

Procurement Plan for ASPIRe Project

I. General

1. **Project information:**

Country	:	India
Borrower	:	Republic of India
Project Name	:	Assam State Public Finance Institutional Reforms (Project)
Loan / Credit No.	:	
Project Implementing Agency (PIA), etc.	:	Assam Society for Comprehensive Financial Management System

2. **Bank's approval Date of the procurement Plan** [Original:; Revision 1:.....]

3. **Date of General Procurement Notice:** 13th December 2016

4. **Period covered by this procurement plan:** First 18 months

II. Goods and Works and non-consulting services

1. **Prior Review Threshold:** Procurement Decisions subject to Prior Review by the Bank as stated in Appendix 1 to the Guidelines for Procurement.

World Bank review of procurement: The World Bank will prior review (thresholds are based on "Substantial" rating, will be modified if risk rating is changed after assessment by Bank during the project implementation) the following contracts:

- a) Works including turnkey Supply & Installation of Plant and Equipment and PPP: All contracts more than US\$ 10 million equivalent
- b) Goods, Information Technology and Non-consulting Services: All contracts more than US\$ 2 million equivalent

First contract issued by implementing agency [IA] will be subject to prior review irrespective of their value. In addition, the justifications for all contracts to be issued on the basis of LIB, single-source or direct contracting will be subject to prior review. The above thresholds are for the initial 18 months implementation period; based on the procurement performance of the project these thresholds may be subsequently modified by Bank. **In case of Post Review contracts, the inputs of Bank on Technical Specifications will be obtained by project.** The procurement plan will be subsequently updated annually (or at any other time if required) and will reflect any change in prior review thresholds. The World Bank will carry out an annual ex-post procurement review of the procurement falling below the prior review thresholds provided above. To avoid any doubts, the Bank may conduct at any time Independent Procurement Reviews (IPRs) of all

the contracts financed under the loan. Domestic preference is allowed only for Procurement of Goods and Information Technology and not for procurement of Works.

Category	Method of Procurement	Method Threshold (US\$ Equivalent)
Works	International Competitive Bidding (ICB)	> 40,000,000
	National Competitive Bidding (NCB)	Up to 40,000,000 (with NCB conditions)
	Shopping	Up to 100,000
	Direct Contracting (DC)	As per paragraph 3.7 of Guidelines
	Public-Private Partnership (PPP) for Works	As per paragraph 3.14 of Guidelines
	Force Account	As per paragraph 3.9 of Guidelines
	Framework Agreement (FA)	As per paragraph 3.6 of Guidelines
Goods and non-consultant services (NCS)	International Competitive Bidding (ICB)	> 3,000,000
	Limited International Bidding (LIB)	wherever agreed by Bank
	National Competitive Bidding (NCB)	Up to 3,000,000 (with NCB conditions)
	Shopping	Up to 100,000
	Direct Contracting (DC)	As per paragraph 3.7 of Guidelines
	Public-Private Partnership (PPP) Services	As per paragraph 3.14 of Guidelines
	Force Account (only for NCS)	As per paragraph 3.9 of Guidelines
	Framework Agreement (FA) ¹	As per paragraph 3.6 of Guidelines
	Procurement from United Nations (UN) Agencies	As per paragraph 3.10 of Guidelines

2. **Prequalification.** Pre-qualification is not envisaged for any package under the Project.
3. **Proposed Procedures for CDD Components (as per paragraph. 3.17 of the Guidelines:** Not Applicable
4. **Reference to (if any) Project Implementation Plan:** Project Implementation Plan dated _____. (to be updated)
5. **Retroactive Financing :** The GoA will be seeking retroactive financing, not exceeding US\$ 1 million for technical and US\$ 3 million for the EEP, in respect of payments for project-related work made by GoA during project preparation, on or after April 01, 2016.

^{1/} DGS&D rate contracts may be used as framework agreement (FA) subject to the conditions mentioned under NCB conditions

This includes payments to consultants for various preparatory studies, which inform the design of the information solutions and institutional strengthening, training and exposure visits (under technical assistance part) and EEP incurred prior to loan signing.

