



Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture and Food Global Practice |
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 16 | ARCHIVED on 18-Jun-2020 | ISR40460 |

Implementing Agencies: The Plurinational State of Bolivia, EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario)

Key Dates

Key Project Dates

Bank Approval Date: 23-Oct-2012

Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015

Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017

Revised Closing Date: 30-Nov-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Institutional Strengthening:(Cost \$7.83 M)
Implementation of Rural Alliances:(Cost \$117.22 M)
Project Management, Monitoring and Evaluation:(Cost \$20.20 M)
Front end Fee:(Cost \$0.25 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

This ISR is based on the findings of a supervision mission carried out between January 27 through 31, 2020, as well as on desk-review update and video-conference calls with the PIU covering the time that has elapsed up to date. Subject to on-going travel restrictions due to COVID-19, the team is considering arranging a virtual mission in July 2020

Implementation progress and progress towards achievement of PDO objectives continue to be Satisfactory. Overall and prior to COVID-19, the Project accelerated implementation through the consolidation of the entire portfolio of investments to be financed by the AF.



a) Portfolio of rural alliances subprojects. As of today, the portfolio of approved alliances sums 1031 subprojects, out of which 559 have a signed valid agreement; including the approval of 315 new subprojects at the beginning of March 2020.

b) Portfolio of public infrastructure subprojects: The Project has identified the first batch of public infrastructure subprojects to be financed under the AF, consisting of 30 subprojects that are at different stages of preparation. Empoderar is confirming the budget capacity of municipalities to provide counterpart funding, given the post-election changes in local authorities and urgent needs derived from COVID-19.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Other	--	--	<input type="checkbox"/> Moderate
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes

To improve accessibility to markets for small rural producers in the selected areas				
► Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	37.00	37.00	35.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This value is based on 603 sub-projects completed under the original financing. There are no new sub-projects that have completed the project cycle yet under the Additional Financing (at least with two productive cycles). At the time of the mission, 52 sub-projects have entered the implementation phase.			



► Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	88.00	88.00	85.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	The end target has been adjusted to reflect what was agreed during the preparation of the AF. Actual values are based on 603 subprojects completed under the original financing. There are no new sub-projects that have completed the project cycle yet under the Additional Financing (at least with two productive cycles). At the time of the mission, 52 sub-projects have entered the implementation phase.			
► Members of beneficiary SPOs that apply improved technologies/practices as defined in the business plans (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This is a new PDO indicator added under the Additional Finance, therefore the indicator will be reported upon implementation of the AF, once sub-projects have been completed. To date, 52 sub-projects are under implementation and there not no sub-projects under AF that have completed more than two productive cycles yet.			
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	21,652.00	21,843.00	46,434.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This is new PDO indicators added under the AF. The current progress for this indicator is based on 646 OPPs which financed 603 subprojects (20,625 families) under the original financing and 43 alliances (1,134 families) financed with resources from the AF, yet these 43 alliances were identified and prepared under the original financing timeframe.			
□ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	33.00	35.00	30.00
□ Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4,729.00	4,729.00	10,360.00

Overall Comments



Given the nature of the RF focused on measuring results once subprojects have been implemented, current values reported are based on subprojects completed under the original financing. The Project has started the process to conduct the impact evaluation of the original financing and establishment of the baseline for the additional financing.

A total of 603 subproject alliances were financed under the original financing. In addition, a total of 1,000 subproject alliances are expected to be financed under the additional financing; as of today 919 of these have been approved and the remaining ones are expected to be approved by the end of March,/mid April 2020.

Intermediate Results Indicators by Components

Component 2- Implementation of Rural Alliances				
► 2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	28.00	85.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This intermediate indicator was added under the AF. Under the AF, 15 alliances have concluded their investments out of 52 SPOs sub-projects that have received transfers.			
► 2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	88.00	88.00	85.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	The actual value reflected corresponds to the measurement of supported alliances under the original financing. Alliances supported under the AF have no completed at least one productive cycle.			
► 2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	88.00	88.00	80.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	Same number from last report is maintained because there are no alliances that have finished the business operational cycle under the AF.			
► 2.4 Producer organizations whose leaders are periodically accountable to their members (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	94.00	80.00



Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	596 producer organizations leaders that accountable to members concluded (581 from the initial financing and 15 AF). 633 alliances (581 initial financing and 52 AF). Sub-projects financed to date with all the financing. The actual value has decreases with respect to the last ISR sequence due to an increase in the total number of subprojects that have started implementation under the AF (numerator) with respect to total universe of subprojects (denominator).			
► 2.5 Executed public investment subprojects (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	14.00	14.00	62.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	There are no concluded municipal works with AF. 14 municipal works from original financing are maintained for this indicator.			
► 2.6 Alliances that apply environmental measures satisfactorily (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	82.00	77.00	80.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	Of 558 alliances (16 from AF) that require environmental mitigation measures, 427 achieved an adequate qualification. The actual number reported in this sequence has decreased because the numerator has increased with subprojects under the AF with respect to is denominator.			
► 2.7 Area provided with improved irrigation investments (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15,960.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This is a new intermediate indicator added under the Additional Finance. This indicator will measured once the implementation of irrigation systems is completed. 71% of the requests for investments received have established the irrigation needs as their main priority.			

Component 3- Project Management, Monitoring and Evaluation

► 3.1. Management Geo-referencing Information System improved and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This intermediate indicator was added under the AF.			



