

Procurement Plan: Project Preparation Advance to the Gambia State Owned Enterprises Restructuring Project

I. General

1. **Project information:** The Gambia, Directorate of Public and Private Partnership and Public Enterprises – DPPP & PC,

Ministry of Finance and Economic Affairs (MoFEA)

Project Name: Gambia State Owned Enterprises Restructuring Project
Project ID: P166695
Loan/Credit No: N/A
Project Implementing Agency (PIA): Project Coordination Unit of the PIU of NAWEC

2. **Bank's approval Date of the procurement Plan:** NA
3. **Date of General Procurement Notice:** N/A
4. **Date of Procurement Plan:** 05/02/2019
5. **Period covered by this procurement plan:** 6 months

II. Goods and Non - Consulting Services.

1. **Prior Review Threshold:**

| | Procurement Method | Procurement Method Thresholds US\$ | | Prior Review Threshold US\$ | | | |
|----|---|------------------------------------|----------|-----------------------------|------------------|---------------|-----------|
| | | | | High Risk | Substantial Risk | Moderate Risk | Low Risk |
| 1. | Goods, Information Technology and Non-Consulting Services | ICB | ≥300,000 | 1.5 million | 2 million | 4 million | 6 million |
| | | NCB | ≥100,000 | | | | |
| | | Shopping | <100,000 | | | | |

2.

3. **Proposed Procedures for CDD:** NA

4. **Reference to (if any) Project Operational/Procurement Manual:** NA

5. **Any Other Special Procurement Arrangements:** NA

6. Procurement Packages with Methods and Time Schedule

Goods and Service

| Nº | Contract (Description) | Estimat ed Cost USD | Procureme nt Method | Pre- qualific ation (yes/no) | Domes tic Prefer ence (yes/n o) | Revie w by Bank (Prior / Post) | Expec ted Bid- Openi ng Date | Comme nts |
|-----------|---|--|------------------------------------|--|--|---|---|----------------------|
| 1 | IT Equipment and support to fiduciary staff | 10,000 | Shopping | No | No | Post | May-19 | |

III. Selection of Consultants

1. Prior Review Threshold: Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the Guidelines Selection and Employment of Consultants:

| Sq | Selection Method | Procurement Method Thresholds US\$ | | Prior Review Threshold US\$ | | | |
|----|-----------------------------|------------------------------------|----------------|-----------------------------|------------------|---------------|-------------|
| | | | | High Risk | Substantial Risk | Moderate Risk | Low risk |
| 1. | Consultant Services (Firms) | QCBS | ≥300,000 | 0.5 million | 1 million | 2 million | 4 million |
| | | QCBS, LCS, FBS | ≥200,000 | | | | |
| | | QC | <200,000 | | | | |
| 2. | Individual Consultants | EOI | 3 Qualified CV | 0.2 million | 0.3 million | 0.4 million | 0.5 million |
| | | ≥100,000 | <100,000 | | | | |

2. Short list comprising entirely of national consultants: Short list of consultants for services, estimated to cost less than \$200,000_____equivalent per contract, may comprise entirely of national consultants in accordance with the procedures as described in the Procurement Regulations for IPF.

3. Any Other Special Selection Arrangements: N/A

4. Consultancy Assignments with Selection Methods and Time Schedule

| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------------|--|--------------------------------|-----------------------------|---|---|---|
| Ref No. | Description of Assignment | Estimat ed Cost (USD) | Selecti on Metho d | Review by Bank (Prior / Post) | Expecte d Proposal s Submissi on Date | Commen ts |
| 1 | Transaction advisor (consortium) for the whole fibre network | 1,000,000 | QCBS | Prior | June 2019 | |
| 2 | Transaction advisor (consortium) for privatization of GAMCEL and repositioning of GAMTEL | 1,000,000 | QCBS | Prior | June 2019 | |
| 3 | Elaboration of the Project Procurement Development Strategy (PPSD) and support procurement activities. | 30,000 | IC | Post | May 2019 | |
| 4 | Special purpose audits of seven state-owned enterprises | 500,000 | Single source | Prior | June 2019 | Extension of Ernst & Young LLP to cover the balance |
| 5 | Elaboration of an Environmental and Social Commitment Plan | 25,000 | IC | Post | May 2019 | |
| 6 | Elaboration of a Retrenchment Plan and the Grievance Redress Mechanism | 40,000 | IC | Post | May 2019 | |
| 7 | Elaboration of a Stakeholder Engagement Plan (SEP) | 30,000 | IC | Post | May 2019 | |
| 8 | Elaboration of Labor Management Procedures | | | | | For information |
| 9 | Legal specialist (review and finalization | 50,000 | IC | Post | May 2019 | Single |

| 1 | 2 | 3 | 4 | 5 | 6 | 7 |
|------------------|--|------------------------------|---------------------------|--------------------------------------|--|------------------|
| Ref . No. | Description of Assignment | Estimat ed Cost (USD) | Selecti on Metho d | Review by Bank (Prior / Post) | Expecte d Proposal s Submiss ion Date | Commen ts |
| | of the SOE Act at) | | | | | source |
| 10 | Elaboration of an operational manual including FM and procurement procedures of the SOE Restructuring Project) | 50,000 | IC | Post | May 2019 | |
| 11 | Financial Management Specialist | 25,000 | IC | Post | May - 2019 | |
| 12 | Procurement specialist | 25,000 | IC | Post | May-2019 | |

