



Vietnam New Model University Project (P110693)

EAST ASIA AND PACIFIC | Vietnam | Education Global Practice |
IBRD/IDA | Investment Project Financing | FY 2010 | Seq No: 17 | ARCHIVED on 25-Jun-2020 | ISR42327 |

Implementing Agencies: Socialist Republic of Vietnam, Ministry of Education and Training

Key Dates

Key Project Dates

Bank Approval Date: 24-Jun-2010

Effectiveness Date: 27-Dec-2010

Planned Mid Term Review Date: 24-Feb-2014

Actual Mid-Term Review Date: 24-Feb-2014

Original Closing Date: 30-Nov-2017

Revised Closing Date: 30-Nov-2020

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project aims to develop an autonomous research-based university to demonstrate a new policy framework on governance, financing, and quality in Vietnam's higher education system.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Policy and governance development:(Cost \$6.50 M)

Academic and Research development:(Cost \$33.00 M)

Campus and facilities development:(Cost \$110.00 M)

Project management, monitoring and evaluation:(Cost \$7.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions

Project implementation further accelerates. Most notable achievements in the past six months include (i) the issuance of the Resolution 52/NQ-CP by the Prime Minister, approving the Tripartite Partnership Agreement (TPA) between the Government of Vietnam and Federal Ministry of Education and Research of the Federal Republic Germany and the State Ministry of Higher Education, Research and the Arts of the Land Hessen on the development and expansion of the Vietnam German University (VGU) and delegating the Ministry of Education and Training (MOET) to sign; (ii) completion of 75% of the entire campus construction volume and subsequently, accelerated disbursement; (iii) an additional 41 Web of Science (formerly known as ISI) indexed publications; and (iv) further enhancement of the University autonomy and modern governance.

Nevertheless, key challenges remain. While the campus construction is likely to be completed by the current closing date, more time is required to put the campus in full use. In addition, should the Agreement not be signed soon to formalize the commitment made by the concerned stakeholders for the university sustainable development, the project will not fully meet its development objectives. The Ministry of Education and Training has



therefore put forward a request to extend the project closing date for six months. It was agreed that the Bank's final decision on the extension would be conditional upon (i) the signing of the TPA; and (ii) the completion of 95% of the campus construction volume, both by October 2020 at the latest. The project extension is requested given the delay caused by the COVID 19 pandemic. A mission to prepare for an Implementation Completion Report was agreed to be scheduled in September 2020.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low
Sector Strategies and Policies	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> High	<input type="checkbox"/> Low
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Fiduciary	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Other	--	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

Results

PDO Indicators by Objectives / Outcomes

Develop an autonomous research-based university to demonstrate a new policy framework				
► Updated charter and governance structure ensuring autonomy for VGU (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	First Charter was Approved by the Prime Minister	Revised Charter was approved by the Prime Minister in 2017. Proposed revisions to the Charter based on the current draft of the Tripartite Partnership Agreement (TPA) and amended Higher Education Law had been	Revised Charter was approved by the Prime Minister in 2017. The Charter shall be updated upon the TPA signing.	Updated Charter is implemented



		made by end of October 2019 for decision at the University Council meeting in December. The Charter shall be updated upon the TPA signing.		
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
Comments:	* Decision No. 890/QĐ-TTg dated 19 June 2017 of the Prime Minister on the organization and operation of the Vietnamese-German University.			
► Development of a financial sustainability plan for VGU (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No plan	VGU Financial Sustainable Plan was updated on June 30, 2019 incorporating changes approved by the Government decision on financing majority of VGU's operation cost.	VGU Financial Sustainable Plan was updated on June 30, 2019 incorporating changes approved by the Government decision on financing majority of VGU's operation cost. The updated Special Financial Regime is to be approved by the Prime Minister after the TPA is signed.	Financial Sustainability Plan is executed
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
Comments:	* Official Document 12447/ VPCP-QHQT on December 22, 2018 on financing majority of VGU's operation cost which will guarantee state budget in VGU			
► Development of internationally accredited academic programs in VGU (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	11.00	11.00	11.00	21.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► Number of ISI publications by VGU (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	18.00	90.00	131.00	132.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020

Intermediate Results Indicators by Components



Policy and governance development				
► IR1: Establishment and implementation of VGU governance and administrative framework (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	None	Additional HR Policy established during the reporting period: Regulation 134/QD-DHVD on working regulations for lecturers and academic staff	New regulations/policies adopted in the reporting period include - Decision 490/QĐ-ĐHVĐ dated December 9, 2019 on Lecturer promotion regulation of VGU - Decision 491/ QĐ-ĐHVĐ dated December 9, 2019 on Research Teaching assistants' policy of VGU - Decision 492/ QĐ-ĐHVĐ dated December 9, 2019 on the Amendment of categorization of academic staff at VGU - Decision 129/QĐ/DHVD dated May 22, 2020 on Regulation on Student Research Activities at VGU.	VGU Governance and Administrative framework established and implemented
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR2: Revenue-to-Expenditure ratio is greater than one (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.99	1.08	1.04	1.11
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR5: Number of scholarships provided to female students and students from disadvantaged groups (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	117.00	159.00	125.00	190.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
Academic and Research development				
► IR3: Number of enrolled students (disaggregated by gender) (Text, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1,209 (302 female students)	1,584 (449 female students)	1,484 (425 female students)	2,516 (629 female students)
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR4: Number of academic staff disaggregated by gender (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	74 (9 female staff)	89 (21 female staff)	90 (21 female staff)	253 (81 female staff)
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR6: Percentage of graduate of bachelor degrees acquiring jobs related to their field of study plus percentage of graduate of bachelor degree enrolling on graduate programs after 12 months of graduation (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	74.00	89.00	89.00	80.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR7: Percentage of Lecturers with PhD (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	100.00	100.00	100.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
► IR8: Number of collaborative research projects with national and international partners launched (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	2 (0 project with international partners, 2 projects with national partners)	47 projects (17 with international partners, 30 with national partners)	56 projects (23 with international partners, 33 with national partners)	65 projects (25 with international partners, 40 with national partners)
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020

