



Commercial Agriculture and Value Chain Management Project (P125024)

AFRICA | Gambia, The | Agriculture Global Practice |
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 9 | ARCHIVED on 29-Jun-2018 | ISR32121 |

Implementing Agencies: Ministry of Agriculture, REPUBLIC OF THE GAMBIA

Key Dates

Key Project Dates

Bank Approval Date:18-Mar-2014

Effectiveness Date:16-Jun-2014

Planned Mid Term Review Date:22-Jan-2018

Actual Mid-Term Review Date:12-Feb-2018

Original Closing Date:30-Nov-2019

Revised Closing Date:30-Nov-2019

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Development Objective for the Commercial Agriculture and Value Chain Management Project (GCAV) is to improve productivity and access to market of targeted agricultural commodities for smallholders in the Project Area. To achieve this objective the project will support targeted investments to remove critical constraints, improve productivity and build organizational and institutional capacities, both private and public, along the value chains of the targeted commodities. In particular, the project will: (i) rehabilitate irrigation infrastructure to enhance the resilience of agricultural production systems to climate change-induced weather shocks in selected areas; (ii) rehabilitate/build commercial post-harvest infrastructure to facilitate processing and marketing of agricultural products (iii) support strengthening of the technical, institutional, managerial and marketing capacities of smallholders and their organizations, as well as other stakeholders involved in agricultural production and value chains, to more effectively operate in a market-driven environment; and (iv) provide institutional-strengthening support to improve the governance of Gambia National Agricultural Investment Plan. The selected value chains are rice and horticulture (vegetables), for which accessible markets exist and productivity gains are achievable through adoption of proven technologies.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Component 1: Support to development of Irrigation and key productive infrastructure:(Cost \$13.56 M)

Component 2: Support to value chain management:(Cost \$3.15 M)

Component 3: Project administration and institution building:(Cost \$2.56 M)

Overall Ratings

Name	Previous Rating	Current Rating



Progress towards achievement of PDO	● Moderately Unsatisfactory	● Moderately Unsatisfactory
Overall Implementation Progress (IP)	● Moderately Unsatisfactory	● Moderately Unsatisfactory
Overall Risk Rating	● Moderate	● Moderate

Implementation Status and Key Decisions

Implementation progress: The MTR mission determined that the PDO is pertinent and can be achieved by the end of the project. All the PDO indicators derive from activities related to farm output. The yield target for rice (4 tons/ha) has already been achieved, and with yields averaging 4.5 tons/ha, the total rehabilitated rice fields of 2500 ha will yield at least 61,000 tons (against a target of 40,000 tons) of rice by the end of the project. The first harvest of vegetables recorded in April-May showed that the yields of 25 tons/ha could not be achieved. This shortfall is due to the fact that the crop mix on which the appraisal yield estimate was based turned out to be different from the lighter crop mix that has been planted. The yield target will be revised to 15 tons/ha, and total production to 3000 tons, instead of 20,000 tons. These new targets will be reflected in the Restructured project. The start of the vegetable production will add at least 26,000 beneficiaries to the current number of 24,000 beneficiaries.

The delay in the execution of the works pertaining to the installation of the drip irrigation systems in the vegetable gardens delayed the start of production phase. The first output of the vegetable gardens reached the market in April. All 21 gardens will be productive in the wet season of 2018. The rehabilitation of the remaining 358 hectares of rice fields will be completed by **June 30, 2018**.

The MTR found out that the project has a shortfall of the project financial resources close to \$1.5 million resulting from cost overrun on the 21 vegetable gardens and loss of exchange rate fluctuation. The government had agreed to cover this in tranches and the first tranche of about \$641,000 is being processed. These resources will finance training, and environmental and social safeguards and associated mitigation measures, if any, M&E, and the final financial audit and project completion report. In any case, the remaining activities related to the PDO indicators do not require direct additional investments. Consequently, the resource shortfall will have little adverse impact on the achievement of these indicators.

