

Sample Procurement Plan

(Text in italic font is meant for instruction to staff and should be deleted in the final version of the PP)

(This is only a sample with the minimum content that is required to be included in the PAD. The detailed procurement plan is still mandatory for disclosure on the Bank's website in accordance with the guidelines. The initial procurement plan will cover the first 18 months of the project and then updated annually or earlier as necessary).

I. General

- 1. Bank's approval Date of the procurement Plan**
- 2. Date of General Procurement Notice:**
- 3. Period covered by this procurement plan:**

II. Goods and Works and non-consulting services.

- 1. Prior Review Threshold:** Procurement Decisions subject to Prior Review by the Bank as stated in Appendix 1 to the Guidelines for Procurement: *[Thresholds for applicable procurement methods (not limited to the list below) will be determined by the Procurement Specialist /Procurement Accredited Staff based on the assessment of the implementing agency's capacity.]*

	Procurement Method	Prior Review Threshold US\$	Comments
1.	ICB and LIB (Goods)		
2.	NCB (Goods)		
3.	ICB (Works)		
4.	NCB (Works)		
5.	(Non-Consultant Services)		
	<i>[Add other methods if necessary]</i>		

- 2. Prequalification.** Bidders for shall be prequalified in accordance with the provisions of paragraphs 2.9 and 2.10 of the Guidelines.
- 3. Proposed Procedures for CDD Components (as per paragraph. 3.17 of the Guidelines):** *[Refer to the relevant CDD project implementation document approved by the Bank or delete if not applicable]*
- 4. Reference to (if any) Project Operational/Procurement Manual:**

July 9, 2010

5. **Any Other Special Procurement Arrangements:** *[including advance procurement and retroactive financing, if applicable]*
6. **Summary of the Procurement Packages planned during the first 18 months after project effectiveness (including those that are subject to retroactive financing and advanced procurement)**

[List the Packages which require Bank's prior review first and then the other packages]

1	2	3	4	5	6	7
Ref. No.	Description	Estimated Cost US\$ million	Packages	Domestic Preference (yes/no)	Review by Bank (Prior / Post)	Comments
	Summary of the ICB (Works)					
	Summary of the ICB (Goods)					
	Summary of the NCB (Works)					
	Summary of the NCB (Goods)					
	Summary of the ICB (Non-Consultant Services)					

III. Selection of Consultants

1. **Prior Review Threshold:** Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the Guidelines Selection and Employment of Consultants:

	Selection Method	Prior Review Threshold	Comments
1.	Competitive Methods (Firms)		
2.	Single Source (Firms)		
3.	Individual		

2. **Short list comprising entirely of national consultants:** Short list of consultants for services, estimated to cost less than \$__equivalent per

contract, may comprise entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines.

3. ***Any Other Special Selection Arrangements:*** [including advance procurement and retroactive financing, if applicable or delete if not applicable]

4. **Consultancy Assignments with Selection Methods and Time Schedule**

1	2	3	4	5	6
Ref. No.	Description of Assignment	Estimated Cost US\$ million	Packages	Review by Bank (Prior / Post)	Comments
	Summary of number of contracts that will be let under QCBS				
	Summary of number of contracts that will be let under other methods				<i>CQS</i>

PROCUREMENT PLAN Belarus : BELARUS PUBLIC FINANCIAL MANAGEMENT MODERNIZATION PROJECT

General Information
Country: Belarus **Bank's Approval Date of the Original Procurement Plan:** 2017-03-01
Revised Plan Date(s): (comma delineated, leave blank if non 2020-12-25
Project ID: P146997 **GPN Date:** 2017-02-25
Project Name: BELARUS PUBLIC FINANCIAL MANAGEMENT MODERNIZATION PROJECT
Loan / Credit No: IBRD / 86060
Executing Agency(ies) Ministry of Finance of the Republic of Belarus

