**CONFORMED** 

**CREDIT NUMBER 3970 MAU** 

# **Development Credit Agreement**

(Higher Education Project)

between

ISLAMIC REPUBLIC OF MAURITANIA

and

INTERNATIONAL DEVELOPMENT ASSOCIATION

Dated October 4, 2004

## **CREDIT NUMBER 3970 MAU**

## DEVELOPMENT CREDIT AGREEMENT

AGREEMENT, dated October 4, 2004, between ISLAMIC REPUBLIC OF MAURITANIA (the Borrower) and INTERNATIONAL DEVELOPMENT ASSOCIATION (the Association).

WHEREAS the Borrower, having satisfied itself as to the feasibility and priority of the project described in Schedule 2 to this Agreement (the Project), has requested the Association to assist in the financing of the Project;

WHEREAS the Association has agreed, on the basis, *inter alia*, of the foregoing, to extend the Credit to the Borrower upon the terms and conditions set forth in this Agreement

NOW THEREFORE the parties hereto hereby agree as follows:

#### **ARTICLE I**

## **General Conditions; Definitions**

Section 1.01. The "General Conditions Applicable to Development Credit Agreements" of the Association, dated January 1, 1985 (as amended through October 6, 1999 (the General Conditions), constitute an integral part of this Agreement.

Section 1.02. Unless the context otherwise requires, the several terms defined in the General Conditions and in the Preamble to this Agreement have the respective meanings therein set forth and the following additional terms have the following meanings:

(a) "CCP" means the Borrower's *Comité de Coordination du Programme* (Program coordinating committee) referred to in paragraph 2 of Schedule 4 to this Agreement, established and operating under the laws of the Borrower;

- (b) "DPEF" means *Direction des Projets Education et Formation*, the Department in MAED (as hereinafter defined) in charge of carrying out education and training projects;
- (c) "Eligible Categories" means Categories (1) (2), (3) (4) and (5) set forth in the table in Part A.1 of Schedule 1 to this Agreement;
- (d) "Eligible Expenditures" means the expenditures for goods, works and services, referred to in Section 2.02 of this Agreement;
- (e) "ESDP" means the Education Sector Development Project financed by the Association's Credit Number 3573 MAU, dated October 31, 2003;
- (f) "Financial Monitoring Report" or "FMR" means each report prepared in accordance with Section 4.02 of this Agreement.
- (g) "Fiscal Year" or "FY" means the fiscal year of the Borrower starting January 1 and ending December 31 each calendar year;
- (h) "IHE" means Institutions of Higher Education, any one of the institutes of higher education established and operating under the laws of the Borrower;
- (i) "Initial Deposit" means the initial amount to be paid into the Project Account pursuant to Section 3.04 (b) of this Agreement;
- (j) "MAED" means *Ministère des Affaires Economiques et du Développement*, the Borrower's Ministry for Economic Affairs and Development;
- (k) "MEN" means *Ministère de l'Education Nationale*, the Borrower's Ministry of National Education;
  - (1) "UM" means the currency of the Borrower;
- (m) "Project Account" means the account referred to in Section 3.04 (a) of this Agreement;
- (n) "Project Implementation Manual" or "PIM" means the Project Implementation Manual referred to in paragraph A.1 of Schedule 4 to this Agreement and includes, *inter alia*, work-plans, monitoring and performance indicators and procedures to be used for the purpose of carrying out the Project, as the same may be amended from

time to time with the approval of the Association, and such term includes any schedules to said Manual:

- (o) "Report-based Disbursements" means the Borrower's option for withdrawal of funds from the Credit Account referred to in Part A.5 of Schedule 1 to this Agreement;
- (p) "Special Account" means a Special Deposit Account to be opened pursuant to Part B.1 of Schedule 1 to this Agreement; and
- (q) "University" means the University of Nouakchott, a public university in the capital city of the Borrower, established pursuant to *Ordonnance* 81-208, dated September 16, 1981 and operating pursuant to Decree 81-231 dated October 20, 1981.

### ARTICLE II

#### The Credit

Section 2.01. The Association agrees to lend to the Borrower, on the terms and conditions set forth or referred to in the Development Credit Agreement, an amount in various currencies equivalent to ten million two hundred thousand Special Drawing Rights (SDR 10,200,000).

Section 2.02. The amount of the Credit may be withdrawn from the Credit Account in accordance with the provisions of Schedule 1 to this Agreement for expenditures made (or, if the Association shall so agree, to be made) in respect of the reasonable cost of goods and services required for the Project and to be financed out of the proceeds of the Credit.

