**GRANT NUMBER TF 053545** 

# World Bank Iraq Trust Fund Grant Agreement

(Emergency School Construction and Rehabilitation Project)

between

MINISTRY OF EDUCATION OF IRAQ

and

INTERNATIONAL DEVELOPMENT ASSOCIATION (Acting as Administrator of the World Bank Iraq Trust Fund)

Dated October 14, 2004

# **GRANT NUMBER TF 053545**

# ITF GRANT AGREEMENT

AGREEMENT dated October 14, 2004, between the MINISTRY OF EDUCATION of IRAQ (the "Recipient" and this term shall include any successor to the Recipient) and INTERNATIONAL DEVELOPMENT ASSOCIATION, acting as administrator (the "Administrator") of the Grant Funds contributed by various donors (collectively the "Donors") to the World Bank Iraq Trust Fund ("ITF").

WHEREAS (A) the Donors have agreed to provide the Grant Funds to the Recipient in support of its priority program of reconstruction and development activities;

- (B) the Donors have requested the Administrator, and the Administrator has agreed, to administer the Grant Funds;
- (C) the Administrator has established ITF for purposes of receiving and administering the Grant Funds; and
- (D) the Grant Funds shall finance, *inter alia*, such investment and/or sector programs and activities as shall from time to time be recommended by the Iraqi Strategic Review Board (as this term is hereinafter defined) and approved by the World Bank;

NOW THEREFORE the parties hereto hereby agree as follows:

# **ARTICLE I**

# **General Conditions**; Definitions

Section 1.01. (a) The following provisions of the "General Conditions Applicable to Development Credit Agreements" of the Administrator, dated January 1, 1985 (as amended through May 1, 2004), with the modifications set forth in paragraph (b) of this Section (the General Conditions), constitute an integral part of this Agreement:

(i) Article I;

- (ii) Article II;
- (iii) Section 3.01;
- (iv) Sections 4.01 and 4.05;
- (v) Article V;
- (vi) Sections 6.01, 6.02, 6.03, 6.04 and 6.06;
- (vii) Section 8.01 (b);
- (viii) Article IX;
- (ix) Article X; and
- (x) Article XI.
- (b) The General Conditions shall be modified as follows:
  - (i) the term "Borrower", wherever used in the General Conditions, means the Recipient;
  - (ii) the term "Development Credit Agreement", wherever used in the General Conditions, means this ITF Grant Agreement;
  - (iii) the term "Credit" and "credit", wherever used in the General Conditions, means the Grant; and
  - (iv) the term "Credit Account", wherever used in the General Conditions, means the Grant Account.

Section 1.02. Whenever used in this Agreement, unless the context otherwise requires, the several terms defined in the preamble to this Agreement shall have the respective meanings therein set forth, and the following terms shall have the following meanings:

- (a) "Directorate of School Building" means the Directorate of School Building of each Governorate (as hereinafter defined) of the Recipient's territory responsible for the planning, implementation, coordination, management, and supervision of education activities, and to be maintained pursuant to paragraph 2 of part A of Schedule 4 to this Agreement;
- (b) "Environmental and Social Screening and Assessment Framework" means the Environmental and Social Screening and Assessment Framework furnished by

the Recipient to the Administrator on April 21, 2004, as such Environmental and Social Screening and Assessment Framework may be updated, revised or amended from time to time by agreement between the Recipient and the Administrator;

- (c) "Financial Monitoring Report" means each report prepared in accordance with Section 4.02 of this Agreement;
- (d) "Governorates" means all eighteen (18) Governorates in the Recipient's territory;
- (e) "Iraqi Strategic Review Board" means the Iraqi Strategic Review Board responsible for providing overall guidance on coordination of Donors' assistance to Iraq;
- (f) "Manual and Framework" means the Project Implementation Manual and the Environmental and Social Screening and Assessment Framework;
- (g) "MOF" means the Ministry of Finance of Iraq and/or any successor thereto;
- (h) "MOCH" means the Ministry of Construction and Housing of Iraq and/or any successor thereto;
- (i) "MOPDC" means the Ministry of Planning and Development Cooperation of Iraq and/or any successor thereto;
- (j) "PAC" means the Project Advisory Committee to be maintained pursuant to paragraph 5 (a) of Part A of Schedule 4 to this Agreement;
- (k) "Procurement Plan" means the Recipient's procurement plan, dated October 7, 2004, covering the initial 18 month period (or longer) of Project implementation, as the same shall be updated from time to time in accordance with the provisions of Section 3.02 to this Agreement, to cover succeeding 18 month periods (or longer) of Project implementation;
- (l) "Project Coordinators" means the Project Coordinators to be employed pursuant to paragraph 4 of Part A of Schedule 4 to this Agreement;
- (m) "Project Implementation Manual" means the manual to be prepared pursuant to paragraph 1 (a) of Part A of Schedule 4 to this Agreement; and
  - (n) "PMT" means the Project Management Team to be maintained pursuant to paragraph 3 of Part A of Schedule 4 to this Agreement.