Campus and facilities development

► IR9: Percentage of campus construction completed (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	75.00	100.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020
Comments:	The current percentage of 75% campus construction completed is based on the completion of the total campus construction volume. Please note that the as the IR is described as "Gross floor area built and			



fully equipped", 100 percent can only be achieved by the project closure in November 2020 including the installation of fire-fighting and Building Management System (BMS) can only fully completed when all civil work is done.

Project management, monitoring and evaluation

► IR10: Number of people from MOET and other higher education institutions being consulted on VGU's new policy framework on governance, finance and quality (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	44.00	44.00	54.00	204.00
Date	01-Jan-2016	29-Nov-2019	31-May-2020	30-Nov-2020

Performance-Based Conditions

Data on Financial Performance

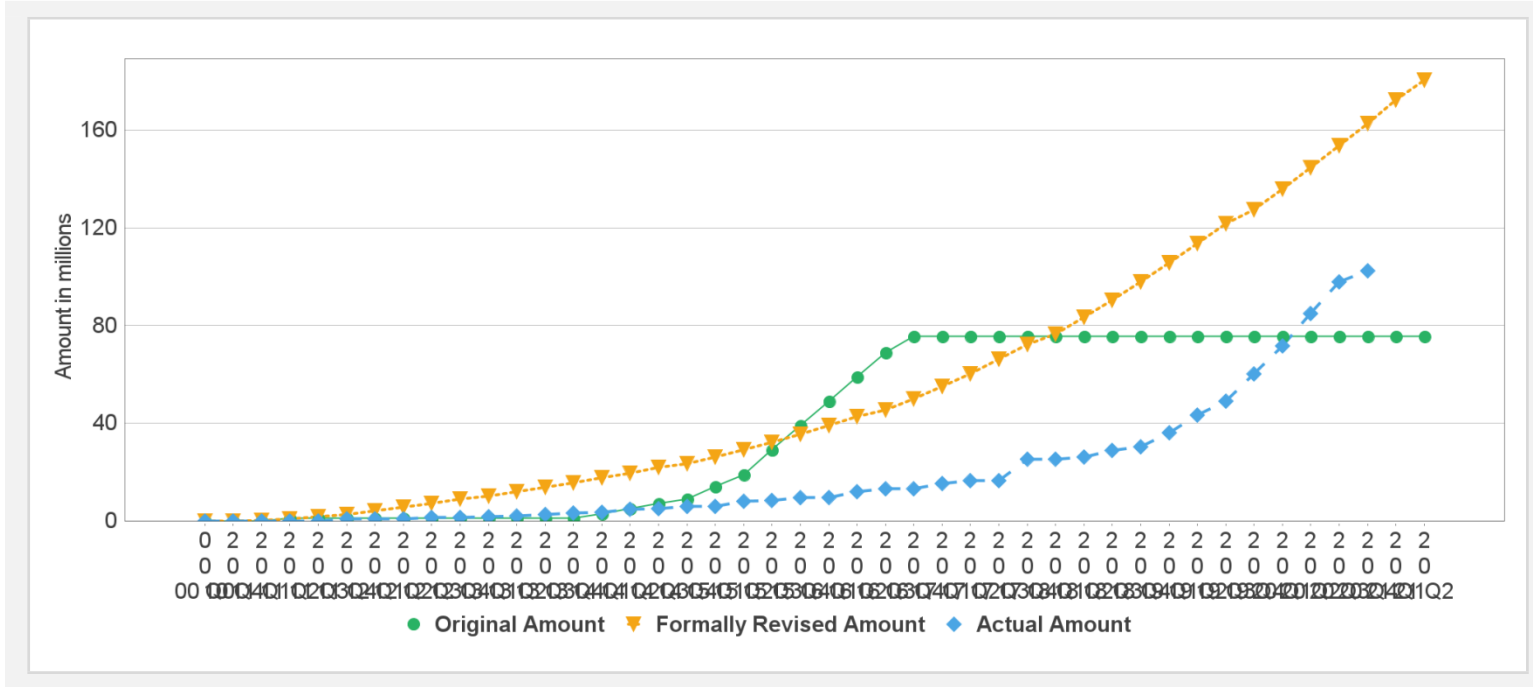
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P110693	IDA-47860	Effective	USD	180.40	180.40	0.00	102.40	62.98	62%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P110693	IDA-47860	Effective	24-Jun-2010	13-Aug-2010	27-Dec-2010	30-Nov-2017	30-Nov-2020

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

Level 2 Approved on 22-Jun-2016 ,Level 2 Approved on 30-Nov-2017 ,Level 2 Approved on 01-Aug-2019

Related Project(s)

There are no related projects.