Section 2.03. The Closing Date shall be June 30, 2010 or such later date as the Association shall establish. The Association shall promptly notify the Borrower of such later date.

Section 2.04. (a) The Borrower shall pay to the Association a commitment charge on the principal amount of the Credit not withdrawn from time to time at a rate to be set by the Association as of June 30 of each year, but not to exceed the rate of one-half of one percent (1/2 of 1%) per annum.

(b) The commitment charge shall accrue: (i) from the date sixty days after the date of this Agreement (the accrual date) to the respective dates on which amounts shall be withdrawn by the Borrower from the Credit Account or canceled; and (ii) at the rate set as of the June 30 immediately preceding the accrual date and at such other rates

as may be set from time to time thereafter pursuant to paragraph (a) above. The rate set as of June 30 in each year shall be applied from the next date in that year specified in Section 2.06 of this Agreement.

(c) The commitment charge shall be paid: (i) at such places as the Association shall reasonably request; (ii) without restrictions of any kind imposed by, or in the territory of, the Borrower; and (iii) in the currency specified in this Agreement for the purposes of Section 4.02 of the General Conditions or in such other eligible currency or currencies as may from time to time be designated or selected pursuant to the provisions of that Section.

Section 2.05. The Borrower shall pay to the Association a service charge at the rate of three-fourths of one percent (3/4 of 1%) per annum on the principal amount of the Credit withdrawn and outstanding from time to time.

Section 2.06. Commitment charges and service charges shall be payable semiannually on April 1 and October 1 in each year.

Section 2.07. (a) Subject to paragraphs (b), (c) and (d) below, the Borrower shall repay the principal amount of the Credit in semiannual installments payable on each April 1 and October 1, commencing October 1, 2014, and ending April 1, 2044. Each installment to and including the installment payable on April 1, 2024, shall be one percent (1%) of such principal amount, and each installment thereafter shall be two percent (2%) of such principal amount

- (b) Whenever: (i) the Borrower's per capita gross national product (GNP), as determined by the Association, shall have exceeded for three consecutive years the level established annually by the Association for determining eligibility to access the Association's resources; and (ii) the Bank shall consider the Borrower creditworthy for Bank lending, the Association may, subsequent to the review and approval thereof by the Executive Directors of the Association and after due consideration by them of the development of the Borrower's economy, modify the repayment of installments under paragraph (a) above by:
  - (A) requiring the Borrower to repay twice the amount of each such installment not yet due until the principal amount of the Credit shall have been repaid; and
  - (B) requiring the Borrower to commence repayment of the principal amount of the Credit as of the first semiannual payment date referred to in paragraph (a) above falling six months or more after the date on which the Association notifies the Borrower that the events set out in this paragraph (b) have occurred, provided,

however, that there shall be a grace period of a minimum of five years on such repayment of principal.

- (c) If so requested by the Borrower, the Association may revise the modification referred to in paragraph (b) above to include, in lieu of some or all of the increase in the amounts of such installments, the payment of interest at an annual rate agreed with the Association on the principal amount of the Credit withdrawn and outstanding from time to time, provided that, in the judgment of the Association, such revision shall not change the grant element obtained under the above-mentioned repayment modification.
- (d) If, at any time after a modification of terms pursuant to paragraph (b) above, the Association determines that the Borrower's economic condition has deteriorated significantly, the Association may, if so requested by the Borrower, further modify the terms of repayment to conform to the schedule of installments as provided in paragraph (a) above.

Section 2.08. The currency of the United States of America is hereby specified for the purposes of Section 4.02 of the General Conditions.

#### **ARTICLE III**

## **Execution of the Project**

Section 3.01. (a) The Borrower declares its commitment to the objectives of the Project as set forth in Schedule 2 to this Agreement, and, to this end, shall carry out the Project through DPEF in accordance with the Implementation program set forth in Schedule 4 to this Agreement with due diligence and efficiency and in conformity with appropriate administrative, financial, educational and environmental practices, and shall provide, promptly as needed, the funds, facilities, services and other resources required for the Project.

(b) Without limitation upon the provisions of paragraph (a) of this Section and except as the Borrower and the Association shall otherwise agree, the Borrower shall carry out the Project in accordance with the Implementation Program set forth in Schedule 4 to this Agreement.

Section 3.02. Except as the Association shall otherwise agree, procurement of the goods, works and consultants' services required for the Project and to be financed out of the proceeds of the Credit shall be governed by the provisions of Schedule 3 to this Agreement.