#### **ARTICLE II**

# **The Grant**

Section 2.01. The Administrator agrees to extend to the Recipient, on the terms and conditions herein set forth or referred to, the Grant in an amount in various currencies equivalent to sixty million Dollars (\$60,000,000).

Section 2.02. The amount of the Grant may be withdrawn from the Grant Account in accordance with the provisions of Schedule 1 to this Agreement for expenditures made (or, if the Administrator shall so agree, to be made) in respect of the reasonable cost of goods, works and services required for the Project and to be financed out of the proceeds of the Grant.

Section 2.03. The Closing Date shall be June 30, 2007, or such later date as the Administrator shall establish. The Administrator shall promptly notify the Recipient of such later date.

Section 2.04. Disbursement from the proceeds of the Grant shall be made only to the extent that resources adequate to meet such disbursement shall have been transferred from the Donors to ITF.

### ARTICLE III

# **Execution of the Project**

Section 3.01. (a) The Recipient declares its commitment to the objectives of the Project as set forth in Schedule 2 to this Agreement, and, to this end, shall carry out the Project with due diligence and efficiency and in conformity with appropriate administrative, financial, technical and educational practices, and shall provide, promptly as needed, the funds, facilities, services and other resources required for the Project.

(b) Without limitation upon the provisions of paragraph (a) of this Section and except as the Recipient and the Administrator shall otherwise agree, the Recipient shall carry out the Project in accordance with the Implementation Program set forth in Schedule 4 to this Agreement.

Section 3.02. (a) Except as the Administrator shall otherwise agree, procurement of the goods, works and services required for the Project and to be financed out of the proceeds of the Grant shall be governed by the provisions of Schedule 3 to this Agreement, as said provisions may be further elaborated in the Procurement Plan.

(b) The Recipient shall update the Procurement Plan in accordance with terms of reference acceptable to the Administrator and furnish such update to the Administrator not later than 12 months after the date of the preceding Procurement Plan, for the Administrator's approval.

Section 3.03. For the purposes of Section 9.06 (c) of the General Conditions and without limitation thereto, the Recipient shall:

- (a) prepare, on the basis of guidelines acceptable to the Administrator, and furnish to the Administrator not later than six (6) months after the Closing Date or such later date as may be agreed for this purpose between the Recipient and the Administrator, a plan designed to ensure the continued achievement of the Project's objectives; and
- (b) afford the Administrator a reasonable opportunity to exchange views with the Recipient on said plan.

#### **ARTICLE IV**

#### **Financial Covenants**

Section 4.01. (a) The Recipient shall maintain, or cause to be maintained, a financial management system, including records and accounts, and prepare financial statements in a format acceptable to the Administrator, adequate to reflect the operations, resources and expenditures related to the Project.

(b) The Recipient shall: (i) have the records, accounts and financial statements referred to in paragraph (a) of this Section, and the records and accounts for the Project Account, for each fiscal year, audited, in accordance with auditing standards acceptable to the Administrator, consistently applied, by independent auditors acceptable to the Administrator; (ii) furnish to the Administrator, as soon as available, but in any case not later than two (2) months after the end of each such year: (A) certified copies of the financial statements referred to in paragraph (a) of this Section for such year as so audited; and (B) an opinion on such statements, records and accounts and report of such audit, by said auditors, of such scope and in such detail as the Administrator shall have reasonably requested; and (iii) furnish to the Administrator such other information concerning said records and accounts, and the audit thereof, as the Administrator shall from time to time reasonably request.

(c) For all expenditures with respect to which withdrawals from the Grant Account were made on the basis of statements of expenditure, the Recipient shall: (i) maintain, in accordance with paragraph (a) of this Section, records and separate accounts reflecting such expenditures; (ii) retain, until at least one year after the Administrator has received the audit report for the fiscal year in which the last withdrawal from the Grant Account was made, all records (contracts, orders, invoices, bills, receipts and other documents) evidencing such expenditures; (iii) enable the Administrator's representatives to examine such records; and (iv) ensure that such records and accounts are included in the annual audit referred to in paragraph (b) of this Section and that the report of such audit contains a separate opinion by said auditors as to whether the statements of expenditure submitted during such fiscal year, together with the procedures and internal controls involved in their preparation, can be relied upon to support the related withdrawals.

