

PROCUREMENT PLAN
Revision 4

Project information:	Health System Strengthening and Support Project (P152799)
Loan No	8531-TR
Project Implementation Agency:	Ministry of Health (MoH)
Date of the Procurement Plan:	August 24, 2020
Period covered by this Procurement Plan:	August 24, 2020- December 31, 2021
Date of General Procurement Notice:	September 15, 2015

I. Preamble

In accordance with paragraph 5.9 of the “World Bank Procurement Regulations for IPF Borrowers” (July 2016 and revised August 2018) (“Procurement Regulations”) the Bank’s Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project. Any procurement activity under the Project shall not be initiated before it is approved by the Bank through STEP.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

II. For Components 1, 2 & 3

Goods, Works and Non-Consulting Services

Procurement Method	Procurement Method Threshold	Prior Review Threshold
International Competitive Bidding (ICB)	Contracts valued \geq US\$ 2,000,000 equivalent - Goods (including SI for IT contracts)	All contracts \geq US \$2,000,000 equivalent
National Competitive Bidding (NCB)	Contracts valued $<$ US\$ 2,000,000 equivalent - Goods	All contracts are subject to the Bank’s ex-post review.
	Contracts valued $<$ US\$ 2,000,000 equivalent - Non-Consulting Services & Small Works	

Shopping	Contracts valued < US\$ 100,000 equivalent - Goods	All contracts are subject to the Bank's ex-post review.
	Contracts valued < US\$ 200,000 equivalent - Small Works	
	Contracts valued < US\$ 100,000 equivalent - Non-Consulting Services (including logistic services for workshops and similar events)	
Direct Contracting	No threshold	All contracts ≥ US\$ 2,000,000 equivalent

Selection of Consultants

Selection Method	Selection Method Threshold	Prior Review Threshold
Quality and Cost Based Selection (QCBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Quality Based Selection (QBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Fixed Budget Selection (FBS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Least Cost Selection (LCS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Selection based on Consultants' Qualifications (CQS)	Contracts valued < US\$ 300,000 equivalent	All contracts are subject to the Bank's ex-post review.
Single Source Selection of Firms (SSS)	No selection method threshold	Contracts ≥ US \$1,000,000 equivalent
Individual Consultants (IC)	No selection method threshold	Contracts ≥ US \$300,000 equivalent
		All Single Source Contracts ≥ US \$300,000 equivalent; all ToRs and FM, audit, procurement and legal consultancy contracts

III. For Component 4

Goods, Works and Non-Consulting Services

Procurement Method	Procurement Method Threshold
RFB/Open International	Default Method (No procurement method threshold)
RFB/Open National	Goods and Non-consulting Services No procurement threshold (shall require Bank's approval through STEP)
RFQ	Goods, Non-Consulting Services No procurement threshold (shall require Bank's approval through STEP)
Direct Selection	No threshold (shall require Bank's approval through STEP)
Framework Agreement	No threshold

Selection of Consultants

Selection Method	Selection Method Threshold
Quality and Cost Based Selection (QCBS)	No selection method threshold
Least Cost Selection (LCS)	No selection method threshold
Quality Based Selection (QBS)	No selection method threshold
Selection Based on Consultants Qualification (CQS)	No selection method threshold (shall require Bank's approval through STEP)
Individual Consultants (IC)	No selection method threshold
Direct Selection	No selection method threshold (shall require Bank's approval through STEP)

The terms of references of any audit, procurement or legal consultants financed by the project shall be sent to the Bank for its comments.

IV. Special Arrangements

1. Procurement of goods, works, and non-consulting services for Components 1, 2 & 3 of the Project will be carried out in accordance with the World Bank's "Guidelines: Procurement of Goods, Works and Non-Consulting Services under IBRD Loans and IDA Credits & Grants by the World Bank Borrowers," dated January 2011 (revised July 2014).
2. Procurement under the Component 4 of the Project will follow the World Bank's Procurement Regulations for IPF Borrowers for Goods, Works, Non-Consulting and

Consulting Services, dated July 1, 2016 (revised in November 2017 and August 2018)

- 3. The Bank's Standard Procurement Documents:** shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP. For the procurements not subject to international competitive selection the procurement documents agreed by the Bank shall be used.
- 4. Review Procedure:** The prior review thresholds under Components 1, 2 & 3 are as indicated in Section II. All procurements under Component 4 are subject to the Bank's ex-post review unless otherwise specified in the procurement plan in STEP.
- 5. Shortlist comprising entirely of national consultants:** Shortlist of Consultants for services estimated to cost less than US\$500,000 equivalent per contract may comprise entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines under the Components 1, 2 & 3.
- 6. Procurement of Second-Hand Goods:** may be considered under the Project, where justified and needed to respond to emergency under Component 4.
- 7. Domestic preference** (*as specified under paragraph 5.51 of the Procurement Regulations*): Not applicable.