System fully operating and with improving maintenance.				
▶ 3.2. Project's Public Information System installed and operating (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This is a new intermediate indicator added under AF. The system is fully operating and with evolutionary maintenance. GRM related indicator: shortcomings have been identified in the systematic capturing of complaints and thus the related indicator in the RF is not showing any data. Since the Project has the evidence that queries and requests are indeed received and responded, these will be systematized to be properly reflected in the RF.			
□ 3.2.1. Grievances responded within the stipulated service standards for response times (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
□ 3.2.2. Members of beneficiary SPOs that expressed satisfaction with the support provided by the Project, via alliances (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	69.00	70.00
▶ 3.3. Collaborative/strategic partnerships with public and private institutions established (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	94.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This is a new intermediate indicator added under the Additional Finance. No progress have been made yet since last report.			

Component 1- Institutional Strengthening				
▶ 1.1 Producer organizations that receive assistance to be formalized (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	316.00	343.00	1,150.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
▶ 1.2 Alliances with signed financial agreement for project support (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	624.00	1,016.00	1,200.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	Includes all sub-projects from the original financing and AF			
► 1.3 SPOs that receive training and support for organization strengthening (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	565.00	574.00	1,290.00
Date	15-Jan-2013	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	This indicator was revised during the AF. The changes introduced as part of this ISR sequence are in line with what was agreed for the AF. As such, the final target includes the 522 SPOs reached during the initial financing, plus the target of additional 768 SPOs to be reached under the AF. The end target has been adjusted to reflect the sum of the two as established in the Project Paper for the AF.			
► 1.4. Service providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	329.00	331.00	514.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021
Comments:	Service providers are defined facilitator agents and technical assistants trained and hired by the Project. Current value is based on 717 alliances that are under formulation with 331 trained facilitator agents and technical assistants.			
<input type="checkbox"/> Female Service Providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	19.00	21.00	30.00
Date	02-May-2017	05-Apr-2019	31-Jan-2020	30-Nov-2021

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
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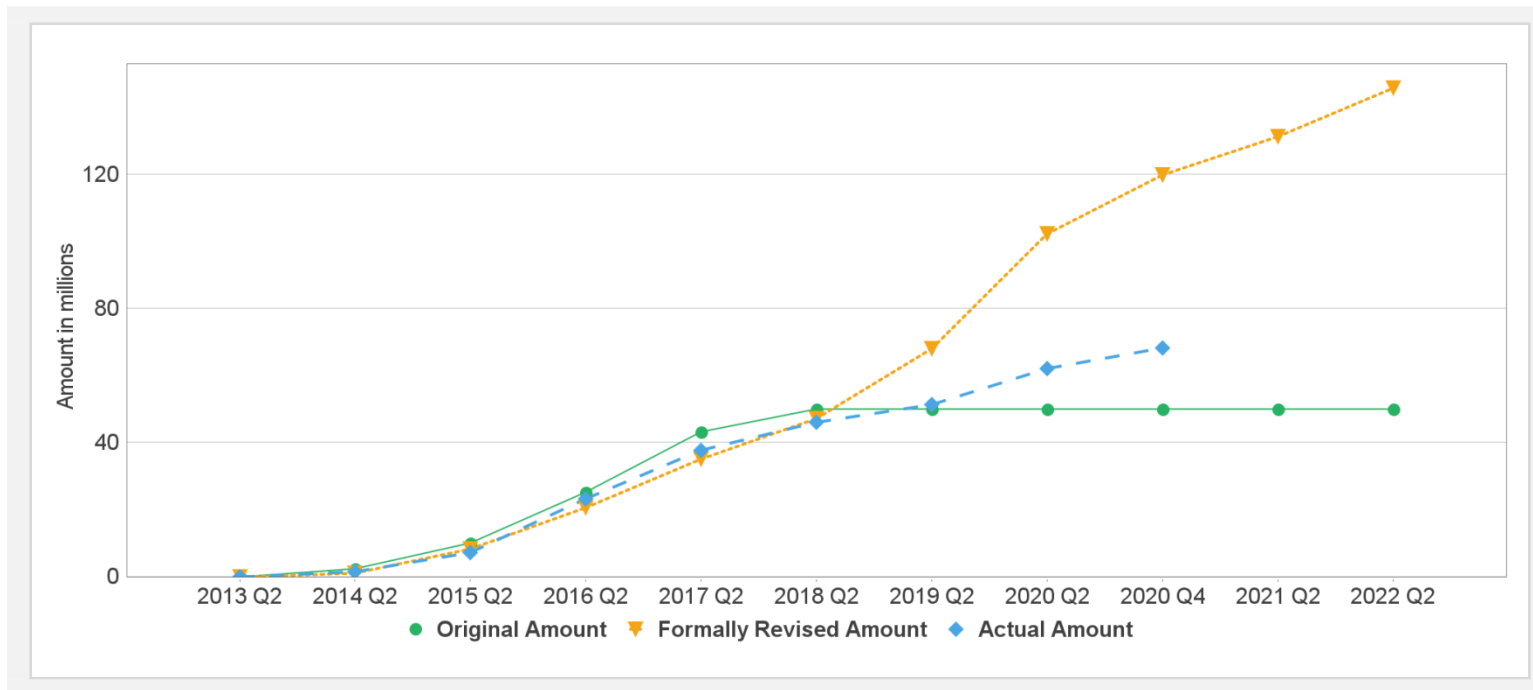


P127743	IBRD-87350	Effective	USD	100.00	100.00	0.00	22.26	77.74	<div style="width: 77.74%;"></div>	22%
P127743	IDA-51700	Closed	USD	50.00	49.97	0.03	46.18	0.00	<div style="width: 100%;"></div>	100%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P127743	IBRD-87350	Effective	13-Apr-2017	28-Jul-2017	08-Feb-2018	30-Nov-2021	30-Nov-2021
P127743	IDA-51700	Closed	23-Oct-2012	12-Dec-2012	09-May-2013	30-Nov-2017	30-Jun-2018

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC

Restructuring History

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018

Related Project(s)



P158532-Additional Finance BO Rural Alliances Project II
