



Sint Maarten Enterprise Support Project (P168549)

LATIN AMERICA AND CARIBBEAN | St Maarten | Finance, Competitiveness and Innovation Global Practice |
Recipient Executed Activities | Investment Project Financing | FY 2019 | Seq No: 7 | ARCHIVED on 28-Jul-2022 | ISR52416 |

Implementing Agencies: National Recovery Program Bureau, National Recovery Program Bureau

Key Dates

Key Project Dates

Bank Approval Date: 04-Apr-2019

Effectiveness Date: 05-May-2020

Planned Mid Term Review Date: 28-Mar-2022

Actual Mid-Term Review Date: 28-Mar-2022

Original Closing Date: 30-Dec-2024

Revised Closing Date: 30-Jun-2025

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective is to support the recovery of micro, small, and medium sized enterprises through direct financial assistance to contribute to the restoration of economic activity.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Component 1: Direct financial support to MSMEs for investment and working capital:(Cost \$33.00 M)

Component 2: Study of financial solutions for improved disaster resilience:(Cost \$0.40 M)

Component 3: Training, project implementation, audit and monitoring and evaluation:(Cost \$1.60 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

Project Implementation has accelerated. Lessons learned during the first year of project implementation are being taken into account to further improve project performance.

Component 1 - Direct financial support to MSMEs for investment and working capital. The number of SMEs with approved grant-loan packages increased from 108 to 140 between January 22, 2022, and July 7, 2022, as the result of a stronger Project Implementation Unit (PIU) team, improved capacity of the Participating Financial Institutions (PFIs) to process loan requests, streamlined application process, and better communication. The NRPB is adopting measures to further streamline the processes.

Component 2 - Study of financial solutions for disaster resilience to explore instruments, markets, tools, and solutions to improve disaster resilience in Sint Maarten. This component will be cancelled as disaster resilience is being supported by another World Bank Group Technical Assistance program.



Component 3 - Training, Project implementation, and monitoring and evaluation including. A training program that is expected to contribute to strengthening the capacity of the applicants was launched in Q1 2022 and is expected to be scaled up.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<input type="checkbox"/> High	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Macroeconomic	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Institutional Capacity for Implementation and Sustainability	<input type="checkbox"/> High	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	<input type="checkbox"/> High	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	<input type="checkbox"/> Moderate	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Stakeholders	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Overall	<input type="checkbox"/> High	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes

Support the recovery of micro, small, and medium sized enterprises through financial assistance.

► Cumulative number of MSMEs receiving packages for assets, repairs or working capital (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	108.00	140.00	600.00
Date	28-Feb-2019	28-Jan-2022	30-Jun-2022	30-Dec-2024

► Cumulative number of women owned or managed MSMEs receiving packages for assets, repairs or working capital (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	42.00	240.00



Date	28-Dec-2018	15-Jun-2021	30-Jun-2021	30-Dec-2024
Comments:	This will be updated after the MTR. This seeks to measure the outcome for women owned or managed MSME access to the project. The application form for the project will have a field to capture whether the MSME is owned or managed by a woman and this will be captured by the application forms at the NRPB.			
► Volume of grants and loans supported through the project over its lifetime (Amount(USD), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	7,500,000.00	8,900,000.00	33,000,000.00
Date	21-Dec-2018	28-Jan-2022	30-Jun-2022	30-Dec-2024
Comments:	This indicator is the cumulative volume of grants and loans supported through the project for MSMEs. It will be calculated by summing the quarterly disbursements from the NRPB to the PFIs, and will account for any recycled funds issued as loans only. This will be measured at disbursement and will not account for loan reflows and so will be measured at the beginning of each quarter. Any unused working capital facilities will be counted as disbursed.			
► Volume of grants and loans supported through the project to women owned or managed MSMEs over its lifetime (Amount(USD), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,500,000.00	2,200,000.00	13,200,000.00
Date	28-Dec-2018	15-Jun-2021	30-Jun-2021	30-Dec-2024
Comments:	To be updated after the MTR. This seeks to measure the outcome for women owned or managed MSME access to the project. The application form for the project will have a field to capture whether the MSME is owned or managed by a woman and this will be captured by the application forms at the NRPB and the total amount financed will be compiled.			

Intermediate Results Indicators by Components

Component 1: Direct financial support to MSMEs for investment and working capital				
► Cumulative number of MSMEs that are new for participating lenders (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	35.00	90.00
Date	28-Feb-2019	15-Jan-2021	30-Jun-2022	29-Dec-2023
Comments:	Data to be updated during the next supervision mission. This seeks to measure the outcome for increased access to finance (A2F). The application form for the project will have a field to capture whether the MSME has had a loan with the PFI before and this will be captured by the application forms at the NRPB.			
► Percentage of loan packages by volume that include grants (Percentage, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	94.00	80.00
Date	21-Dec-2018	22-Jul-2021	30-Jun-2022	29-Dec-2023
Comments:	This seeks to track the type of packages being issued to ensure that the AR grant-loan facility is being used. The approved SGCA will have the final breakdown and the NRPB will need to capture these percentages.			
► Percentage of beneficiaries that feel project activities reflected their needs (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	90.00	75.00
Date	21-Dec-2018	15-Jan-2021	30-Jun-2022	29-Dec-2023
Comments:	A survey will measure the satisfaction of the project's final beneficiaries regarding the activities implemented under the project. During Midterm Review and every year after that, the NRPB will organize workshops (including online virtual workshops) targeting different project stakeholders or beneficiaries. Workshops will be organized taking into account the type of product or activity, the type of beneficiary, and geographical location. To measure the level of satisfaction amongst the beneficiaries, the NRPB will develop a set of questions and other tools with the support of the WB team. Field visits and interviews in situ will also be considered.			
► Percentage of loan packages that are less than US\$25,000 (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	18.00	15.00
Date	28-Dec-2018	22-Jul-2021	30-Jun-2022	29-Dec-2023
Comments:	To be updated during the next supervision mission. This seeks to track the percentage of packages being issued to the micro segment as defined by package size to ensure that the facility is including micro enterprises. The approved SGCA will have the final breakdown and the NRPB will need to capture these percentages.			
► Percentage of MSME packages that are non-performing (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	5.00	5.00
Date	28-Dec-2018	22-Jul-2021	30-Jun-2022	29-Dec-2023
Comments:	This is defined as the total number of outstanding packages that have their long portions non-performing. Non-performance is defined as 90 days overdue.			
Component 2: Study of financial solutions for improved disaster resilience				
► Study undertaken for improving financial solutions for disasters (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	1.00
Date	21-Dec-2018	15-Jan-2021	30-Jun-2022	29-Dec-2023
Comments:	This indicator will ensure that the study from Component 2 is complete. Guidance for the TOR for the study will be provided in the OM.			

