



Sri Lanka: Primary Health Care System Strengthening Project (P163721)

SOUTH ASIA | Sri Lanka | Health, Nutrition & Population Global Practice |
IBRD/IDA | Investment Project Financing | FY 2018 | Seq No: 4 | ARCHIVED on 21-Feb-2020 | ISR40430 |

Implementing Agencies: Ministry of Health, Nutrition and Indigenous Medicine, Democratic Socialist Republic of Sri Lanka

Key Dates**Key Project Dates**

Bank Approval Date: 27-Jun-2018

Effectiveness Date: 23-Jan-2019

Planned Mid Term Review Date: 17-May-2021

Actual Mid-Term Review Date:

Original Closing Date: 31-Dec-2023

Revised Closing Date: 31-Dec-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to increase the utilization and quality of primary health care services, with an emphasis on detection and management of non-communicable diseases in high-risk population groups, in selected areas of the country.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Implementation of the PHC System Reorganization and Strengthening Strategies:(Cost \$4404.00 M)

Project Implementation Support and Innovation Grants:(Cost \$14.22 M)

Contingent Emergency Response Component

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The project is progressing satisfactorily. Progress towards the project development objective and intermediate results indicators is on track. Based on reported data, the project is expected to achieve Year 2 targets for all 3 PDO indicators. Similar good progress is noted on intermediate results with planned targets already met or likely to be met in the coming months in 17 out of 23 indicators.

Since the previous mission in July 2019, the project has achieved Disbursement Linked Results (DLRs) 3.2 and 8.1. These are related to the completion of a situational analysis necessary to identify gaps for meeting required capabilities of Primary Medical Care Institutions (PMCI) in all nine provinces and an increase in the number of women aged 35 and 45 years screened for cervical cancer at public health facilities. It is important to note that the achievement under DLR 8.1 on cervical cancer screening exceeded planned targets for the year, demonstrating good progress in rolling out non-communicable disease screening services at primary care facilities.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	☐ Substantial	☐ Substantial	☐ Substantial
Macroeconomic	☐ Moderate	☐ Moderate	☐ Moderate
Sector Strategies and Policies	☐ Moderate	☐ Moderate	☐ Moderate
Technical Design of Project or Program	☐ Substantial	☐ Substantial	☐ Substantial
Institutional Capacity for Implementation and Sustainability	☐ Moderate	☐ Moderate	☐ Moderate
Fiduciary	☐ Moderate	☐ Moderate	☐ Moderate
Environment and Social	☐ Low	☐ Low	☐ Low
Stakeholders	☐ Substantial	☐ Substantial	☐ Substantial
Other	--	--	--
Overall	☐ Substantial	☐ Substantial	☐ Substantial

Results

PDO Indicators by Objectives / Outcomes

Increase utilization of PHC services, particularly prevention/management of NCDs in high-risk groups				
IN00799224				
▶ Number of women at age 35 and at age 45 years who are screened for cervical cancer at a network of public health facilities (DLI 8) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	107,551.00	161,344.00	122,423.00	213,000.00
Date	31-Dec-2017	30-Jun-2019	30-Sep-2019	31-Dec-2022
Comments:	<p>This reflects the number for the period Jan 2019 to September 2019, and not the full calendar year. The final report for the calendar year 2019 will become available by end Feb 2020 which is expected to be higher than what is currently reported.</p> <p>The verified numbers for the previous calendar year from Jan to December 2018 were 151,448. However, a higher number of 161,344 was reported during the previous mission based on interim reporting from the Family Health Bureau, but it was not the final report and not yet verified.</p>			
IN00799356				
▶ Percentage of screened adults with high risk for non-communicable diseases who are registered and actively followed-up at primary medical care institutions (DLI 9) (Percentage, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	29-Dec-2017	30-Jun-2019	15-Nov-2019	31-Dec-2022
Comments:	<p>The electronic information system to track this indicator has not yet been rolled out. A decision to collate data from manual registers for the calendar year 2019 has been taken, which will be reported by May 2020.</p> <p>The electronic information system has been developed and is expected to be rolled out from February 2020, which will make reporting for this indicator easier for the calendar year 2020.</p>			
<input type="checkbox"/> Male (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	31-Dec-2017	30-Jun-2019	15-Nov-2019	31-Dec-2022
<input type="checkbox"/> Female (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	31-Dec-2017	30-Jun-2019	15-Nov-2019	30-Dec-2022

