



## Jiangxi Farm Produce Distribution System Development (P147009)

EAST ASIA AND PACIFIC | China | Agriculture and Food Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2018 | Seq No: 8 | ARCHIVED on 26-Oct-2021 | ISR48602 |

Implementing Agencies: People's Republic of China, Jiangxi Department of Agriculture and Rural Affairs

### Key Dates

#### Key Project Dates

Bank Approval Date: 15-Dec-2017

Effectiveness Date: 15-May-2018

Planned Mid Term Review Date: 17-May-2021

Actual Mid-Term Review Date: 24-May-2021

Original Closing Date: 31-Dec-2023

Revised Closing Date: 31-Dec-2023

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to improve the distribution systems of selected farm products in participating counties of Jiangxi.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components Table

Name

Component 1: Strengthening production logistics:(Cost \$38.46 M)

Component 2: Improving Distribution Logistics:(Cost \$140.25 M)

Component 3: Support Services for the Whole Distribution System:(Cost \$0.45 M)

Component 4: Project Management, Monitoring and Evaluation:(Cost \$5.18 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

### Implementation Status and Key Decisions

During the MTR mission the Jiangxi leadership confirmed that the PDO continues to be relevant, and that the government remains committed to achieve it by the project closing date of December 31, 2023. However, the MTR mission found that the progress towards achieving the PDO was slow. According to the Bank's project portal, by end of April 2021, the World Bank loan disbursement stood at US\$23.90 million (including Designated Account (DA) balance of US\$3.0 million, interest and commitment charges, and front-end fee), which was only 15.9 percent of the total loan. However, according to the project's management information system (MIS) system, by end of April 2021, the project investments amounted to RMB 243.03 million (the equivalent of US\$36.55 million at the exchange rate of US\$1 to RMB 6.5), accounting for 17 percent of the total project investment. The difference of US\$12.65 million is the counterpart funds provided by the project county governments. The Component-wise investment completion rates were: (i) *Component 1: Strengthening production logistics* – 19 percent; (ii) *Component 2: Improving distributive logistics* – 18 percent; (iii) *Component 3: Support services for the whole distribution system* – 0 percent; and (iv) *Component 4: Project*



management – 4 percent, respectively. Since the last implementation support mission (ISM) physical investments and disbursements had increased by 14 percent and 9.78 percent, respectively. A summary of performance by component is presented below.

**Component 1 - Strengthening production logistics:** The COVID-19 pandemic adversely impacted the training and capacity building activities of the project due to travel restrictions. Despite the COVID-19 challenges, counties showed modest implementation progress under Component 1 and with varying performance. Their implementation completion rates show that: (i) all the counties have hired a total of 21 marketing facilitators, six of the eight counties have claimed reimbursement of costs related to 15 marketing facilitators, hence meeting 63 percent of the target; (ii) six of the eight counties have provided support to 65 farmer cooperatives, of which 21 are newly established and 44 are existing ones, but only two of the eight counties submitted reimbursements for 18 farmer’s cooperatives with a completion rate of 10 percent; (iii) four of the eight counties financed the establishment of 103 VFIHs with a completion rate of 17 percent of the target; (iv) two of the eight counties supported 42 e-Commerce operators with a completion rate 6 percent; (v) five counties have provided grants for 28 farms produce certifications but only one county had submitted the reimbursement for three farm products certifications with a completion rate 2 percent; and (vi) seven counties have provided training to 15,120 farmers but only four of the eight counties had submitted reimbursements for 8,289 farmers with completion rate 9 percent.

**Component 2 - Improving distributive logistics:** As the largest project component, its slow implementation progress is a huge setback to both the Jiangxi leadership and the Bank. Out of the nine planned markets, one had been completed and the construction of only three others had started by MTR mission. Four markets in Longnan, Anyuan, Jiujiang ETZ, and Taihe counties were still at the design stage. Taihe had proposed to cancel the construction of a new market because it could not complete land acquisition in time and instead opted to rehabilitate an existing market. The slow progress was mainly due to: (i) change of market construction sites in almost all the project counties, which entailed lengthy bureaucratic procedures to approve the newly identified sites; (ii) lack of experienced of Bank procurement policies and procedures among the staff of the PPMO/CPMOs; (iii) reorganization of DARA—change of leadership; and (iv) the negative impacts of the COVID-19 pandemic. The lockdowns due to recurring COVID-19 outbreaks and delays in finalizing the bidding process in Huichang, Jing’an, and Pengze counties, together with impending land use approvals for newly identified construction sites in the remaining five counties remain critical bottlenecks. At the MTR wrap up meeting, it was agreed that the PPMO/CPMOs would fast-track approval of designs and bidding documents; and submit the Bidding Documents to the Bank for review and approval by October 31, 2021. All market infrastructure contracts shall be signed by December 31, 2021.