PROCUREMENT PLAN Gambia, The : **GAMBIA FISCAL MANAGEMENT DEVELOPMENT PROJECT**

General Information
Country: Gambia, The **Bank's Approval Date of the Original Procurement Plan:** 2019-05-13
Project ID: P166695 **Revised Plan Date(s):** (comma delineated, leave blank 2022-08-03)
Project Name: GAMBIA FISCAL MANAGEMENT DEVELOPMENT PROJECT **GPN Date:**
Loan / Credit No: IDA / V2740, IDA / D6190
Executing Agency: Public Private Partnerships and Public Enterprises

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | High SEA/SH Risk | Procurement Document Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion |
|--------------------------------------|-------------------|-----------|-------------|--------|-----------------|---------------------|------------------------|------------------|---------------------------|-------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|--------------------------|--------|---|--------|--|--------|-----------------|--------|---------------------|
| | | | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | |

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion | | |
|---|-------------------|---|-------------|------------------------|----------------------|-----------------------------|------------------------|-------------------------|----------------------|------------------------|-----------------------------------|--------|------------------------------------|------------|--|------------|--|------------|--------------------------|--------|---|------------|--|------------|-----------------|------------|---------------------|------------|------------|
| | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned |
| GM-PPPE-114268-GO-RFQ / IT Equipment and support to fiduciary staff | IDA / V2740 | Component 3: Project Implementation Support and Reform Coordination | Post | Request for Quotations | Limited | Single Stage - One Envelope | | 10,000.00 | 0.00 | Under Implementation | | | | | | | | 2019-05-20 | | | | | | | | 2019-07-15 | | 2020-01-11 | |
| GM-PPPE-148456-CS-COS / Accounting Software for the Project | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Limited | Single Stage - One Envelope | | 20,000.00 | 17,486.11 | Signed | | | | | | | | 2020-10-03 | 2021-06-11 | | | | | | | 2020-11-28 | 2021-07-27 | 2021-05-27 | |
| GM-PPPE-219722-GO-RFQ / Recruitment of PU Offices for the Project | IDA / V2740 | Component 3: Project Implementation Support and Reform Coordination | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 50,000.00 | 53,169.98 | Signed | | | | | | | | 2021-02-20 | 2021-02-15 | | | | | | | 2021-04-17 | 2021-03-09 | 2021-10-14 | |
| GM-PPPE-221302-GO-RFQ / Purchase of Motor Vehicle for NAO | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 48,100.00 | 50,889.85 | Completed | | | | | | | | 2021-03-05 | 2021-03-15 | | | | | | | 2021-04-30 | 2021-04-26 | 2021-10-27 | 2021-05-05 |
| GM-PPPE-221303-GO-RFQ / Purchase Laptops and Printers for NAO | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 16,000.00 | 33,542.26 | Completed | | | | | | | | 2021-03-05 | 2021-03-18 | | | | | | | 2021-04-30 | 2021-09-21 | 2021-10-27 | 2021-10-28 |
| GM-PPPE-228409-GO-RFQ / Purchase of 4x4 Wheel drive Station Wagon for the Project Office | IDA / D6190 | Component 3: Project Implementation Support and Reform Coordination | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 50,000.00 | 49,038.46 | Completed | | | | | | | | 2021-04-14 | 2021-05-03 | | | | | | | 2021-05-04 | 2021-07-20 | 2021-08-02 | 2021-08-13 |