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion		
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	
BY-MOF RB-8691-CO-RFQ / User support software	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Limited	Single Stage - One Envelope		97,000.00	Signed							2017-02-28										2017-04-25	2017-05-24	2018-05-24
BY-MOF RB-8574-CO-RFB / Budget transparency data analysis software. BI- tools (acquisition of licenses)	IBRD / 86060	Budget management regulations and procedures	Prior	Request for Bids	Open - International	Single Stage - One Envelope		213,624.83	Signed				2017-02-27		2017-02-27						2017-03-14	2017-03-14	2017-04-20	2017-04-05	2017-07-01	2017-05-31	2018-07-30	
BY-MOF RB-8655-CO-RFQ / Procurement and installation of software for retrieving the required data from the database (ETL)	IBRD / 86060	Budget management regulations and procedures	Post	Request for Quotations	Limited	Single Stage - One Envelope		99,998.00	Signed						2017-02-27										2017-04-03	2017-05-30	2018-05-02	
BY-MOF RB-8473-CO-RFB / Procurement of Software for Business Process Management	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope		300,000.00	Signed				2017-03-10	2017-03-09	2017-04-20						2017-04-23	2017-04-20	2017-05-23	2017-06-27	2017-07-10	2017-07-31	2018-08-09	
BY-MOF RB-8688-CO-RFB / ASFS IT Infrastructure Upgrade. Procurement of hardware-software complex in order to establish a backup data warehouse	IBRD / 86060	PFM IT solutions	Prior	Request for Bids	Open - International	Single Stage - One Envelope		318,450.00	Signed				2017-07-21	2017-09-07	2017-07-28	2017-09-11					2017-09-08	2017-10-24	2017-10-08	2017-12-19	2018-01-23	2018-02-05	2019-02-24	
BY-MOF RB-8748-CO-RFB / Equipment for MoF Training Centre - videoconferencing systems, equipment for simultaneous translation and multiboards	IBRD / 86060	Change management	Post	Request for Bids	Open - International	Single Stage - One Envelope		209,532.24	Signed				2017-09-15	2017-11-10	2017-09-20	2017-11-10					2017-11-01	2017-12-28	2017-12-01	2018-01-19	2018-04-17	2018-02-26	2019-02-13	
BY-MOF RB-26236-CO-RFQ / Equipment for MoF Training Centre - personal computers, notebooks, desktop computers.	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		99,870.30	Signed						2017-09-06										2017-11-01	2017-10-24	2018-04-30	
BY-MOF RB-26242-CO-RFQ / Equipment for MoF Training Centre - furniture for classrooms	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		13,670.77	Signed						2017-09-01										2017-10-27	2017-09-13	2018-04-25	
BY-MOF RB-8676-CO-RFB / ASFS IT Infrastructure Upgrade. Procurement of hardware-software complex in order to develop "Active-active" geographically distributed cluster	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope		0.00	Cancelled				2018-05-21	2018-05-24	2018-05-21	2018-05-24					2018-07-02	2018-07-16	2018-09-05	2018-08-15	2018-11-28		2019-09-30	
BY-MOF RB-26238-CO-RFQ / Equipment for MoF Training Centre - equipment for local area networks	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		40,881.94	Signed						2018-05-17										2018-07-04	2018-06-20	2018-12-04	
BY-MOF RB-58749-CO-RFQ / Equipment for MoF Training Centre- Television video surveillance system	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		2,931.73	Signed						2018-07-06										2018-10-01	2019-01-30	2019-04-01	
BY-MOF RB-58756-CO-RFQ / Equipment for MoF Training Centre- air conditioners	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		6,456.47	Signed						2018-07-06										2018-10-01	2019-01-28	2019-04-01	
BY-MOF RB-58758-CO-RFQ / Equipment for MoF Training Centre- equipment for digital printing office	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		0.00	Cancelled						2018-07-01										2018-10-01		2019-04-01	
BY-MOF RB-58775-CO-RFQ / Equipment for MoF Training Centre- Furniture for classrooms	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		7,956.98	Signed						2018-08-06										2018-11-01	2019-04-26	2019-05-01	
BY-MOF RB-58778-CO-RFQ / Equipment for MoF Training Centre- presentation projectors	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope		0.00	Cancelled						2018-08-06										2018-11-01		2019-05-01	
BY-MOF RB-58702-CO-RFB / Software for budget transparency improvement and analytical work. BI-tools (acquisition of licenses).	IBRD / 86060	Budget management regulations and procedures	Post	Request for Bids	Open - International	Single Stage - One Envelope		77,256.08	Signed				2018-07-01	2018-06-27	2018-07-01	2018-06-26					2018-08-12	2018-08-08	2018-09-11	2018-08-29	2019-01-02	2018-10-30	2019-09-30	

