



Integrated Public Sector Reform Project (P160801)

WESTERN AND CENTRAL AFRICA | Congo, Republic of | Governance Global Practice |
IBRD/IDA | Investment Project Financing | FY 2017 | Seq No: 9 | ARCHIVED on 21-Jun-2022 | ISR51429 |

Implementing Agencies: Ministry of Economy, Planning, Statistics and Regional Integration, Republic of Congo

Key Dates

Key Project Dates

Bank Approval Date: 04-May-2017

Effectiveness Date: 17-Jul-2018

Planned Mid Term Review Date: 30-Sep-2020

Actual Mid-Term Review Date: 23-Dec-2020

Original Closing Date: 31-May-2022

Revised Closing Date: 31-Dec-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to improve public resources management and accountability in the Republic of Congo.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Strengthening Revenue Mobilization and Public Expenditure Management:(Cost \$21.20 M)

Modernization of the Public Administration:(Cost \$5.90 M)

Improving Transparency and Accountability:(Cost \$4.90 M)

Project Implementation Support:(Cost \$8.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions

The Integrated Public Sector Reform Project - PRISP was successfully restructured in November 2021, to focus on the Government's most pressing priorities.

Strong progress was made in investments in government connectivity (fiscal administration), including the datacenter, fiber optic wiring and solar panels, which are expected to be completed in 2022.

A high-level workshop was held, presided by the Minister of Finance and the WB representative, to launch the assessment of the Government's integrated tax administration information system, and design a roadmap to finalize its development and roll-out. The assessment has been



completed, and the various counterparts within the Ministry of Finance have agreed on a way forward, which will be confirmed during a closing high-level workshop.

The recruitment was finalized for the HRMIS service provider, who undertook its first scoping mission. However, delays in data collection and establishment of adequate governance arrangements are affecting implementation.

The Project Implementation Unit (PIU) has been restructured, and shows much improved capacity, notably in terms of procurement, financial management, and monitoring and evaluation functions. Further capacity building will be undertaken for the PIU and the Prime Minister's unit responsible for reform oversight, to help them provide a strategic role in the steering of governance reforms.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	High	High	High
Macroeconomic	High	High	Substantial
Sector Strategies and Policies	Substantial	Substantial	Substantial
Technical Design of Project or Program	Substantial	Substantial	Moderate
Institutional Capacity for Implementation and Sustainability	High	Substantial	Substantial
Fiduciary	High	Substantial	Moderate
Environment and Social	Low	Low	Low
Stakeholders	High	Substantial	Moderate
Other	--	--	--
Overall	High	Substantial	Moderate

Results

PDO Indicators by Objectives / Outcomes

Strengthening Revenue Mobilization and Public Expenditure Management				
► PDO 1: Development of an integrated, streamlined and secure tax management system (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No effective and integrated tax management system	No effective and integrated tax management system	Adoption of functional specifications and reorganization	50 % of registered large taxpayers filing



			roadmap to improve e-tax	and paying taxes electronically
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
Comments:	Comment: The stakeholders has approved the action plan. It will be officially validated through a high level workshop			
► PDO 2: Share of budget allocated to new investment projects, which have been selected based on the PIM evaluation process, in priority NDP sectors (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023

Modernization of the Public Administration				
► PDO 3: Active civilian civil servants at central and deconcentrated levels registered in the HRMIS (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
Comments:	The target are to be achieved by Dec 2022.			

Improving Transparency and Accountability				
► PDO 4: Number of citizens reached through workshops and awareness raising efforts on budget transparency in priority sectors (health, and education) by CSOs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	211.00	5,000.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023

Intermediate Results Indicators by Components

Strengthening Revenue Mobilization and Public Expenditure Management				
► Ministries with strategic plans that are aligned with medium-term budgets (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	12.00	0.00	8.00



Date	31-Dec-2016	31-Dec-2020	31-May-2022	31-Dec-2023
Comments:	Authorities have reported that 12 Ministries have adopted a strategic plan, surpassing the end-target already. In fact, there ministries have adopted sectoral strategies that need to be translated to strategic plans and aligned with priority sectors identified in the 2018-2022 National Development Program.			
► Strategic revenue mobilization roadmap adoption and implementation (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No strategic revenue management or tax administration strategy	No strategic revenue management or tax administration strategy	Tax administration strategy was adopted	TADAT self-assessment conducted Improvement in 2 KPIs
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
► Improved integrity of the taxpayer registry (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No centralized taxpayer registry	No centralized taxpayer registry	Audit of the existing taxpayer registries (SYSTAF et E-TAX) conducted and roadmap for transition to central taxpayer registry adopted	At least 50 percent of the large taxpayers estimated in the census are registered in the unified tax registry
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
► Ministries using the new selection procedure for investment projects (number) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023

Modernization of the Public Administration

► Implementation of a digitalized Human Resource Management (HRM) system (SIGRHE) (process) (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No digital HRM system in place	No digital HRM system in place	Adoption of a roadmap for the roll out of the SIGHRE and the NIU for civil servants	SIGRHE civil servant registry is interfaced with the payroll and data harmonized
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023

