



Rwanda Feeder Roads Development Project (P126498)

EASTERN AND SOUTHERN AFRICA | Rwanda | Transport Global Practice |
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 18 | ARCHIVED on 26-Jul-2022 | ISR50803 |

Implementing Agencies: Ministry of Finance and Economic Planning, Rwanda Transport Development Agency

Key Dates**Key Project Dates**

Bank Approval Date: 21-Mar-2014

Effectiveness Date: 19-Jun-2014

Planned Mid Term Review Date: 15-May-2019

Actual Mid-Term Review Date: 06-May-2019

Original Closing Date: 30-Jun-2021

Revised Closing Date: 31-Dec-2022

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the project is to enhance all season road connectivity to agricultural market centers in selected Districts.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Rehabilitation, Upgrading and Maintenance of Indicative Feeder Roads:(Cost \$117.46 M)

Strategy Development for Rural Access and Transport Mobility Improvement and Institutional Development Support:(Cost \$13.06 M)

Project Management Support:(Cost \$2.48 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions**IMPLEMENTATION STATUS**

Rehabilitation works under parent project financing have been completed (except for Lot 2 in Nyamasheke district where 20 percent remains to be completed after the initial contract was terminated for non-performance) and maintenance activities are ongoing. Meanwhile, rehabilitation works under the multi-donor trust fund additional financing are ongoing and Output and Performance-Based Road Contracting (OPRC) maintenance will follow. As of June 30, 2022, the project has achieved 419km of feeder roads cumulatively rehabilitated, representing 58 percent of the overall project target of 720km. To date, 132 km of roads have been rehabilitated under the AF. Of the 287km that were rehabilitated under the parent project, 164 km are under routine maintenance and 123 km under multi-year maintenance. The Monitoring Services Consultant (MSC) contract has been in place since December 2019. The preparation of the National Feeder Roads Master Plan (NFRMP) is ongoing but with delay and is now



expected to be completed in September 2022. TAs on feeder roads, safeguards and road safety are onboard supporting implementation of the project. The procurement of a consultancy firm for climate resilience is ongoing and at contract award stage.

KEY DECISIONS

The feeder roads maintenance in Gisagara and Rwamagana districts are ongoing since 2018. Out of 164km of roads under maintenance, 97km are being undertaken by LCAs and 67 km are undertaken by “emerging contractors” using Road Maintenance Fund (RMF) resources. The emerging contractors are tasked with the routine maintenance of District Class 1 (DC1) roads only. The emerging contractors’ program is an initiative of the Ministry of Youth in collaboration with RTDA, MININFRA and RMF to create employment opportunities as a priority under the first national strategy for transport (NST-1).

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Stakeholders	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Results

PDO Indicators by Objectives / Outcomes

To enhance all season road connectivity to agricultural market centers in selected districts				
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	473,757.00	577,181.00	1,064,000.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	54% of target has been achieved. Info obtained from Census, Ubudehe data, EICV, establishment census.			
<input type="checkbox"/> Female beneficiaries (Percentage, Custom Supplement)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	51.00	51.00	50.00
► Roads in good and fair condition as a share of total classified roads (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	15.00	30.87	34.30	48.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Project is about 40% in achieving target			
<input type="checkbox"/> Size of the total classified network (Kilometers, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	941.00	2,141.00	2,141.00	2,141.00
► Share of rural population with access to an all-season road (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	15.00	34.00	35.00	50.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Project is about 40% to achieving target			
<input type="checkbox"/> Number of rural people with access to an all-season road (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	200,000.00	673,757.00	673,757.00	1,510,000.00
► Number of agricultural marketing centers connected by all season road (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	43.00	66.00	150.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	44% of the target has been achieved. Post-harvest sites will be recorded once the road is at 100% progress.			
► Reduction in travel time per kilometer (Minutes, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	4.00	4.00	2.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022

Intermediate Results Indicators by Components



Rehabilitation, Upgrading and Maintenance of Indicative Feeder Roads				
► Roads rehabilitated, Rural (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	340.00	419.00	720.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	As of June 30, 2022, the project has achieved 419km of rehabilitated roads to date (representing 58 percent completion)			
► Employment generated under rehabilitation contracts (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6,757.00	6,757.00	5,000.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	The updated number consist of the employment generated in all 10 districts			
► Rural/feeder roads receiving maintenance (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	270.00	270.00	720.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	These are km of roads under maintenance in the four (4) parent project districts of Gisagara, Karongi, Nyamasheke and Rwamagana.			
► Local Community Associations (LCAs) established (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	21.00	21.00	50.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	12 LCAs established in Rwamagana and 9 LCAs in Gisagara. Total 502 LCAs members in Rwamagana and Gisagara; 214 women and 288 men			
□ Percentage of women employed in established LCAs (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	40.00	40.00	30.00
► Employment generated under maintenance contracts (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	614.00	614.00	3,750.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	614 rural people are being engaged through LCAs and Contractors for road maintenance			

Strategy Development for Rural Access and Transport Mobility Improvement and Institutional Development Support

► Landslide management plan developed and operationalized (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	30-Apr-2017	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Climate resilience TA is under procurement and at stage of contract signature.			

Number of Early Warning Systems (EWS) stations installed along rural roads network (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00

► Citizen engagement surveys (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	3.00
Date	30-Apr-2017	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Surveys are conducted before, during and after construction of works.			

► Road safety sensitization campaigns conducted for schools, health centers and markets along project roads (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	74.00	74.00	100.00
Date	30-Apr-2017	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Various sensitization campaigns have been conducted in all the six (6) additional districts.			