Section 3.03. For the purposes of Section 9.06 of the General Conditions and without limitation thereto, the Borrower shall:

- (a) prepare, on the basis of guidelines acceptable to the Association, and furnish to the Association not later than six (6) months after the Closing Date or such later date as may be agreed for this purpose between the Borrower and the Association, a plan for safeguarding the objectives of the Project; and
- (b) afford the Association a reasonable opportunity to exchange views with the Borrower on said plan.

Section 3.04. Without limitation to its obligations under Section 3.01 of this Agreement, the Borrower shall:

- (a) until the completion of the execution of the Project open and maintain an account in UM in a commercial bank (the Project Account) on terms and conditions satisfactory to the Association;
- (b) pay into the Project Account an initial amount of UM equivalent of \$150,000 for the project account, as discussed (the Initial Deposit) to finance the Borrower's contribution to the expenditures required under the Project;
- (c) thereafter during each following quarter, deposit into the Project Account the amount required to cover the Borrower's counterpart contribution for each such following quarter, as determined by the Borrower and the Association; and
- (d) ensure that the funds deposited into the Project Account in accordance with paragraphs (b) and (c) of this Section shall be used exclusively to finance expenditures required under the Project other than those financed from the proceeds of the Credit.

#### ARTICLE IV

### **Financial Covenants**

Section 4.01. (a) The Borrower shall establish and maintain a financial management system, including records and accounts, and prepare financial statements in accordance with consistently applied accounting standards acceptable to the Association, adequate to reflect the operations, resources and expenditures related to the Project.

## (b) The Borrower shall:

- (i) have the financial statements referred to in paragraph (a) of this Section for each fiscal year (or other period agreed to by the Association), audited, in accordance with consistently applied auditing standards acceptable to the Association, by independent auditors acceptable to the Association;
- (ii) furnish to the Association as soon as available, but in any case not later than six months after the end of each such year (or such other period agreed to by the Association), (A) certified copies of the financial statements referred to in paragraph (a) of this Section for such year (or other period agreed to by the Association), as so audited, and (B) an opinion on such statements by said auditors, in scope and detail satisfactory to the Association; and
- (iii) furnish to the Association such other information concerning such records and accounts, and the audit of such financial statements, and concerning said auditors, as the Association may from time to time reasonably request.
- (c) For all expenditures with respect to which withdrawals from the Credit Account were made on the basis of reports referred to in Part A.5 of Schedule 1 to this Agreement (Report-based Disbursements) or on the basis of statements of expenditure, the Borrower shall:
  - (i) retain, until at least one year after the Association has received the audit report for, or covering, the fiscal year in which the last withdrawal from the Credit Account was made, all records (contracts, orders, invoices, bills, receipts and other documents) evidencing such expenditures;
  - (ii) enable the Association's representatives to examine such records; and
  - (iii) ensure that such reports and statements of expenditure are included in the audit for each fiscal year (or other period agreed to by the Association), referred to in paragraph (b) of this Section.

Section 4.02. (a) Without limitation upon the Borrower's progress reporting obligations set out in Section 4.01 of this Agreement, the Borrower shall prepare and

furnish to the Association a financial monitoring report, in form and substance satisfactory to the Association, which:

- (i) sets forth sources and uses of funds for the Project, both cumulatively and for the period covered by said report, showing separately funds provided under the Credit, and explains variances between the actual and planned uses of such funds;
- (ii) describes physical progress in Project implementation, both cumulatively and for the period covered by said report, and explains variances between the actual and planned Project implementation; and
- (iii) sets forth the status of procurement under the Project, as at the end of the period covered by said report.
- (b) The first FMR shall be furnished to the Association not later than 45 days after the end of the first calendar quarter after the Effective Date, and shall cover the period from the incurrence of the first expenditure under the Project through the end of such first calendar quarter; thereafter, each FMR shall be furnished to the Association not later than 45 days after each subsequent calendar quarter, and shall cover such calendar quarter.

#### ARTICLE V

### **Effective Date: Termination**

Section 5.01. The following events are specified as additional conditions to the effectiveness of the Development Credit Agreement within the meaning of Section 12.01 (b) of the General Conditions:

- (a) the PIM satisfactory to the Association shall have been adopted;
- (b) the Manual of Financial and Accounting Procedures with significant emphasis on sound internal control system shall have been updated to the satisfaction of the Association;
- (c) the Project Account referred to in Section 3.04 of this Agreement has been opened and the Initial Deposit has been credited therein; and
  - (d) the Special account has been opened.

Section 5.02. The date ninety days (90) days after the date of this Agreement is hereby specified for the purposes of Section 12.04 of the General Conditions.