| GM-PPPE-240117-GO-RFB / ACQUISITION OF A BILLING VERIFICATION SYSTEM FOR MOBILE SERVICES IN THE GAMBIA | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Prior | Request for Bids | Open - National | Single Stage - One Envelope | | 150,000.00 | 0.00 | Canceled | | | | 2021-06-28 | | | | 2021-07-03 | | | 2021-07-31 | | | | 2021-08-14 | 2021-09-11 | | 2021-12-10 | |
| GM-PPPE-252161-GO-RFB / Acquisition of a Data Center Migration Equipment and Provision of Migration Services for the Ministry of Information and Communication Infrastructure | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Request for Bids | Open - International | Single Stage - One Envelope | | 300,000.00 | 0.00 | Under Implementation | | | | | 2021-10-01 | 2021-10-12 | 2021-10-06 | 2021-10-18 | | | 2021-11-17 | | | | 2021-12-17 | 2022-01-21 | | 2022-04-21 | |
| GM-PPPE-258306-GO-RFQ / Supply and Delivery of Diesel Fuel for the Project Vehicles | IDA / D6190 | Component 3: Project Implementation Support and Reform Coordination | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 25,000.00 | 0.00 | Canceled | | | | | | | | 2021-10-15 | | | | | | | | 2021-11-01 | | 2022-04-30 | |
| GM-PPPE-262487-GO-RFQ / Request for Quotation for Supply and Delivery of 10 Laptop Computers for DPPP | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Limited | Single Stage - One Envelope | | 15,000.00 | 16,952.91 | Under Implementation | | | | | | | | 2021-11-20 | 2021-11-26 | | | | | | | 2022-01-15 | | 2022-03-16 | |
| GM-PPPE-264676-GO-RFB / ELECTROMAGNETIC RADIATION TOOLS | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Bids | Open - International | Single Stage - One Envelope | | 250,000.00 | 240,000.00 | Signed | | | | | 2021-12-06 | 2021-12-14 | 2021-12-11 | 2022-01-13 | | | 2022-01-22 | 2022-02-22 | 2022-02-21 | 2022-05-05 | 2022-03-28 | 2022-05-12 | 2022-09-24 | | |
| GM-PPPE-240117-GO-RFB-2 / Acquisition of a Billing System for PURA | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Bids | Open - International | Single Stage - One Envelope | | 150,000.00 | 223,611.00 | Signed | | | | | 2022-02-02 | 2021-10-25 | 2022-02-07 | 2022-05-14 | | | 2022-03-21 | 2021-12-09 | 2022-04-20 | 2021-12-16 | 2022-05-25 | 2022-03-07 | 2022-11-21 | | |
| GM-PPPE-296209-GO-RFQ / Acquisition of Office Furniture and related accessories for Directorate of State-owned Enterprises | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Limited | Single Stage - One Envelope | | 25,000.00 | 0.00 | Under Implementation | | | | | | | | 2022-05-28 | 2022-06-02 | | | | | | | 2022-07-23 | | 2022-08-22 | |
| GM-PPPE-296210-GO-RFQ / Acquisition of IT and Office Equipment for Directorate of State-owned Enterprises DSOE | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 15,000.00 | 0.00 | Under Implementation | | | | | | | | 2022-05-28 | 2022-06-09 | | | | | | | 2022-07-23 | | 2022-08-22 | |
| GM-PPPE-305097-GO-RFQ / Acquisition of a Project and Contract Management Software for CIDA | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 100,000.00 | 0.00 | Pending Implementation | | | | | | | | 2022-07-30 | | | | | | | | 2022-09-24 | | 2022-11-23 | |
| GM-PPPE-307311-GO-RFB / DIGITAL MAPPING AND INVENTORY OF TELECOMMUNICATION INFRASTRUCTURE | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Request for Bids | Open - International | Single Stage - One Envelope | | 200,000.00 | 0.00 | Pending Implementation | | | | | 2022-08-09 | | | | | | 2022-09-25 | | | | | 2022-10-25 | 2022-11-29 | 2023-05-28 | |

