



## Upper Egypt Local Development PforR (P157395)

MIDDLE EAST AND NORTH AFRICA | Egypt, Arab Republic of | Social, Urban, Rural and Resilience Global Practice Global Practice | IBRD/IDA | Program-for-Results | FY 2017 | Seq No: 1 | ARCHIVED on 21-Dec-2016 | ISR25538 |

Implementing Agencies: Ministry of Local Development, Ministry of Trade and Industry, Ministry of Planning Monitoring and Administrative

## Program Development Objectives

Program Development Objective (from Program-for-Results Appraisal Document)

The project development objective is to improve the business environment for private sector development and strengthen local government capacity for quality infrastructure and service delivery in select governorates in Upper Egypt.

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	--	● Satisfactory
Overall Implementation Progress (IP)	--	● Satisfactory
Overall Risk Rating	--	● High

## Implementation Status and Key Decisions

The UELDP was approved by Bank's Board on September 29, 2016 and loan signing took place on October 6, 2016. The Program is currently being processed domestically in Egypt awaiting ratification by parliament. This is expected for Q3 FY 17. In preparation for effectiveness the team conducted its first mission in November 2016 to start implementation support with a particular focus on supporting the Government in the development of the Program Operations Manual (POM). All consultants to support the Government in the development of the POM and early stage implementation, in particular in terms of supporting the fulfillment of the first year DLIs, have been mobilized and a consultant led workshop took place on December 12 and 13, 2016. Follow-up missions are planned for January and February 2017.

## Data on Financial Performance

### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P157395	IBRD-86450	Not Effective	USD	500.00	500.00	0.00	0.00	500.00	0%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P157395	IBRD-86450	Not Effective	29-Sep-2016	06-Oct-2016	--	31-Dec-2021	--

## Risks



### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	● High	--	● High
Macroeconomic	● Substantial	--	● Substantial
Sector Strategies and Policies	● Substantial	--	● Substantial
Technical Design of Project or Program	● Substantial	--	● Substantial
Institutional Capacity for Implementation and Sustainability	● High	--	● High
Fiduciary	● High	--	● High
Environment and Social	● Substantial	--	● Substantial
Stakeholders	● High	--	● High
Other	● Moderate	--	● Moderate
Overall	● High	--	● High

### Disbursement Linked Indicators (DLI)

#### ► DLI1 a) : Increase in occupancy rate in industrial zones in Qena (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	14.00	--	--
Date	30-Sep-2016	--	--

#### ► DL1 b) : Increase in occupancy rate in industrial zones in Sohag (Percentage)

	Baseline	Actual (Previous)	Actual (Current)
Value	34.00	--	--
Date	30-Sep-2016	--	--

#### ► DLI 2 a) : Number of industrial zones in Qena implementing their respective Industrial Zone Modernization Plan (Text)

	Baseline	Actual (Previous)	Actual (Current)
Value	zero	--	--



Date	30-Sep-2016	--	--
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► DLI 2 b) : Number of industrial zones in Sohag implementing their respective Industrial Zone Modernization Plan (Text)

	Baseline	Actual (Previous)	Actual (Current)
Value	zero	--	--
Date	30-Sep-2016	--	--

► DLI 3 a) : Number of Cluster Competitiveness Initiatives launched and implemented in Qena (Number)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	30-Sep-2016	--	--

► DLI 3 b) : Number of Cluster Competitiveness Initiatives launched and implemented in Sohag (Number)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	30-Sep-2016	--	--

► DLI 4 a) : Number of district service centers that reduced by at least 25 % their average processing times (in days) or issuing operating licenses and construction permits to businesses in Qena (Number)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	30-Sep-2016	--	--

► DL1 4 b) : Number of district service centers that reduced by at least 25 % their average processing times (in days) or issuing operating licenses and construction permits to businesses in Sohag (Number)

	Baseline	Actual (Previous)	Actual (Current)
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Value	0.00	--	--
Date	30-Sep-2016	--	--

► DLI 5 a) : Minimum Access Criteria met and Minimum Performance Target achieved for given Fiscal Year in Qena to receive infrastructure and services Performance Grants (Text)

	Baseline	Actual (Previous)	Actual (Current)
Value	N/A	--	--
Date	30-Sep-2016	--	--

► DLI 5 b) : Minimum Access Criteria met and Minimum Performance Target achieved for given Fiscal Year in Sohag to receive infrastructure and services Performance Grants (Text)

	Baseline	Actual (Previous)	Actual (Current)
Value	N/A	--	--
Date	30-Sep-2016	--	--

► DLI 6 a) : Cumulative value (EGP) of infrastructure and services expenditures paid by Qena under the Program that has been subject to technical audit (Number)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	--	--	--

► DLI 6 b) : Cumulative value (EGP) of infrastructure and services expenditures paid by Sohag under the Program that has been subject to technical audit (Number)

