



## Uganda Health Systems Strengthening Project (P115563)

AFRICA | Uganda | Health, Nutrition & Population Global Practice |  
IBRD/IDA | Specific Investment Loan | FY 2010 | Seq No: 12 | ARCHIVED on 22-Dec-2015 | ISR21748 |

Implementing Agencies: Ministry of Health

### Key Dates

#### Key Project Dates

Bank Approval Date:25-May-2010

Effectiveness Date:10-Feb-2011

Planned Mid Term Review Date:14-Apr-2013

Actual Mid-Term Review Date:02-Apr-2013

Original Closing Date:31-Jul-2015

Revised Closing Date:30-Jun-2017

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective (PDO) is to deliver the Uganda National Minimum Health Care Package (UNMHCP) to Ugandans, with a focus on maternal health, newborn care and family planning. This will be through improving human resources for health, physical health infrastructure, and management, leadership and accountability for health service delivery.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Improved health workforce:(Cost \$5.00 M)

Improved health infrastructure of existing facilities.:(Cost \$85.00 M)

Improved management and leadership:(Cost \$10.00 M)

Improved maternal, newborn and family planning services.:(Cost \$30.00 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory
Overall Risk Rating	--	● Substantial



## Implementation Status and Key Decisions

1. The project has continued to make satisfactory progress in achieving annual targets for three out of the four PDO indicators.
2. Overall status of implementation during the reporting period was satisfactory for all four components. Funding for the human resource for health and leadership and management components is fully committed, and implementation of activities under these components is gradually being scaled down. Among the key project attributes are the following: scholarships to 797 health workers with most of the beneficiaries pursuing diploma courses (298) followed by masters degrees (195), and of which 384 have already completed their studies; providing medical equipment to 230 facilities countrywide; professionalization of hospital management; and setting up of an e-recruitment job bureau at the Health Service Commission.
3. Out of the nine hospitals for renovation, four have been completed and handed over, three are due to be handed over, leaving two hospitals: Nebbi and Moyo General Hospitals, where civil works remain behind schedule. The government is currently reviewing the current works in the two hospitals to determine appropriate actions to resolve the persistent delays with those civil works. On renovation of 26 Health Centers IV, the sites were handed over to the contractors in June 2015 and the works have commenced in all sites.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	--	● High
Macroeconomic	--	--	● High
Sector Strategies and Policies	--	--	● Substantial
Technical Design of Project or Program	--	--	● Substantial
Institutional Capacity for Implementation and Sustainability	--	--	● Substantial
Fiduciary	--	--	● Substantial
Environment and Social	--	--	● Moderate
Stakeholders	--	--	● Moderate
Other	--	--	--
Overall	--	--	● Substantial

## Results

### Project Development Objective Indicators



► People with access to a basic package of health, nutrition, or reproductive health services (number) (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	170900.00	330000.00	300000.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

► Deliveries taking place in Government and PNFP Health Facilities (%) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	34.00	44.40	52.70	45.00
Date	30-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

► Contraceptive Prevalence Rate (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	24.00	30.00	30.00	35.00
Date	29-Dec-2006	31-Oct-2014	31-Oct-2014	31-Oct-2016

Comments

The indicator was not updated this time. It will be updated after the demographic and health survey next year, 2016

► Direct project beneficiaries (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	137400.00	330000.00	70000.00
Date	31-Dec-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

Overall Comments

The project has continued to meet the PDO outcome indicators. The PDO indicator on attending at least 4 ante natal care visits was removed following project restructuring in September 2015.



### Intermediate Results Indicators

#### ► Health personnel receiving training (number) (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	961.00	956.00	700.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

#### ► Health facilities constructed, renovated, and/or equipped (number) (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	230.00	230.00	230.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

#### ► Approved positions filled by qualified health workers (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	56.00	69.00	70.00	70.00
Date	30-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

#### ► Health workers receiving a salary within two months from reporting to work (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	48.00	48.00	55.00
Date	04-Oct-2009	31-Oct-2014	31-Oct-2014	31-Oct-2016



► Hospitals and HC IVs offering comprehensive emergency obstetric care (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	20.00	45.00	51.00	50.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Jul-2015

► HC IV facilities conducting maternal and perinatal death audits (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	68.00	68.00	60.00
Date	04-Oct-2009	31-Oct-2014	31-Oct-2014	31-Oct-2016

► Health facilities with Client Charters (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	23.00	44.00	60.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

► Health facilities without stock-outs of tracer medicines and supplies (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	26.00	60.00	64.00	70.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016



► Hospitals with medical superintendents trained in health management/hospital administration (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	75.00	76.00	100.00
Date	04-Oct-2009	31-Oct-2014	30-Oct-2015	31-Jul-2015