## **ARTICLE VI**

# Representative of the Borrower; Addresses

Section 6.01. The Minister in charge of economic affairs of the Borrower is designated as representative of the Borrower for the purposes of Section 11.03 of the General Conditions.

Section 6.02. The following addresses are specified for the purposes of Section 11.01 of the General Conditions:

## For the Borrower:

Minister of Economic Affairs and Development Ministry of Economic Affairs and Development B.P. 238 NOUAKCHOTT Islamic Republic of Mauritania

Telex: Facsimile: 540 MTN (222-5)-250-349

## For the Association:

International Development Association 1818 H Street, N.W. Washington, D.C. 20433 United States of America

Cable address: Telex: Facsimile:

INDEVAS 248423 (MCI) or (202) 477-6391

Washington, D.C. 64145 (MCI)

IN WITNESS WHEREOF, the parties hereto, acting through their duly authorized representatives, have caused this Agreement to be signed in their respective names in District of Columbia, United States of America, as of the day and year first above written.

# ISLAMIC REPUBLIC OF MAURITANIA

By /s/ Tijani Ould Kerim

Authorized Representative

INTERNATIONAL DEVELOPMENT ASSOCIATION

By /s/ A. David Craig

Authorized Representative

# Withdrawal of the Proceeds of the Credit

# A. General

1. The table below sets forth the Categories of items to be financed out of the proceeds of the Credit, the allocation of the amounts of the Credit to each Category and the percentage of expenditures for items so to be financed in each Category:

	Category	Amount of the Credit Allocated (Expressed in SDR Equivalent)	% of Expenditures to be Financed
(1)	Works	3,670,000	100% foreign expenditures and 85% of local expenditures
(2)	Goods	2,200,000	100% of foreign expenditures and 85% of local expenditures
(3)	Consultants' services and audit	2,150,000	100% of foreign firms and 85% of local firms 90% for individual consultants
(4)	Training	480,000	100%
(5)	Operating costs	680,000	85%
(5)	Unallocated	1,020,000	
	TOTAL	10,200,000	

# 2. For the purposes of this Schedule:

- (a) the term "foreign expenditures" means expenditures in the currency of any country other than that of the Borrower for goods or services supplied from the territory of any country other than that of the Borrower;
- (b) the term "local expenditures" means expenditures in the currency of the Borrower or for goods or services supplied from the territory of the Borrower; and
- (c) the term "operating costs" means the incremental operating costs arising under the Project on account of contractual staff salaries and allowances, maintenance of vehicles, fuel, equipment, office rent and supplies, utilities, consumables, travel and subsistence, but excluding salaries of officials of the Borrower's civil service.
- 3. Notwithstanding the provisions of paragraph 1 above, no withdrawals shall be made in respect of: (a) payments made for expenditures prior to the date of this Agreement
- 4. The Association may require withdrawals from the Credit Account to be made on the basis of statements of expenditure for expenditures under contracts for: (a) goods costing less than \$250,000 equivalent per contract; (b) works costing less than \$500,000 equivalent per contract; (c) for services of individual consultants costing less than \$50,000 equivalent per contract; and (d) for services of consulting firms under contracts costing less than \$100,000 equivalent per contract, all under such terms and conditions as the Association shall specify by notice to the Borrower.
- 5. The Borrower may request withdrawals from the Credit Account to be made on the basis of reports to be submitted to the Association in form and substance satisfactory to the Association, such reports to include the FMR and any other information as the Association shall specify by notice to the Borrower (Report-based Disbursements). In the case of the first such request submitted to the Association before any withdrawal has been made from the Credit Account, the Borrower shall submit to the Association only a statement with the projected sources and applications of funds for the Project for the six-month period following the date of such request.

## B. Special Account

1. The Borrower may open and maintain in Dollars a special deposit account in a commercial Bank acceptable to the Association, on terms and conditions satisfactory to the Association, including appropriate protection against set-off, seizure and attachment.