BY-MOF RB-82753-CO-RFB / AGS IT Infrastructure Upgrade. Procurement of hardware-software complex in order to develop "Active-Active" geographically distributed cluster	IBRD / 86060	Change management	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Canceled												2018-10-31	2018-10-22	2018-11-05	2018-10-22		2018-12-17	2018-12-04	2019-01-16	2018-12-18	2019-02-20	2019-09-30								
BY-MOF RB-91049-CO-RFB / User support software (acquisition of additional licenses)	IBRD / 86060	Change management	Post	Request for Bids	Open - International	Single Stage - One Envelope	300,300.00	Signed													2018-12-23		2018-12-28	2019-01-09		2019-02-08	2019-02-25	2019-03-10	2019-03-13	2019-04-14	2019-04-26	2019-07-31						
BY-MOF RB-58778-CO-RFQ-2 / Presentation projectors for MoF Training Center	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope	1.20	Signed																2019-05-31					2019-08-02	2019-08-02	2019-10-01							
BY-MOF RB-58758-CO-RFQ-2 / Equipment for digital printing office for MoF Training Center	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope	8.22	Signed																2019-06-09				2019-07-17	2019-08-02	2019-08-16								
BY-MOF RB-8694-CO-RFB / Upgrading of IT solution for automation of debt management processes	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Canceled																			2018-07-18	2018-08-17	2019-01-01	2019-08-30								
BY-MOF RB-8676-CO-RFB-2 / Procurement of hardware-software package in order to develop "Active-Active" geographically distributed cluster	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	1,307,702.00	Signed																			2019-11-11	2020-02-19	2020-01-15	2020-04-07	2020-02-01	2020-05-05	2020-08-30					
BY-MOF RB-58785-CO-RFQ / Equipment for MoF Training Centre photo, video and audio equipment	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope	0.00	Canceled																	2019-05-20				2019-08-15	2019-09-29								
BY-MOF RB-58790-CO-RFQ / Equipment for MoF Training Centre Software Microsoft Office, Windows 10 Pro)	IBRD / 86060	Change management	Post	Request for Quotations	Open - National	Single Stage - One Envelope	15,563.38	Signed																	2019-11-15				2020-03-31	2020-03-16	2021-03-31							
BY-MOF RB-128833-CO-RFB / Procurement of portable DSS	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Under Implementation																		2020-05-25	2020-07-20	2020-05-28	2020-09-28		2020-07-09	2020-11-12	2020-08-08	2020-12-04	2020-08-25	2021-07-30		
BY-MOF RB-128841-CO-RFB / Virtualization Infrastructure management software (acquisition of licenses)	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	200,016.00	Signed																			2020-05-04	2020-05-21	2020-05-07	2020-05-21		2020-06-18	2020-07-06	2020-07-02	2020-07-08	2020-08-04	2020-08-13	2021-07-30
BY-MOF RB-201531-CO-RFB / Veeam Backup & Replication Enterprise Plus licenses for data backup and recovery	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Under Implementation																				2021-01-04	2020-12-11	2021-01-09	2020-12-11		2021-02-20	2021-03-13	2021-04-16	2021-06-15		
BY-MOF RB-201563-CO-RFB / Software for Information Security	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																				2021-01-04	2021-01-09		2021-02-20	2021-03-22	2021-04-16	2021-06-15				
BY-MOF RB-201566-CO-RFQ / Cryptographic information protection hardware and software package	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Canceled																					2021-01-09		2021-03-06	2021-07-30						
BY-MOF RB-201572-CO-RFB / Microsoft Software	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Under Implementation																				2021-01-04	2020-12-01	2021-01-09	2020-12-04		2021-02-20	2021-03-22	2021-04-16	2021-06-15		
BY-MOF RB-201577-CO-RFQ / MS Office E1 software licenses	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Canceled																					2021-01-09		2021-03-06	2021-06-15						
BY-MOF RB-201579-CO-RFQ / Corporate online conference software licenses	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																					2021-01-09		2021-03-06	2021-06-15						
BY-MOF RB-201580-CO-RFQ / Diesel generator for Data Processing Centers	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																					2021-01-09		2021-03-06	2021-07-30						
BY-MOF RB-201583-CO-RFB / Personal Computers	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open - International	Single Stage - One Envelope	0.00	Under Implementation																				2021-02-01	2020-12-17	2021-02-06	2020-12-18		2021-03-20	2021-04-03	2021-05-08	2021-07-30		
BY-MOF RB-201588-CO-RFQ / All-in-one computers	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																					2020-12-06		2021-01-31	2021-05-01						
BY-MOF RB-201568-CO-RFQ / Software for remote management of workstations	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																					2021-01-09		2021-03-06	2021-06-15						
BY-MOF RB-204936-CO-RFQ / Software licenses for the Rapid 7 Nexpose vulnerability management system	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - International	Single Stage - One Envelope	0.00	Pending Implementation																					2021-01-10		2021-03-07	2021-07-15						
BY-MOF RB-204938-CO-RFQ / Intrusion detection firewall	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - National	Single Stage - One Envelope	0.00	Pending Implementation																					2021-01-10		2021-03-05	2021-06-15						
BY-MOF RB-204941-CO-RFQ / Switches	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open - National	Single Stage - One Envelope	0.00	Pending Implementation																					2021-02-08		2021-04-16	2021-07-10						