THSK/2015/CS/L2.3.2.2/IC/1 / Statistic Consultant	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	5,240.41	Terminated		2020-01-01					2016-10-24				
PYDB/2016/CS/P.4/IC/3 / Legal Consultant	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	9,288.23	Signed							2016-05-11		2016-05-23		
PYDB/2016/CS/P.6/SS/1 / Consultancy Services for Project For Planning, Implementing And Monitoring Health Strategies	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	16,000,000.00	Under Review									2016-11-01		
SAGCM/2015/CS/E.1.1.3.3/IC/2 / Consultant for Project and International Health Statistics	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	23,439.92	Signed							2016-04-11		2016-04-01		
THSK/2015/CS/L2.20.1.2/IC/2 / Procurement Specialist	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	55,082.69	Signed									2016-05-02		
DABGM/2016/CS/GC.1.1.2.1 /SS/1 / Training Consultancy Services for Health Policies System Analysts	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	25,076.15	Signed									2016-05-05		
TKHK/2016/CS/N.3.1.5/IC/2 / Mid-level Software Specialist	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	21,070.08	Signed							2016-05-25		2016-06-01		
SAGCM/2016/CS/E.5.1.2.2 /SS/1-2 / WHO Household Health Survey with STEPs Methodology	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	1,536,626.00	Signed									2016-11-10		
SGCM/2016/CS/C.1.1.9.1.B/IC/7 / Communication Consultant (2)	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	16,034.12	Signed							2016-05-04		2016-05-05		
THSK/2016/CS/L2.12.1.1.C/IC/6 / Nutrition Consultant -3	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	16,347.55	Canceled							2016-10-05				
THSK/2017/CS/L1.1.1.1/SS/1-2 / Consultancy Services for Training on Monitoring and Evaluation of Project and Programs (ILO)	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	52,363.49	Signed									2017-05-17		
PYDB/2017/CS/P.1/SS/1 / Consulting Services for Training on Monitoring and Evaluation of Health Programs/Projects	IBRD / 85310	Primary and Secondary Prevention	Prior	Direct Selection	Direct	28,740.78	Signed									2017-12-05		
PYDB/2018/CS/P.1/SS/1 / Training on Impact Evaluation of Public Policies Programmes and Projects	IBRD / 85310	Primary and Secondary Prevention	Post	Direct Selection	Direct	29,772.72	Under Implementation											
SGM/2018/CS/F.3.1.1.3/IC/6 / Legal Consultant	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	12,165.80	Under Implementation							2018-05-07				
THSK/2018/CS/L2.18.3/IC/2 / Public Health Specialist	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Open	7,035.26	Signed							2018-07-06		2018-09-03		
SHGM/2019/CS/A.3.1.2.2/SS/1 / Training Consultant (Development of Gender Sensitive Therapy Model Training)	IBRD / 85310	Primary and Secondary Prevention	Prior	Individual Consultant Selection	Direct	0.00	Canceled	2019-10-22	2019-11-01		2019-11-05		2019-11-18		2019-11-27			
PYDB/2020/CS/P.3/IC/1 / An environmental specialist will be recruited to ensure that the project is implemented in accordance with the requirements of the Environmental and Social Standards (ESS) of the World Bank Environmental and Social Framework (ESF).	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	7,668.71	Signed	2020-05-25	2020-06-27	2020-06-20	2020-06-23	2020-06-25	2020-07-03	2020-07-05	2020-07-06	2021-12-31		
PYDB/2020/CS/P.3/IC/2 / A social specialist will be recruited to promote the social sustainability of the project and to ensure that no adverse social impacts are caused by the project.	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	8,646.22	Signed	2020-05-25	2020-05-19	2020-06-20	2020-07-01	2020-06-25	2020-06-01	2020-07-05	2020-07-06	2021-12-31		
PYDB/2020/CS/P.1/IC/1 / The Consultant will be recruited to assist the activities under the Project, in-unit and inter-unit communication processes and the flow of information, for the purpose of ensuring more effective project management in the Project Management Support Unit.	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-06-11	2020-07-07		2020-07-12		2020-07-22		2022-01-17			
TKHK/2020/CS/N.3.1/IC/1 / Individual Consultancy Services in Healthcare Facilities to ensure technical standardization to follow the energy infrastructure used for healthcare service provision within the healthcare facilities.	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-06-16	2020-06-23	2020-07-12		2020-07-17		2020-07-27		2022-01-22		