Implementation capacity: The size of the PIU was kept purposefully small so that it can rely on other government departments and agencies to perform specialized tasks (e.g. soil and water management in irrigated farming, vegetable farming, environmental management, etc.). While this arrangement increases flexibility and cost-effectiveness, loosely structured work programs and performance monitoring hinder its effectiveness on the ground. Resolving this shortcoming through better and carefully monitored contractual arrangements, including written work agreements and benchmark results would help to improve the performance of these partner implementation agencies. It was agreed that the PIU will integrate these improvements in future annual work programs of the project.

Project Restructuring: The project has been restructured to reflect the changes that occurred in the allocation of the funds between components and the associated activities, output mix and result indicators.





Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Moderate	● Moderate



Sector Strategies and Policies	--	● Substantial	● Substantial
Technical Design of Project or Program	--	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Moderate
Fiduciary	--	● Substantial	● Substantial
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Moderate	● Moderate
Other	--	● Moderate	● Moderate
Overall	--	● Moderate	● Moderate

Results

Project Development Objective Indicators

► Increase in production of targeted commodities due to the project (rice) (Metric ton, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	30,424.00	30,424.00	46,000.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Increase in production of targeted commodities (irrigated rice, and vegetable) due to project interventions: (Metric ton, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	31,035.23	31,035.23	48,400.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

▲ Increase in production of rice (Metric ton, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	30,424.00	30,424.00	46,000.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



▲ Increase in vegetables production (Metric ton, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	113.83	400.00	2,400.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

▶ Increase in volume of market sales of target commodities by selected producer organizations supported by the project (Metric ton, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	85.00	85.00	200.00
Date	01-Jan-2014	31-Jul-2017	12-Feb-2018	29-Nov-2019

▶ Share of production of targeted commodities marketed by participating producers (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.30	30.00	60.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

▶ Reduction in postharvest losses from farmers having accessibility to postharvest infrastructure under the project (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.00	30.00	30.00	10.00
Date	30-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

▶ Direct project beneficiaries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	22,655.00	24,990.00	40,000.00



Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019
------	-------------	-------------	-------------	-------------

▲ Female beneficiaries (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	79.00	57.00	70.00

▶ Percent of procurement activities executed in conformity with timing of the procurement plan (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80.00	80.00	80.00
Date	30-Jun-2014	24-Nov-2017	12-Feb-2018	29-Nov-2019

Overall Comments

Intermediate Results Indicators

▶ Area with improved irrigation and drainage services planned by the project (Hectare(Ha), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,370.00	2,142.00	2,500.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



► Operational water user associations created and/or strengthened (number) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	12.00	12.00	15.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Network of water users associations created (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Project beneficiary farmers using improved varieties of rice and vegetables (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4,913.00	4,913.00	10,000.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Farmers trained in good agricultural practices (including System of Rice Intenfication techniques) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	793.00	793.00	10,000.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



► Number of processing and marketing facilities constructed/rehabilitated (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	3.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of new small and medium scale agricultural services enterprises set up through the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of processing, marketing facilities Constructed/rehabilitated (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	3.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of FBOs,/Coops/SMEs/WUAs benefiting from capacity building from the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	6.00	20.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



► Number of female members of producer groups, cooperatives, and WUAs benefiting from capacity building from the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	141.00	141.00	500.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of Productive Partnerships created (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	5.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of market contracts signed between farmers and service providers supported by the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of entrepreneurs trained in management skills - biz planning, financial management, marketing, disaggregated by value chain (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	176.00	176.00	350.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



► Increase of household vegetable in-take because of the project (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	400.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Share of production sold to agribusinesses involved in the project (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Value of incremental sales (collected at farm level) by project beneficiaries (Amount(USD), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	312,000.00	312,000.00	1,200,000.00
Date	01-Jan-2014	31-Mar-2016	29-Dec-2017	29-Nov-2019

► Periodic progress reports and IFRs produced and submitted timely (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019



► Level of implementation of annual workplan and budget (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	57.00	75.00	100.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Disbursement of IDA funds (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	86.00	91.00	100.00
Date	01-Oct-2013	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Number of public-private investment policy dialogue organized through the project (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4.00	4.00	8.00
Date	01-Jan-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

► Percent of subprojects implemented in conformity with project safeguards frameworks (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	70.00	100.00
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019





► Monitoring and evaluation system with database functional (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	30-Jun-2014	10-Nov-2017	29-Dec-2017	29-Nov-2019