- 2. After the Association has received evidence satisfactory to it that the Special Account has been opened, withdrawals from the Credit Account of amounts to be deposited into the Special Account shall be made as follows:
- (a) if the Borrower is not making Report-based Disbursements, withdrawals shall be made in accordance with the provisions of Annex A to this Schedule 1; and
- (b) if the Borrower is making Report-based Disbursements, withdrawals shall be made in accordance with the provisions of Annex B to this Schedule 1.
- 3. Payments out of the Special Account shall be made exclusively for Eligible Expenditures. For each payment made by the Borrower out of the Special Account, the Borrower shall, at such time as the Association shall reasonably request, furnish to the Association such documents and other evidence showing that such payment was made exclusively for Eligible Expenditures.
- 4. Notwithstanding the provisions of Part B.2 of this Schedule, the Association shall not be required to make further deposits into the Special Account:
- (a) if the Association, at any time, is not satisfied that the reports referred to in Part A.4 of this Schedule 1 adequately provide the information required for Report-based Disbursements:
- (b) if the Association determines at any time that all further withdrawals for payment of Eligible Expenditures should be made by the Borrower directly from the Credit Account; or
- (c) if the Borrower shall have failed to furnish to the Association, within the period of time specified in Section 4.01 (b) (ii) of this Agreement, any of the audit reports required to be furnished to the Association pursuant to said Section in respect of the audit of: (A) the records and accounts for the Special Account; or (B) the records and accounts reflecting expenditures with respect to which withdrawals were Report-based Disbursements or were made on the basis of statements of expenditure, as the case may be.
- 5. The Association shall not be required to make further deposits into the Special Account in accordance with the provisions of Part B.2 of this Schedule if, at any time, the Association shall have notified the Borrower and the Guarantor of its intention to suspend in whole or in part the right of the Borrower to make withdrawals from the Credit Account pursuant to Section 6.02 of the General Conditions. Upon such notification, the Association shall determine, in its sole discretion, whether further deposits into the Special Account may be made and what procedures should be followed for making such deposits, and shall notify the Borrower and the Guarantor of its determination.

- 6. (a) If the Association determines at any time that any payment out of the Special Account was made for an expenditure which is not an Eligible Expenditure, or was not justified by the evidence furnished to the Association, the Borrower shall, promptly upon notice from the Association, provide such additional evidence as the Association may request, or deposit into the Special Account (or, if the Association shall so request, refund to the Association) an amount equal to the amount of such payment. Unless the Association shall otherwise agree, no further deposit by the Association into the Special Account shall be made until the Borrower has provided such evidence or made such deposit or refund, as the case may be.
- (b) If the Association determines at any time that any amount outstanding in the Special Account will not be required to cover payments for Eligible Expenditures during the six-month period following such determination, the Borrower shall, promptly upon notice from the Association, refund to the Association such outstanding amount.
- (c) The Borrower may, upon notice to the Association, refund to the Association all or any portion of the funds on deposit in the Special Account.
- (d) Refunds to the Association made pursuant to subparagraph (a), (b) or (c) of this paragraph 6 shall be credited to the Credit Account for subsequent withdrawal or for cancellation in accordance with the provisions of the Credit Agreement.

# Annex A to SCHEDULE 1

# Operation of Special Account When Withdrawals Are Not Report-based Disbursements

- 1. For the purposes of this Annex, the term "Authorized Allocation" means the amount of \$1,500,000 to be withdrawn from the Credit Account and deposited into the Special Account pursuant to paragraph 2 of this Annex.
- 2. Withdrawals of the Authorized Allocation and subsequent withdrawals to replenish the Special Account shall be made as follows:
- (a) For withdrawals of the Authorized Allocation, the Borrower shall furnish to the Association a request or requests for deposit into the Special Account of an amount or amounts, which in the aggregate do not exceed the Authorized Allocation. On the basis of each such request, the Association shall, on behalf of the Borrower, withdraw from the Credit Account and deposit into the Special Account such amount, as the Borrower shall have requested.
- (b) For replenishment of the Special Account, the Borrower shall furnish to the Association requests for deposit into the Special Account at such intervals, as the Association shall specify. Prior to or at the time of each such request, the Borrower shall furnish to the Association the documents and other evidence required pursuant to Part B.3 of Schedule 1 to this Agreement for the payment or payments in respect of which replenishment is requested. On the basis of each such request, the Association shall, on behalf of the Borrower, withdraw from the Credit Account and deposit into the Special Account such amount as the Borrower shall have requested and as shall have been shown by said documents and other evidence to have been paid out of the Special Account for Eligible Expenditures. Each such deposit into the Special Account shall be withdrawn by the Association from the Credit Account under one or more of the Eligible Categories.
- 3. The Association shall not be required to make further deposits into the Special Account, once the total unwithdrawn amount of the Credit minus the total amount of all outstanding special commitments entered into by the Association pursuant to Section 5.02 of the General Conditions shall equal the equivalent of twice the amount of the Authorized Allocation. Thereafter, withdrawal from the Credit Account of the remaining unwithdrawn amount of the Credit shall follow such procedures as the Association shall specify by notice to the Borrower. Such further withdrawals shall be made only after and to the extent that the Association shall have been satisfied that all such amounts remaining on deposit in the Special Account as of the date of such notice will be utilized in making payments for Eligible Expenditures.