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion | |
|--------------------------------------|-------------------|-----------|-------------|--------|-----------------|---------------------|------------------------|-------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|--------------------------|--------|---|--------|--|--------|-----------------|--------|---------------------|--------|
| | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |

| | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | | |
|---|-------------|--|------|------------------------|-----------------|-----------------------------|-----------|------|----------|--|--|--|--|--|--|--|--|--|--|------------|--|--|--|--|--|--|--|--|------------|--|------------|
| GM-PPPE-294405-NC-RFO / Design, Develop and Validate Website for the Gambia Revenue Authority | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Request for Quotations | Open - National | Single Stage - One Envelope | 60,000.00 | 0.00 | Canceled | | | | | | | | | | | 2022-05-18 | | | | | | | | | 2022-07-13 | | 2023-01-09 |
|---|-------------|--|------|------------------------|-----------------|-----------------------------|-----------|------|----------|--|--|--|--|--|--|--|--|--|--|------------|--|--|--|--|--|--|--|--|------------|--|------------|

CONSULTING FIRMS

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Contract Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Terms of Reference | | Expression of Interest Notice | | Short List and Draft Request for Proposals | | Request for Proposals as Issued | | Opening of Technical Proposals / Minutes | | Evaluation of Technical Proposal | | Combined Evaluation Report and Draft Negotiated Contract | | Signed Contract | | Contract Completion | | | |
|---|-------------------|---|-------------|------------------------------------|----------------------|---------------|-------------------------|----------------------|----------------------|--------------------|------------|-------------------------------|------------|--|------------|---------------------------------|--------|--|------------|----------------------------------|------------|--|------------|-----------------|------------|---------------------|------------|---------|--------|
| | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |
| GM-PPPE-114252-CS-OCBS / Transaction Advisor (Censor Num) for the whole fibre network | IDA / V2740 | Component 3: Project Implementation Support and Reform Coordination | Prior | Quality And Cost-Based Selection | Open - International | | 1,000,000.00 | 0.00 | Canceled | 2019-05-21 | 2019-06-11 | 2019-07-25 | | | | | | | 2019-08-22 | 2019-09-21 | 2019-10-26 | | | 2019-11-30 | | 2020-11-29 | | | |
| GM-PPPE-114250-CS-OCBS / Transaction Advisor (Censor Num) for privatization of GAMTEL and repositioning of GAMTEL | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Quality And Cost-Based Selection | Open - International | | 1,000,000.00 | 723,565.00 | Signed | 2019-05-21 | 2019-08-21 | 2019-06-11 | 2019-10-02 | 2019-07-25 | 2020-09-11 | | | | 2019-08-22 | 2020-12-23 | 2019-09-21 | 2021-03-30 | 2019-10-26 | 2021-06-17 | 2019-11-30 | 2021-07-14 | 2020-11-29 | | |
| GM-PPPE-161632-CS-COS / Advisory services to elaborate a Business Process Re-engineering (BPR) that covers all GMA processes including studies; and provision of TA | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Consultant Qualification Selection | Open - International | | 250,000.00 | 0.00 | Under Implementation | 2020-02-28 | 2020-04-29 | 2020-03-20 | 2020-04-29 | 2020-05-03 | 2020-10-05 | | | | | | | 2020-06-02 | 2021-04-16 | 2020-07-07 | | 2021-01-03 | | | |
| GM-PPPE-176407-CS-OCBS / Tax expenditure review policy | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Prior | Quality And Cost-Based Selection | Open - International | | 1,000,000.00 | 0.00 | Canceled | 2020-06-01 | | 2020-06-22 | | 2020-08-05 | | | | | 2020-09-02 | | 2020-10-02 | | 2020-11-06 | | 2020-12-11 | | 2021-12-11 | | |
| GM-PPPE-180663-CS-OCBS / Review and update of the Information Communication Act 2009 and PURA Act 2003 (including data protection and cyber security) | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Quality And Cost-Based Selection | Open - International | | 300,000.00 | 245,921.00 | Signed | 2020-06-17 | 2020-06-29 | 2020-07-08 | 2020-06-30 | 2020-08-21 | 2020-11-09 | | | | 2020-09-18 | 2021-04-16 | 2020-10-18 | 2021-04-16 | 2020-11-22 | 2021-06-07 | 2020-12-27 | 2021-07-16 | 2021-12-27 | | |
| GM-PPPE-192433-CS-OCBS / Data Center Migration Project | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Quality And Cost-Based Selection | Open - International | | 300,000.00 | 0.00 | Canceled | 2020-09-24 | 2020-10-05 | 2020-10-15 | 2020-10-05 | 2020-11-28 | 2021-01-18 | | | | 2020-12-26 | | 2021-01-25 | | 2021-03-01 | | 2021-04-05 | | 2022-04-05 | | |
