and validation workshops included sectoral ministries, academia, and development partner agencies. The NSDS2 covers the period 2015-2020. It will serve as a road map for the statistical activities that will underpin the Second Growth and Transformation Plan (GTP2). The NSDS2 has identified several data need areas. These include a productivity index in terms of labor and capital; type of construction materials; use of soil fertilizers; number of graduates employed by the industry and government organizations; prices of commodities; micro and small enterprises contribution to national development; and status of attitude and practice of civil registration, among others. Subject to the approval of the NSDS2, CSA is in the process of developing its work-plan for data production in 2016, and project support is expected to be provided for civil registration and business statistics areas.

**Data Dissemination.** CSA has initiated the development of a conceptual framework for the eCSA: Statistics-on-Wheels Initiative. A small team has been assigned this task who is reviewing the staff training needs, and data dissemination requirements in light of the NSDS2 and other reports. The team is also engaged in the preparation of documents for the purchase of bus and minivan which will be retrofitted for undertaking this function. eCSA is expected to be made operational before end 2016, with the purpose of raising statistical awareness among citizens, disseminating official statistics, and training NSS stakeholders.





## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Low	● Low
Sector Strategies and Policies	--	● Moderate	● Moderate



Technical Design of Project or Program	--	● High	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Moderate	● Moderate
Environment and Social	--	● High	● High
Stakeholders	--	● Moderate	● Moderate
Other	--	--	--
Overall	--	● Substantial	● Substantial

## Results

### Project Development Objective Indicators

#### ► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	0.00
Date	30-Jun-2015	--	31-Dec-2015	30-Jun-2017

#### ▲ Indicator One: Data Quality: The CSA applies internationally-accepted statistical techniques and ICT applications in the collection, compilation and authenticity verification of data, and carries out (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2015	10-Feb-2015	31-Dec-2015	30-Jun-2017

#### ▷ Data Quality: The CSA applies internationally-accepted statistical techniques and ICT applications in the collection, compilation and authenticity verification of data, and carries out key pilot MDAs (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	EDQAF used	CSA has adopted EDQAF manual and trained staff from the 25 branch offices on its use. MDAs will be trained on EDQAF manual.	CSA has adopted EDQAF manual and trained staff from the 25 branch offices on its use. MDAs will be trained on EDQAF manual.	50% of key MDAs (incl. MOFED, CSA) manual.



▷ ICT data collection tools used (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0%	<p>GIS and Cartography department has tested and selected data collection tools for mapping. CSA, in collaboration with the Ethiopian Statistical Association, has opted to use Microsoft- and Android-based software for data collection.</p> <p>Additional tools will be tested once data center is developed at the CSA.</p>	<p>The GIS and cartography department has now shifted to paperless data collection system after receiving training in Cape Verde on census mapping using ArcGIS mobile technology. This shift is successful due to the SFR project with part financing from UNFPA. Solar panels have also been purchased for rural and remote survey sites to use modernized data collection system. Additional solar panels are being identified for future purchase</p>	Expanded use

▲ Indicator Two: Timeliness: Timeliness and increased frequency of publication for key statistics in line with national standards as agreed upon by CSA and MDAs. (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	57.00	65.00	75.00
Date	30-Jun-2015	01-Jun-2015	31-Dec-2015	30-Jun-2017

▲ Indicator Three: Data Access: Data readily available to users through Open Data Portal and eCSA Program on Wheels. (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2015	--	31-Dec-2015	30-Jun-2017

▷ Data Access: Data readily available to users through Open Data Portal and eCSA Program on Wheels. (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	User-friendly website in place. 0%	The work on data center is being planned. The Ministry of Communication and Technology (MCIT) has agreed to set up the Open Data Portal on CSA's website.  PIU is reviewing feedback on the ideal specifications for the eCSA bus to determine which model is best suited for use in Ethiopia.	With the help of the Ministry of Communication and Technology (MCIT) CSA has set up its Data center in the new HQ building and IT equipment is being installed. CSA has also started the upgrade to its Open Data Portal on CSA's website.  CSA is preparing the conceptual framework for the eCSA: Statistics-on-Wheels initiative. PIU is reviewing feedback on the ideal specifications for the eCSA bus and minivan to determine which model is best suited for use in Ethiopia.	NADA further expanded
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#### Overall Comments

The user satisfaction survey has been completed. The final report is being reviewed and is under clearance by the CSA management. Once finalized the findings on the "quality of data" and "direct beneficiaries" will be entered in indicator 1 and 2, above.

