



Higher Education for Economic Transformation Project (P166415)

EASTERN AND SOUTHERN AFRICA | Tanzania | Education Global Practice |
IBRD/IDA | Investment Project Financing | FY 2021 | Seq No: 4 | ARCHIVED on 27-Jul-2022 | ISR52307 |

Implementing Agencies: Ministry of Education, Science and Technology, United Republic of Tanzania

Key Dates

Key Project Dates

Bank Approval Date: 27-May-2021

Effectiveness Date: 13-Sep-2021

Planned Mid Term Review Date: --

Actual Mid-Term Review Date:

Original Closing Date: 31-Jul-2026

Revised Closing Date: 31-Jul-2026

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To strengthen the learning environment and labor market alignment of priority programs at beneficiary higher education institutions and improve the management of the higher education system

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name
Strengthening the Learning Environments and Labor Market Alignment of Priority Programs:(Cost \$329.00 M)
Strengthening the Management of the Higher Education System:(Cost \$78.00 M)
Project Coordination and Management:(Cost \$8.00 M)
Unallocated:(Cost \$10.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The Tanzania Higher Education for Economic Transformation (HEET) Project was approved by the World Bank Board of Directors on May 27, 2021. The financing agreement was signed on August 19, 2021 and the project became effective on September 13, 2021, following the constitution of the National Project Implementation Unit (NPIU), which manages the day-to-day implementation of the project, in line with the Project Operations Manual (POM). Project Implementation Units (PIUs) at the beneficiary universities and Ministry of Education, Science and Technology (MoEST) agencies supported by the project have also been constituted with appropriate staffing. In addition, duties and responsibilities for each of the members of the NPIU and PIUs at the universities and agencies have been discussed and agreed.



While project implementation has been delayed, grant agreements have been signed between the MoEST and beneficiary universities and MoEST agencies for their respective strategic investment plans. All the beneficiary universities and MoEST agencies are making progress in initiating the implementation of their strategic plans, which guide their investments under the project towards meeting the project development objective

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Macroeconomic	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Technical Design of Project or Program	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Institutional Capacity for Implementation and Sustainability	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Stakeholders	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes

Strengthen learning environments and labor market alignment of priority programs				
▶ Students and faculty participating in internships/ apprenticeships/ attachments/ fellowships/ a form of placement in industries/companies or research institutions (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	16,000.00	16,000.00	16,000.00	70,400.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
□ Female (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6,200.00	6,200.00	6,200.00	30,300.00



<input type="checkbox"/> Students and faculty members with disabilities (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	110.00	110.00	110.00	700.00
<input type="checkbox"/> Students (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	14,800.00	14,800.00	14,800.00	66,900.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
<input type="checkbox"/> Faculty (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1,200.00	1,200.00	1,200.00	3,500.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
► Degree programs within priority areas that are aligned to labor market needs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	6.00	6.00	6.00	260.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
► Students benefiting from direct interventions to enhance learning (Number, Corporate)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100,600.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
<input type="checkbox"/> Students benefiting from direct interventions to enhance learning - Female (Number, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	43,200.00
<input type="checkbox"/> Students benefiting from direct interventions to enhance learning - students with disabilities (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	720.00
Strengthen management of the higher education system				



► Active use of a Tertiary Education Management Information System (TEMIS) (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	24-Mar-2026
► Higher education institutions supported by the project that achieve a minimum threshold of the annual targets set in the performance agreements (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	14.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026

Overall Comments

This is an interim ISR. Updates on the Results Framework will be provided in the next ISR.

Intermediate Results Indicators by Components

Strengthening the Learning Environments and Labor Market Alignment of Priority Programs				
► Higher education institutions that have established an Industrial Advisory Committee (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	14.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
► MoUs/ agreements/ letters of intent to partner signed with industry, private sector companies or employers (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	25.00	25.00	25.00	210.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
► Facilities that are newly constructed/ rehabilitated/ equipped at the higher education institutions supported by the project (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	370.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026



<input type="checkbox"/> Lecture Halls and Seminar Rooms (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	130.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
<input type="checkbox"/> Dormitories (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	34.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
<input type="checkbox"/> Laboratories and Workshops (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	108.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
<input type="checkbox"/> Other (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	98.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
► Priority programs using digital technology in teaching and learning (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	50.00	50.00	180.00
Date	31-Jan-2021	31-Jan-2021	31-Jan-2021	31-Mar-2026
► University staff and leaders who receive training on teaching and supporting students with special educational needs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.00	3.00	3.00	2,500.00
Date	31-Jan-2021	31-Jan-2021	31-Jan-2021	31-Mar-2026
► Higher education institutions with an implementation plan for the national gender equity strategy for higher education (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	14.00



Date	31-Jan-2021	05-Nov-2021	05-Nov-2021	31-Mar-2026
► Priority programs that include content on climate change mitigation and adaptation in their curriculum (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	8.00	8.00	8.00	167.00
Date	31-Jan-2021	31-Jan-2021	31-Jan-2021	31-Mar-2026

