



## Public Investment Management and Governance Support Project (P147014)

AFRICA WEST | Benin | Governance Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 10 | ARCHIVED on 31-Dec-2021 | ISR49829 |

Implementing Agencies: REPUBLIC OF BENIN, Ministry of Planning and Development

## Key Dates

### Key Project Dates

Bank Approval Date: 23-Jun-2016

Effectiveness Date: 07-May-2017

Planned Mid Term Review Date: 30-Oct-2020

Actual Mid-Term Review Date: 18-Dec-2020

Original Closing Date: 31-Dec-2021

Revised Closing Date: 31-Dec-2021

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective is to improve efficiency in public investment management and enhance the performance of selected institutions of accountability in Benin.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

## Components Table

Name

Enhancing efficiency and Effectiveness in the Public Investment Management Expenditure Cycle:(Cost \$7.50 M)  
Strengthening Good Governance and Accountability:(Cost \$2.00 M)  
Results-based Financing in the Electricity, Water and Justice Sectors:(Cost \$7.50 M)  
Support for Project Implementation:(Cost \$3.00 M)

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

## Implementation Status and Key Decisions

**The Project has continued to make satisfactory implementation progress.** Project disbursement has reached US\$19.23 million out of US\$ 20.07 million (96 percent). Overall progress towards achievement of the PDO and Program implementation progress (IP) remain rated as "Satisfactory". All three PDO indicators have already been met. The majority of the indicators exceeded their planned targets. The Investment Budget Execution Rate for the 2020 financial year was 126.9 percent, above the end of project target of 80 percent. This high execution rate is due to increased investment in social sectors induced by the COVID-19 emergency crisis. In addition, the average variance between actual vs. planned project duration and cost for projects included in the Project Investment Plan (PIP) were respectively 15.75 percent and 19.40 in 2020, overachieving the end of project target of 35 percent and 25 percent respectively. Notable progress is also being made in the achievement of the intermediate results indicators. The project's current disbursement rate is 96 percent.



Detailed implementation progress by component is presented below:

**Component 1: Enhancing efficiency and Effectiveness in the Public Investment Management Expenditure Cycle.** Overall implementation progress of this component is satisfactory. The main activities undertaken in this component include: (i) the development of the web-based integrated platform for projects' implementation and monitoring; (ii) drafting and the dissemination of the Public Investment Management Manual and (iii) the implementation of a capacity building plan for budget planning and monitoring chain and procurement actors. The monitoring software developed by ORACLE is now running under the Ministry of Planning to monitor Sustainable Development Goals projects. The implementation of the project produced positive changes in the management of public investment. This component targets central ministries (Finance and Development) involved in the Public Investment Management (PIM) and above all, sectoral ministries with large volumes of investments as well as those in the energy, water, and justice sectors.

**Component 2: Strengthening Good Governance and Accountability.** Activities implemented under this component include : (i) Training of judicial actors on administrative litigation; (ii) organization of the National Anti-corruption days; and (iii) citizens' assessment of the services provided in the water, energy and justice sectors by civil society organizations (CSOs) and the establishment of a citizen platform. Among others, this component supports the capacity building of judicial and anti-corruption institutions to improve their performance in the prevention, investigation, and sanctioning of acts of corruption.

**Component 3: Result-Based Financing.** This component was restructured substantially and the Performance-Based Conditions (PBCs) related to the monitoring of financial and physical progress of investment projects in the electricity, water and justice sectors were canceled after the restructuring of the project in 2020. The project's experience suggests that in order to avoid implementation delays, PBCs must be carefully prepared and set realistic targets. No additional activities are expected to be implemented under this component.

**Component 4: Support for Project implementation. The capacity of the project management unit is Satisfactory and project management performance is rated Satisfactory.** Financial management is rated Satisfactory with Interim Financial Reports (IFR), and Annual audited financial statements submitted on time and of acceptable quality for the World Bank. The 2021 Annual Work Plan (PTBA) is under implementation and all activities planned will be achieved by the closing date of December 31, 2021. Procurement capacity has improved and is also considered Satisfactory.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Macroeconomic	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Technical Design of Project or Program	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	<input type="checkbox"/> Substantial	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Fiduciary	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Environment and Social	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Stakeholders	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Other	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Overall	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

## Results

### PDO Indicators by Objectives / Outcomes



Investment Budget Execution Rate				
► Investment Budget Execution Rate (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	68.00	126.90	126.90	80.00
Date	31-Dec-2014	21-Sep-2021	21-Sep-2021	31-Dec-2021
Comments:	Indicator exceeds target. 126.9 percent against 80 percent.			

Average Variance between Actuals vs planned project duration for projects included in the PIP				
► Average Variance between Actuals vs Planned duration of project included in the PIP (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	17.74	17.74	35.00
Date	31-Dec-2014	21-Sep-2021	21-Sep-2021	31-Dec-2021
Comments:	Indicator exceeds target. 15.75 percent against 35 percent.			

Average Variance between Actuals vs planned project Costs for projects included in the PIP				
► Average Variance between Actuals vs planned project Costs for projects included in the PIP (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	21.02	21.02	25.00
Date	30-Dec-2016	21-Sep-2021	21-Sep-2021	31-Dec-2021
Comments:	Indicator exceeds target. 19.40 percent against 25.			

### Intermediate Results Indicators by Components

Enhancing Efficiency and Effectiveness in the Public Investment Management Expenditure Cycle				
► Percentage of project appraised in line with PIM appraisal guidelines manual (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80.00	100.00	85.00
Date	31-Dec-2014	18-Dec-2020	18-Dec-2020	31-Dec-2021
Comments:	This indicator has been met.			