TKHK/2020/CS/N.3.1/IC/2 / Individual Consultancy Procurement For Technical Services in Healthcare Facilities to ensure technical standardization to follow the energy infrastructure used for healthcare service provision within the healthcare facilities	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-06-16	2020-06-23	2020-07-12	2020-07-17	2020-07-27	2022-01-22			
SBSGM/2020/CS/D.3.4.5/IC/4 / Individual Consultancy Service Procurement for Software Development	BRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	14,819.80	Signed	2020-06-23	2020-06-30	2020-07-19	2020-07-10	2020-07-24	2020-07-10	2020-08-03	2020-07-17	2022-01-29
SHGM/2019/CS/A.3.1.2.2./SS 5/1 / Training Consultant (Development of Gender Sensitive Therapy Model Training)	BRD / 85310	Primary and Secondary Prevention	Post	Direct Selection	Direct	0.00	Pending Implementation	2019-10-22		2019-11-01			2020-01-05		2020-07-03	
SYGM/2019/CS/F.3.1.1.3/IC/3 / Facade Consultant (Report-Based)	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-01		2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SGCM/2019/IC/C.1.2.2.1/IC/1 / Health Care Satisfaction Survey-1 (Measurement-Evaluation Consultancy Service-1)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-01		2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SGCM/2019/CS/C.1.2.2.1/IC/2 / Health Care Satisfaction Survey-1 Consultancy Service-2	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-01		2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SGCM/2020/CS/C.1.2.2.3/IC/3 / Health Personnel Satisfaction Survey (Measurement/Evaluation Consultancy Service-1)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-01		2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SGCM/2020/IC/C.1.2.2.3/IC/4 / Health Staff Satisfaction Survey Consultancy Service-2	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-01		2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SBSGM/2020/CS/D.3.4.5/IC/6 / City Hospital Consultant	BRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	13,026.17	Signed	2020-08-31	2020-07-02	2020-10-19	2020-07-10	2020-11-09	2020-07-10	2020-12-14	2020-07-10	2021-06-12
SYGM/2018/CS/F.3.1.1.3/IC/18 / Project Consultant (1) (Full-Time)	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-15		2020-11-03		2020-11-24	2020-12-29		2021-06-27	
SYGM/2018/CS/F.3.1.1.3/IC/14 / Urban and Regional Planning Consultant	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-09-15		2020-11-03		2020-11-24	2020-12-29		2021-06-27	
SYGM/2018/CS/F.3.1.1.3/IC/68 / Architect (5) (Full-Time)	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-10-02		2020-11-20		2020-12-11	2021-01-15		2021-07-14	
SAGEM/2019/CS/E.2.1.4.5/IC/1 / Content Development Specialist (Individual full-time)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-11-21		2021-01-09		2021-01-30	2021-03-06		2021-09-02	
SAGEM/2019/CS/E.2.1.4.6/IC/2 / Content Development Specialist (Individual full-time)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-11-26		2021-01-14		2021-02-04	2021-03-11		2021-09-07	
THSK/2019/CS/L.4.6.1/IC/207 / Psychologist	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
THSK/2019/CS/L.4.6.1/IC/212 / Psychologist	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
THSK/2019/CS/L.4.6.1/IC/247 / Physiotherapist	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
THSK/2019/CS/L.4.6.1/IC/260 / Physiotherapist	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
SBSGM/2019/CS/D.3.4.1/IC/12 / Software Support Consultant	BRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
SYGM/2018/CS/F.3.1.1.3/IC/66 / Finance Assistant (1) (Full-time)	BRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
THSK/2020/CS/L.2.6.4/IC/1 / Statistics Consultant	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	
SBSGM/2020/CS/D.3.4.5/IC/5 / IT Support Staff	BRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	8,892.72	Signed	2020-08-31	2020-07-01	2020-10-19	2020-07-10	2020-11-09	2020-07-10	2020-12-14	2020-07-10	2021-06-12
SGCM/2020/CS/C.1.2.2.3/IC/3 / Individual Consultant Recruitment for Recording, Montage and Editing	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-09-01	2020-06-30	2020-10-20		2020-11-10	2020-12-15		2021-06-13	
SAGEM/2019/CS/E.2.1.3.1/IC/2 / Education Management System Specialist (Individual full-time) (Full Time)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-11-30		2021-01-18		2021-02-08	2021-03-15		2021-09-11	
THSK/2020/CS/L.1.1.1/IC/1 / Project Assistant (Full-Time)	BRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12	

