



Institutional Foundations to Improve Services For Health (P169641)

WESTERN AND CENTRAL AFRICA | Liberia | Health, Nutrition & Population Global Practice |
IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 4 | ARCHIVED on 28-Jul-2022 | ISR51815 |

Implementing Agencies: Government of Liberia, Ministry of Health

Key Dates

Key Project Dates

Bank Approval Date: 21-May-2020

Effectiveness Date: 02-Feb-2021

Planned Mid Term Review Date: 17-Jun-2024

Actual Mid-Term Review Date:

Original Closing Date: 31-Aug-2026

Revised Closing Date: 31-Aug-2026

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To improve health service delivery to women, children and adolescents in Liberia.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Component 1: Improved service delivery:(Cost \$68000000.00 M)

Component 2: Institutional strengthening to address key binding constraints:(Cost \$11000000.00 M)

Component 3: Project Management:(Cost \$5000000.00 M)

Component 4: Contingency Emergency Response Component

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The project was approved on May 21, 2020, and became effective on February 2, 2021. However, implementation delays have persisted, and this could be attributed to: (i) delayed completion of Phase 1 construction works at the New Redemption Hospital financed through the Ebola Emergency Response Project (EERP, P152359); and (ii) a halt in the implementation of project activities (except for performance-based financing (PBF)) until after the additional financing (AF) and restructuring is finalized. Further, about 65% (US\$35 million) of the total funds under the project are allocated for civil works, and procurement and installation of equipment at the New Redemption Hospital. The civil works under Phase 1 of the construction are funded through the EERP but have not been completed. This has affected progress under the IFISH project.

PBF funds under the project are being relied upon to sustain implementation of key activities in the health sector. The PBF scheme under the project covers eight hospitals and 63 primary health facilities in three counties, namely: Gbarpolu, Sinoe, and Rivercess. This represents 26 percent (1,338,007) of the total population (5,180,208) of Liberia in 2021. The PBF has been instrumental in sustaining the gains which were achieved



under the World Bank-supported Liberia Health Systems Strengthening Project (HSSP, P128909). While the COVID-19 has negatively affected health service delivery in Liberia, the impact has been minimal in areas implementing PBF. The average quality scores at the 63 primary health facilities and eight hospitals implementing PBF has been sustained at around 70 percent and 80 percent, respectively. However, the resources for PBF under the project have been exhausted. To mitigate gaps in PBF implementation, the AF and restructuring will help to sustain and expand coverage of PBF.

The World Bank and the Ministry of Health have agreed on key areas for the AF and restructuring of the IFISH. It is anticipated that the AF and restructuring will facilitate systems strengthening, improved service delivery, and achievement of better health and nutrition outcomes.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□ Substantial	□ Substantial	□ Substantial
Macroeconomic	□ Substantial	□ Substantial	□ Substantial
Sector Strategies and Policies	□ Moderate	□ Moderate	□ Moderate
Technical Design of Project or Program	□ Substantial	□ Substantial	□ Substantial
Institutional Capacity for Implementation and Sustainability	□ Substantial	□ Substantial	□ Substantial
Fiduciary	□ Substantial	□ Substantial	□ Substantial
Environment and Social	□ Moderate	□ Moderate	□ Moderate
Stakeholders	□ Low	□ Low	□ Low
Other	--	--	--
Overall	□ Substantial	□ Substantial	□ Substantial

Results

PDO Indicators by Objectives / Outcomes

To improve health services to women, children and adolescents in Liberia				
► Redemption Hospital Phase 1 and 2 fully completed and operational to provide comprehensive services to women, children and adolescents (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	1.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
Comments:	This target is not due yet.			



► Pregnant women with 4 antenatal care visits (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	38.97	42.00	44.00	58.24
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Proportion of new users of modern contraception who are adolescents (10-19 years) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	30.61	31.00	35.00	44.19
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Institutional deliveries attended by skilled birth attendant (MD, PA, RN, registered/certified midwife) (disaggregated by age group) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	62.76	59.00	64.00	76.75
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Adolescent girls (10-19 years) leaving selected health facilities with 2 counselling sessions on family planning (Percentage, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	28-Aug-2026
Comments:	No data is available on this indicator. This indicator is considered to be revised under the upcoming Additional Financing and restructuring of the IFISH.			