Section 4.02. (a) Without limitation upon the Recipient's progress reporting obligations set out in paragraph 7 (ii) of Part C of Schedule 4 to this Agreement, the Recipient shall prepare and furnish to the Administrator a Financial Monitoring Report, in form and substance satisfactory to the Administrator, which:

- (i) sets forth sources and uses of funds for the Project, both cumulatively and for the period covered by said report, showing separately funds provided under the Grant and explains variances between the actual and planned Project implementation; and
- (ii) sets forth the status of contracts under the Project, as at the end of the period covered by said report.
- (b) The first Financial Monitoring Report shall be furnished to the Administrator not later than forty-five (45) days after the end of the first calendar quarter after the Effective Date, and shall cover the period from the incurrence of the first expenditure under the Project through the end of such first calendar quarter; thereafter, each Financial Monitoring Report shall be furnished to the Administrator not later than forty-five (45) days after each subsequent calendar quarter, and shall cover such calendar quarter.

### **ARTICLE V**

# **Effectiveness**

Section 5.01. This Agreement shall become effective upon signature thereof by the parties hereto.

# **ARTICLE VI**

# Representatives

Section 6.01. The Minister of Education shall be the representative of the Recipient for the purposes of Section 11.03 of the General Conditions.

Section 6.02. The following addresses are specified for the purposes of Section 11.01 of the General Conditions:

# For the Recipient:

Minister of Education Ministry of Education Building No. 6 Adhamia Hay al-Magrib Mahala 306 Zukak 6 Baghdad, Iraq

# For the Administrator:

International Development Association 1818 H Street, N.W. Washington, D.C. 20433 United States of America

Cable address: Telex:

INDEVAS MCI 248423 Washington, D.C. MCI 64145 IN WITNESS WHEREOF, the parties hereto, acting through their representatives duly authorized, have caused this Agreement to be signed in their respective names in Tokyo, Japan, as of the day and year first above written.

# MINISTRY OF EDUCATION OF IRAQ

By /s/ Prof. Dr. Sami Al-Mudhaffar
Authorized Representative

INTERNATIONAL DEVELOPMENT ASSOCIATION (as Administrator of the World Bank Iraq Trust Fund)

By /s/ Christiaan J. Poortman

Authorized Representative

IRAQI STRATEGIC REVIEW BOARD

# By /s/ Dr. Mehdi Hafedh

Authorized Representative

# **SCHEDULE 1**

# Withdrawal of the Proceeds of the Grant

1. The table below sets forth the Categories of items to be financed out of the proceeds of the Grant, the allocation of the amounts of the Grant to each Category and the percentage of expenditures for items so to be financed in each Category:

	Amount of the	
	Grant Allocated	% of
	(Expressed in	Expenditures
Category	U. S. Dollars Equivalent)	to be Financed
(1) Civil works	52,800,000	100%
(2) Goods	400,000	100%
(3) Consultants' services	2,900,000	100%
(4) Training	200,000	100%
(5) Operating Costs	500,000	100%
(6) Unallocated	3,200,000	
TOTAL	60,000,000	

2. For the purposes of this Schedule, the term "Operating Costs" means costs incurred under the Project on account of: (i) maintenance of office equipment and vehicles; (ii) transportation and travel, including per diem allowances for Project staff in travel status; (iii) rental of office space; (iv) office supplies, utilities and office administration, including translation, printing and advertising; (v) fuel costs; (vi) communication costs; (vii) costs for production of bidding documents; (viii) commercial bank charges; and (ix) any other Project management support costs, as may be agreed between the Recipient and the Administrator from time to time, but excluding salaries of the Recipient's civil servants.

- 3. Notwithstanding the provisions of paragraph 1 above, no withdrawals shall be made in respect of payments made for expenditures prior to the date of this Agreement.
- 4. The Administrator may require withdrawals from the Grant Account to be made on the basis of statements of expenditure for expenditures for: (i) goods under contracts costing less than \$10,000 equivalent each; (ii) works under contracts costing less than \$10,000 equivalent each; (iii) services under contracts costing less than \$10,000 equivalent for consulting firms and \$10,000 equivalent for individual consultants; (iv) Operating Costs; and (v) training, all under such terms and conditions as the Administrator shall specify by notice to the Recipient.
- 5. The Recipient shall: (i) no later than the Effective Date make arrangements satisfactory to the Administrator to meet from its own resources expenditures for Project items estimated to cost less than \$10,000 equivalent; and (ii) thereafter promptly furnish to the Administrator, for reimbursement from proceeds of the Grant, claims in respect of such items in form and substance satisfactory to the Administrator.