THSK/2018/CS/L4.6.1/KC/29 / Social Worker	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
THSK/2018/CS/L4.6.1/KC/31 / Social Worker	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	14,108.79	Signed	2020-08-31	2018-05-14	2020-10-19	2021-02-23	2020-11-09	2021-02-23	2020-12-14	2021-03-01	2021-06-12	
THSK/2018/CS/L4.6.1/KC/63 / Social Worker	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
THSK/2018/CS/L4.6.1/KC/68 / Dietitian	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
THSK/2018/CS/L4.6.1/KC/77 / Dietitian	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
THSK/2018/CS/L4.6.1/KC/159 / Child Development Specialist	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
THSK/2018/CS/L4.6.1/KC/167 / Child Development Specialist	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2020-08-31		2020-10-19		2020-11-09	2020-12-14		2021-06-12		
SBSGM/2020/CS/D.3.2.2/KC/1 / Data Protection Law Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	27,628.03	Signed	2020-09-01	2020-09-01	2020-10-20	2020-09-29	2020-11-10	2020-09-29	2020-12-15	2020-09-29	2021-12-31	
SYGM/2018/CS/F.3.1.1.3/KC/19 / Legal Consultant (6) (Full-time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-10-01		2020-11-19		2020-12-10		2021-01-14		2021-07-13	
SBSGM/2020/CS/D.3.4.5/KC/8 / Statistics Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	3,953.64	Signed	2020-09-02	2020-09-03	2020-10-21	2020-10-26	2020-11-11	2020-10-26	2020-12-16	2020-10-26	2021-12-31	
SYGM/2020/CS/F.3.1.1.3/KC/7 / Legal Consultant (Report Based)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	12,595.46	Completed	2020-09-03	2020-09-03	2020-10-22	2020-09-17	2020-11-12	2020-09-23	2020-12-17	2020-09-23	2021-01-16	2020-10-06
SYGM/2018/CS/F.3.1.1.3/KC/33 / Medical Device Tracking Consultant	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-10-07		2020-11-25		2020-12-16		2021-01-20		2021-12-31	
SYGM/2017/CS/F.3.1.1.3/KC/1 / Communications Consultant (2) (Full-Time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-10-07		2020-11-25		2020-12-16		2021-01-20		2021-12-31	
SBSGM/2020/CS/D.3.2.2/KC/2 / Health Informatics Law Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	1,706.13	Signed	2020-10-07	2020-10-08	2020-11-25	2020-11-18	2020-12-16	2020-11-18	2021-01-20	2020-11-19	2021-12-31	
SYGM/2018/CS/F.3.1.1.3/KC/7 / Legal Consultant (Full-time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-10-13		2020-12-01		2020-12-22		2021-01-26		2021-12-31	
PYDB/2020/CS/P.7/KC/1 / Researcher	IBRD / 85310	Unallocated	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-11-12	2020-11-12	2020-12-31		2021-01-21		2021-02-25		2021-12-31	