- 6. NCB Condition:** National competition for the procurement of goods and works according to the established thresholds will be conducted in accordance with paragraphs 3.3 & 3.4 of Section III of the Guidelines and the following provisions:
- a) Only the model bidding documents for NCB agreed with the GoI Task Force (and as amended from time to time), shall be used for bidding;
 - b) Invitations to bid shall be advertised in at least one widely circulated national daily newspaper (or on a widely used website or electronic portal with free national and international access along with an abridged version of the said advertisement published in a widely circulated national daily inter-alia giving the website/electronic portal details from which the details of the invitation to bid can be downloaded), at least 30 days prior to the deadline for the submission of bids;
 - c) No special preference will be accorded to any bidder either for price or for other terms and conditions when competing with foreign bidders, state-owned enterprises, small-scale enterprises or enterprises from any given State;
 - d) Except with the prior concurrence of the Bank, there shall be no negotiation of price with the bidders, even with the lowest evaluated bidder;
 - e) Extension of bid validity shall not be allowed with reference to Contracts subject to Bank prior review without the prior concurrence of the Bank (i) for the first request for extension if it is longer than four weeks; and (ii) for all subsequent requests for extension irrespective of the period (such concurrence will be considered by Bank only in cases of Force Majeure and circumstances beyond the control of the Purchaser/Employer);
 - f) Re-bidding shall not be carried out with reference to contracts subject to Bank prior review without the prior concurrence of the Bank. The system of rejecting bids outside a pre-determined margin or "bracket" of prices shall not be used in the project;
 - g) Rate contracts entered into by Directorate General of Supplies and Disposals (DGS&D) will not be acceptable as a substitute for NCB procedures unless agreed with the Bank on case to case basis. Such contracts will be acceptable however for any procurement under the Shopping procedures;
 - h) Use of DGS&D rate contracts as Framework Agreement must be reflected in the procurement plan agreed by the Bank for particular goods. Before issuing the purchasing order, the Bank will have to advise the government on carrying out a price analysis on the specific good that is intended to be purchased. If after this due diligence the borrower concludes [and Bank agrees] that the DGS&D rate contract is not suitable, then the borrower will have to proceed using NCB or shopping depending on the value. To meet the Bank's requirements for right to audit and F&C, these clauses may be included in the

Purchase Orders [in case the purchasers are directly placing the purchase orders to DGS&D rate contract holders]. On the other hand, if indent is placed through DGS&D, the Purchaser has the option to sign a separate undertaking with DGS&D rate contract holder, where Bank's right to audit and F&C clauses could be mentioned.

Two or three envelope system will not be used (except when using e-procurement system assessed and agreed by the Bank).

7. Procurement Packages with Methods and Time Schedule as per Table A
[attached]

III. Selection of Consultants

1. Prior Review Threshold: Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the Guidelines Selection and Employment of Consultants:

a) Consultancy Services for selection of firms : All contracts more than US\$ 1.0 million equivalent;

b) Consultancy services for selection of individuals: All contracts above US\$ 0.3 million.

c) First contract issued by implementing agency [IA] will be subject to prior review irrespective of their value. In addition, the justifications for all contracts to be issued on the basis of single-source or direct contracting will be subject to prior review. The above thresholds are for the initial 18-month implementation period; based on the procurement performance of the project these thresholds may be subsequently modified by Bank. **In case of Post Review contracts, the inputs of Bank on TORs will be obtained by project.** The procurement plan will be subsequently updated annually (or at any other time if required) and will reflect any change in prior review thresholds. The World Bank will carry out an annual ex-post procurement review of the procurement falling below the prior review thresholds provided above. To avoid any doubts, the Bank may conduct at any time Independent Procurement Reviews (IPRs) of all the contracts financed under the loan.

	Selection Method	Method Threshold (USD)
Consultants' Services	Selection Based on Consultants' Qualifications (CQS)/Least-Cost Selection (LCS)	Up to 300,000
	Single-Source Selection (SSS)	As per paragraphs 3.9-3.11 of Guidelines
	Individuals	As per Section V of Guidelines
	Particular Types of Consultants	As per paragraphs 3.15-3.21 of Guidelines
	Quality- and Cost-Based Selection (QCBS)/ Quality-Based Selection (QBS)/ Selection under a Fixed Budget (FBS)	for all other cases
	(i) International shortlist (ii) Shortlist may comprise national consultants only	> 800,000 Up to 800,000

2. Short list comprising entirely of national consultants: Short list of consultants for services, estimated to cost less than US \$ 800,000 equivalent per contract, may comprise entirely of

national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines.

