



Roads and Employment Project (P160223)

MIDDLE EAST AND NORTH AFRICA | Lebanon | IBRD/IDA | Investment Project Financing (IPF) | FY 2017 | Seq No: 16 |
Archived on 06-Jun-2025 | ISR03663

1. OBJECTIVE

1.1 Development Objective

Original Development Objective (Approved as part of Decision package on 02-Apr-2018)

The Project Development Objectives (PDOs) are to: (i) improve transport connectivity along select paved road sections; and (ii) create short term jobs for Lebanese and Syrians.

Has the Development Objective been changed since Board Approval of the Project Objective?

Yes

Current Development Objective (Approved as part of Restructuring package Seq. 1 on 28-Apr-2021)

The Project Development Objectives (PDOs) are to: (i) improve transport connectivity along select paved road sections; (ii) create short term jobs for the Lebanese and Syrian; and (iii) to support eligible farmers engaged in crop and livestock production to spur COVID 19 emergency recovery

2. COMPONENTS

Name

Component 1: Roads Rehabilitation and Maintenance:(Cost 178,000,000.00)

Component 2: Improving Road Emergency Response Capacity:(Cost 4,500,000.00)

Component 3: Capacity Building and Implementation Support:(Cost 7,500,000.00)

Component 4: Support to farmers engaged in crop and livestock production:(Cost 10,000,000.00)

3. OVERALL RATINGS

Name	Previous	Current
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial



4. KEY ISSUES & STATUS

4.1 Implementation Status and Key Decisions

The Roads and Employment Project is progressing satisfactorily towards its development objectives. Around 535 km of roads have been completely rehabilitated as of end of March 2025, overachieving the initial target of 500 km. The project has also generated around 1.33 million labor-days as of end of March 2025, also overachieving the target. The vaccination program has been completed with around 1.5 million animal vaccine doses administered (150% of the target and 94% of the procured vaccines), and 26,687 farmers benefiting from improved access to inputs.

In response to the Ministry of Finance’s request dated October 23, 2024, the loan was restructured on November 24, 2024, to extend the project closing date until June 30, 2025. The project closing date is now June 30, 2025.

5. SYSTEMATIC OPERATIONS RISK-RATING TOOL

Risk Category	Rating at Approval Approval Package - 02 Apr 2018	Last Approved Rating ISR Seq. 015 - 01 Oct 2024	Proposed Rating
Political and Governance	● Substantial	● High	● High
Macroeconomic	● Substantial	● High	● High
Sector Strategies and Policies	● Moderate	● Moderate	● Moderate
Technical Design of Project or Program	● Moderate	● Low	● Low
Institutional Capacity for Implementation and Sustainability	● Substantial	● Substantial	● Substantial
Fiduciary	● Moderate	● Substantial	● Moderate
Environment and Social	● Substantial	● Substantial	● Substantial
Stakeholders	● Substantial	● Substantial	● Substantial
Overall	● Substantial	● Substantial	● Substantial



6. RESULTS

6.1 PDO Indicators by PDO Outcomes

Improve transport connectivity along select paved road								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Direct project beneficiaries (Number)	0.00	Aug/2016	1,378,934	30-Jun-2024	1,378,934	31-Mar-2025	1,000,000.00	Jun/2025
Female beneficiaries (Percentage)	50.00		51.60		51.60		50.00	
Reduction of average travel time on five priority road sections (Percentage)	0.00	Aug/2016	15.76	30-Jun-2024	15.76	31-Mar-2025	15.00	Jun/2025
Create short term jobs for Lebanese and Syrians								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Number of labor days of short term jobs created for Lebanese and Syrians (Number (Thousand))	0.00	Aug/2016	1,174.14	30-Jun-2024	1,330.57	31-Mar-2025	1,250.00	Jun/2025
Support eligible famers engaged in crop and livestock production to spur COVID-19 emergency recovery								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Number of farmers with improved access to inputs (Number)	0.00	Jan/2021	26,687.00	31-May-2024	26,687.00	31-May-2024	26,700.00	Jun/2023
	Comments on achieving targets		26,687 vouchers were delivered to farmers, out of which 26,616 were reconciliated.					