BY-MOF RB-204944-CO-RFQ / Fortigate FG-500E Licences	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open – International	Single Stage – One Envelope			0.00	Pending Implementation					2021-01-10							2021-03-05		2021-06-15
BY-MOF RB-211409-GO-RFB / Cryptographic information protection hardware and software package	IBRD / 86060	PFM IT solutions	Post	Request for Bids	Open – International	Single Stage – One Envelope			0.00	Pending Implementation			2021-01-17		2021-01-22			2021-03-05		2021-04-04		2021-05-02		2021-07-01

NON CONSULTING SERVICES

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents as Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
BY-MOF RB-58727-NC-DIR / Technical support to software for retrieving the required data from the database (ETL)	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			21,999.56	Signed					2018-06-01		2018-06-06	2018-05-24							2018-06-15	2018-06-15	2019-09-30	
BY-MOF RB-58721-NC-DIR / Technical support to BI-tools	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			44,000.00	Signed					2018-05-25		2018-05-26	2018-05-24							2018-05-31	2018-06-05	2019-09-30	
BY-MOF RB-58726-NC-DIR / Budget transparency	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			350,000.00	Signed					2018-06-01	2018-07-23	2018-06-06	2018-07-23							2018-07-15	2018-09-07	2019-09-30	
BY-MOF RB-58724-NC-DIR / Technical support to user support software	IBRD / 86060	PFM IT solutions	Post	Direct Selection	Direct			0.00	Canceled					2018-09-03		2018-09-08										2020-09-30	
BY-MOF RB-82745-NC-DIR / Technical support to user support software	IBRD / 86060	Change management	Post	Direct Selection	Direct			14,375.00	Signed					2018-10-18	2018-10-15	2018-10-10	2018-10-23							2018-11-18	2018-12-05	2019-11-17	
BY-MOF RB-116197-NC-DIR / Technical support to software for retrieving the required data from the database (2019-2020)	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			21,999.56	Signed					2019-05-26	2019-05-23	2019-05-31	2019-05-30							2019-06-14	2019-06-14	2020-06-13	
BY-MOF RB-117170-NC-DIR / Technical support to BI-tools (2019-2020)	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			42,500.00	Signed					2019-05-29	2019-05-30	2019-05-30	2019-05-30							2019-06-05	2019-06-05	2020-06-04	
BY-MOF RB-128729-NC-RFQ / Technical support to BI-tools, additional licenses (2019-2020)	IBRD / 86060	Budget management regulations and procedures	Post	Request for Quotations	Open – National	Single Stage – One Envelope		13,600.00	Signed							2019-08-30								2019-10-31	2019-11-14	2020-10-30	
BY-MOF RB-128832-NC-DIR / Technical support to user support software (2019-2020)	IBRD / 86060	PFM IT solutions	Post	Direct Selection	Direct			0.00	Canceled					2019-10-15		2019-11-15								2019-12-05		2020-12-04	
BY-MOF RB-157274-NC-RFQ / Technical support and improvement of user support software (till April 2021)	IBRD / 86060	PFM IT solutions	Post	Request for Quotations	Open – International	Single Stage – One Envelope		44,400.00	Terminated							2020-04-25								2020-05-20	2020-07-16	2021-04-27	
BY-MOF RB-168823-NC-DIR / Technical support to software for retrieving the required data from the database (2020-2021)	IBRD / 86060	Budget management regulations and procedures	Post	Direct Selection	Direct			21,999.56	Signed					2020-04-20	2020-05-22	2020-04-30	2020-06-01							2020-06-15	2020-06-12	2021-06-14	
BY-MOF RB-128728-NC-RFQ / Technical support to BI-tools (2020-2021)	IBRD / 86060	Budget management regulations and procedures	Post	Request for Quotations	Open – National	Single Stage – One Envelope		44,400.00	Signed							2020-04-25								2020-06-05	2020-07-10	2021-06-04	
BY-MOF RB-128730-NC-RFQ / Technical support to BI-tools, additional licenses (2020-2021)	IBRD / 86060	Budget management regulations and procedures	Post	Request for Quotations	Open – National	Single Stage – One Envelope		9,959.14	Signed							2020-09-20								2020-11-14	2020-11-13	2021-07-30	