| GM-PPPE-194488-CS-OCBS / Consultancy for the development of the "Government Cloud Strategy and the Cloud Migration Plan" in the Gambia | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Quality And Cost-Based Selection | Open - International | | 150,000.00 | 374,057.29 | Signed | 2020-09-24 | 2020-10-05 | 2020-10-15 | 2020-10-05 | 2020-11-28 | 2022-02-02 | | | | 2020-12-26 | 2022-03-14 | 2021-01-25 | 2022-05-04 | 2021-03-01 | 2022-06-06 | 2021-04-05 | 2022-07-12 | 2022-04-05 | | |
| GM-PPPE-199306-CS-LCS / Recruitment of an external audit and independent verification of the DLIs of the GFMPD | IDA / D6190 | Component 3: Project Implementation Support and Reform Coordination | Post | Least Cost Selection | Open - National | | 60,000.00 | 20,635.87 | Signed | 2020-10-12 | 2020-11-09 | 2020-11-02 | 2020-11-16 | 2020-12-16 | 2021-02-11 | | | | 2021-01-13 | 2021-04-13 | 2021-02-12 | 2021-04-13 | 2021-03-19 | 2021-05-26 | 2021-04-23 | 2021-06-22 | 2021-10-20 | | |
| GM-PPPE-211260-CS-COS / Professionalization of the Public Procurement Function in The Gambia | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 0.00 | Under Implementation | 2020-12-28 | 2022-03-01 | 2021-01-18 | 2022-03-04 | 2021-03-03 | 2022-05-07 | | | | | | | 2021-04-02 | | 2021-05-07 | | 2021-11-03 | | | |
| GM-PPPE-212607-CS-COS / PURA Spectrum Management | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 169,607.00 | Completed | 2021-01-11 | 2021-01-13 | 2021-02-01 | 2021-02-11 | 2021-03-17 | 2021-04-21 | | | | | | | 2021-04-16 | 2021-06-02 | 2021-05-21 | 2021-06-14 | 2021-11-17 | 2021-11-17 | | |
| GM-PPPE-212608-CS-COS / QOS 4G Upgrade | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 0.00 | Canceled | 2021-01-11 | 2021-01-13 | 2021-02-01 | | 2021-03-17 | | | | | | | | 2021-04-16 | | 2021-05-21 | | 2021-11-17 | | | |
| GM-PPPE-212606-CS-COS / PURA Billing System Verification | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 0.00 | Canceled | 2021-01-11 | 2021-01-13 | 2021-02-01 | 2021-02-14 | 2021-03-17 | | | | | | | | 2021-04-16 | | 2021-05-21 | | 2021-11-17 | | | |
| GM-PPPE-240119-CS-COS / Capacity Building in Project and Contract Management Training of Staff of the Gambia Revenue Authority | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 97,290.00 | Signed | 2021-06-21 | 2021-07-07 | 2021-07-12 | 2021-07-12 | 2021-08-25 | 2021-09-21 | | | | | | | 2021-09-24 | 2021-11-17 | 2021-10-29 | 2021-11-23 | 2022-04-27 | | | |
| GM-PPPE-264481-CS-OCBS / ICT MARKET DEFINITION AND SIGNIFICANT MARKET POWER (SMP) ASSESSMENT | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Quality And Cost-Based Selection | Open - International | | 220,000.00 | 0.00 | Under Implementation | 2021-11-29 | 2021-12-02 | 2021-12-14 | 2021-12-07 | 2022-01-12 | 2022-04-11 | | | | 2022-02-09 | 2022-04-11 | 2022-02-23 | 2022-04-27 | 2022-03-16 | 2022-05-23 | 2022-04-20 | | 2022-07-19 | | |
| GM-PPPE-264689-CS-COS / CONSULTANCY SERVICES FOR THE DEVELOPMENT OF AN INTERNAL AUDIT REGULATORY FRAMEWORK | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 25,000.00 | 0.00 | Canceled | 2021-11-24 | 2021-11-23 | 2021-12-15 | 2022-01-13 | 2022-01-28 | | | | | | | | 2022-02-27 | | 2022-04-03 | | 2022-09-30 | | | |
| GM-PPPE-264700-CS-OCBS / CONSULTANCY SERVICES FOR THE DEVELOPMENT OF A COMPLIANCE MANAGEMENT STRATEGY | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Quality And Cost-Based Selection | Open - International | | 370,000.00 | 0.00 | Canceled | 2021-11-24 | | 2021-12-15 | | 2022-01-28 | | | | | 2022-02-25 | | 2022-03-27 | | 2022-05-01 | | 2022-06-05 | | 2022-11-12 | | |
| GM-PPPE-277676-CS-COS / Technical Assistance to Strengthen State Owned Enterprise Performance Management Capacity | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 150,000.00 | 221,000.00 | Signed | 2022-02-09 | 2022-02-08 | 2022-03-02 | 2022-02-08 | 2022-04-15 | 2022-05-04 | | | | | | | 2022-05-15 | 2022-04-28 | 2022-06-19 | 2022-05-12 | 2023-06-19 | | | |
| GM-PPPE-278183-CS-OCBS / Development of a Compliance Risk Management Framework and Policy, Manual and Strategy for the Domestic Tax Department | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Quality And Cost-Based Selection | Open - International | | 170,000.00 | 0.00 | Canceled | 2022-02-14 | 2022-02-10 | 2022-03-07 | | 2022-04-20 | | | | | 2022-05-18 | | 2022-06-17 | | 2022-07-22 | | 2022-08-26 | | 2023-02-22 | | |
| GM-PPPE-281769-CS-COS / Recruitment of Consultant Firm to provide Technical Assistance for the Internal Audit Department for the Development of Audit Charters and Related services for State-owned Enterprises (SOEs). | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 25,000.00 | 0.00 | Under Implementation | 2022-03-02 | 2022-03-02 | 2022-03-23 | 2022-03-04 | 2022-05-06 | 2022-04-21 | | | | | | | 2022-06-05 | | 2022-07-10 | | 2023-01-06 | | | |

