



## Saint Lucia Health System Strengthening Project (P166783)

LATIN AMERICA AND CARIBBEAN | St. Lucia | Health, Nutrition & Population Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2019 | Seq No: 6 | ARCHIVED on 29-May-2021 | ISR46244 |

Implementing Agencies: Ministry of Finance, Economic Growth, Job Creation, and External Affairs, Ministry of Health and Wellness, Saint Lucia,  
Ministry of Finance, Economic Growth, Job Creation and External Affairs

### Key Dates

#### Key Project Dates

Bank Approval Date: 28-Sep-2018

Effectiveness Date: 15-Jan-2019

Planned Mid Term Review Date: 11-Jun-2021

Actual Mid-Term Review Date:

Original Closing Date: 31-Oct-2023

Revised Closing Date: 31-Oct-2023

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The development objective is to improve the accessibility, efficiency, and responsiveness of key health services.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The development objective is to improve the accessibility, efficiency, and responsiveness of key health services, and provide a response in the event of eligible crises or emergencies.

### Components Table

Name

Component 1: Design and Implementation of an Essential Health Services Package:(Cost \$5.50 M)

Component 2: Strengthening Service Delivery in Support of the Essential Package of Health Services:(Cost \$13.00 M)

Component 3: Institutional Capacity Building, Project Management and Coordination:(Cost \$1.50 M)

Component 4: Contingent Emergency Response Component:(Cost \$5.94 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

### Implementation Status and Key Decisions

Since COVID-19 was declared a pandemic, Saint Lucia requested activation of the Contingency Emergency Response Component (CERC) which was approved on April 27, 2020 for US\$5 million, of which US\$2.5 million from the COVID- 19 Fast-Track Facility and US\$2.5 million from the national Performance-Based Allocation (PBA). Swift Bank approval on the CERC activation provided Saint Lucia resources to ensure safety of health and laboratory workers with purchases of personal protective equipment, medical supplies and pharmaceuticals to enhance treatment and



testing of COVID-19. Following CERC activation, an Additional Financing was approved on June 26, 2020 to formally reflect and fill the financing gap resulting from the activation of the CERC as well as replenish financing for the original project activities. The Additional Financing also restructured the original project to modify the Project Development Objective and Results Framework to reflect COVID-19 activities. In November 2020, PEF funds were granted to the project in the amount of US\$ 942,857. The First and Second Additional Financing both became effective on December 4, 2020 and the CERC has disbursed US\$2.6 million to date, with the PEF resources fully disbursed. The CERC has supported the purchase of medical equipment, supplies and consumables. In 2021, project activities will mainly focus on completing CERC activities and accelerating activities under Component 1 and 2 related to the Performance-based Financing and National Health Insurance schemes. Currently, the Department of Health and Wellness is accelerating the preparatory work necessary to launch Phase 1 of the PBF Pilot in July 2021. The PBF is an entry point for strategic purchasing of health services and can serve as a preparatory stage for the NHI scheme.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□ Substantial	□ Moderate	□ Moderate
Macroeconomic	□ Substantial	□ Substantial	□ Substantial
Sector Strategies and Policies	□ Moderate	□ Moderate	□ Substantial
Technical Design of Project or Program	□ Substantial	□ Moderate	□ Substantial
Institutional Capacity for Implementation and Sustainability	□ High	□ Substantial	□ Substantial
Fiduciary	□ Substantial	□ Substantial	□ Substantial
Environment and Social	□ Substantial	□ Moderate	□ Moderate
Stakeholders	□ Moderate	□ Moderate	□ Moderate
Other	□ Moderate	--	--
Overall	□ Substantial	□ Substantial	□ Substantial

## Results

### PDO Indicators by Objectives / Outcomes

The development objective is to improve the accessibility of key health services				
▶ Number of people registered under the National Health Scheme (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100,000.00
Date	24-May-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	The number of people formally registered in the National Health Scheme. The scheme will be developed under Component 1 of the Project. As such, the baseline is 0.			



☐ Number of people registered under the National Health Scheme (women) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50,000.00
Date	25-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023

The development objective is to improve the efficiency of key health services

▶ Percent of diabetic patients > 18 years at public primary health facilities managed according to national protocols (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	24-May-2018	10-Dec-2018	03-May-2021	31-Oct-2023

Comments: The share of people > 18 years at public primary health facilities with diabetes managed according to national protocols. These protocols will be developed under the Project. As such, the baseline is 0.