	Baseline	Actual (Previous)	Actual (Current)
Value	0.00	--	--
Date	--	--	--



## Results

### Results Area

#### Intermediate Results Area

Improving the business environment and competitiveness

Improving access to quality infrastructure and services

Cross-Cutting area: citizen and business engagement

### Project Development Objective Indicators

#### ► 1 a) Percentage improvement in business environment at the governorate level in Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	--	--	130.00
Date	30-Sep-2016	--	--	30-Jun-2021

#### ► 1 b) Percentage improvement in business environment at the governorate level in Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100.00	--	--	130.00
Date	30-Sep-2016	--	--	30-Jun-2021

#### ► 2 a) Infrastructure and service performance targets met in Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	30-Sep-2016	--	--	30-Jun-2021

#### ► 2 b) Infrastructure and service performance targets met in Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	0.00	--	--	80.00
Date	30-Sep-2016	--	--	30-Jun-2021

► 3 a) Number of people and businesses benefiting from improved access to quality infrastructure and services (of which percentage women) in Qena (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	0.00
Date	30-Sep-2016	--	--	30-Jun-2021

Comments

To be assessed at midterm

► 3 b) Number of people and businesses benefiting from improved access to quality infrastructure and services (of which percentage women) in Sohag (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	0.00
Date	30-Sep-2016	--	--	30-Jun-2021

Comments

To be assessed at midterm

► 4 a) Percentage of people and businesses expressing satisfaction with quality of infrastructure and services provided in Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	70.00
Date	30-Sep-2016	--	--	30-Jun-2021



► 4 b) Percentage of people and businesses expressing satisfaction with quality of infrastructure and services provided in Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	70.00
Date	30-Sep-2016	--	--	30-Jun-2021

Overall Comments

**Intermediate Results Indicators**

► 1 a) Increase in occupancy rate in industrial zones in Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	14.00	--	--	34.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 1 b) Increase in occupancy rate in industrial zones in Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	34.00	--	--	54.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 2 a) Number of industrial zones in Qena implementing their respective Industrial Zone Modernization Plan (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	2.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 2 b) Number of industrial zones in Sohag implementing their respective Industrial Zone Modernization Plan (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	4.00



Date	30-Jun-2015	--	--	30-Jun-2021
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► 3 a) Number of CCIs launched and implemented in Qena (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	5.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 3 b) Number of CCIs launched and implemented in Sohag (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	5.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 4 a) Number of district service centers that reduced by at least 25 % their average processing times (in days) for issuing operating licenses and construction permit to businesses (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	6.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 4 b) Number of district service centers that reduced by at least 25 % their average processing times (in days) for issuing operating licenses and construction permit to businesses (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	8.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 5 a) GAFI OSSs established for Qena (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	--	Y
Date	30-Jun-2015	--	--	30-Jun-2021





► 5 b) GAFI OSSs established for Sohag (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	--	Y
Date	30-Jun-2015	--	--	30-Jun-2021

► 6 a) Number of investment opportunities identified and promoted for Qena (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	10.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 6 b) Number of investment opportunities identified and promoted for Sohag (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	10.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 7 a) Number of firms benefiting from BDS or cluster development activities for Qena (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	500.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 7 b) Number of firms benefiting from BDS or cluster development activities for Sohag (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	500.00
Date	30-Jun-2015	--	--	30-Jun-2021



► 8 a) Percentage of firms that demonstrate increased jobs investment, exports, revenues or productivity for Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	25.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 8 b) Percentage of firms that demonstrate increased jobs investment, exports, revenues or productivity for Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	25.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 9 a) MAC met and Minimum Performance Target achieved for given Fiscal Year by Qena to receive infrastructure and services PGs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 9 b) MAC met and Minimum Performance Target achieved for given Fiscal Year by Sohag to receive infrastructure and services PGs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 10 a) Cumulative value (EGP) of infrastructure and services investment expenditures paid by Qena under the Program that has been subject to technical audit and certified acceptable (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	1,050,000,000.00
Date	30-Jun-2015	--	--	30-Jun-2021



► 10 b) Cumulative value (EGP) of infrastructure and services investment expenditures paid by Sohag under the Program that has been subject to technical audit and certified acceptable (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	1,050,000,000.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 11 a) Percentage of O & M plans that have corresponding budget allocated for Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 11 b) Percentage of O & M plans that have corresponding budget allocated for Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	80.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 12 a) Citizen participation integrated into annual planning process for Qena (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	--	Y
Date	30-Jun-2015	--	--	30-Jun-2021

Comments  
Baseline is: n.a

► 12 b) Citizen participation integrated into annual planning process for Sohag (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	--	--	Y



Date	30-Jun-2015	--	--	30-Jun-2021
Comments	Baseline is n.a			

► 13 a) Percentage of complaints resolved through upgraded GRM system for Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	60.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 13 b) Percentage of complaints resolved through upgraded GRM system for Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	60.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 14 a) Performance score on public access to key information for Qena (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	15.00
Date	30-Jun-2015	--	--	30-Jun-2021

► 14 b) Performance score on public access to key information for Sohag (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	15.00
Date	30-Jun-2015	--	--	30-Jun-2021

Overall Comments