THSK/2020/CS/N.3.1/KC/4 / Junior Software Specialist 2 (Full-Time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	26,297.52	Signed	2020-11-18	2020-11-18	2021-01-06	2020-12-28	2021-01-27	2020-12-28	2021-03-03	2020-12-31	2021-12-31	
SBSGM/2020/CS/D.3.2.2/KC/3 / Database Specialist (Full-time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	45,254.71	Signed	2020-12-10	2020-12-14	2021-01-28	2020-12-29	2021-02-18	2020-12-28	2021-03-25	2020-12-31	2021-12-31	
SYGM/2020/CS/F.3.1.1.3/KC/5 / Project Coordinator (Full-time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-12-18		2021-02-05		2021-02-26		2021-04-02		2021-12-31	
SBSGM/2020/CS/E.6.1.2.2.A.1.2/KC/1 / Report-Based Individual Consultancy Service Procurement for HFA Study for the Compatibility of the Health System with COVID-19 Pandemic- Intensive Care Units in Turkey (Treatment, Processes, Manpower and Infrastructure)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	8,003.95	Signed	2020-12-18	2020-12-18	2021-02-05	2021-01-08	2021-02-26	2021-02-26	2021-04-02	2021-03-02	2021-07-31	
SBSGM/2020/CS/D.3.2.2/KC/4 / Project Management Consultant (Full-time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	13,559.56	Signed	2020-12-23	2020-12-24	2021-02-10	2021-01-22	2021-03-03	2021-01-22	2021-04-07	2021-01-29	2021-12-31	
THSK/2020/CS/L4.6.1/KC/26 / Physiotherapist (Full-Time)	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Limited	15,716.84	Signed	2021-01-12	2021-01-12	2021-01-17	2021-01-25	2021-02-07	2021-02-01	2021-03-14	2021-02-01	2021-12-31	
PYDB/2021/CS/P.3/KC/1 / Procurement Consultant (Full-time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	23,579.36	Signed	2021-01-18	2021-01-18	2021-02-09	2021-02-10	2021-02-14	2021-02-10	2021-02-24	2021-02-12	2021-12-31	
SGCM/2021/CS/1.1.9.1.B/1/C/1 / Communications Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-01-19	2021-01-19	2021-02-07		2021-02-17		2021-03-10		2021-12-31	
SBSGM/2021/CS/D.3.2.3/KC/1 / Health Informatics Law Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	18,027.16	Signed	2021-01-20	2021-01-21	2021-01-25	2021-01-28	2021-02-15	2021-01-28	2021-03-22	2021-01-29	2021-12-31	
SGCM/2021/CS/1.1.9.1.B/1/C/2 / Communications Consultant 2	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	14,526.58	Signed	2021-01-22	2021-01-21	2021-02-10	2021-02-14	2021-02-20	2021-02-14	2021-03-13	2021-02-15	2021-12-31	
PYDB/2021/CS/P.3/KC/2 / Accounting and Financial Affairs Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Canceled	2021-02-01		2021-02-06		2021-02-27		2021-04-03		2021-12-31	