Strengthening management of the higher education system				
► Tertiary education graduate tracking reports published by MoEST (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
► National quality assurance regime or system updated in line with international good practices (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026
► Students in STEM programs that are female (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	33.00	33.00	33.00	39.00
Date	31-Oct-2020	31-Oct-2020	31-Oct-2020	31-Mar-2026
► Staff (academic and other) enrolled in advanced degree programs to upgrade their capacity (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	1,100.00
Date	31-Jan-2021	12-Aug-2021	12-Aug-2021	31-Mar-2026
□ Masters (Male) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	280.00



Date	31-Jan-2021	12-Aug-2021	12-Aug-2021	31-Mar-2026
<input type="checkbox"/> Masters (Female) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	197.00
Date	31-Jan-2021	12-Aug-2021	12-Aug-2021	31-Mar-2026
<input type="checkbox"/> PhD (Male) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	355.00
Date	31-Jan-2021	12-Aug-2021	12-Aug-2021	31-Mar-2026
<input type="checkbox"/> PhD (Female) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	268.00
Date	31-Jan-2021	12-Aug-2021	12-Aug-2021	31-Mar-2026

Project coordination and management				
► Project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	116,500.00
Date	31-Oct-2020	12-Aug-2021	12-Aug-2021	31-Mar-2026
<input type="checkbox"/> Project beneficiaries (Female) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50,100.00
<input type="checkbox"/> Project beneficiaries (Persons with disabilities) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	740.00
► Grievances received addressed within stipulated timeframe (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	85.00
Date	31-Oct-2020	05-Nov-2021	05-Nov-2021	31-Mar-2026

Overall Comments

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Performance-Based Conditions

Data on Financial Performance

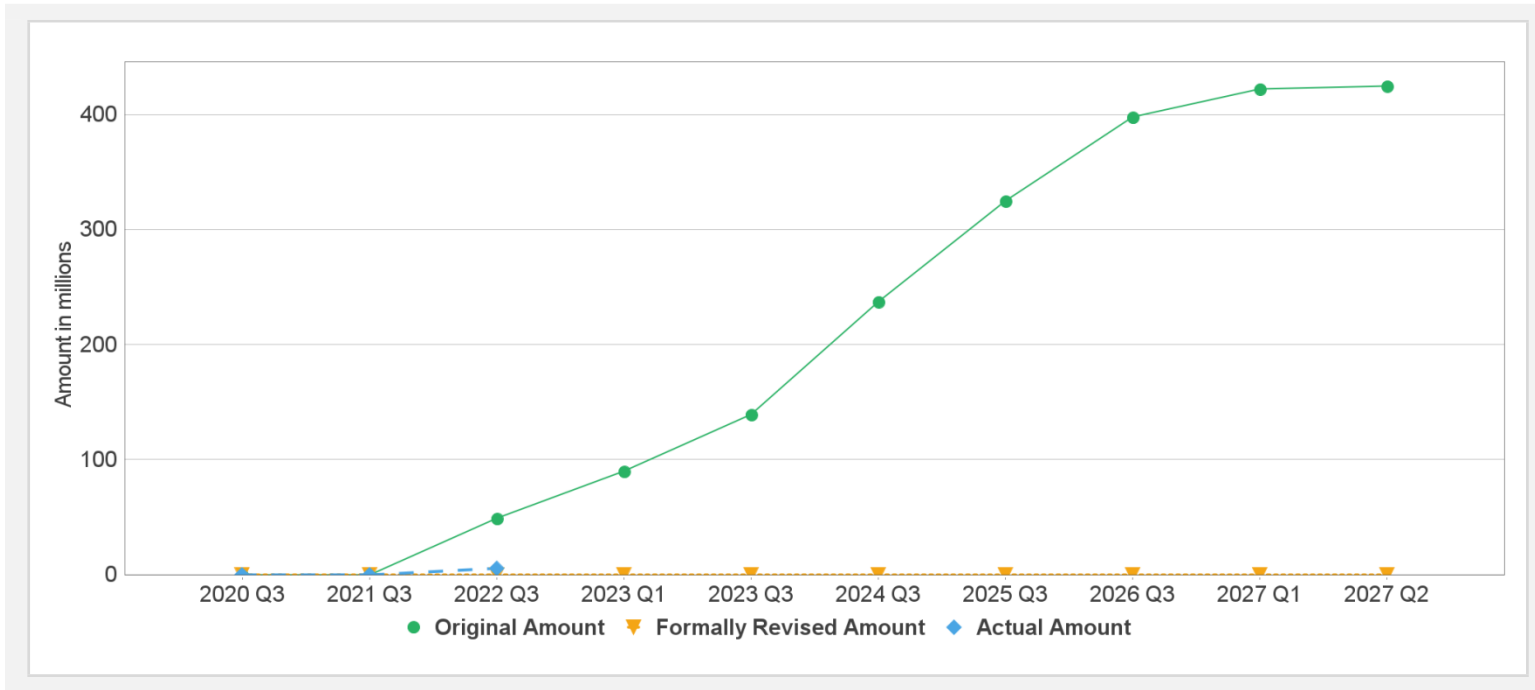
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P166415	IDA-68870	Effective	USD	425.00	425.00	0.00	52.56	348.44	13%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P166415	IDA-68870	Effective	27-May-2021	19-Aug-2021	13-Sep-2021	31-Jul-2026	31-Jul-2026

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.