#### Intermediate Results Indicators

##### ► Intermediate Result (Component One): Organizational Strengthening and Infrastructure Development in NSS (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2014	01-Jun-2015	31-Dec-2015	30-Jun-2017

##### ▲ Intermediate Result Indicator One: Full and timely implementation of organizational training program measured by the number of staff from CSA headquarters, branch offices and the NSS trained annually (Text, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	To be determined based on the on-going needs assessment Study in CSA and MDAs with 50/50 emphasis on headquarter and branch offices.	Training needs assessment has been approved by CSA/WB.  MoU on the use of Woreda Net is being prepared after a	MOU on the use of Woreda Net for country wide training program has been signed by the CSA and the MCIT. With the help of the PBS project, the curriculum	50% of recommendations for 2015 implemented



successful test of a training workshop for CSA staff in Branch offices.

Training needs review for MDAs is being conducted under PBS and will be ready by November 2015

and training module for NSS member s has been finalized and submitted to the CSA for their final review.

Date	30-Jun-2014	10-Feb-2015	31-Dec-2015	30-Jun-2017
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▲ Intermediate Result Indicator Two: Number of branch offices designed, constructed and in use with modern tools, transport and work methods (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Initial designs available	<p>Consultancy firm has been hired to design the Branch Officers.</p> <p>Land for construction of four Branch offices has been obtained by the CSA.</p> <p>After completion of design construction will start in December 2015</p>	<p>The design for the four branch offices has been completed. Contractors have been hired and construction has started at all locations since October 15, 2015.</p>	Four new branch office buildings operational

▲ Intermediate Result Indicator Three: IT Data Center and Video Conferencing Operational (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Zero	<p>Awaiting completion of new CSA HQ building, temporary training room has been set up, video conferencing tools have been identified and are under procurement.</p> <p>In the meantime Woreda Net used to pilot training of CSA branch office staff.</p>	<p>The CSA data center has moved to its new location in the recently built CSA office building. For an efficient and successful use of this new data center: standard operating software and hardware; backup generator system; video conferencing tools; and other required equipments are currently being identified for purchase.</p> <p>In the meantime the Woreda Net facility is being used to pilot training of CSA branch</p>	Video conferencing room established in headquarter building






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office staff

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▲ Intermediate Result Indicator Four: Timely implementation of ICT pilots for data collection (e.g. using iPADS) (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Basic understanding of modern data collection tools	Pilot design for GIS and Cartography department is completed after knowledge sharing visit to Cape Verde and Indonesia. Other departments (e.g. Business Statistics) are in the process of hiring consultants to design their surveys, which will be the basis for their choice of modern data collection tools	The GIS and cartography department has now shifted to a paperless data collection system. This shift is successful due to the SFR project in part financing from the UNFPA. Other departments are identifying their modern data collection tools needs for purchase.	Use of ICT enhanced

► Intermediate Result (Component Two): Statistical Data Development and Management (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2014	10-Feb-2015	31-Dec-2015	30-Jun-2017



▲ Intermediate Result Indicator One: Full and timely implementation of surveys and statistical tasks identified in the project work plans for FY13-17, including those related to business statistics; mi (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0	TOR for international consultant to initiate work on Business Registrar has been prepared and procurement process has been initiated.	Procurement of international consultants for the design of Business Statistics register is under way. The short listed consultants will submit technical proposals to the CSA by January 16, 2016	Mining, energy, transport and construction instruments design completed

► Intermediate Result (Component Three Sub-Component 3.1): Statistical Methodology, Standards and Data Quality Assurance (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Apr-2014	--	31-Dec-2015	30-Jun-2017

▲ Intermediate Result Indicator One: Number of CSA and NSS staff trained in specialized quality assurance topics including EDQAF, survey methods, poverty mapping techniques, gender analysis of household (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	To be determined based on the on-going Needs Assessment Study in CSA and MDAs	Training has been conducted on EDQAF, poverty mapping, gender analysis of household surveys.  A training needs assessment that targets MDAs is being conducted under the PBS project, and will be ready by November 2015.	CSA hired a statistical training expert and conducted two video link sessions, where about 188 government officials (about 20 from each region, of which about 85 percent were male and 15 percent female) were trained on survey design and statistical systems. The NSS participants included staff from regional offices in Finance, Health, Agriculture, Education, and Water sectors. Since the pilot course was successful--according to both participant feedback and CSA's internal evaluation--the course will now be	70% of recommendations for 2015 implemented



replicated/expanded in 2016 after necessary refinements.