# **Description of the Project**

The objective of the Project is to improve conditions of learning students in primary and secondary schools in the Recipient's territory through the construction of new schools and rehabilitation of schools in need of urgent repair.

The Project consists of the following Parts, subject to such modifications thereof as the Recipient and the Administrator may agree from time to time to achieve such objectives.

#### Part A: Construction and Rehabilitation of Primary and Secondary Schools

- 1. The construction of about 110 schools in all of the Governorates in Iraq.
- 2. The rehabilitation of about 140 primary and secondary schools in all of the Governorates in Iraq.
- 3. The provision to the Recipient of: (a) technical assistance in the area of engineering design; and (b) consultants' services to supervise the implementation of the Project together with services involving site surveys, preparation of bidding documents, including bills of quantity and preparation of drawings and specifications.

# Part B: Project Management and Capacity Building

- 1. Support to the Project management function through: (i) the operation of PMT; (ii) the provision of technical assistance and training in Project management, procurement and financial management; (iii) capacity building to ensure the appropriate transfer of skills to the staff of the Recipient; and (iv) the employment of consultants to assist with Project management and capacity building activities.
- 2. Acquisition of vehicles, computers, engineering equipment, office furniture, equipment and supplies, and the provision of services to audit the Project's accounts.

\* \* \*

The Project is expected to be completed by May 31, 2007.

#### **Procurement**

#### Section I. General

- A. All goods and services (other than consultants' services) shall be procured in accordance with the provisions of Section I of the "Guidelines for Procurement under IBRD Loans and IDA Credits" dated May 2004 (the Procurement Guidelines), and with the provisions of this Schedule.
- B. All consultants' services shall be procured in accordance with Sections I and IV of the "Guidelines: Selection and Employment of Consultants by World Bank Borrowers" dated May 2004 (the Consultant Guidelines), and with the provisions of this Schedule.
- C. The capitalized terms used below in this Schedule to describe particular procurement methods or methods of review by the Administrator of particular contracts, have the meanings ascribed to them in the Procurement Guidelines, or Consultant Guidelines, as the case may be.
- Section II. Particular Methods of Procurement of Goods and Services (other than Consultants' Services)

#### A. Other Procurement Procedures

# 1. (a) <u>National Competitive Bidding</u>

Goods and works may be procured under contracts awarded on the basis of National Competitive Bidding in accordance with the provisions of paragraphs 3.1, 3.3, and 3.4 of the Procurement Guidelines and the following additional provisions set out in subparagraph (b) of this paragraph.

#### (b) Additional Provisions for National Competitive Bidding

In order to ensure economy, efficiency, transparency and broad consistency with the provisions of Section I of the Guidelines, the following criteria shall be followed in procurement under National Competitive Bidding procedures:

- (i) Standard bidding documents approved by the Administrator shall be used.
- (ii) Invitations to bid shall be advertised in at least one widely circulated national daily newspaper and bidding documents shall be made available

- to prospective bidders, at least 28 days prior to the deadline for the submission of bids.
- (iii) Bids shall not be invited on the basis of percentage premium or discount over the estimated cost.
- (iv) Bidding documents shall be made available, by mail or in person, to all who are willing to pay the required fee.
- (v) Foreign bidders shall not be precluded from bidding and no preference of any kind shall be given to national bidders.
- (vi) Qualification criteria (in case pre-qualifications were not carried out) shall be stated in the bidding documents, and if a registration process is required, a foreign firm determined to be the lowest evaluated bidder shall be given reasonable opportunity of registering, without any hindrance i.e. no non-registration status should be considered as a non-eligibility-to-bid criterion.
- (vii) Bidders may deliver bids, at their option, either in person or by courier service or by mail.
- (viii) Bids shall be opened in public in one place preferably immediately, but no later than one hour, after the deadline for submission of bids.
- (ix) Evaluation of bids shall be made in strict adherence to the criteria disclosed in the bidding documents, in a format, and within the specified period, agreed with the Administrator.
- (x) Bids shall not be rejected merely on the basis of a comparison with an official estimate without the prior concurrence of the Administrator.
- (xi) Contracts shall be awarded to the lowest evaluated bidders within the initial period of bid validity so that extensions are not necessary. Extension of bid validity may be sought only under exceptional circumstances.
- (xii) Extension of bid validity shall not be allowed without the prior concurrence of the Administrator (A) for the first request for extension if it is longer than eight weeks; and (B) for all subsequent requests for extensions irrespective of the period.
- (xiii) Negotiations shall not be allowed with the lowest evaluated or any other bidders.