Percentage of women beneficiaries (Percentage)	0.00		18		10		10.00	
	Comments on achieving targets		-					

6.2 Intermediate Results Indicators by Components

Component 1: Roads Rehabilitation and Maintenance								
Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Reduction of road crash fatalities on five priority road sections (Percentage)	0.00	Aug/2016	20.65	30-Jun-2024	20.65	31-Mar-2025	15.00	Jun/2025
Number of person-days of training benefiting Lebanese and Syrians on road construction and maintenance methods (Number)	0.00	Aug/2016	8,097	30-Jun-2024	10,302	31-Mar-2025	1,000.00	Jun/2025
Number of union of municipalities consulted on road priorities (Number)	0.00	Aug/2016	19.00	30-Jun-2024	19.00	31-Mar-2025	15.00	Jun/2025
Number of routine maintenance contracts (Number)	0.00	Aug/2016	13.00	30-Jun-2024	15.00	31-Mar-2025	8.00	Jun/2025
Roads rehabilitated (Kilometers)	0.00	Aug/2016	515.42	30-Jun-2024	534.84	31-Mar-2025	500.00	Jun/2025
	Comments on achieving targets		Misreporting in the previous ISR corrected here.					



Percentage of consultation sessions focused on women only (Percentage)	0.00	Aug/2016	50.00	30-Jun-2024	50.00	31-Mar-2025	30.00	Jun/2025
Surveyed beneficiaries satisfied with the project results (Percentage)	0.00	Aug/2016	90.67	30-Jun-2024	91.39	31-Mar-2025	75.00	Jun/2025
Roads with improved climate resilience and improved drainage and slope stabilization (Kilometers)	0.00	Aug/2016	227.89	30-Jun-2024	240.84	31-Mar-2025	100.00	Jun/2025

Component 2: Improving Road Emergency Response Capacity

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Number of wheel loaders purchased (Number)	0.00	Aug/2016	15.00	30-Jun-2024	15.00	31-Dec-2024	15.00	Jun/2025

Component 3: Capacity Building and Implementation Support

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Complete visual survey of road condition for the primary, secondary, and tertiary road network (Yes/No)	No	Aug/2016	Yes	30-Jun-2024	Yes	31-Dec-2024	Yes	Jun/2025
Complete IRAP star rating for the primary, secondary and tertiary road network (Yes/No)	No	Aug/2016	Yes	30-Jun-2024	Yes	31-Dec-2024	Yes	Jun/2025

Component 4: Support to farmers engaged in crop and livestock production

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
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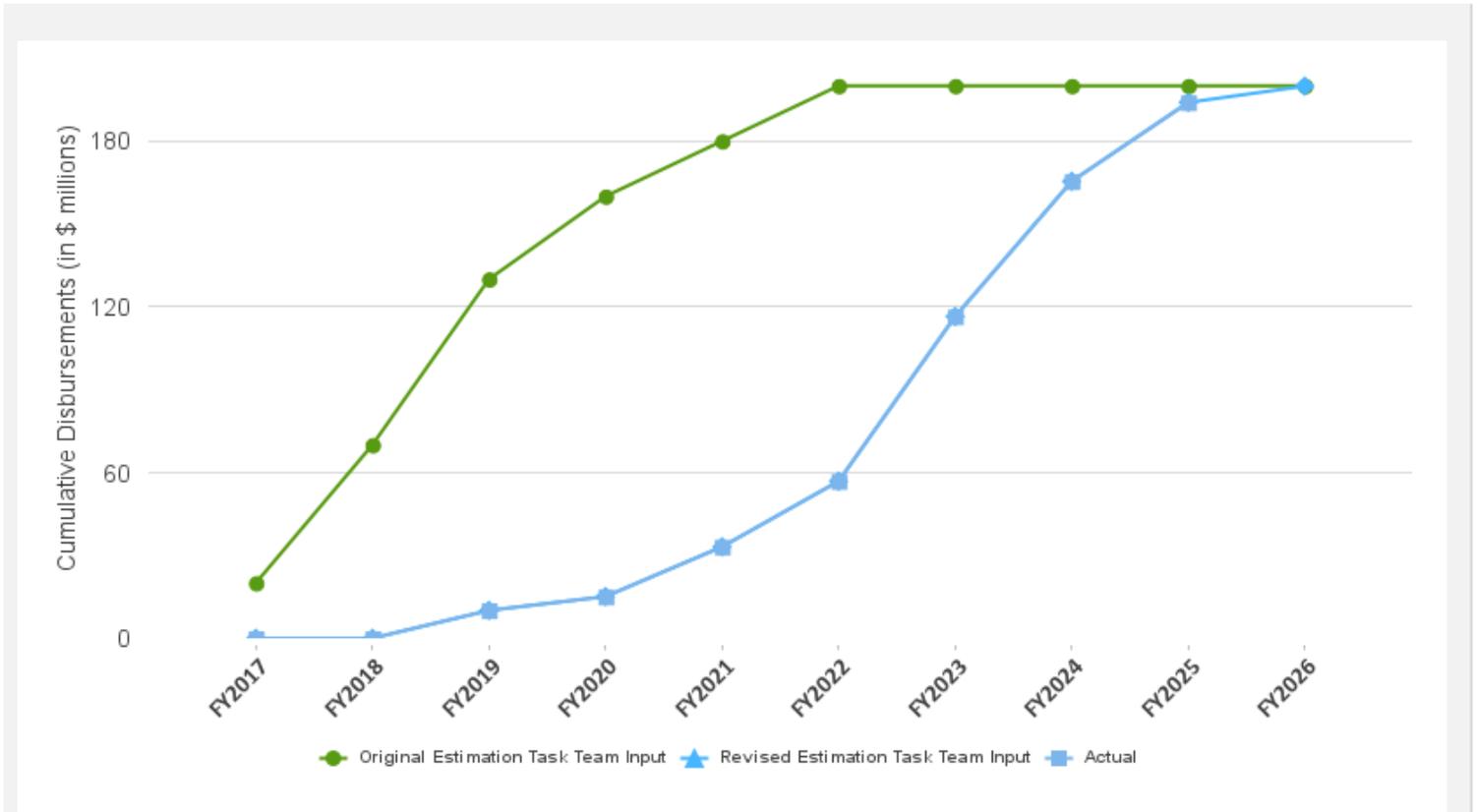