# Annex B to SCHEDULE 1

# Operation of Special Account When Withdrawals Are Report-based Disbursements

- 1. Withdrawals from the Credit Account shall be deposited by the Association into the Special Account in accordance with the provisions of Schedule 1 to this Agreement. Each such deposit into the Special Account shall be withdrawn by the Association from the Credit Account under one or more of the Eligible Categories.
- 2. Upon receipt of each application for withdrawal of an amount of the Credit, the Association shall, on behalf of the Borrower, withdraw from the Credit Account and deposit into the Special Account an amount equal to the lesser of: (a) the amount so requested; and (b) the amount which the Association has determined, based on the reports referred to in Part A.4 of this Schedule 1 applicable to such withdrawal application, is required to be deposited in order to finance Eligible Expenditures during the six-month period following the date of such reports.

## **Description of the Project**

The objectives of the Project are to assist in the implementation of the higher education reform to improve the quality and relevance of instruction; and institutional development of the university and the institutions of higher education (IHEs), through the reinforcement of their pedagogical and financial management.

The Project consists of the following parts, subject to such modifications thereof as the Borrower and the Association may agree upon from time to time to achieve such objectives:

# Part A: Quality and Relevance

- 1. Services for the modernization of programs, faculty upgrading and the introduction of self-evaluation and accreditation procedures, with mechanisms for the follow-up of university graduates performance in the market place.
- 2. Provision of a wide range of instructional services through the construction and equipment of a modern central university library and a distance learning center, with training for the library executives and technicians and for faculty and students on the utilization of these resources.
- 3. Enhancement of the instructional environment through equipment, training and operating costs related to provision of internet access and the development of a system-wide intranet.

## Part B: Institutional Development

- 1. Implementation of university reforms through the training of leaders, managers and technical staff.
- 2. The adaptation or development of an integrated management information system for student services, student records, personnel and financial management and for plant and equipment inventory, together with institutional development plans.

3. The construction and equipment of a new administration building for the University and the training of relevant staff.

\* \* \*

The Project is expected to be completed by December 31, 2009.

#### **Procurement**

## Section I. Procurement of Goods and Works

### Part A: General

Goods and works shall be procured in accordance with the provisions of Section I of the "Guidelines for Procurement under IBRD Loans and IDA Credits" published by the Bank in January 1995 and revised in January and August 1996, September 1997 and January 1999 (the Guidelines) and the following provisions of Section Lof this Schedule.

# Part B: International Competitive Bidding

- 1. Except as otherwise provided in Part C of this Section, goods shall be procured under contracts awarded in accordance with the provisions of Section II of the Guidelines and paragraph 5 of Appendix 1 thereto.
- 2. The following provisions shall apply to goods to be procured under contracts awarded in accordance with the provisions of paragraph 1 of this Part B.

## (a) Grouping of contracts

To the extent practicable, contracts for goods shall be grouped in bid packages estimated to cost \$250,000 equivalent or more each.

# (b) Preference for domestically manufactured goods

The provisions of paragraphs 2.54 and 2.55 of the Guidelines and Appendix 2 thereto shall apply to goods manufactured in the territory of the Borrower.

# Part C: Other Procurement Procedures

# 1. <u>National Competitive Bidding</u>

Goods estimated to cost less than \$250,000 equivalent per contract may be procured under contracts awarded in accordance with the provisions of paragraphs 3.3 and 3.4 of the Guidelines.

# 2. <u>International or National Shopping</u>

Goods estimated to cost less than \$50,000 equivalent per contract may be procured under contracts awarded on the basis of international or national shopping procedures in accordance with the provisions of paragraphs 3.5 and 3.6 of the Guidelines.

# 3. <u>Procurement from UN Agencies</u>

Supplies and equipment estimated to cost less than \$50,000 per contract and which cannot be grouped into bid packages may be procured from IAPSO (Inter Agency Procurement Service Office of the United Nations), in accordance with the provisions of paragraph 3.9 of the Guidelines, may be procured from the UNDP Inter-Agency Procurement Services (IAPSO) in accordance with the provisions of paragraph 3.9 of the Guidelines.

## 4. Procurement of Small Works

Works estimated to cost less than \$100,000 equivalent per contract may be procured under lump sum, fixed-price contracts awarded on the basis of quotations obtained from three (3) qualified domestic contractors in response to a written invitation. The invitation shall include a detailed description of the works, including basic specifications, the required completion date, a basic form of agreement acceptable to the Association, and relevant drawings, where applicable. The award shall be made to the contractor who offers the lowest price quotation for the required work, and who has the experience and resources to complete the contract successfully.

