



Competitiveness and Enterprise Development Project (CEDP) (P130471)

AFRICA EAST | Uganda | Finance, Competitiveness and Innovation Global Practice |
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 17 | ARCHIVED on 30-Oct-2021 | ISR47673 |

Implementing Agencies: Government of Uganda, Private Sector Foundation Uganda

Key Dates

Key Project Dates

Bank Approval Date: 09-May-2013

Effectiveness Date: 06-Jun-2014

Planned Mid Term Review Date: 25-Jul-2016

Actual Mid-Term Review Date: 30-Aug-2016

Original Closing Date: 31-Mar-2019

Revised Closing Date: 31-May-2022

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective of the project is to improve the competitiveness of enterprises in Uganda by providing support for: (i) the implementation of business environment reforms, including the land administration reform and (ii) the development of priority productive and service sectors.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

To support measures that facilitate increased private sector investment in the tourism sector and strengthen effectiveness of the land administration system.

Components Table

Name

Land Administration Reform:(Cost \$107.70 M)

Business Registration and Business Licensing Reforms:(Cost \$10.00 M)

Tourism Development Initiatives:(Cost \$68.10 M)

Matching Grant Program for MSMEs:(Cost \$8.00 M)

Project Implementation:(Cost \$6.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions

The Project is making steady progress in scaling up land administration and tourism development.



The land administration system is being further strengthened through the following activities: (a) systems' improvements and physical infrastructure; (b) systematic registration of communal and individually owned land; (c) enhancements in land valuations capacity; and (d) strengthening of institutional and dispute resolution capacity and human capital.

Tourism development and sector recovery is being through: (a) upstream planning, policy, and regulatory capacity building; (b) targeted infrastructure improvements to incentivize private sector-led management and revenue generation; (c) use of incentives for the ministry to mobilize private investment through DLIs; and (d) local hiring and training of local youth for participation in tourism-related opportunities.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Results

PDO Indicators by Objectives / Outcomes

Reduction in number of days				
► Reduction in number of days to register land (Days, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	52.00	25.00	42.00	25.00
Date	30-Jun-2010	29-May-2020	20-Sep-2021	30-May-2022



Reduction in time (days) and cost to register a business (as % of income per capita)

► Reduction in number of days to register a business (Days, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	33.00	1.00	24.00	5.00
Date	30-Jun-2010	29-May-2020	20-Sep-2021	30-May-2022

► Cost to register a business (as % of income per capita) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	76.70	40.50	40.50	50.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022

Increased International arrivals

► Increased international tourist arrivals (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	945,000.00	800,000.00	473,085.00	1,500,000.00
Date	30-Jun-2010	29-May-2020	20-Sep-2021	30-May-2022

Comments: Projected reduction in international tourist arrivals due to COVID pandemic during the period July 1, 2019 to June 30, 2020.

Tourism sector employment

► Tourism sector employment (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	225,300.00	667,500.00	386,200.00	300,000.00
Date	30-Jun-2010	29-May-2020	20-Sep-2021	30-May-2022

Increase in exports of non-traditional products

► Increase in exports of non-traditional products (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	10.70	10.70	10.00



Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022
Direct project beneficiaries				
▶ Dirrect project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	287,632.00	287,632.00	1,000,000.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022

Intermediate Results Indicators by Components

Land Administration Reform				
▶ Land parcel with use or ownership rights recorded as a result of the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	28,782.00	66,148.00	800,000.00
Date	30-Jun-2010	29-May-2020	30-Jun-2021	30-May-2022
□ Land parcels with use/ownership rights recorded as a result of project-female (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	12,483.00	360,000.00
Date	30-Jun-2010	--	30-Jun-2021	31-May-2022
▶ Number of communal land Associations formalized (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	606.00	606.00	600.00
Date	30-Jun-2010	29-May-2020	30-Jun-2021	30-May-2022
Comments:	606 Land associations formed and target of 600 exceeded.			
▶ Target population with use or ownership rights recorded as a result of the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	99,365.00	330,740.00	2,666,000.00



Date	30-Jun-2010	29-May-2020	30-Jun-2021	30-May-2022
► Target land area with use or ownership rights recorded as a result of project (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,935.00	63,077.00	571,000.00
Date	30-Jun-2010	29-May-2020	30-Jun-2021	30-May-2022
► Percentage of customers reporting satisfaction with land registration services (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	78.50	80.40	70.00
Date	30-Jun-2010	29-May-2020	30-Jun-2021	30-May-2022

Business Registration and Business Licensing Reforms

► Number of registered businesses on which data have been entered into the online business register (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	150,000.00
Date	25-Jun-2010	29-May-2020	29-May-2020	30-May-2022
► Number of URSB Staff and other agencies trained in business registration and business licensing new procedures (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	232.00	232.00	150.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022