3. Any Other Special Selection Arrangements:

First consultancy selection shall be prior reviewed irrespective of threshold.

Refer to sl. No. 4 under Section-II of the procurement plan

4. Consultancy Assignments with Selection Methods and Time Schedule as per Table A [attached]

Table A**Assam State Public Finance Institutional Reforms Project : 18 month Procurement Plan**

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CONSULTANT SERVICES										
Technical Assistance										
Sub- Component 1.1: Strengthening Cash & Debt Management										
CS-1	Advisor – Debt and Cash Management	27,75,000	41,500	SSS	post	-	-	Jan 2017	Jan 2018	Contract Awarded May be extended by another 3 years annually.
CS-2	Data Analytics Consultants (2)	67,00,000	100,000	IC	post	Sep 2017	Oct 2017	Dec 2017	Dec 2021	For 4 years
Strengthening Public Procurement Framework, Procurement Capacity and Scaling Up E-Procurement										
CS-3	Consultant for developing Procurement Rules (4 Nos.)	15,00,000	23,000	IC	post	NA	NA	May 2017	March 18	Contract Awarded
CS-4	Consultants for developing Standard Bidding Documents (SBDs)- 7 Nos	54,00,000	80,000	IC's	post	NA	NA	Jun 2017	Feb 2018	1 year

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CS-5	Consultants for State Procurement Facilitation Cell	100,00,000	149,000	IC's	post	NA	NA	Nov 2017	Oct 2021	3-4 individual consultants for 4 years
CS-6	Consultant for study of the implementation & scale up of e-procurement in Assam	10,00,000	15,000	IC	post	NA	NA	Nov 2016	Mar 2017	
CS-7	Consultancy on Procurement Training Needs Analysis, Training Strategy & Curriculum Development	75,00,000	112,000	CQS/SSS	post	July 2017	Aug2017	Sept 2017	June 2018	Justification to be prior reviewed by Bank
CS-8	Consultancy for MOOC Development	50,00,000	75,000	QCBS	post	June 2018	Aug 2018	Nov 2018	Apr 2019	
CS-9	Senior E-Procurement Project Mgt Consultant	90,00,000	135,000	IC	post	July 2017	Aug 2017	Sept 2017	Jun 2020	For 3 years
CS-10	E-Procurement Facility Mgt Cell and Training	72,60,000	108,000	IC	post	Apr2017	May 2017	Jun 2017	Jun 2021	Contract awarded

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
Strengthening PPP Framework										
CS – 11	Consultancy for Policy and Institutional Reform for Strengthening PPP Framework	60,00,000	90,000	QCBS	post	Jul 2016	Dec 2016	Feb 2017	Sep 2017	Contract Awarded
CS – 12	Consultancy- Project Mgmt and Support Unit for PPP	2,00,00,000	298,000	QCBS	post	Oct 2017	Dec 2017	Feb 2018	Mar 2022	
Institutional Strengthening of Finance Dept										
CS-13	Consultancy for Review of Org'n Structure and file work flow process in Finance Dept and selected Line Dept	56,00,000	83,000	IC	post	July 2017	Aug 2017	Sept 2017	Aug 2018	1 year
CS-14	Consultancy to review the Budget & FRBM Disclosures	20,00,000	30,000	IC	post	Aug 2017	Sep 2017	Sep 2017	Jan 2018	5 months
Training and Capacity Building in Finance										
CS-15	Consultancy on Training Needs Analysis for officials in Finance and Line dept, Training Strategy & Curriculum Development	100,00,000	150,000	LCS	post	July 2017	Sep 2017	Dec 2017	Jun 2018	