# 5. Operating Costs

Operating costs, which would be financed by the Project, would be procured using the Borrower's administrative procedures, which were reviewed and found acceptable by the Association.

### Part D: Review by the Association of Procurement Decisions

## 1. Procurement Planning

The proposed procurement plan for the Project shall be furnished to the Association for its review and approval every 6 months, in accordance with the provisions of paragraph 1 of Appendix 1 to the Guidelines. Procurement of all goods and works shall be undertaken in accordance with such procurement plan as shall have been approved by the Association, and with the provisions of said paragraph 1.

## 2. Prior Review

- (a) With respect to each contract for works and goods estimated to cost the equivalent of \$250,000 for goods, and \$500,000 for works, respectively, or more, the procedures set forth in paragraphs 2 and 3 of Appendix 1 to the Guidelines shall apply.
- (b) With respect to the first 3 contracts for goods and works estimated to cost between \$50,000 and \$250,000 or more, the following procedures shall apply:
  - prior to the selection of any supplier under shopping and NCB procedures, the Borrower shall provide to the Association a report on the comparison and evaluation of quotations received; and
  - (ii) the procedures set forth in paragraphs 2 (f), 2 (g) and 3 of Appendix 1 to the Guidelines shall apply.

## 3. Post Review

With respect to each contract not governed by paragraph 2 of this Part, the procedures set forth in paragraph 4 of Appendix 1 to the Guidelines shall apply.

## Section II. Employment of Consultants

## Part A: General

Consultants' services shall be procured in accordance with the provisions of Sections I and IV of the "Guidelines: Selection and Employment of Consultants by World Bank Borrowers" published by the Bank in January 1997 and revised in September 1997, January 1999 and May 2002 (the Consultant Guidelines), paragraph 1 of Appendix 1 thereto, Appendix 2 thereto and the following provisions of Section II of this Schedule.

### Part B: Quality- and Cost-based Selection

1. Except as otherwise provided in Part C of this Section, consultants' services including selection of the auditor shall be procured under contracts awarded in accordance with the provisions of Section II of the Consultant Guidelines, and the provisions of paragraphs 3.13 through 3.18 thereof applicable to quality- and cost-based selection of consultants.

2. The following provision shall apply to consultants' services to be procured under contracts awarded in accordance with the provisions of the preceding paragraph: the short list of consultants for services estimated to cost less than \$100,000 equivalent per contract, may comprise entirely national consultants in accordance with the provisions of paragraph 2.7 and footnote 8 of the Consultant Guidelines.

## 4. Selection Based on Consultants' Qualifications

Services for research and targeted interventions estimated to cost less than \$200,000 equivalent per contract may be procured under contracts awarded in accordance with the provisions of paragraphs 3.1 and 3.7 of the Consultant Guidelines.

## 5. Individual Consultants

Services of individual consultants for tasks that meet the requirements set forth in paragraph 5.1 of the Consultant Guidelines shall be procured under contracts awarded in accordance with the provisions of paragraphs 5.1 through 5.3 of the Consultant Guidelines.

# Part D: Review by the Association of the Selection of Consultants

# 1. <u>Selection Planning</u>

A plan for the selection of consultants, which shall include contract cost estimates, contract packaging, and applicable selection criteria and procedures, shall be updated and furnished to the Association for its review and approval every 6 months. Selection of all consultants' services shall be undertaken in accordance with such selection plan [(as updated from time to time)] as shall have been approved by the Association.

### 2. Prior Review

- (a) With respect to each contract for the employment of consulting firms estimated to cost the equivalent of \$100,000 or more, and \$50,000 for individuals, the procedures set forth in paragraphs 2, 3 and 5 of Appendix 1 to the Consultant Guidelines shall apply.
- (b) With respect to each contract for the employment of individual consultants, the report on the comparison of the qualifications and experience of candidates, terms of reference and terms of employment of the consultants shall be furnished to the Association for its prior review and approval. The contract shall be awarded only after the said approval shall have been given. The provisions of

paragraph 3 of Appendix 1 to the Consultant Guidelines shall also apply to such contracts.

# 3. <u>Post Review</u>

With respect to each contract not governed by paragraph 2 of this Part, the procedures set forth in paragraph 4 of Appendix 1 to the Consultant Guidelines shall apply.