▶ Intermediate Result Indicator Two: CSA Training Center set up for NSS (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Specialized training program designed	<p>Temporary training room has been set up which holds up to 20 people per class.</p> <p>Consultant has been hired to design specialized training program. Curriculum for NSS should be ready by November 2015.</p>	<p>The design for the rehabilitation of the existing HQ to create a modern training and video conferencing facility has been drafted for management review. Once this design is approved general contractors will bid for the construction which is expected to start by the end of March, 2016. Audio and visual equipments for the newly renovated buildings will be identified once the design is completed</p>	Training program implemented regularly

▶ Intermediate Result (Component Three Sub-component 3.2): Information Dissemination and User Services (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2014	--	31-Dec-2015	30-Jun-2017



▲ Intermediate Result Indicator One: Level of users satisfied with statistical products and services of the CSA (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Baseline User Satisfaction Index	TOR was approved. Consultants have already been shortlisted and will start work after procurement process is completed and contract is signed.	Consultants hired to work on the Baseline User Satisfaction Survey have already submitted the final version of the document.	Improvement based on User Satisfaction Index in 2013/14

▲ Intermediate Result Indicator Two: Launch of eCSA mobile education unit on wheels for user outreach (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Not available.	PIU is reviewing feedback on the ideal specifications for the eCSA bus to determine which model is best suited for use in Ethiopia	Technical visits to the eCSA manufacturing centers have been conducted. Specifications for each bus including the design and installation of required equipments have been identified. The CSA is currently processing their purchase	--

▲ Intermediate Result indicator Three: Releasing major statistical publications as per CSA release calendar (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Target to be agreed with CSA	Statistical publications are currently only published online. Other modes including external publishers have yet to be agreed.	Statistical publications are currently only published online. Other modes including external publishers have yet to be agreed.	--



▷ Statistical Information and Microdata Access Policy and Dissemination Framework in place for CSA headquarter and branch offices. (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	Data Access Policy and Dissemination Framework (i.e., "Citizens' Charter") has been drafted and approved. It will be uploaded online once CSA's website becomes accessible, after the ICT department transfers to the new CSA building.	Data Access Policy and Dissemination Framework is uploaded on the CSA website. The 'Citizens Charter' has been published in booklets and will be uploaded in the upcoming CSA website.	Final Data Access Policy and Dissemination Framework available and implemented -

▷ Data center with adequate server capacity established in headquarters (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	User friendly website in place	Data center equipment has been identified and is now under procurement. The process is delayed due to completion of space upgrading	The CSA data center has moved to its new location in the new building of the HQ. For an efficient and successful use of this new data center: standard operating software and hardware; backup generator system; video conferencing tools; and other required equipments are currently being identified for purchase.	70% of assessment recommendations fully Implemented

▷ Open Data Portal in use (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	User friendly website in place	The Ministry of Communication and Technology (MCIT) has agreed to set up the Open Data Portal on CSA's website.  Procurement of equipment and TA is being planned.	The Ministry of Communication and Technology (MCIT) has agreed to set up the Open Data Portal on CSA's website.  Procurement of equipment and TA is being planned.	--



► Intermediate Result (Component Four): Monitoring and Evaluation (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	--	--	--	--
Date	30-Jun-2014	--	31-Dec-2015	30-Jun-2017

▲ Intermediate Result Indicator One: IDA approved Audit Report submitted six months after the end of every FY (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Zero	Auditors have been selected and they will start as per schedule.	Auditors have been hired; and have submitted their annual report. .	Audit Reports FY 17/18

▷ IDA approved Project M&E Report (complete with ESMF implementation status and related DP and NSS tasks) submitted two months after the end of every 6 month period (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Zero	World Bank has provided training to the four branch offices regarding ESMF completion formalities during project implementation support mission.  Once construction starts (December 2015) the ESMF Implementation Progress Report will be done by CSA.	Construction of the Branch Offices has started in the month of October. ESMF consultants are currently being identified to draft the first implementation progress report for FY 15/16.	ESMF Implementation Progress Report FYs 16/17 and 17/18



▷ CSA project coordination team and PIU established (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	PIU to be set up before implementation	All consultants have been hired, except for ICT expert who will be in charge of selection of ICT equipment, both hardware and software for the data center.	ICT expert has already been hired to support the ICT department in the CSA. He is now identifying the equipment needed (software and hardware) to efficiently operate the already installed data center.	Adequate number and skills of staff and control systems in place