Overall Comments

Data on Financial Performance

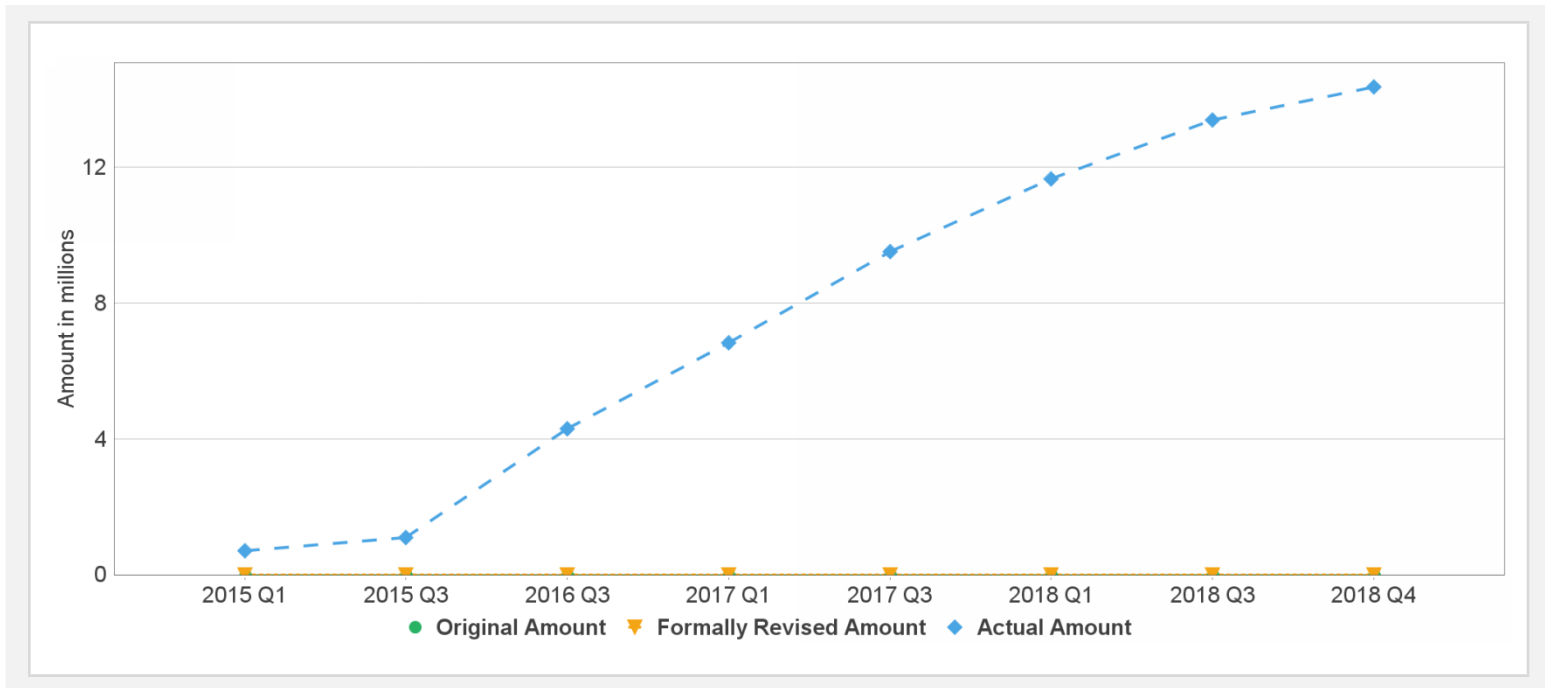
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P125024	IDA-53990	Effective	USD	7.20	7.20	0.00	6.41	0.17	 97%
P125024	IDA-H9200	Effective	USD	8.72	8.72	0.00	7.95	0.01	 100%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P125024	IDA-53990	Effective	18-Mar-2014	09-Apr-2014	16-Jun-2014	30-Nov-2019	30-Nov-2019
P125024	IDA-H9200	Effective	18-Mar-2014	09-Apr-2014	16-Jun-2014	30-Nov-2019	30-Nov-2019

Cumulative Disbursements



Restructuring History

Level 2 Approved on 15-Nov-2017

Related Project(s)

There are no related projects.