► Business plan for rural/feeder roads development prepared (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Masterplan consultancy services is ongoing and expected to be completed in September 2022			



► Workers trained on gender relations, healthy relationships and non-violent conflict resolution, HIV and STD during roads rehabilitation/maintenance (% of trained workers) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	30-Apr-2017	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	This is a continuous activity; all workers are trained.			
□ Percentage of trained women trained on gender relations, healthy relationships and non-violent conflict resolution, HIV and STD (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	40.00	21.00	30.00

Project Management Support				
► Project implemented according to planned time and budget (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	Only 47% of rehabilitation works completed within time and budget			
► Rural/feeder roads with readily available design and bidding document (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	648.00	648.00	800.00
Date	31-Oct-2012	30-Nov-2021	30-Jun-2022	31-Dec-2022
Comments:	448 km of roads have designs under additional financing through design, build and maintain contracts. 200km of roads have ready designs prepared under Parent Project. Additional 3,000km is expected under the masterplan feasibility study.			

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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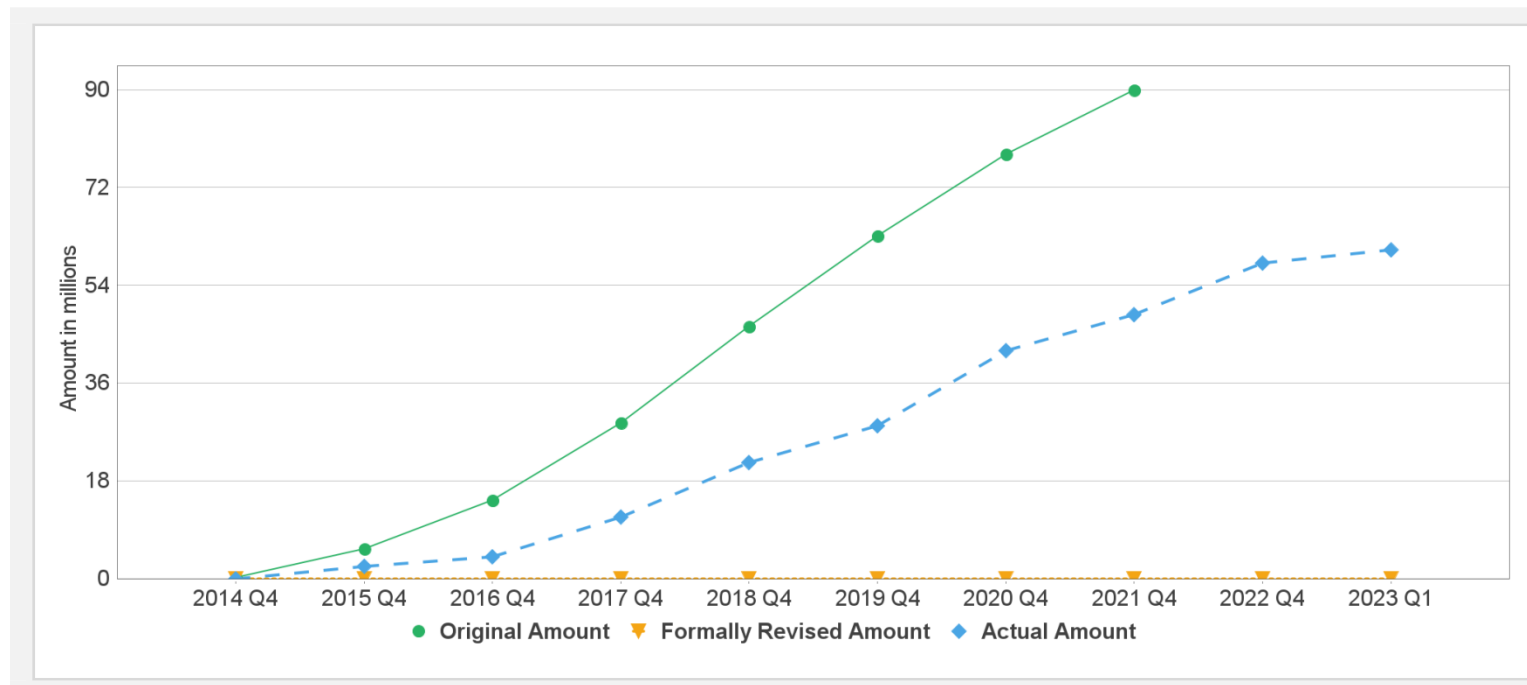


P126498	IDA-54050	Effective	USD	45.00	45.00	0.00	33.21	7.34	<div style="width: 82%; background-color: green; height: 10px;"></div>	82%
P126498	TF-A5145	Effective	USD	48.00	48.00	0.00	18.20	29.80	<div style="width: 38%; background-color: green; height: 10px;"></div>	38%
P126498	TF-A5256	Effective	USD	20.00	20.00	0.00	9.10	10.90	<div style="width: 45%; background-color: green; height: 10px;"></div>	45%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P126498	IDA-54050	Effective	21-Mar-2014	03-Apr-2014	19-Jun-2014	30-Jun-2021	31-Dec-2022
P126498	TF-A5145	Effective	01-Dec-2017	07-Dec-2017	22-Mar-2018	31-Dec-2022	31-Dec-2022
P126498	TF-A5256	Effective	01-Dec-2017	07-Dec-2017	22-Mar-2018	31-Dec-2022	31-Dec-2022

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P158092-Rwanda Feeder Roads Development Project - Additional Finance ,P177489-Rwanda Feeder Roads Development Project - Second Additional Finance