Improving Transparency and Accountability



▶ CCDB capacity and institutional framework are strengthened (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	CCDB lacking the capacity and regulatory framework to effectively carry out its mandate	CCDB lacking the capacity and regulatory framework to effectively carry out its mandate	CCDB code of ethics is adopted	Amended CCDB legal and regulatory framework is drafted
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
▶ Number of civil servants, parliament and CSOs members that are trained on auditing (including ISSAI/INTOSAI) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	73.00	120.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
□ Percentage of women trained (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	43.00	50.00
▶ Budget execution monitoring reports published by CSOs on education and health sectors (number) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
▶ Implementation of EITI work program (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	EITI reports not published in timely fashion	EITI reports not published in timely fashion	Timely publication of EITI report	Timely publication of EITI report and adoption of roadmap for beneficiary ownership
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023
▶ Civil society training and workshops conducted by the EITI Secretariat (Transparency in the EI, Mining sector diagnosis, Beneficiary ownership) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	2.00	3.00
Date	29-Oct-2021	29-Oct-2021	31-May-2022	31-Dec-2023

Performance-Based Conditions



Data on Financial Performance

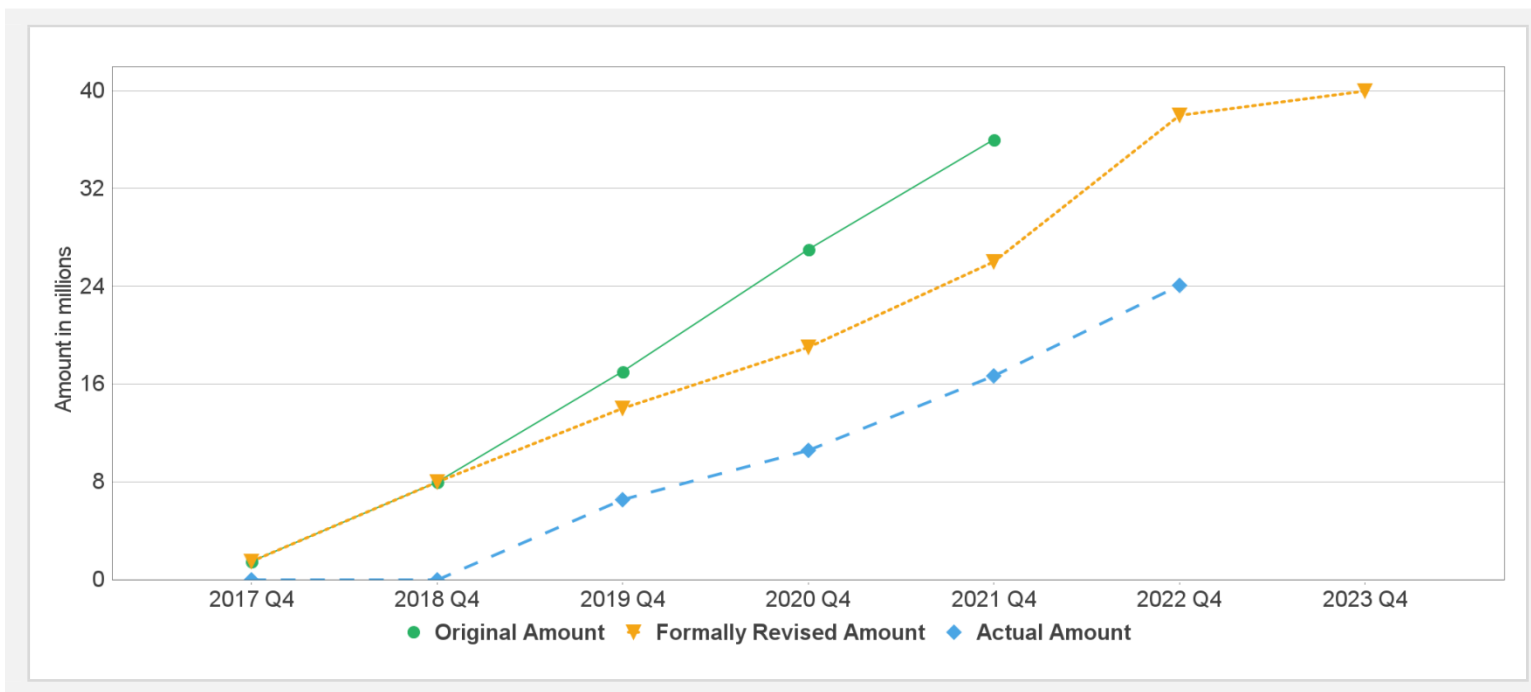
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P160801	IDA-60230	Effective	USD	40.00	40.00	0.00	24.09	16.44	59%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P160801	IDA-60230	Effective	04-May-2017	23-Jun-2017	17-Jul-2018	31-May-2022	31-Dec-2023

Cumulative Disbursements



Restructuring History

Level 2 Approved on 12-Nov-2021

Related Project(s)



There are no related projects.