CONSULTING FIRMS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
BY-MOF RB-8648-CS-QCBS / Revenue forecasting	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open – International		221,810.00	Signed	2017-04-02	2017-04-18	2017-04-23	2017-05-19	2017-06-06	2017-09-08			2017-07-04	2017-09-28	2017-08-03	2017-10-27	2017-09-07	2017-11-16	2017-10-12	2017-12-27	2018-11-09	
BY-MOF RB-8650-CS-QCBS / Medium term and program budgeting	IBRD / 86060	Budget management regulations and procedures	Prior	Quality And Cost-Based Selection	Open – International		580,815.50	Signed	2017-03-15		2017-04-05	2017-04-03	2017-05-19	2017-08-09			2017-06-16	2017-09-07	2017-07-16	2017-12-20	2017-08-06	2018-03-14	2017-09-01	2018-03-28	2018-11-30	
BY-MOF RB-8687-CS-QCBS / Design of IFMIS, including description of business processes, analysis of existing solutions, IFMIS Specifications and Bidding Documents Development	IBRD / 86060	PFM IT solutions	Prior	Quality And Cost-Based Selection	Open – International		0.00	Canceled	2017-09-01		2017-09-22		2017-11-05				2017-12-03		2018-01-02		2018-02-06		2018-04-01		2019-09-30	
BY-MOF RB-8651-CS-QCBS / Improvement of the debt management system	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open – International		0.00	Canceled	2017-04-01	2017-03-17	2017-04-22	2017-06-19	2017-06-05				2017-07-03		2017-08-02		2017-09-06		2017-10-11		2018-10-09	
BY-MOF RB-8653-CS-QCBS / Accounting and financial reporting	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open – International		987,190.00	Signed	2017-03-15	2017-02-20	2017-04-05	2017-04-12	2017-05-19	2017-06-28			2017-06-16	2017-08-08	2017-07-16	2017-09-21	2017-08-20	2017-10-05	2017-09-24	2017-11-29	2019-10-30	
BY-MOF RB-8699-CS-CQS / Audit	IBRD / 86060	Change management	Prior	Consultant Qualification Selection	Open – National		5,000.00	Signed	2017-08-27	2017-08-22	2017-09-17		2017-10-22	2017-12-24							2017-11-05	2018-01-09	2017-12-31	2018-01-18	2019-10-29	