**Component 3 - Support services for the whole distribution system:** At MTR stage, the implementation of this component had not yet started hence it demands more attention by the Jiangxi leadership. PPMO and CPMOs had hardly started operationalizing strategies and action plans. At a wrap up meeting, it was agreed that PPMO will recruit competent consulting firms to undertake the required analytics and use GIDG to train traders, vendors, processor, e-commerce operators and staff and management of the markets and distribution centers.

**Component 4 - Project management:** PPMO hired a team of consultants from the Jiangxi Agricultural University to undertake the project baseline survey, using the TORs, robust evaluation methodology, sampling frame, and survey questionnaire approved by the Bank team. Various MIS modules have been developed for monitoring the monthly project implementation progress and generating quarterly progress reports. PPMO prepared a set of technical guidelines and a code of conduct for market facilitators recruited by all CPMOs. The monitoring and monthly reporting module to be used by the market facilitators will form the basis for their performance evaluation. MIS modules, including for monitoring the project’s physical implementation, procurement and financial management were integrated and made available for use by CPMOs. At MTR mission, it was agreed that the MIS should be upgraded to enable remote project monitoring and supervision.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	<input type="checkbox"/> Low	<input type="checkbox"/> Low	<input type="checkbox"/> Low
Macroeconomic	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Institutional Capacity for Implementation and Sustainability	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate



Environment and Social	☐ Moderate	☐ Moderate	☐ Moderate
Stakeholders	☐ Moderate	☐ Moderate	☐ Moderate
Other	--	☐ Substantial	☐ Substantial
Overall	☐ Substantial	☐ Substantial	☐ Substantial

## Results

### PDO Indicators by Objectives / Outcomes

To improve the distribution system of selected farm products in participating counties of Jiangxi				
▶ Farmers reached with agricultural assets or services (Number, Corporate)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	39,239.00	53,902.00	225,000.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
☐ Farmers reached with agricultural assets or services - Female (Number, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	13,038.00	20,872.00	37,300.00
▶ Increased number of farmer cooperatives with service access provided by the Project financed markets (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	20.00	0.00	700.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
Comments:	There has been a mistake in the methodology for data collection and reporting by CPMOs in the previous progress report. PPMO has since validated the results data and adjusted marginally downwards the achievement under this indicator in the current report.			
▶ Increased producers direct sales of farm produce through Project financed markets (percentage) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023

### Overall Comments

Some data including PDO indicator #1 and #2 are updated by the PMO after the AM distribution.



Intermediate Results Indicators by Components

Component 1: Strengthening production logistics				
<b>► Number of farmer cooperatives supported by the proposed Project (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	35.00	65.00	186.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
Comments:	There has been a mistake in the methodology for data collection and reporting by CPMOs in the previous progress report. PPMO has since validated the results data and adjusted marginally downwards the achievement under this indicator in the current report.			
<b>☐ New (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	13.00	44.00	59.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
<b>☐ Established (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	22.00	21.00	127.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
<b>► Number of farmers (person days) receiving training (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8,438.00	15,120.00	88,600.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
Comments:	There has been a mistake in the methodology for data collection and reporting by CPMOs in the previous progress report. PPMO has since validated the results data and adjusted marginally downwards the achievement under this indicator in the current report.			
<b>☐ Males (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3,837.00	8,237.00	44,300.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023



□Female (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4,601.00	6,883.00	44,300.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
▶ Number of certified farm products (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	28.00	28.00	155.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
▶ Number of villages with farmer information hubs for the farmers (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	133.00	133.00	601.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
▶ Incremental Amount of portfolio made through leverage of the partial guarantee (\$million) (Amount(USD), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	13.89	60.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
Comments:	The previous data is incorrect.			