<b>► Average time taken for the release of budgets to credit managers for investment projects selected for the year (Months, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	90.00	0.25	7.00	15.00
Date	31-Dec-2014	18-Dec-2020	18-Dec-2020	31-Dec-2021
Comments:	The average time taken has been reduced from 90 days to 7 days below the target of 15 days.			
<b>► Average rate of execution of public procurement commitment plans in selected line ministries (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	76.00	85.00	85.00
Date	31-Dec-2014	18-Dec-2020	18-Dec-2020	31-Dec-2021
Comments:	This indicator has been met.			
<b>► Number of persons accredited that are formally assigned to perform procurement functions (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	243.00	243.00	100.00
Date	31-Jul-2018	18-Dec-2020	18-Dec-2020	31-Dec-2021
Comments:	Indicator exceeds target. 243 persons accredited against a target of 100 expected.			
<b>► Establishment of a centralized public investment dashboard populated by data from ministerial data bases (Yes/No, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	Yes	Yes
Date	31-Dec-2014	18-Dec-2020	18-Dec-2020	31-Dec-2021

**Performance-Based Conditions**

<b>► PBC 3 Average percentage of the total approved budget allocated for the execution of the two selected projects in the water sector (Percentage, Intermediate Outcome, 3.00, 66.67%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	December 31, 2021



Value	0.00	73.37	73.37	70.00
Date	--	26-Jun-2020	26-Jun-2020	--

### Data on Financial Performance

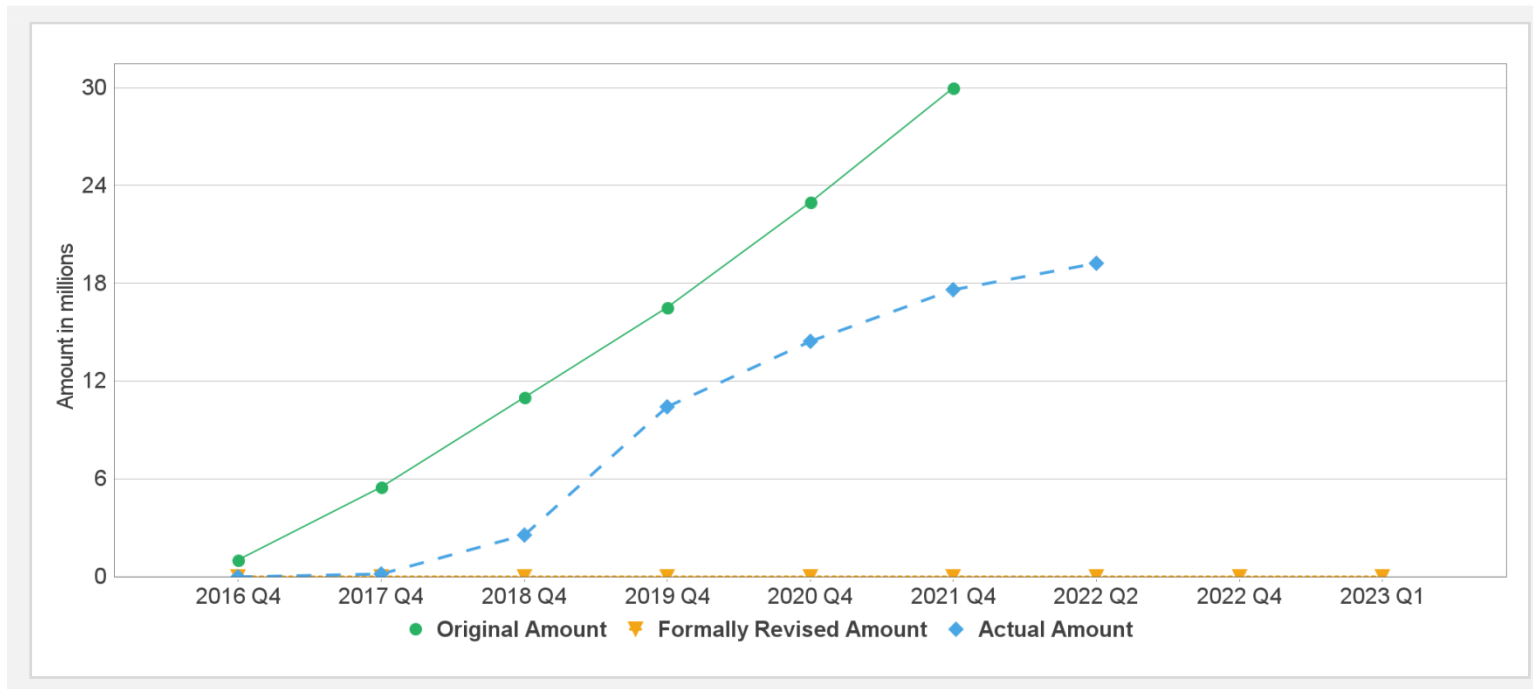
#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P147014	IDA-58570	Effective	USD	30.00	20.07	9.93	19.23	0.89	96%

#### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P147014	IDA-58570	Effective	23-Jun-2016	07-Oct-2016	07-May-2017	31-Dec-2021	31-Dec-2021

### Cumulative Disbursements



### PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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### **Restructuring History**

Level 2 Approved on 10-Sep-2018 ,Level 2 Approved on 07-Oct-2020

### **Related Project(s)**

There are no related projects.

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