▷ Support for NSDS2 development (Text, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Zero	Technical experts and consultants have already been hired and started working.	The final NSDS 2 document has been submitted to the National Planning Commission for feedback. Once approved by the commission, it will be presented to the Council of Ministers to be approved at a national level.	Provision of technical experts and consultation support

Overall Comments

## Data on Financial Performance

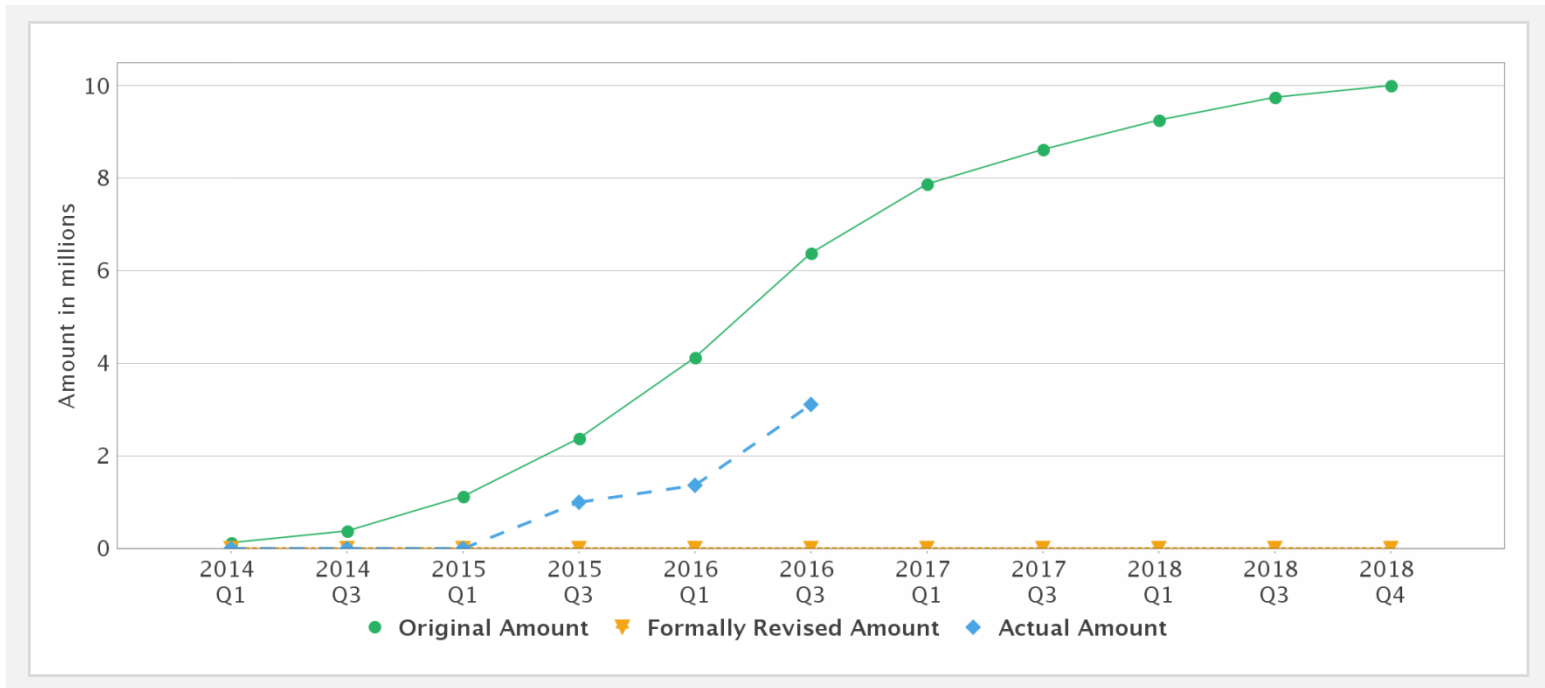
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P147356	TF-17115	Effective	USD	10.00	10.00	0.00	3.11	6.89	 31%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P147356	TF-17115	Effective	30-May-2014	13-Jun-2014	13-Jun-2014	30-Jun-2017	30-Jun-2017

### Cumulative Disbursements



## Restructuring History

There has been no restructuring to date.

## Related Project(s)

There are no related projects.