#### Component 2: Improving Distribution Logistics

##### ▶ Number of markets/distribution centers constructed or rehabilitated (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	4.00	8.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023

##### □Rehabilitated (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	1.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023



□ New (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	4.00	7.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023
▶ Number of markets/distribution centers connected to provincial market information platform (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	4.00	8.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023

Component 3: Support Services for the Whole Distribution System				
▶ Number of person days for training of market/distribution center managers, staff and traders (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	180.00	180.00	11,900.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023

Component 4: Project Management, Monitoring and Evaluation				
▶ Percentage of residents in Project areas reporting that they are consulted about the Project (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	80.00	80.00
Date	01-Jan-2017	30-Jun-2020	30-Jun-2021	31-Dec-2023

### Performance-Based Conditions

### Data on Financial Performance

#### Disbursements (by loan)

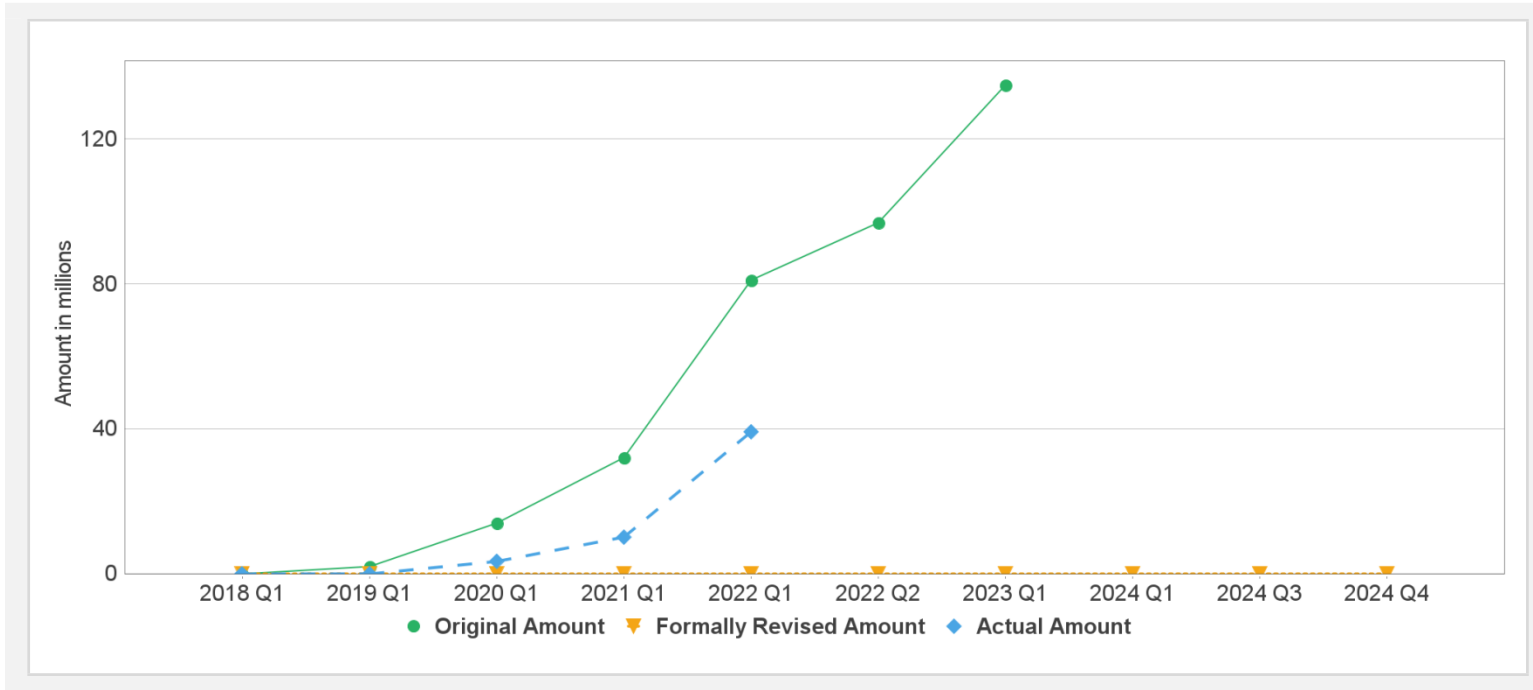
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P147009	IBRD-88000	Effective	USD	150.00	150.00	0.00	41.05	108.95	27%



**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P147009	IBRD-88000	Effective	15-Dec-2017	05-Mar-2018	15-May-2018	31-Dec-2023	31-Dec-2023

**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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**Restructuring History**

There has been no restructuring to date.

**Related Project(s)**

There are no related projects.