Intermediate Results Indicators by Components

Component 1: Improved service delivery				
► Redemption Hospital Phase 1 - Fully Equipped (Date, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	03-Aug-2020	01-Jan-2021	15-Jun-2022	21-Dec-2021
Date	03-Aug-2020	01-Sep-2020	15-Jun-2022	21-Dec-2021
► Redemption Hospital Phase 1 - Operational (Date, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	03-Aug-2020	01-Jan-2021	15-Jun-2022	30-Apr-2022
Date	03-Aug-2020	01-Sep-2020	15-Jun-2022	30-Apr-2022
► Redemption Hospital Phase 2 - Construction Completed (Date, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	03-Aug-2020	01-Jan-2021	15-Jun-2022	30-Sep-2025
Date	03-Aug-2020	01-Sep-2020	15-Jun-2022	30-Sep-2025
► Redemption Hospital Phase 2 - Fully Equipped (Date, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	03-Aug-2020	01-Jan-2021	15-Jun-2022	30-Apr-2026
Date	03-Aug-2020	01-Sep-2020	15-Jun-2022	30-Apr-2026
► Redemption Hospital Phase 2 - Operational (Date, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	03-Aug-2020	01-May-2026	15-Jun-2022	31-Aug-2026
Date	03-Aug-2020	01-Sep-2020	15-Jun-2022	31-Aug-2026
► Number of identified hospitals/HCs with a paediatrician and obstetrician (the first cohort of specialist will incrementally be provided through the Bank financing to the postgraduate education program) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	0.00	0.00	25.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	28-Aug-2026
Comments:	No data is available on this indicator in the DHIS2. This indicator is considered to be revised under the upcoming Additional Financing and restructuring of the IFISH.			
► Availability of essential drugs/supplies in identified hospitals/health centers providing caesarian section (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	36.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	28-Aug-2026
Comments:	Data not available from the HMIS. Data will be extracted from the eLMIS and provided in the next ISR.			



► Health facilities certified (quality) to provide maternal, newborn, child and adolescent health services (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	28-Aug-2026
Comments:	The Family Health Division at the MoH will be given the responsibility to certify the 25 hospitals and health centers, based on a pre-defined, standardized protocol. However, the standardized protocol for certification has not been developed yet.			

Component 2: Institutional strengthening to address key binding constraints				
► Number of quarterly Country Platform meetings held to discuss key indicator report and decisions with minutes available (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	1.00	4.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Number of complete and timely monthly narrative reports available (per hospital) from 25 identified Hospitals/Health Centers providing cesarean section services (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Percentage of counties with <15% drug variance between allocated & distributed (Percentage, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
Comments:	Data has not yet been compiled. Data not available from the HMIS. Data will be extracted from the eLMIS and provided in the next ISR.			
► Annual report available from HR database reporting recruitment, transfers, and disciplinary action taken during previous year (Yes/No, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	Yes	Yes
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
► Citizen feedback mechanism implemented and report discussed in the HSCC, and publicly available in all identified Hospitals/Health centers providing C-Section with minimum staff (Yes/No, Custom, PBC)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026
Comments:	The Project specific GRM has not been established yet.			

► People who have received essential health, nutrition, and population (HNP) services (Number, Corporate)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	485,050.00	485,050.00	923,011.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

□ Number of deliveries attended by skilled health personnel (Number, Corporate Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100,538.00	185,223.00	923,011.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

► Number of students counselled by female counselors in high schools (Number, Custom, PBC)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	1.00
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

Component 3: Project Management

► Regular reporting on GBV action plan implementation (any changes in the GBV action plan will be notified to the Bank and recorded) (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

► PIU monitors the independent verification agency for DLI and PBF (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	Yes	Yes
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

Comments: The reported progress is only on PBF and not the DLIs.



► PIU maintains essential staff in these position throughout project implementation, and reports to the Bank (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	03-Aug-2020	31-Oct-2021	15-Jun-2022	31-Aug-2026

Performance-Based Conditions

► PBC 1 Number of quarterly Country Platform meetings held to discuss key indicator report and decisions with minutes available (Number, Process, 1,000,000.00, 1.85%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	1.00	--
Date	--	31-Oct-2021	15-Jun-2022	--

► PBC 2 Percentage of counties with <15% drug variance between allocated & distributed (Percentage, Outcome, 500,000.00, 0.92%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	31-Oct-2021	15-Jun-2022	--

► PBC 3 Annual report available from HR database reporting recruitment, transfers, and disciplinary action taken during previous year (Yes/No, Outcome, 2,000,000.00, 3.7%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	No	No	Yes	--
Date	--	31-Oct-2021	15-Jun-2022	--