## **Implementation Program**

# A. <u>Project Implementation and Coordination</u>

- 1. The Borrower shall carry out the Project through DPEF, under the control and responsibility of the Project Director, in close collaboration with MEN in accordance with procedures, guidelines, timetables and criteria set forth in the PIM and, except as the Association shall otherwise agree, the Borrower shall not amend, cancel or waive any provision thereof if, in the opinion of the Association, such amendment cancellation or waiver may materially and adversely affect the implementation of the Project.
- 2. The Project coordination shall be ensured through PCC of ESDP. To this effect, The Borrower shall maintain policies and procedures, satisfactory to the Association, adequate to enable it, through DPEF, *inter alia*, to review and validate annual performance reviews and budget execution reports, proposed plans budgets and monitor Project performance on quarterly basis. For the carrying out of the Project and the achievement of the objectives thereof. The Borrower shall ensure that a representative of the private sector will sit on the PCC to ensure that the employers' views on labor market requirements are represented
- 3. The Borrower shall maintain, until the completion of the Project, the DPEF and PCC in a form and with functions, staffing and resources satisfactory to the Association, including the following staff with qualifications and experience, satisfactory to the Association, namely: (i) the Project Director; (ii) the Financial Management Specialist; and (iii) three procurement specialists. The Project Director shall be responsible for the administration of the Project and the furnishing to the CCP, and the Association, for review and comments, of the Project progress reports.
- 4. The Borrower shall maintain, until the completion of the Project, CCP, in a form and with functions and members satisfactory to the Association.
- B. Monitoring and Evaluation; Annual and Midterm Reviews

## 1. The Borrower shall:

(a) maintain policies and procedures adequate to enable it to monitor and evaluate on an ongoing basis, in accordance with indicators set forth in Schedule 5 to this Agreement, the carrying out of the Project and the achievement of the objectives thereof;

- b) prepare, through the DPEF, and furnish annually to the CCP and the Association, on or about December 31 of each Fiscal Year, a report integrating the results of the monitoring and evaluation activities performed pursuant to paragraph (a) of this Section, on the progress achieved in the carrying out of the Project, including progress relating to the implementation of environmental safeguard policies referred to in paragraph C.2 of this Schedule, during the period preceding the date of said report and setting out the measures recommended to ensure the efficient carrying out of the Project and the achievement of the objectives thereof during the period following such date. The first such report shall be furnished to the Association no later than December 31, 2005 or such later date, as the Borrower and the Association shall determine; and
- (c) review with the Association, by January 15 of each year, or such later date as the Association shall request, the report referred to in paragraph (b) of this Section, and, thereafter, take all measures required to ensure the efficient completion of the Project and the achievement of the objectives thereof, based on the conclusions and recommendations of the said report and the Association's views on the matter.

### 2. The Borrower shall:

- (a) by June 30, 2007, or such other date as the Association shall agree upon, carry out jointly with the CCP and the Association, a midterm review (Midterm Review). Such Midterm Review shall cover the progress achieved in the implementation of the Project;
- (b) no later than one month prior to the Midterm Review, through the DPEF, furnish to the Association, for its review and comments, a report in such detail as the Association shall reasonably request, on the implementation of the Project; and
- (c) following such Midterm Review, act promptly and diligently to take any corrective action as shall be recommended by the Association, to attain the objectives of the Project.

## C. Other Matters

## 1. Training

The Borrower shall carry out a training program under the Project comprising consulting services participation in seminars, workshops, study tours and courses. Annual training program and budget shall be submitted by the Borrower for the Association's approval no later than June 30 every year.

# 2. Environmental Assessment (EA)

The Borrower shall ensure that the measures necessary for the implementation of the recommendations of the EA for the Project carried out by the Borrower to assess the potential impact and proposed mitigation measures during (a) the construction phase of the University campus; and (b) the operation and maintenance of the said campus are taken in a timely manner, including incorporating the EA recommendations into the architectural studies of the campus. Progress reports referred to in Paragraphs B.1 and B.2 of this Schedule shall include adequate information on monitoring of the implementation of the EA recommendations.

### **Performance Indicators**

For the purpose of this Agreement, the performance indicators to be used for the Project implementation are as follows:

# A. Quality and relevance

- 1. At least 8 new professional programs introduced and 9 general programs renewed by 2009
- 2. At least 100 faculty trained by 2009
- 3. Library is completed by end 2007
- 4. An ICT network installed and used by 2008
- B. <u>Institutional Development</u>
- 1. Institutional development plans in place by 2006
- 2. Procedures manuals for administrative autonomy approved by end 2005
- 3. Financial and accounting management systems are operational by end 2006