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CS-16	Consultancy for MOOC Development for Finance Cadres in Finance and Line Dept	100,00,000	150,000	QCBS	post	Mar 2018	Jun 2018	Aug 2018	Mar 2019	
Strengthening Expenditure & Revenue Information Systems										
Design of Financial Management Information Systems										
CS-17	Consultants for Designing of Financial Management Information System for the Government of Assam and support in selection of the System Integrator	1,60,00,000	238,000	QCBS	post	Feb 2016	Jul 2016	Jan 2017	Feb 2018	Contract Awarded
CS-18	Project Management Consultancy to oversee implementation of FMIS	5,00,00,000	745,000	QCBS	post	Dec 2017	Mar 2018	Jun 2018	Sep 2022	4 years contract
CS-19	Security Audit of FMIS E-Governance Solution	1,00,00,000	149,000	LCS	post	Aug 2018	Nov 2018	Jan 2019	Dec 2021	Periodic Audit of various modules -3 years
Designing Information Systems and Institutional Strengthening of Commercial Tax Dept										
CS-20	Consultancy Study for preparation of RFP and selection of Systems Integrator for new IT application for CTD	72,00,000	107,000	SSS	prior	Nov 15		Apr 2016	Jun 2017	Contract Awarded

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CS-21	Consultancy services for Institutional and GST readiness assessment in the Commissionerate of Taxes, Govt. of Assam	70,00,000	105,000	QCBS	post	Jan 2016	Jul 2016	Jan 2017	Feb 2018	Contract Awarded
CS-22	Project Management Consultancy to oversee implementation of E-Governance Solution in CTD	1,62,00,000	241,000	QCBS	post	June 2017	Aug 2017	Sep 2017	Sep 2020	3 years contract
CS-23	Security Audit of CTD E-Governance Solution	70,00,000	104,000	LCS	post	Apr 2018	Jun 2017	Aug 2018	Sep 2019	
CS-24	Service Tax Advisor (I/C)	54,00,000	80,000	IC	post	Sep 2017	Oct 2017	Nov 2017	Dec 2017	For 3 years
Design Development & Implementation of E-Governance Solution in Excise Dept										
CS-25	Consultancy services for designing an e-Governance system for the Department of Excise, Government of Assam, India.	1,00,00,000	150,000	QCBS	post	Feb 2016	Jul 2016	Jan 2017	Feb 2018	Contract Awarded
CS-26	Project Management Consultancy to oversee implementation of E-Governance Solution in Excise	3,00,00,000	447,000	QCBS	post	Nov 2017	Mar 2018	Jun 2018	Sep 2022	4 years contract

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CS-27	Security Audit of Excise E-Governance Solution	70,00,000	104,000	LCS	post	Aug 2018	Nov 2018	Jan 2019	Dec 2020	Periodic Audit of various modules -2 years
CS-28	Website Upgrade for Excise Department	20,00,000	30,000	LCS	post	Aug 2017	Nov 2017	Dec 2017	Mar 2018	
Project Management & Coordination										
CS-29	CA for AS-CFMS	15,00,000	23,000	QCBS	post	Sep 2016	Dec 2016	Feb 2017	Apr 2018	Contract Awarded
CS-30	Senior Procurement Consultant	28,00,000	42,500	SSS	post	N/A	N/A	Aug 2016	Mar 2018	Contract Awarded
CS-31	Procurement Support Specialist	30,00,000	45,500	SSS	post	N/A	N/A	June 2017	Mar 2019	Justification to be prior reviewed For 2 years
CS-32	IT Project Manager	1,20,00,000	180,000	IC	post	July 2017	Aug 2017	Sept2017	Sept 2022	For 5 years
CS-33	Change Management Specialist	85,00,000	126,000	IC	post	July2017	Aug 2017	Sept 2017	Sept 2022	For 5 years
CS-34	Communication Specialist	81,00,000	120,000	IC	post	July 2017	Aug 2017	Sept 2017	Sept 2022	For 5 years
Part B: Eligible Expenditure under the Project										
CS-35	DoAT Short term Programmers/ DBA (2 years)	43,40,000	65,000	IC	post	Feb 2017	Apr 2017	May 2017	Apr 2019	Contract Awarded
CS-36	Programmers for development of E-Colln Portal and its roll out	1,00,00,000	150,000	IC	post	Jun 2017	Aug 2017	Sep 2017	Aug 2019	

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
CS-37	CTD Short term Programmers/ DBA (2 years)	43,40,000	65,000	IC	post	July 2017	Aug 2017	Sept 2017	Apr 2019	
	SUB TOTAL - A	33,21,15,000	4,956,500							