SBSGM/2021/CS/D.3.2.3/KC/2 / Software Development Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Canceled	2021-02-01		2021-02-06		2021-02-27		2021-04-03		2021-12-31
PYDB/2021/CS/P.3/KC/3 / Legal Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	37,430.26	Signed	2021-01-22	2021-01-25	2021-01-27	2021-02-02	2021-02-17	2021-02-12	2021-03-24	2021-02-12	2021-12-31
THSK/2020/CS/L.4.6.1/KC/26.7 / Social Worker (Full-Time)	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Limited	14,288.00	Signed	2021-02-02	2021-02-21	2021-02-07	2021-02-22	2021-02-28	2021-02-26	2021-04-04	2021-03-01	2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/4 / Database Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	21,100.25	Signed	2021-02-12	2021-02-12	2021-02-17	2021-03-01	2021-03-10	2021-03-04	2021-04-14	2021-03-04	2021-12-31
PYDB/2021/CS/P.3/KC/4 / Environmental Specialist	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	13,762.88	Signed	2021-02-15	2021-02-18	2021-03-06	2021-03-15	2021-03-08	2021-03-14	2021-03-14	2021-03-15	2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/5 / Software Development Consultant (Full-Time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	22,701.39	Signed	2021-02-22	2021-02-22	2021-02-27	2021-03-03	2021-03-20	2021-03-09	2021-04-24	2021-03-12	2021-12-31
PYDB/2021/CS/P.3/KC/5 / Technical Language Translator (Full-Time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	14,757.10	Signed	2021-02-22	2021-02-23	2021-04-12	2021-03-23	2021-05-03	2021-03-23	2021-06-07	2021-03-25	2021-12-31
PYDB/2021/CS/P.3/KC/6 / Finance Consultant (Full-Time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Canceled	2021-02-28	2021-03-26	2021-03-05		2021-03-26		2021-04-30		2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/7-1 / Data Analyst (1)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	9,891.56	Signed	2021-03-11	2021-03-11	2021-04-29	2021-05-24	2021-05-20	2021-05-28	2021-06-24	2021-05-28	2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/7-2 / Data Analyst (2)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-11	2021-03-11	2021-04-29		2021-05-20		2021-06-24		2021-12-31
SHGM/2020/CS/A.6.1/KC/5 / Adult Mental Health Specialist (Report-Based)	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2021-03-11	2021-03-12	2021-03-16			2021-04-06		2021-05-11	2021-12-31
TKHK/2020/CS/N.1.1/KC/3 / Junior Software Specialist 1 (Full-Time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2020-11-18	2020-11-18	2021-01-06	2020-12-15	2021-01-27	2021-02-15	2021-03-03		2021-12-31
TKHK/2021/CS/N.1.1/KC/1 / Junior Software Specialist (Full-Time)	IBRD / 85310	Increasing Efficiency of Hospital Management and Operations	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-17	2021-03-18	2021-05-05		2021-05-26		2021-06-30		2021-12-31
SAGEM/2020/CS/E.6.1.2.A.8 / KC/1 / Report-Based Individual Consultancy Service Procurement for HTA Study for the Compatibility of the Health System with COVID-19 Pandemic: Healthcare Service Demand and Service Delivery Problems and Solution Suggestions in Non-COVID-19 Cases	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-17	2021-03-18	2021-05-05		2021-05-26		2021-06-30		2021-11-27
SBSGM/2021/CS/D.3.2.3/KC/9 / Translator and Interpreter	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	9,891.56	Signed	2021-03-17	2021-03-23	2021-03-22	2021-04-02	2021-04-12	2021-04-07	2021-05-17	2021-04-08	2021-12-31
SAGEM/2020/CS/E.6.1.2.A.9 / KC/1 / Report-Based Individual Consultancy Service Procurement for HTA Study for Making Reimbursement Decision Using Health Technology Assessment Method in Rare Diseases: Multi-Criteria Decision Analysis and Value-Based Payment Examples	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	4,448.58	Signed	2021-03-23	2021-03-25	2021-05-11	2021-10-14	2021-06-01	2021-10-14	2021-07-06	2021-10-20	2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/10 / Finance Assistant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2021-04-15	2021-04-14	2021-04-20			2021-05-11		2021-06-15	2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/11 / Finance Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	7,591.02	Signed	2021-04-29	2021-05-05	2021-05-04	2021-06-09	2021-05-25	2021-06-09	2021-06-29	2021-06-10	2021-12-20
SBSGM/2021/CS/D.3.2.3/KC/16 / Big Data Expert	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-11	2021-03-11	2021-04-29		2021-05-20		2021-06-24		2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/8-1 / Decision Support Specialist (1)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-11	2021-03-11	2021-04-29		2021-05-20		2021-06-24		2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/8-2 / Decision Support Specialist (2)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-11	2021-03-11	2021-04-29		2021-05-20		2021-06-24		2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/8-3 / Decision Support Specialist (3)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-11	2021-03-11	2021-04-29		2021-05-20		2021-06-24		2021-12-31
SAGEM/2021/CS/E.2.1.2.2/KC/5 / Video Editor	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-05-06	2021-05-14	2021-06-24		2021-07-15		2021-08-19		2021-12-31
SGCM/2021/CS/C.1.1.9.1.B/II / C/3 / Informatics and Technology Consultant (Full-Time)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-03-12	2021-03-08	2021-04-30		2021-05-21		2021-06-25		2021-12-31
SBSGM/2021/CS/D.3.2.3/KC/3 / Software Testing Staff	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	8,059.79	Signed	2021-05-21	2021-05-23	2021-05-26	2021-06-08	2021-06-16	2021-06-09	2021-07-21	2021-06-06	2021-12-31