► PBC 4 Number of students counselled by female counselors in high schools (Number, Output, 1,000,000.00, 1.85%)				
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	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	31-Oct-2021	15-Jun-2022	--

► PBC 5 Citizen feedback mechanism implemented and report discussed in the HSCC, and publicly available in all identified Hospitals/Health centers providing C-Section with minimum staff (Yes/No, Output, 500,000.00, 0.92%)

	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	No	No	No	--
Date	--	31-Oct-2021	15-Jun-2022	--

► PBC 6 Adolescent girls (10-19 years) leaving selected health facilities with 2 counselling sessions on family planning (Percentage, Outcome, 1,000,000.00, 1.85%)

	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	31-Oct-2021	15-Jun-2022	--

Data on Financial Performance

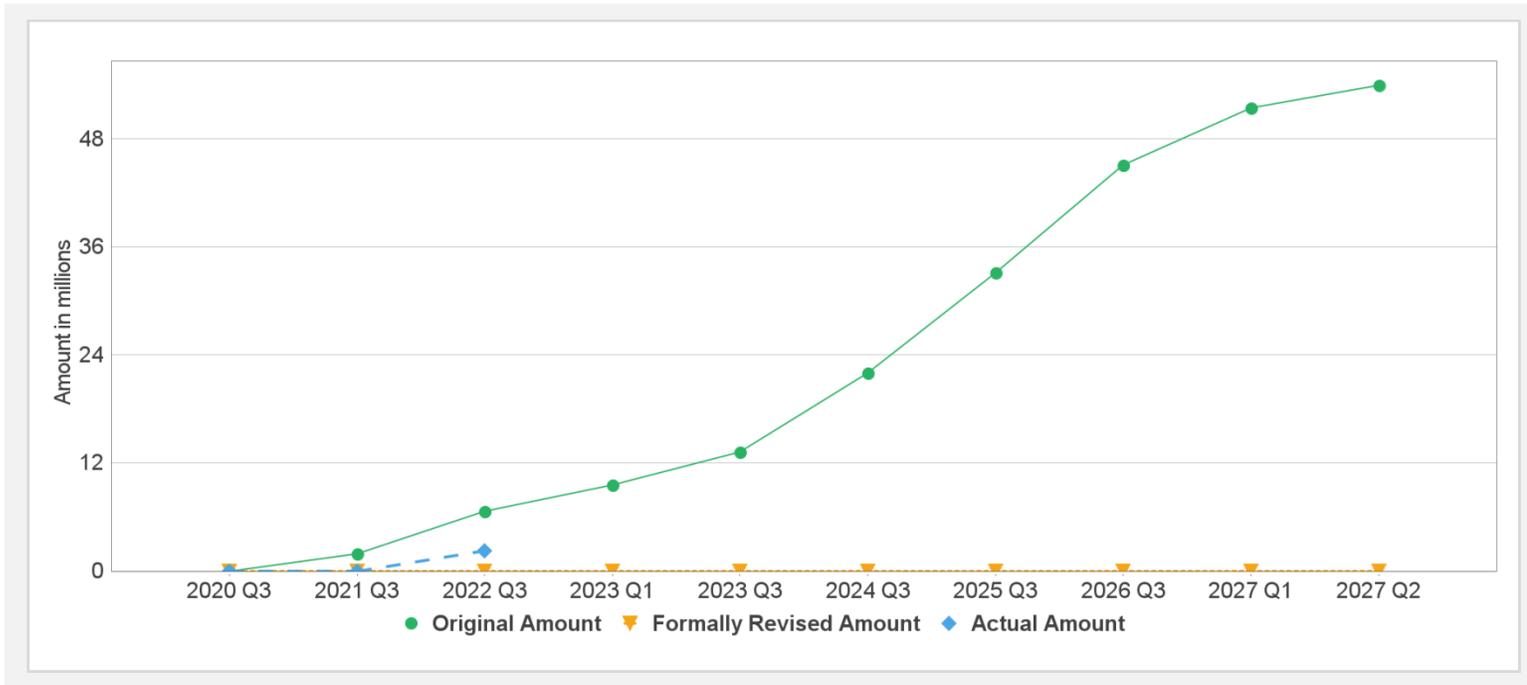
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P169641	IDA-66460	Effective	USD	54.00	54.00	0.00	2.59	51.41	4.8%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P169641	IDA-66460	Effective	21-May-2020	14-Jun-2020	02-Feb-2021	31-Aug-2026	31-Aug-2026

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P177050-Additional Financing for Institutional Foundations to Improve Services for Health