NON-CONSULTANT SERVICES

NCS-1	Strengthening network connectivity for CTD offices - Secondary Service Provider	10,00,00,000	1,492,000	NCB	post	July 2017	Sept 2017	Nov 2017	Sept 2022	5 years contract
NCS-2	Strengthening network connectivity for DoAT offices - Secondary Service Provider	7,00,00,000	1,044,000	NCB	post	Dec 2017	Mar 2018	Jun 2018	Sept 2022	5 years contract
NCS-3	Procurement MOOC Hosting and Maintenance	25,00,000	37,000	NCB	post	Mar 2019	May 2019	Jul 2019	Sept 2022	
NCS-4	Upgrade and Maintenance of CS-DRMS	20,00,000	30,000	NCB	post	July 2017	Sept 2017	Oct 2017	Sept 2022	
	SUB TOTAL - B	17,45,00,000	2,603,000							

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
GOODS										
GD -1	Field Level Hardware Procurement (Treasury)	10,00,00,000	1,492,000	NCB	post	Apr 2018	Jun 2018	Aug 2018	Feb 2019	
GD-2	Hardware (Peripherals) for CTD	13,65,00,000	2,037,000	NCB	prior	Nov 2016	Feb 2017	June 2017	Sept 2017	Contract Awarded
GD-3	Hardware (Peripherals) for Excise	15,00,00,000	2,238,000	NCB	post	Apr 2018	Jun 2018	Aug 2018	Feb 2019	
GD-4	SI for FMIS Solution Development of FMIS solution, O & M, including cost of Core Server Hardware	44,00,00,000	6,565,000	LIB	prior	Oct 2017	Jan 2017	Mar 2018	Sept 2022	Procurement will be initiated only after the recommendations from the agency hired under CS - 17
GD-5	SI for implementation for Excise: New e-governance system System Development, O & M	35,00,00,000	5,223,000	ICB	prior	Oct 2017	Jan 2017	Mar 2018	Sept 2022	Procurement will be initiated only after the recommendations from the agency hired under CS - 25
GD-6	SI for CTD - development cost, O&M and hardware cost (servers/ license fee)	35,00,00,000	5,223,000	LIB	prior	Jan 2017	May 2017	July 2017	Sept 2022	

Ref. No.	Contract Description	Estimated Cost (INR)	Estimated Cost (USD)	Procurement Method	Prior/post Review	Bid/REOI Advert	Bid / Proposal Opening Date	Contract Signing Date	Delivery / Completion Date	Remarks
GD-7	Procurement of Equipment for Test labs	3,00,00,000	447,000	NCB	post	Jun 2019	Aug 2019	Nov 2019	Jun 2020	
	SUB TOTAL - C	155,65,00,000	23,225,000							
MINOR WORKS										
	Refurbishment of Server Room	450,00,000	670,000	NCB	post	Jan 2017	Apr 2017	June 2017	Aug 2017	
	Refurbishment of DoAT incl Training Room	100,00,000	150,000	NCB	post	Dec 2018	Mar 2019	Jun 2019	Mar 2020	
	Refurbishment of Finance Dept Divisions	150,00,000	150,000	NCB	post	Dec 2017	Mar 2018	Jun 2018	Mar 2019	
	Refurbishment of AS-CFMS Office	40,00,000	60,000	NCB	post	Aug 2017	Oct 2017	Nov 2017	Mar 2018	
	SUB TOTAL - D	690,00,000	1,030,000							
	Totals Estimated Costs: (A + B + C)	213,21,15,000	31,814,5000							