THSK/2015/CS/L2.3.2.2/KC/1 CORRECTED / Statistic Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2016-06-10	2016-07-29		2016-08-19	2016-09-23		2017-03-22		
PYDB/2021/CS/P.3/KC/7 / Technical Device Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	19,233.58	Signed	2021-06-10	2021-06-09	2021-06-15	2021-06-18	2021-07-06	2021-07-12	2021-08-10	2021-07-12	2021-12-31
SBSGM/2021/CS/D.3.2.4/KC/1 / Job Analyst	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2021-06-22	2021-06-23	2021-06-27		2021-07-18	2021-08-22		2021-12-31	
SBSGM/2021/CS/D.3.2.4/KC/2 / Software Development Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	6,182.22	Under Implementation	2021-06-30	2021-07-01	2021-07-05	2021-08-06	2021-07-26	2021-08-10	2021-08-30		2021-12-31
SBSGM/2021/CS/D.3.2.4/KC/3 / Network Management Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	7,441.72	Signed	2021-07-16	2021-07-16	2021-07-21	2021-08-06	2021-08-11	2021-08-23	2021-09-15	2021-09-07	2021-12-31
SHCM/2021/CS/A.6.1/KC/2 / Distance Learning Consultancy	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2021-07-16	2021-07-30	2021-07-21		2021-08-11		2021-09-15		2021-12-31
SBSGM/2021/CS/D.3.2.4/KC/4 / Data Analyst	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	3,297.19	Signed	2021-09-17	2021-09-15	2021-09-22	2021-10-26	2021-10-13	2021-11-01	2021-11-17	2021-11-02	2021-12-31
SBSGM/2021/CS/D.3.2.4/KC/5 / Software Testing Staff	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	723.45	Signed	2021-10-08	2021-10-10	2021-10-13	2021-11-12	2021-11-03	2021-12-13	2021-12-08	2021-12-14	2021-12-31
PYDB/2021/CS/P.3/KC/8 / Technical Language Translator	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-10-22	2021-10-22	2021-11-07		2021-11-08		2021-11-10		2021-12-31
THSK/2021/CS/L2.3/DC/1 / Aging and Health Survey of Turkey (AHST)	IBRD / 85310	Primary and Secondary Prevention	Post	Direct Selection	Direct	0.00	Under Implementation	2021-11-11	2021-11-01	2021-11-21				2022-01-25		2023-03-31
PYDB/2021/CS/P.3/KC/9 / Finance Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	30,920.34	Signed	2021-11-19	2021-11-19	2021-12-09	2022-02-22	2021-12-12	2022-02-22	2021-12-16	2022-02-28	2023-12-31
SBSGM/2021/CS/D.3.2.4/KC/6 / Software Director	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	43,944.75	Signed	2021-12-15	2021-12-16	2021-12-18	2021-12-30	2021-12-23	2021-12-31	2022-01-18	2021-12-31	2023-12-31
SBSGM/2022/CS/D.3.2.4/KC/1 / Database Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2022-01-11	2022-01-11	2022-01-16		2022-02-06		2022-03-13		2022-12-31
DIABGM/2022/CS/GC.1.1.2.1/I C/1 / Translator and Interpreter of English Language	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2022-01-28	2022-02-03	2022-03-18		2022-04-08		2022-05-13		2022-11-09
SBSGM/2022/CS/D.3.2.4/KC/2 / Software Evaluation Consultant (Report-Based)	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2022-02-06	2022-02-03	2022-02-11		2022-03-04		2022-04-08		2022-10-05
SBSGM/2022/CS/E.6.1.2.2.A.8 / Report-Based Individual Consultancy Service Procurement for 8th Theme- Oriented Health Technology Evaluations (HTA) Study/Adaptation of the Health System to the COVID-19 Pandemic Process: Problems Experienced in Health Service Demand and Service Delivery in	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2022-02-09	2022-02-08	2022-03-30		2022-04-20		2022-05-25		2022-10-22
SBSGM/2022/CS/D.3.2.4/KC/3 / Cyber Security Consultant	IBRD / 85310	Improving the Effectiveness of Overall Health Sector Administration	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2022-02-14	2022-02-14	2022-02-19		2022-03-12		2022-04-16		2022-09-26
SHCM/2022/CS/A.6.1/KC/1 / Distance Education Specialist (report-based)	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Limited	0.00	Under Implementation	2022-02-21	2022-02-22	2022-02-26		2022-03-19		2022-04-23		2022-10-20
SGCM/2022/CS/C.1.1.9.1.8/I C/3 / Procurement of Individual Consultancy Services for Camera and Assembly	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2022-02-24		2022-03-08		2022-03-09		2022-03-17		2023-12-31
SGCM/2022/CS/C.1.1.9.1.8/I C/4 / Procurement of Individual Consultancy Services for Camera and Assembly	IBRD / 85310	Primary and Secondary Prevention	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2022-02-24		2022-03-08		2022-03-09		2022-03-17		2023-12-31