- (xiv) Re-bidding shall not be carried out without the Administrator's prior concurrence.
- (xv) All contractors or suppliers shall provide performance security as indicated in the contract documents. A contractor's or a supplier's performance security shall apply to a specific contract under which it was furnished.

# 2. Shopping

Goods and works estimated to cost less than \$100,000 equivalent per contract, may be procured under contracts awarded on the basis of Shopping.

# 3. <u>Direct Contracting</u>

Goods which the Administrator agrees meet the requirements for Direct Contracting may be procured in accordance with the provisions for Direct Contracting.

#### Section III. Particular Methods of Procurement of Consultants' Services

# A. Quality- and Cost-based Selection

Except as otherwise provided in Part B of this Section, consultants' services shall be procured under contracts awarded on the basis of quality and cost in accordance with the provisions of Section II of the Consultant Guidelines. For purposes of paragraph 2.7 of the Consultant Guidelines, the short list of consultants for services estimated to cost less than \$100,000 equivalent per contract may comprise entirely national consultants.

#### B. Other Procedures

#### 1. Selection Based on Consultants' Qualifications

Services estimated to cost less than \$100,000 equivalent per contract, and services of a procurement consulting firm, may all be procured under contracts awarded in accordance with the provisions of paragraphs 3.1, 3.7 and 3.8 of the Consultant Guidelines.

### 2. Least-cost Selection

Services for assignments which the Administrator agrees meet the requirements of paragraph 3.6 of the Consultant Guidelines may be procured under contracts awarded on the basis of Least-cost Selection in accordance with the provisions of paragraphs 3.1 and 3.6 of the Consultant Guidelines.

# 3. <u>Single Source Selection</u>

Services for tasks in circumstances which meet the requirements of paragraph 3.10 of the Consultant Guidelines for single source selection, may, with the Administrator's prior agreement, be procured in accordance with the provisions of paragraphs 3.9 through 3.13 of the Consultant Guidelines.

#### 4. Individual Consultants

Services for assignments that meet the requirements set forth in the first sentence of paragraph 5.1 of the Consultant Guidelines may be procured under contracts awarded to individual consultants in accordance with the provisions of paragraphs 5.2 through 5.3 of the Consultant Guidelines. Under the circumstances described in paragraph 5.4 of the Consultant Guidelines, such contracts may be awarded to individual consultants on a sole-source basis in accordance with the provisions of said paragraph 5.4, subject to prior approval of the Administrator.

# Section IV. Review by the Administrator of Procurement Decisions

- 1. Except as the Administrator shall otherwise determine by notice to the Recipient the following contracts shall be subject to prior review by the Administrator:
- (a) each contract for goods estimated to cost the equivalent of \$100,000 or more, procured on the basis of Shopping or National Competitive Bidding, and each contract for works estimated to cost the equivalent of \$250,000 or more, procured on the basis of National Competitive Bidding;
- (b) the first three contracts for goods, works and services (other than consultants' services) regardless of value procured on the basis of: (i) National Competitive Bidding; and (ii) Shopping;
  - (c) each contract for goods procured through Direct Contracting;
- (d) each contract for consultants' services: (i) estimated to cost the equivalent of (A) \$100,000 or more and provided by a firm, or (B) \$50,000 or more and provided by an individual consultant; and (ii) procured on Single Source basis; and
  - (e) the first three contracts for consultants' services, regardless of value.
- 2. All other contracts shall be subject to Post Review by the Administrator.