	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Input suppliers participating in the voucher program (Number)	0.00	Jan/2021	31	30-Jun-2024	31	31-Dec-2024	35.00	Jun/2022
	Comments on achieving targets		Out of the 150 suppliers registered at the Ministry of Agriculture (MoA), only 32 applied to the program, 31 of which were accepted with a total of 134 points of sale.					
Vaccines procured and distributed. (Number)	0.00	Dec/2020	1,610,000	30-Jun-2024	1,610,000	31-Dec-2024	1,000,000.00	May/2023
	Comments on achieving targets		-					
Beneficiaries satisfied with the support received under the Component 4. (Percentage)	0.00	Jan/2021	99.42	30-Jun-2024	99.42	31-Dec-2024	90.00	May/2023
	Comments on achieving targets		Based on surveys conducted by the Third Party Monitoring Agency, 99.4% of beneficiaries were satisfied with the support received under the vouchers support program. This number will be updated once the vaccination campaign is completed.					
Female beneficiaries satisfied with the support received under the Component 4. (Percentage)	0.00		99.35		99.35		90.00	



7. DATA ON FINANCIAL PERFORMANCE

7.1 Cumulative Disbursements



7.2 Disbursements (by loan)

Loan/Credit/TF	Status	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
IBRD-87050	Effective	154.60	154.60	0.00	150.25	4.35	97.19%
TF-A4481	Effective	45.40	45.40	0.00	44.13	1.27	97.20%

7.3 Key Dates (by loan)

Loan/Credit/TF	Status	Approval	Signing	Effectiveness	Orig. Closing	Rev. Closing
IBRD-87050	Effective	06-Feb-2017	21-Jun-2017	30-Oct-2018	30-Jun-2022	30-Jun-2025



TF-A4481 Effective 06-Feb-2017 21-Jun-2017 30-Oct-2018 30-Jun-2022 30-Jun-2025

8. KEY DATES

Key Events	Planned	Actual
Approval	06-Feb-2017	06-Feb-2017
Effectiveness	30-Oct-2018	30-Oct-2018
Mid-Term Review No. 01	01-Feb-2021	17-Mar-2021
Operation Closing/Cancellation	30-Jun-2025	

9. RESTRUCTURING HISTORY

Restructuring Level 2 Approved on 20-Nov-2024
Restructuring Level 2 Approved on 05-Mar-2021
Restructuring Level 2 Approved on 23-May-2024
Restructuring Level 2 Approved on 01-Jun-2023
Restructuring Level 2 Approved on 09-Feb-2023

10. ASSOCIATED OPERATION(S)

There are no associated operations