Component 3: Training, project implementation, audit and monitoring and evaluation

► Cumulative number of loan officers trained in MSME lending (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00
Date	21-Dec-2018	15-Jan-2021	30-Jun-2022	29-Dec-2023
Comments:	This will measure the number of loan officers from FI trained in MSME lending.			

► Cumulative Number of enterprises and loan officers trained in business continuity planning (BCP) (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	16.00	200.00
Date	21-Dec-2018	15-Jan-2021	30-Jun-2022	29-Dec-2023
Comments:	This will measure the number of enterprises and loan officers from FI trained in business continuity planning (BCP).			

Performance-Based Conditions

Data on Financial Performance

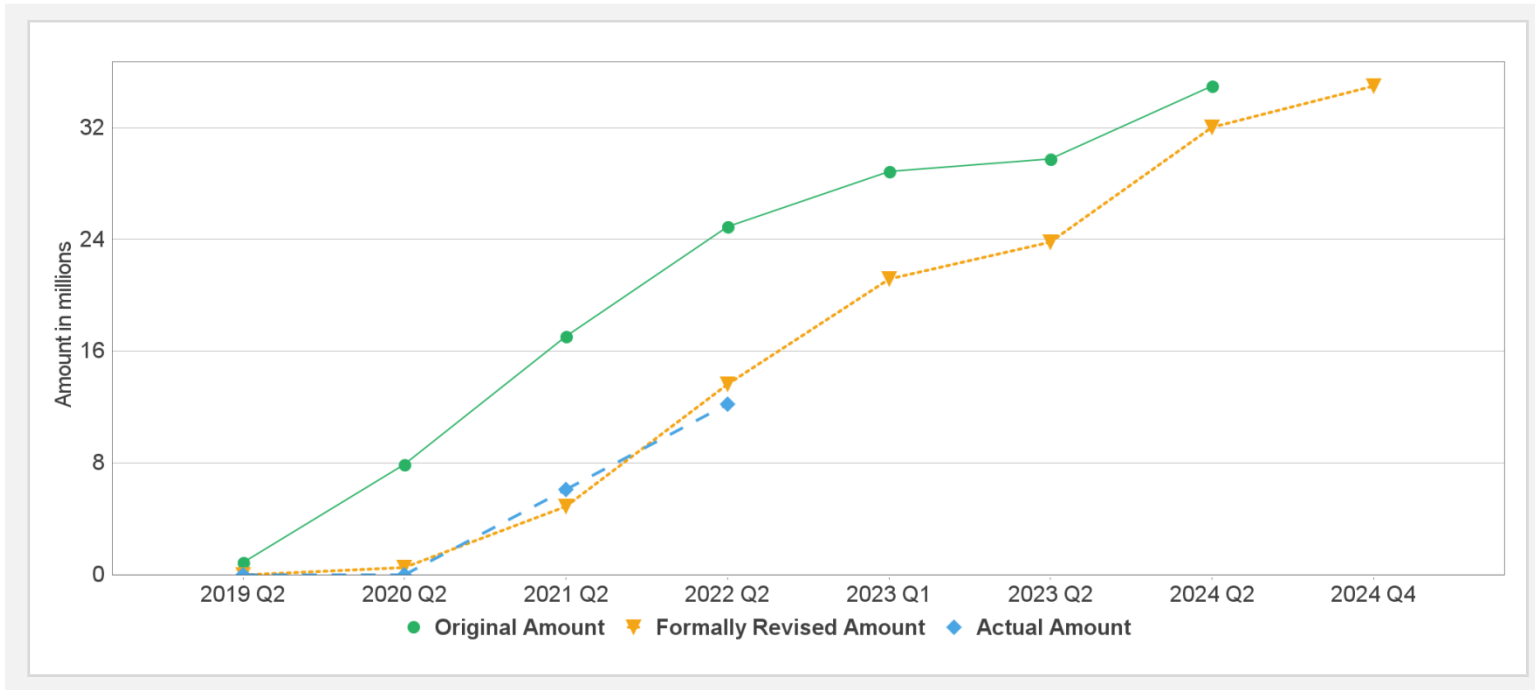
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P168549	TF-A9223	Effective	USD	35.00	35.00	0.00	13.06	21.94	37%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P168549	TF-A9223	Effective	04-Apr-2019	05-Mar-2020	05-May-2020	30-Dec-2024	30-Jun-2025

Cumulative Disbursements



Restructuring History

Level 2 Approved on 29-Feb-2020 ,Level Approved on 09-May-2020 ,Level 2 Approved on 24-Aug-2021

Related Project(s)

There are no related projects.