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|--|-------------|---|------|------------------------------------|----------------------|--|------------|------|----------------------|------------|------------|------------|------------|------------|------------|--|--|--|------------|------------|------------|------------|
| GM-PPPE-282058-CS-COS / INFRASTRUCTURE SHARING REGULATIONS AND PRICE CAPS | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - International | | 150,000.00 | 0.00 | Under Implementation | 2022-03-04 | 2022-03-04 | 2022-03-25 | 2022-04-04 | 2022-05-08 | | | | | 2022-06-07 | 2022-07-12 | 2022-11-09 | |
| GM-PPPE-284338-CS-COS / EXECUTIVE Training on Corporate Governance and Strategic Leadership & Effectiveness for Board of Directors | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 150,000.00 | 0.00 | Under Implementation | 2022-03-21 | 2022-03-22 | 2022-04-11 | | 2022-05-25 | | | | | 2022-06-24 | 2022-07-29 | 2023-01-25 | |
| GM-PPPE-286101-CS-COS / Leadership Development Training for Women in STATE OWNED ENTERPRISES | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 200,000.00 | 0.00 | Under Implementation | 2022-03-28 | 2022-03-23 | 2022-04-18 | 2022-03-29 | 2022-06-01 | 2022-04-19 | | | | 2022-07-01 | 2022-06-05 | 2022-08-05 | 2022-10-04 |
| GM-PPPE-286110-CS-COS / RECRUITMENT OF CONSULTANT FIRM TO CARRY OUT AN EXTERNAL QUALITY ASSESSMENT OF THE INTERNAL AUDIT FUNCTION GOVERNMENT OF THE GAMBIA | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - National | | 25,000.00 | 0.00 | Under Implementation | 2022-03-28 | 2022-03-23 | 2022-04-18 | 2022-04-19 | 2022-06-01 | | | | | 2022-07-01 | 2022-08-05 | 2023-02-01 | |
| GM-PPPE-287077-CS-COS / THE REVIEW OF LEGAL AND REGULATORY FRAMEWORK PERTAINING TO THE GAMBIA PUBLIC UTILITIES REGULATORY AUTHORITY (PURA) | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Consultant Qualification Selection | Open - International | | 100,000.00 | 0.00 | Canceled | 2022-03-29 | 2022-03-30 | 2022-04-19 | | 2022-06-02 | | | | | 2022-07-02 | 2022-08-06 | 2023-02-02 | |