IN-AS-CFMS-20784-CS-QCBS / Consultancy for Policy and Institutional Reform for Strengthening PPP Framework & Enabling Environment for the Government of Assam	BRD / 87650	Strengthening Public Finance Institutional Capacity	Post	Quality And Cost- Based Selection	Open - National		100,000.00	61,565.39	Signed	2017-07-28	2016-07-22	2017-07-28		2017-07-28	2016-11-21		2017-07-28	2016-12-30	2017-07-28	2017-02-02	2017-07-28	2017-02-17	2017-07-28	2017-03-29	2017-12-05
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INDIVIDUAL CONSULTANTS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion								
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual							
IN-AS-CFMS-4567-CS-INDV / Consultant for study of the implementation & scale up of e- procurement in Assam		Strengthening Public Finance Institutional Capacity	Post	Individual Consultant Selection	Direct		14,823.60	0.00	Under Implementation	2016-12-14	2015-06-25	2016-12-14	2016-10-05	2016-12-14	2016-10-05	2016-12-14			2017-01-31							
IN-AS-CFMS-4568-CS-INDV / Hiring of a short term Senior Procurement Consultant		Project Management, Monitoring & Evaluation and Coordination	Post	Individual Consultant Selection	Direct		10,376.51	0.00	Under Implementation	2016-12-14	2016-08-10	2016-12-14		2016-12-14		2016-12-14			2017-03-31							
IN-AS-CFMS-5689-CS-INDV / ADVISOR - DEBT AND CASH MANAGEMENT		Strengthening Public Finance Institutional Capacity	Post	Individual Consultant Selection	Direct		41,500.00	0.00	Pending Implementation	2017-01-30		2017-01-30		2017-01-30		2017-02-09			2018-02-09							
IN-AS-CFMS-5710-CS-INDV / DoT Short term Programmes/ DBA (2 years)		Strengthening Expenditure and Revenue Information Systems	Post	Individual Consultant Selection	Open		65,000.00	0.00	Pending Implementation	2017-02-15		2017-04-15		2017-05-06		2017-05-28			2019-05-27							
IN-AS-CFMS-5711-CS-INDV / CTD Short term Programmes/ DBA (2 years)		Strengthening Expenditure and Revenue Information Systems	Post	Individual Consultant Selection	Open		65,000.00	0.00	Pending Implementation	2017-01-17		2017-03-07		2017-03-28		2017-05-02			2019-05-02							
IN-AS-CFMS-15352-CS-INDV / Procurement Support Staff for AS CFMS		Project Management, Monitoring & Evaluation and Coordination	Post	Individual Consultant Selection	Direct		24,000.00	23,302.79	Signed	2017-05-17	2017-05-22	2017-05-22	2017-05-25	2017-05-22	2017-05-31	2017-05-31	2017-06-01		2018-04-29							
IN-AS-CFMS-28106-CS-INDV / IT Project Manager	BRD / 87650	Project Management, Monitoring & Evaluation and Coordination	Post	Individual Consultant Selection	Open		74,000.00	0.00	Pending Implementation	2017-09-15		2017-11-14		2017-12-05		2018-01-09			2020-01-09							
IN-AS-CFMS-28107-CS-INDV / ICT Infrastructure Specialist	BRD / 87650	Project Management, Monitoring & Evaluation and Coordination Strengthening Expenditure and Revenue Information Systems	Post	Individual Consultant Selection	Open		27,700.00	0.00	Pending Implementation	2017-09-15		2017-11-14		2017-12-05		2018-01-09			2019-01-09							
IN-AS-CFMS-30917-CS-INDV / Programmer (NIC Pune) for e- GRAS Customization	BRD / 87650	Strengthening Expenditure and Revenue Information Systems	Post	Individual Consultant Selection	Open		11,600.00	0.00	Pending Implementation	2017-10-07		2017-11-25		2017-12-16		2018-01-20			2020-01-20							
IN-AS-CFMS-40757-CS-CDS / Security Audit of e-GRAS	BRD / 87650	Strengthening Expenditure and Revenue Information Systems	Post	Direct Selection	Direct		5,000.00	0.00	Cancelled	2017-12-30		2018-01-09				2018-03-15			2018-06-13							
IN-AS-CFMS-40769-CS-INDV / eProcurement Project Manager	BRD / 87650	Project Management, Monitoring & Evaluation and Coordination	Post	Individual Consultant Selection	Direct		11,000.00	0.00	Pending Implementation	2017-12-26		2018-01-05		2018-01-26		2018-03-02			2019-03-02							
IN-AS-CFMS-41230-CS-INDV / GEM Support Staff	BRD / 87650	Strengthening Public Finance Institutional Capacity	Post	Individual Consultant Selection	Direct		11,000.00	0.00	Pending Implementation	2017-12-27		2018-01-06		2018-01-27		2018-03-03			2020-03-02							