► Pregnant women receiving antenatal care during a visit to a health provider (number) (Number, Core)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1200000.00	657503.00	365553.00	1500000.00
Date	30-Oct-2009	30-Apr-2014	30-Oct-2015	31-Oct-2016

► Couple years of protection (Number, Custom)


	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	549594.00	3275000.00	3308142.00	3500000.00
Date	30-Oct-2009	31-Oct-2014	30-Oct-2015	31-Oct-2016

Overall Comments

- 4 intermediate outcome indicators were dropped as part of project restructuring in September 2015.
- The data for pregnant women attending at least one ante natal care visit seems incorrect. The Client is in the process of validating the data.
- Two indicators were not updated for lack of new data: health workers receiving salaries within two months and Health Center IV conducting maternal and perinatal death audits.

## Data on Financial Performance

### Disbursements (by loan)

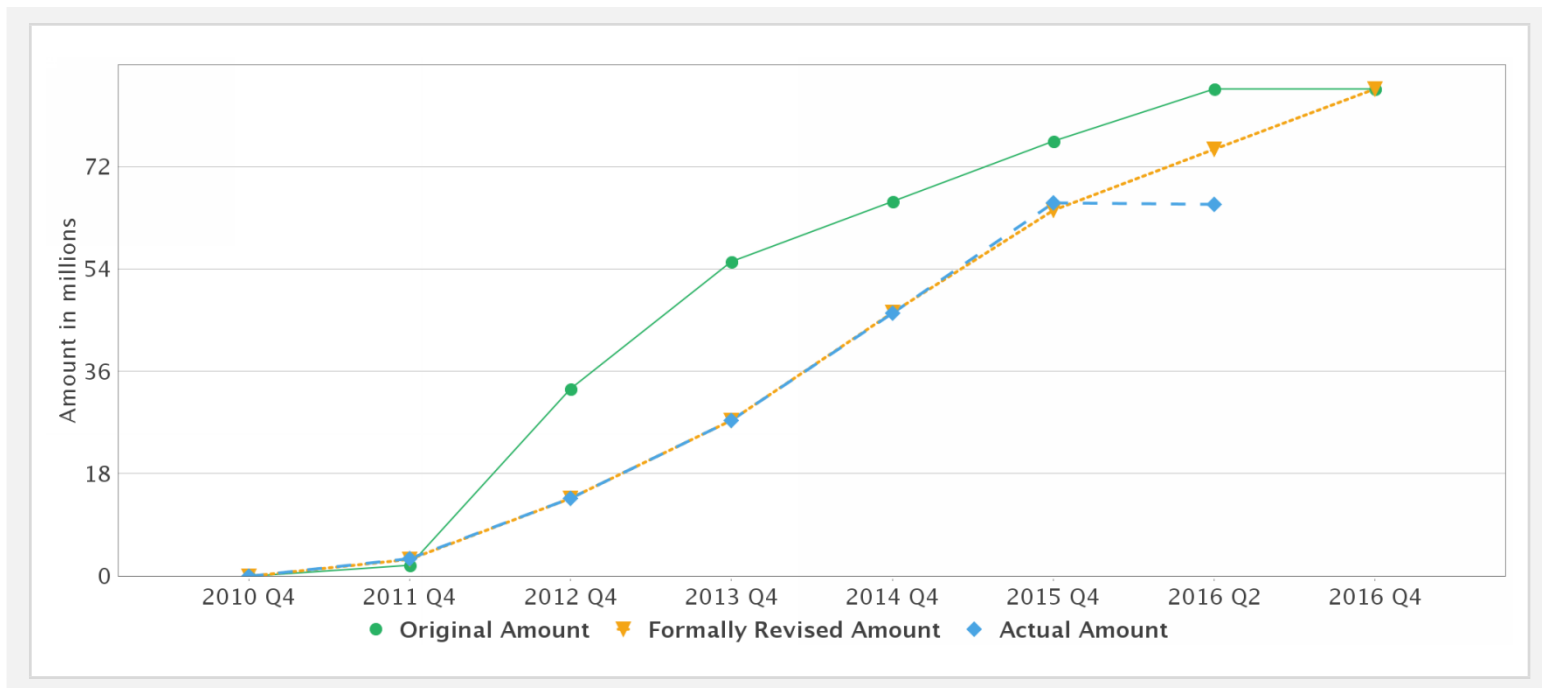
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P115563	IDA-47420	Effective	XDR	85.70	85.70	0.00	65.33	20.37	 76%

### Key Dates (by loan)



Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P115563	IDA-47420	Effective	25-May-2010	12-Aug-2010	10-Feb-2011	31-Jul-2015	30-Jun-2017

**Cumulative Disbursements**



**Restructuring History**

Level 2 Approved on 26-Jun-2015

**Related Project(s)**

There are no related projects.