INDIVIDUAL CONSULTANTS

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Contract Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Terms of Reference | | Invitation to Identify/Selected Consultant | | Draft Negotiated Contract | | Signed Contract | | Contract Completion | |
|--|-------------------|---|-------------|---------------------------------|-----------------|---------------|-------------------------|----------------------|----------------|--------------------|------------|--|------------|---------------------------|------------|-----------------|------------|---------------------|------------|
| | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |
| GM-PPPE-114227-CS-CDS / Individual Consultant to develop the PPSD for The Gambia SOE Project | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Direct Selection | Direct | | 10,000.00 | 8,843.98 | Completed | 2019-05-10 | 2019-05-13 | 2019-05-20 | 2019-05-07 | | | 2019-07-24 | 2019-05-27 | 2020-01-20 | 2019-08-01 |
| GM-PPPE-114255-CS-INDV / Elaboration of an Environmental and Social Commitment Plan | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Limited | | 25,000.00 | 23,980.00 | Completed | 2019-05-14 | 2019-05-21 | 2019-05-19 | 2019-06-07 | 2019-06-09 | 2019-06-14 | 2019-07-14 | 2019-06-18 | 2020-01-10 | 2019-11-08 |
| MOFEA/GSOERP/C3/07 / Elaboration of a Stakeholder Engagement Plan (SEP) | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Limited | | 30,000.00 | 23,500.00 | Completed | 2019-05-15 | 2019-06-18 | 2019-05-20 | 2019-06-18 | 2019-06-10 | 2019-07-03 | 2019-07-15 | 2019-07-04 | 2020-01-11 | 2019-11-08 |
| GM-PPPE-114260-CS-INDV / Financial Management Specialist | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 25,000.00 | 1,788.79 | Signed | 2019-05-15 | 2019-05-17 | 2019-07-03 | 2019-10-21 | 2019-07-24 | 2019-11-20 | 2019-08-28 | 2019-11-27 | 2020-02-24 | |
| GM-PPPE-114263-CS-INDV / Procurement Specialist | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 25,000.00 | 1,788.79 | Signed | 2019-05-15 | 2019-05-17 | 2019-07-03 | 2019-10-21 | 2019-07-24 | 2019-11-20 | 2019-08-28 | 2019-11-28 | 2020-02-24 | |
| GM-PPPE-114262-CS-INDV / Legal Specialist (review and finalization of SOE Act) | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Direct Selection | Direct | | 50,000.00 | 8,750.00 | Signed | 2019-05-20 | 2019-07-23 | 2019-05-30 | 2019-08-05 | | | 2019-08-03 | 2019-08-20 | 2020-01-30 | |
| GM-PPPE-114253-CS-CDS / Special Purpose audits of seven state-owned enterprises | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Direct Selection | Direct | | 500,000.00 | 500,000.00 | Completed | 2019-05-21 | 2019-06-14 | 2019-05-31 | 2019-06-03 | | | 2019-08-04 | 2019-06-18 | 2020-01-31 | 2021-01-19 |
| GM-PPPE-115124-CS-INDV / Elaboration of a Retrenchment Plan and the Grievance Redress Mechanism | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 40,000.00 | 47,200.00 | Completed | 2019-05-23 | 2019-06-06 | 2019-07-11 | 2019-06-11 | 2019-08-01 | 2019-06-14 | 2019-09-05 | 2019-06-18 | 2020-03-03 | 2019-11-08 |
| GSOERP/MOFEA/C3/09 / Elaboration of an operational manual including PM and Procurement procedures of the SOE Restructuring Project | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 50,000.00 | 0.00 | Canceled | 2019-06-10 | | 2019-07-29 | | 2019-08-19 | | 2019-09-23 | | 2020-03-21 | |
| GM-PPPE-123479-CS-INDV / Local Legal Consultant to further review and update the draft SOE Bill pertaining to Public Enterprises (SOE) in The Gambia | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Limited | | 10,000.00 | 9,245.74 | Completed | 2019-07-22 | 2019-07-18 | 2019-07-27 | 2019-07-29 | 2019-08-17 | 2019-07-29 | 2019-09-21 | 2019-08-13 | 2020-03-19 | 2019-12-19 |
| GM-PPPE-130023-CS-INDV / Recruitment of a Legal Advisor or to support the establishment of a new Special Purpose Vehicle for National Wholesale Fibre Infrastructure in The Gambia | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Limited | | 100,000.00 | 1,811.08 | Signed | 2019-09-04 | 2019-09-04 | 2019-09-09 | 2020-08-12 | 2019-09-30 | 2020-09-24 | 2019-11-04 | 2020-09-28 | 2020-05-02 | |
| GM-PPPE-148398-CS-INDV / Consultant for the preparation of Project Implementation Manual | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Limited | | 5,000.00 | 4,844.21 | Completed | 2019-12-15 | 2019-12-24 | 2019-12-20 | 2020-02-27 | 2020-01-10 | 2020-03-26 | 2020-02-14 | 2020-03-27 | 2020-08-12 | 2020-10-14 |
| GM-PPPE-148454-CS-INDV / Recruitment of Monitoring and Evaluation Specialist | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Open | | 25,000.00 | 1,752.15 | Signed | 2019-12-06 | 2019-12-16 | 2020-01-24 | 2020-02-09 | 2020-02-14 | 2020-03-03 | 2020-03-20 | 2020-02-24 | 2020-09-16 | |
| GM-PPPE-150591-CS-CDS / Special Purpose Audit on Remaining State-Owned Enterprises | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Direct Selection | Direct | | 850,000.00 | 850,000.00 | Completed | 2019-12-20 | 2019-12-17 | 2019-12-30 | 2019-12-24 | | | 2020-03-04 | 2019-12-18 | 2020-08-31 | 2021-01-19 |
| GM-PPPE-158957-CS-INDV / PROJECT MANAGER OF THE GAMBIA FISCAL MANAGEMENT DEVELOPMENT PROJECT | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 25,000.00 | 0.00 | Canceled | 2020-02-17 | 2020-02-24 | 2020-04-06 | | 2020-04-27 | | 2020-06-01 | | 2020-11-28 | |
| GM-PPPE-158965-CS-INDV / LEGAL AND GRM SPECIALIST OF THE GAMBIA FISCAL MANAGEMENT DEVELOPMENT PROJECT | IDA / V2740 | Component 3: Project Implementation Support and Refo | Post | Individual Consultant Selection | Open | | 25,000.00 | 1,773.27 | Signed | 2020-02-17 | 2020-02-24 | 2020-04-06 | 2020-09-08 | 2020-04-27 | 2020-09-08 | 2020-06-01 | 2020-09-14 | 2020-11-28 | |