# **Implementation Program**

# A. Institutional Arrangements and Project Implementation

- 1. (a) The Recipient shall no later than December 31, 2004, prepare and furnish to the Administrator a Project Implementation Manual in a form and substance satisfactory to the Administrator. The Project Implementation Manual shall set out details of all procedures, guidelines, timetables and criteria required for the Project, including the procurement, financial, administrative, safeguard and operational arrangements relating to the carrying out of the Project. The Project Implementation Manual shall be amended to be consistent with the master implementation manual when it becomes available.
- (b) The Recipient shall carry out the Project in accordance with the provisions of the Manual and Framework, except as the Administrator shall otherwise agree, the Recipient shall not amend or waive any provision of the Manual and Framework if, in the opinion of the Administrator, such amendment or waiver may materially and adversely affect the carrying out of the Project or the achievement of the objectives thereof.
- 2. The Recipient shall maintain a Directorate of School Buildings in each Governorate with functions, staffing and resources satisfactory to the Administrator. The Directorate of School Building shall: (i) be responsible for the carrying out of the Project at the Governorate level; and (ii) furnish PMT with information and assistance on all matters relating to their respective components of the Project.
- 3. (a) The Recipient shall maintain PMT with functions, staffing and resources satisfactory to the Administrator. PMT shall be headed by a Project team leader who shall have qualifications and experience, and be appointed on terms and conditions, satisfactory to the Administrator. The Project team leader shall be assisted by an adequate number of professionals, including a procurement specialist and a financial management specialist, as well as consultants employed on an <u>ad hoc</u> basis.
- (b) PMT shall be responsible for: (i) the planning and coordination of all Project activities; (ii) financial management including accounting and disbursements; (iii) procurement of goods, works and services, including related contract management; and (iv) the monitoring and evaluation of Project activities. PMT shall work closely with the planning departments of MOE in each Governorate.

- 4. The Recipient shall assign competent Project Coordinators, employed on terms and conditions satisfactory to the Administrator, to schools to be rehabilitated under the Project.
- 5. (a) The Recipient shall maintain PAC with functions, staffing and resources satisfactory to the Administrator. PAC's membership shall include: (i) a representative of the Recipient as chairman; and (ii) other members who shall be representatives of MOPDC, MOCH and MOF.
- (b) PAC shall meet at least quarterly; and shall be responsible for: (i) overall Project oversight; (ii) ensuring the accomplishment of Project objectives; (iii) overseeing and guiding Project design; (iv) facilitating coordination with key ministries and donors; (v) monitoring key Project indicators; (vi) ensuring adequate operational and maintenance funding; and (vii) endorsing annual plans and budget allocations pertaining to the Project.

# B. <u>Environmental Safeguard Provisions</u>

- 6. (a) The Recipient shall carry out the recommendations of the Environmental and Social Screening and Assessment Framework in accordance with the objectives, policies, procedures, time schedules and other provisions set forth therein.
- (b) The Recipient shall refrain from taking any action which shall prevent or interfere with the carrying out of the recommendations of the Environmental and Social Screening and Assessment Framework.

# C. Reports and Reviews

#### 7. The Recipient shall:

- (i) maintain policies and procedures adequate to enable it to monitor and evaluate on an ongoing basis, in accordance with indicators set out in Schedule 5 to this Agreement, the carrying out of the Project and the achievement of the objectives thereof;
- (ii) prepare, under terms of reference satisfactory to the Administrator, and furnish to the Administrator on a quarterly basis, commencing March 31, 2005, a report on the progress achieved in the implementation of the Project and the achievement of the objectives thereof; and
- (iii) review with the Administrator each report referred to in subparagraph (ii) of this paragraph, not later than fifteen (15) calendar days after the date of receipt by the Administrator of such report, or such later date as the Administrator shall request, and, thereafter, take all measures required to ensure the efficient completion of the Project and the achievement of the objectives thereof, based on the conclusions and recommendations of the said report and the Administrator's views on the matter.

#### **Performance Indicators**

# A. Rehabilitation of 144 Existing Schools in 18 Governorates

- 1. Phase I 64 Schools in 15 Governorates (US\$3.4 million, including contingencies)
  - i. About 19 contracts awarded.
  - ii. About 64 schools rehabilitated and handed over to MOE.
- 2. Phase II 80 Schools in 18 Governorates (US\$4.2 million)
  - i. About 26 contracts awarded.
  - ii. About 80 schools rehabilitated and handed over to MOE.

#### **B.** Construction of 117 New Schools in 18 Governorates

- 1. Phase I 31 Schools in 15 Governorates (US\$11.5 million)
  - i. About 16 contracts awarded.
  - ii. About 31 schools constructed and handed over to MOE.
- 2. Phase II 40 Schools in 18 Governorates (US\$17.8 million)
  - i. About 20 contracts awarded.
  - ii. About 40 schools constructed and handed over to MOE.
- 3. Phase III 46 Schools in 18 Governorates (US\$19.1 million)
  - i. About 29 contracts awarded.
  - ii. About 46 schools constructed and handed over to MOE.