Tourism Development Initiatives

► Number of staff at all levels across MoTWA who completed project-provided training in tourism sector issues (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	183.00	183.00	130.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022
► Number of external industry and educational bodies that have accredited UHTTI (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	3.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022
► Number of new Tourism MSMEs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	94.00	94.00	125.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022
□ Number of female-owned new tourism MSMEs (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	31.00	40.00
Date	30-Jun-2010	--	30-Jun-2021	31-May-2022

Matching Grant Program for MSMEs				
► Number of new employees hired by MSMEs benefitting from the matching grant facility (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	7,801.00	2,460.00	2,460.00	11,000.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022
► Increase in sales of firms supported under the matching grants facility (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	17.70	17.70	10.00
Date	30-Jun-2010	29-May-2020	29-May-2020	30-May-2022

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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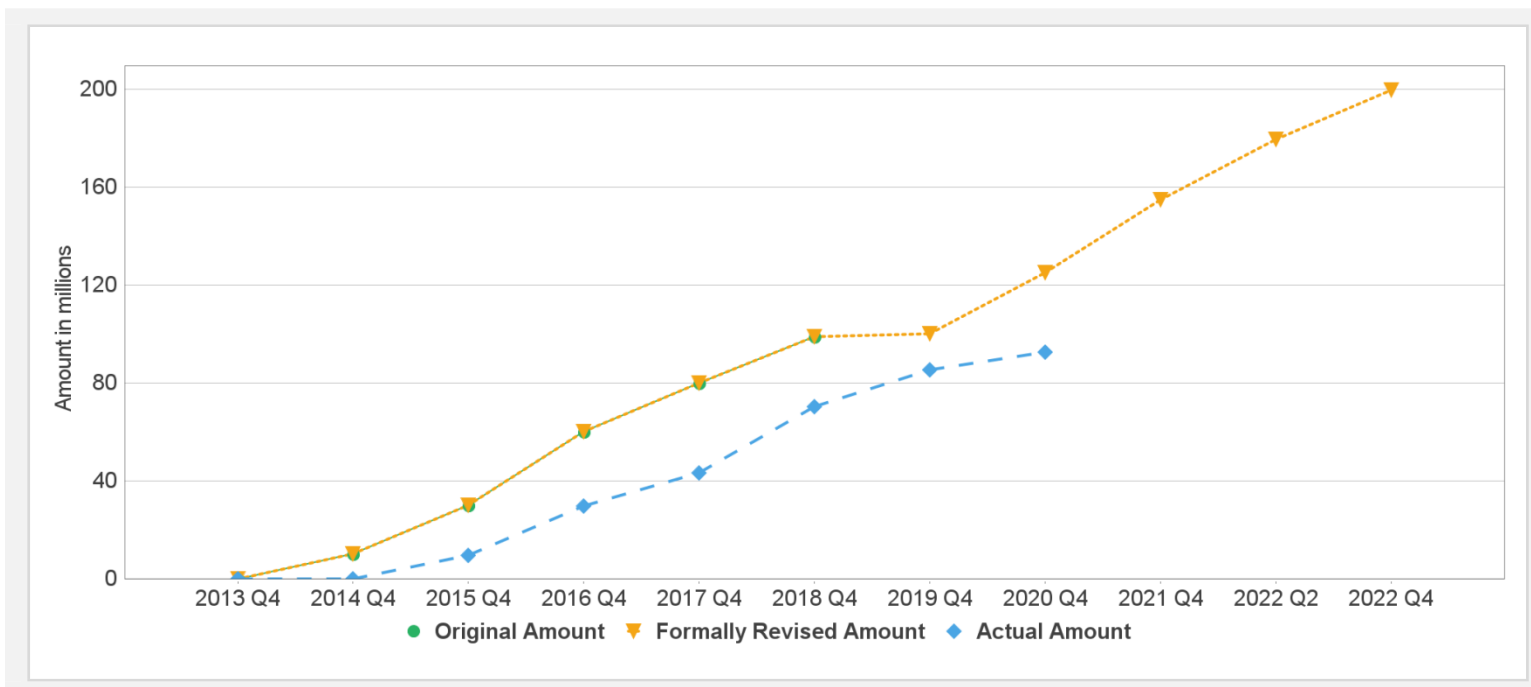


P130471	IDA-52690	Effective	USD	100.00	100.00	0.00	92.64	0.00	<div style="width: 100%; height: 10px; background-color: green;"></div>	100%
P130471	IDA-65380	Effective	USD	99.80	99.80	0.00	0.00	103.06	<div style="width: 0%; height: 10px; background-color: gray;"></div>	0%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P130471	IDA-52690	Effective	09-May-2013	31-Jan-2014	06-Jun-2014	31-Mar-2019	31-May-2022
P130471	IDA-65380	Effective	02-Mar-2020	09-Nov-2020	06-Apr-2021	31-May-2022	31-May-2022

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC

Restructuring History

Level 2 Approved on 26-Feb-2019

Related Project(s)



P169435-COMPETITIVENESS AND ENTERPRISE DEVELOPMENT PROJECT