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| GM-PPPE-158967-CS-INDV / CORPORATE GOVERNANCE SPECIALIST OF THE GAMBIA FISCAL MANAGEMENT DEVELOPMENT PROJECT | IDA / V2740 | Component 3: Project Implementation Support and Reform Coordination | Post | Individual Consultant Selection | Open | | 25,000.00 | 1,754.66 | Signed | 2020-02-17 | 2020-02-24 | 2020-04-06 | 2020-07-15 | 2020-04-27 | 2020-07-15 | 2020-06-01 | 2020-07-20 | 2020-11-28 | |
| GM-PPPE-159536-CS-INDV / Elaborate a e-GP Readiness Assessment, an e-GP Strategy and Road Map | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Limited | | 100,000.00 | 0.00 | Cancelled | 2020-02-28 | 2020-03-03 | 2020-03-04 | 2020-04-16 | 2020-03-25 | | 2020-04-29 | | 2020-10-26 | |
| GM-PPPE-180613-CS-INDV / Tax Expenditure Policy Review | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Open | | 100,000.00 | 154,300.00 | Signed | 2020-06-22 | 2020-06-29 | 2020-08-10 | 2020-10-27 | 2020-08-31 | 2021-03-04 | 2020-10-05 | 2021-03-15 | 2021-04-03 | |
| GM-PPPE-197242-CS-INDV / CONSULTANT E-PROCUREMENT READINESS ASSESSMENT AND E-GP STRATEGY | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Limited | | 100,000.00 | 15,000.00 | Signed | 2020-09-30 | 2020-10-15 | 2020-10-05 | 2020-10-28 | 2020-10-26 | 2021-04-12 | 2020-11-30 | 2021-04-19 | 2021-05-29 | |
| GM-PPPE-202559-CS-INDV / Project Manager for the Gam-bia Fiscal Management Development Project Relaunch | IDA / D6190 | Component 3: Project Implementation Support and Reform Coordination | Post | Individual Consultant Selection | Open | | 25,000.00 | 0.00 | Under Implementation | 2020-11-02 | 2020-11-03 | 2020-12-21 | 2021-02-26 | 2021-01-11 | 2021-03-30 | 2021-02-15 | | 2021-08-14 | |
| GM-PPPE-204418-CS-INDV / Procurement Officer for Implementing Agency of the Gam-bia Fiscal Management Development Project | IDA / D6190 | Component 3: Project Implementation Support and Reform Coordination | Post | Individual Consultant Selection | Open | | 25,000.00 | 0.00 | Under Implementation | 2020-11-11 | 2020-11-20 | 2020-12-30 | 2021-03-17 | 2021-01-20 | | 2021-02-24 | | 2021-08-23 | |
| GM-PPPE-211480-CS-INDV / Local Consultant to support e-governance procurement readiness assessment | IDA / V2740 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Open | | 6,000.00 | 7,317.08 | Completed | 2021-01-10 | 2021-03-29 | 2021-02-28 | 2021-06-01 | 2021-03-21 | 2021-06-01 | 2021-04-25 | 2021-05-05 | 2021-10-22 | 2021-07-13 |
| GM-PPPE-225543-CS-CDS / Technical Assistance AFRISA-HE support to the National Audit Office, The Gambia for Performance Audit of State Owned Enterprises and Establishment of Quality Assurance | IDA / V2740 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Prior | Direct Selection | Direct | | 421,250.00 | 386,324.00 | Signed | 2021-03-22 | 2021-03-24 | 2021-04-01 | 2021-04-29 | | | 2021-06-05 | 2021-12-12 | 2021-12-02 | |
| GM-PPPE-240126-CS-CDS / QoQ Upgrade of the Quality of Service Monitoring Network | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Direct Selection | Direct | | 200,000.00 | 172,500.00 | Signed | 2021-06-28 | 2021-07-07 | 2021-07-08 | 2021-09-02 | | | 2021-09-11 | 2021-11-29 | 2022-03-10 | |
| GM-PPPE-277690-CS-INDV / Recruitment of a Consultant as Resident Senior Adviser to the Directorate of State-owned Enterprises | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Open | | 100,000.00 | 0.00 | Under Implementation | 2022-02-09 | 2022-02-08 | 2022-03-30 | | 2022-04-20 | | 2022-05-25 | | 2023-05-25 | |
| GM-PPPE-279367-CS-INDV / Development of Compliance Risk Management Framework and Policy, Manual and Strategy for the Domestic Taxes Department | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Open | | 170,000.00 | 0.00 | Under Implementation | 2022-02-17 | 2022-02-17 | 2022-04-07 | 2022-06-02 | 2022-04-28 | | 2022-06-02 | | 2022-11-29 | |
| GM-PPPE-286105-CS-INDV / Recruitment of Individual Consultant to provide Technical Assistance for the Establishment of a Quality Assurance Unit and Review - Update the Regulatory Framework of the Directorate of Internal Audit | IDA / D6190 | Component 2: Supporting Fiscal Management of State-Owned Enterprises ("SOEs") and Restructuring Plans of Telecom SOEs | Post | Individual Consultant Selection | Open | | 80,000.00 | 0.00 | Under Implementation | 2022-03-28 | 2022-03-23 | 2022-05-16 | 2022-05-16 | 2022-06-06 | 2022-08-01 | 2022-07-11 | | 2023-01-07 | |
| GM-PPPE-295856-CS-INDV / Design and Development of GRA Website | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Open | | 60,000.00 | 0.00 | Under Implementation | 2022-05-19 | 2022-05-19 | 2022-06-04 | | 2022-06-11 | | 2022-06-25 | | 2022-10-23 | |
| GM-PPPE-297960-CS-INDV / TECHNICAL ASSISTANCE FOR THE OPERATIONALIZATION OF THE TAX POLICY UNIT | IDA / D6190 | Component 1: Strengthening Revenue Collection and Public Procurement Processes | Post | Individual Consultant Selection | Open | | 200,000.00 | 0.00 | Under Implementation | 2022-06-12 | 2022-06-30 | 2022-07-31 | | 2022-08-21 | | 2022-09-25 | | 2023-03-24 | |