BY-MOF RB-8654-CS-CQS / Internal control and audit	IBRD / 86060	Budget management regulations and procedures	Post	Consultant Qualification Selection	Open - International		0.00	Canceled	2017-04-01	2017-03-20	2017-04-22	2017-05-12	2017-06-05							2017-07-05		2017-10-01		2019-03-31				
BY-MOF RB-26220-CS-QCBS / Internal control and audit	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open - International		323,385.00	Signed	2017-08-25	2017-03-20	2017-08-26		2017-09-28	2017-09-28						2017-10-26	2017-10-27	2017-11-25	2018-01-08	2017-12-30	2018-01-19	2018-02-03	2018-03-12	2019-09-30
BY-MOF RB-8750-CS-CQS / Budget transparency	IBRD / 86060	Budget management regulations and procedures	Post	Consultant Qualification Selection	Open - International		0.00	Canceled	2017-06-01		2017-06-22		2017-08-05									2017-09-04		2018-01-01		2018-10-30		
BY-MOF RB-58733-CS-QCBS / Design of IFMS	IBRD / 86060	PFM IT solutions	Post	Quality And Cost-Based Selection	Open - International		0.00	Canceled	2018-06-01		2018-06-22	2018-05-25	2018-08-05	2018-08-03							2018-09-02	2018-10-03	2018-10-02	2018-11-13	2018-11-06		2019-01-01	2019-09-30
BY-MOF RB-8652-CS-QCBS / Improvement of budget execution	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open - International		0.00	Canceled	2017-07-01		2017-07-22		2017-09-04								2017-10-02		2017-11-01		2017-12-06		2018-01-10	2019-10-01
BY-MOF RB-8647-CS-QCBS / Macroeconomic and macro fiscal forecasting	IBRD / 86060	Budget management regulations and procedures	Post	Quality And Cost-Based Selection	Open - International		0.00	Canceled	2017-05-01		2017-05-22		2017-07-05								2017-08-02		2017-09-01		2017-10-06		2017-11-01	2018-11-30
BY-MOF RB-8692-CS-CQS / Design of IT solution for automation of debt management processes	IBRD / 86060	PFM IT solutions	Post	Consultant Qualification Selection	Open - International		0.00	Canceled	2017-07-01		2017-07-22		2017-09-04										2017-10-04		2017-12-01		2018-06-30	
BY-MOF RB-58733-CS-QCBS 2 / Design of IFMS	IBRD / 86060	PFM IT solutions	Prior	Quality And Cost-Based Selection	Open - International		0.00	Canceled	2019-09-02	2019-09-25	2019-09-23	2019-09-26	2019-11-21	2019-12-18							2019-12-19	2020-02-19	2020-01-18	2020-04-15	2020-02-22	2020-08-25	2020-04-01	2021-07-30
BY-MOF RB-168829-CS-CQS / Strengthening capacity of the Ministry of Finance Training Center	IBRD / 86060	Change management	Post	Consultant Qualification Selection	Open - National		0.00	Under Implementation	2020-06-04	2020-10-01	2020-06-25	2020-10-02	2020-08-08	2020-12-02									2020-09-07		2020-09-30		2021-07-30	
BY-MOF RB-204947-CS-CQS / Software architecture improvement to provide centralized accounting and financial reporting of organizations in the public administration sector	IBRD / 86060	PFM IT solutions	Post	Consultant Qualification Selection	Open - International		0.00	Under Implementation	2020-12-02	2020-12-02	2020-12-16		2021-01-18											2021-01-19		2021-02-05	2021-07-30	

INDIVIDUAL CONSULTANTS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Teams of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion	
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
BY-MOF RB-8649-CS-INDV / Tax expenditures	IBRD / 86060	Budget management regulations and procedures	Post	Individual Consultant Selection	Open	0.00	Canceled	2017-07-01	2017-05-28	2017-08-19		2017-09-09			2017-10-01		2018-12-31	
BY-MOF RB-8696-CS-CDS / Procurement consultant services under the project	IBRD / 86060	Change management	Prior	Direct Selection	Direct	80,496.00	Signed	2017-05-01	2017-05-18	2017-05-04	2017-05-31				2017-05-17	2017-06-07	2019-08-30	
BY-MOF RB-8697-CS-CDS / Financial management consultant services under the project	IBRD / 86060	Change management	Prior	Direct Selection	Direct	49,998.00	Signed	2017-05-01	2017-05-19	2017-05-04	2017-05-30				2017-05-17	2017-06-07	2019-08-30	
BY-MOF RB-8698-CS-CDS / PIU assistant (translator)	IBRD / 86060	Change management	Prior	Direct Selection	Direct	0.00	Canceled	2017-05-01	2017-03-31	2017-05-04					2017-05-17		2019-08-30	
BY-MOF RB-15220-CS-INDV / PIU assistant (translator)	IBRD / 86060	Change management	Prior	Individual Consultant Selection	Open	48,076.00	Signed	2017-05-15	2017-05-19	2017-05-25	2017-05-31	2017-06-01	2017-06-13	2017-06-27	2017-06-19	2019-09-30		
BY-MOF RB-82751-CS-CDS / Audit of the Project for the period January 1, 2018 - December 31, 2018	IBRD / 86060	PFM IT solutions	Post	Direct Selection	Direct	5,000.00	Signed	2018-11-04	2018-10-15	2018-11-14	2018-10-23				2019-01-18	2018-12-03	2019-07-17	
BY-MOF RB-128842-CS-CDS / Audit (year 2019)	IBRD / 86060	Change management	Post	Direct Selection	Direct	5,000.00	Signed	2019-10-01	2019-11-05	2019-10-11	2019-11-13				2019-12-01	2019-12-17	2020-06-01	
BY-MOF RB-128843-CS-CDS / Audit (2020)	IBRD / 86060	Change management	Post	Direct Selection	Direct	0.00	Under Implementation	2020-10-15	2020-10-02	2020-10-21					2020-12-25		2021-06-30	