Increase in the quality of PHC services, in selected areas of the country				
IN00799225				
▶ The number of primary medical care institutions that have the required capabilities for providing comprehensive and quality care. (DLI 3) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	31-Dec-2017	30-Jun-2019	15-Nov-2019	31-Dec-2022
Comments:	<p>40 PMCI have achieved the minimum 3 criteria, with the exception of the criteria on Medical officers trained through the distance education modules on NCD and 3 quality supervision visits.</p> <p>Of the 5 capabilities defined in the indicator, the status is as follows:</p> <ul style="list-style-type: none"> - 40 PMCIs have registered, screened and risk stratified at least 25% of the empaneled population - 0 medical officers have been trained on the priority distance education modules of (a) introduction to NCDs at primary care level, (b) NCD screening, (c) Diabetes and, (d) Hypertension. Data on nurses trained has not yet been collated. Nursing officer training refers to the post basic nursing school course for PHNOs or a training for NOO on reorganized primary care certified by DDG, Education, Training and Research. - 63 PMCIs have availability of essential equipment and drugs, while 60 PMCIs have availability of essential lab tests per the operational definitions - 0 PMCIs have completed 3 quality supervision visits as these were started late in Q3 of the calendar year 2019. 63 PMCIs have completed 1 quality supervision visit, which 31 have completed 2 quality supervision visits. 			

Intermediate Results Indicators by Components



Implementation of the PHC System Reorganization and Strengthening Strategies				
IN00799360				
► MoH and Provinces endorse policies and standards for reorganizing PHC (DLI 1) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Policies and standards sufficient to guide PHC Reorganization do not exist	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation.	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation.	MoH and Provinces endorse the package of circulars and guidelines necessary for PHC model implementation
Date	03-Sep-2018	30-Jun-2019	30-Jun-2019	30-Jun-2019
IN00799362				
► MoH adopts and updates clinical protocols for selected health conditions (DLI 2) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No clinical protocols targeted for the PHC level exist for the defined tracer conditions	Package of protocols adopted for defined selected health conditions.	Package of protocols adopted for defined selected health conditions.	Package of protocols adopted for defined selected health conditions
Date	03-Sep-2018	30-Jun-2019	30-Jun-2019	23-Jun-2023
IN00799363				
► Number of annual progress reviews on MoH Action Plan, including Project Results Indicators at the central MoH (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	3.00	3.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
IN00799364				
► Number of patient-friendly services provided on the basis of 4 types of services at the PMCIs (DLI 4) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	65.00	550.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	19 PMCIs which have no laboratories are sending samples to nearest public hospital labs. 5 PMCIs have introduced an telephone/paper based appointment system 41 PMCIs have introduced night clinics/evening or weekend clinics/outreach clinics/workplace based clinics to reach out to male and working population for NCD services For this indicator the operational definition of the 4 types of services has been updated to refer to the following (i) one month blister packs available (ii) Laboratory network (Private/ public) or PPP arrangements with pharmacies (iii) patient appointment system; and (iv) additional outreach interventions such as night clinics etc.			
IN00799365				
► Percentage of Medical Officers (both Medical Officers of Health in the Public Health stream and Medical Officers at PMCIs) trained on essential service package on NCDs (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	19.00	70.00
Date	01-Jul-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	500 medical officers out of 2624, which is the total number of MOO in PMCI and MoH			
IN00799366				
▶ Percentage of PMCI with transport facilities for dispatching the samples for investigations to apex laboratories (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.00	16.00	55.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	This is available in 166 out of 1023 PMCI in Sri Lanka			
IN00799367				
▶ Percentage of PMCI with capability for primary detection and management of dengue (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	19.00	55.00
Date	31-Dec-2017	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	This refers to 194 out of 1023 PMCI in Sri Lanka			
IN00799368				
▶ Percentage of PMCI providing a standard primary oral health care package (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	28.00	55.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	This refers to 282 out of 1023 PMCI in Sri Lanka			
IN00799369				
▶ Percentages of PMCI with basic emergency care facilities (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10.00	0.00	29.00	50.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	30-Dec-2022
Comments:	This refers to 282 out of 1023 PMCI in Sri Lanka			
IN00799370				
▶ Percentage of Medical Officer of Health areas offering mental health services in at least one PMCI (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	43.00	35.00



Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	153 out of 355 MoH in Sri Lanka			
IN00799371				
▶ Percentage of PMCI with capability for TB screening and referral (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	16.00	45.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	This refers to 166 out of 1023 PMCI in Sri Lanka			
IN00799372				
▶ Percentage of Medical Officer of Health areas with at least one PMCI providing routine nutrition counseling services, particularly for identified high-risk population, by qualified nutritionist (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	35.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	Cadre for qualified nutritionist has not been approved yet.			
IN00799373				
▶ Percentage of public sector schools implementing health promoting programs (health promoting schools) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	31.00	31.00	31.00	45.00
Date	31-Dec-2017	30-Jun-2019	30-Nov-2019	30-Dec-2022
Comments:	Status report from the D/FHB awaited. Baseline value retained.			
IN00799374				
▶ Percentage of food business operators inspected and classified as satisfactory according to the healthy food standard (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	51.00	51.00	53.00	75.00
Date	29-Dec-2017	30-Jun-2019	30-Nov-2019	31-Dec-2022
IN00799375				
▶ Number of PMCI that use personal health records to coordinate patient care over time and through the referral chain (DLI 5) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	50.00	40.00	550.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022



Comments:	During the previous mission, the PMU reported the total number of PMCIs using Personal Health Records but did not account for the criteria that at least 25% of the empaneled population should be using them to report against this indicator. Therefore, the previous report reflects erroneous over-reporting.			
IN00799376				
▶ Number of PMCIs connected to and using the Medical Supplies Management Information System (DLR 6.1) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	550.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	Procurement of hardware completed by the MSD of the MOH and networking is ongoing. The system is expected to be running by May 2020.			
IN00799377				
▶ Percentage of annual procurement by MSD that is less than or equal to defined performance benchmarks (DLR 6.3) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	50.00	50.00	70.00
Date	31-Dec-2016	30-Jun-2019	30-Jun-2019	31-Dec-2022
Comments:	Not due. To be reported on in Year 4. Baseline is 50.			
IN00799378				
▶ The use of the urgent procurement procedure as a percent of total medical supplies procurement that is reduced from the established baseline (DLR 6.5) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	31-Dec-2017	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	A committee representing relevant stakeholders to conduct the study on medical supplies procurement has been constituted. The study proposal is being developed and is expected to be completed by September 2020. Reporting on this indicator is expected in Year 4.			
IN00799379				
▶ Community Engagement Mechanism for health sector operational, including grievance redressal mechanism (DLI 7) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	There is no operational community engagement and grievance redressal mechanism	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCIs.	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCIs.	An operational community engagement and citizen feedback mechanism in place, especially for users of PMCIs.
Date	03-Sep-2018	30-Jun-2019	30-Jun-2019	30-Jun-2023
IN00799380				
▶ Number of PMCIs with active community engagement committees (DLR 7.5) (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	10.00	550.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	30-Dec-2022
Comments:	Friends of facility committees established in 55 PMCIs. Of them 10 have organised 3 meetings till date, 23 have organised 2 meetings and 14 have organised 1 meeting.			
IN00799381				
► Adequate and timely release of treasury funds requested to health sector program (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	75.00	75.00	75.00	85.00
Date	31-Dec-2017	30-Jun-2019	30-Jun-2019	31-Dec-2022
Comments:	Data not reported. Baseline data has been retained.			

Project Implementation Support and Innovation Grants

IN00799359

► Percentage of MoH and district training/capacity building plans developed and monitored (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2022
Comments:	A consultant has been hired, who has prepared a draft capacity building plan, which is to be presented to the MOH.			
IN00799361				
► Number of innovative subprojects supported, evaluated and disseminated (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	03-Sep-2018	30-Jun-2019	30-Nov-2019	31-Dec-2023
Comments:	11 innovation project have been awarded till date. Reporting on this indicator is planned and expected from Year 3.			

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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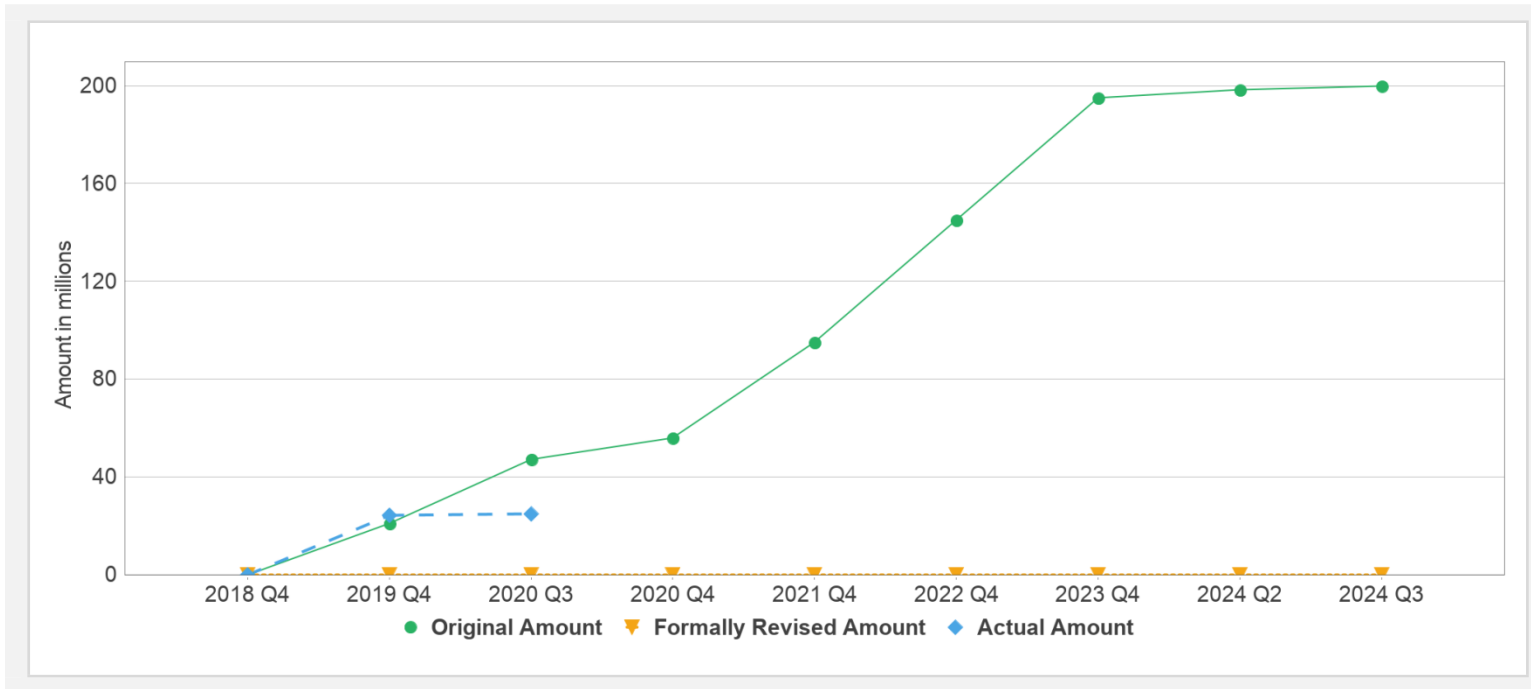


P163721	IBRD-88780	Effective	USD	200.00	200.00	0.00	25.22	174.78	<div style="width: 13%;"></div>	13%
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Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P163721	IBRD-88780	Effective	27-Jun-2018	23-Jan-2019	23-Jan-2019	31-Dec-2023	31-Dec-2023

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.