☐ Percent of diabetic patients > 18 years at public primary health facilities managed according to national protocols (women) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00

▶ Percent of hypertensive patients > 18 years at public primary health facilities managed according to national protocols (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	24-May-2018	10-Dec-2018	03-May-2021	31-Oct-2023

Comments: The share of people > 18 years at public primary health facilities with hypertension managed according to national protocols. These protocols will be developed under the Project. As such, the baseline is 0.

☐ Percent of hypertensive patients > 18 years at public primary health facilities managed according to national protocols (women) (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00

The development objective is to improve the responsiveness of key health services

▶ Compliance with 2005 International Health Regulations (IHR) by maintaining a trained Rapid Response Team (RRT) to respond to events that may constitute a public health emergency (Yes/No, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Yes	Yes	Yes	Yes
Date	22-Jun-2018	19-Oct-2020	03-May-2021	31-Oct-2023
Comments:	This is one of the key actions which the Government is asked to comply with on a yearly basis by the World Health Organization (WHO) as a critical activity under the 13 core capacity areas of the 2005 International Health Regulations (IHR).			
<b>► Number of designated laboratories with COVID-19 diagnostic equipment, test kits, and reagents (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1.00	1.00	1.00	1.00
Date	18-May-2020	19-Oct-2020	03-May-2021	31-Dec-2021

### Intermediate Results Indicators by Components

Component 1. Design and Implementation of an Essential Package of Health Services				
<b>► Essential package of benefits formally adopted and reviewed on an annual basis (Yes/No, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	24-May-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	This indicator reflects whether a formal review of the essential benefits package was conducted and agreed upon by the Ministry of Health and Wellness.			
<b>► Primary care service utilization rates (public health sector) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	37,320.00	37,320.00	37,320.00	55,000.00
Date	06-Jul-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	The number of visits to public primary health facilities during one year relative to the total population in the same geographic area. Rates are reported per 100,000 population.			
<b>□ Primary care service utilization rates (public health sector) (women) (Number, Custom Breakdown)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	44,447.00	44,447.00	44,447.00	60,000.00
Date	26-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023



▶ Percentage of Primary Health Care (PHC) facilities that have implemented exit surveys with service users in a one-year period and presenting results to the MOHW (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	22-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023

Component 2. Strengthening Service Delivery in Support of the Essential Package of Health Services				
▶ Number of public primary care health facilities equipped for NCD management (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	24-May-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	The number of primary care facilities in the public sector equipped with medicines, equipment and basic technologies according to national guidelines. Equipping of these facilities will be conducted under the project. As such, the baseline is 0.			
▶ Number of public sector providers registered under the PBF scheme (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	25.00
Date	18-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	This indicates the number of public sector primary care facilities registered to participate in the PBF scheme. Providers are considered registered if they have signed an agreement with the MOHW to participate in the PBF. The PBF scheme will be developed under the Project. As such, the baseline is 0.			
▶ Number of patients > 18 years screened for diabetes at public primary health facilities based on national protocols (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	20,000.00
Date	18-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	The number of people from the at-risk population aged > 18 years screened for diabetes at public primary health facilities based on national protocols. These protocols will be developed under the Project. As such, the baseline is 0.			
□ Number of patients > 18 years screened for diabetes at public primary health facilities based on national protocols (women) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10,000.00
▶ Number of patients > 18 years screened for hypertension at public primary health facilities based on national protocols (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	20,000.00
Date	18-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	The number of people from the at-risk population aged > 18 years screened for hypertension at public primary health facilities based on national protocols. These protocols will be developed under the Project. As such, the baseline is 0.			
<input type="checkbox"/> Number of patients > 18 years screened for hypertension at public primary health facilities based on national protocols (women) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10,000.00
<input checked="" type="checkbox"/> Percentage of Primary Health Care facilities participating in the Performance Based Financing (PBF) scheme that have developed an action plan based on the results of the quarterly satisfaction surveys (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	22-Jun-2018	10-Dec-2018	03-May-2021	31-Oct-2023
Comments:	This indicator will measure the numerator as the number of PHC facilities participating in the PBF scheme that have developed an action plan based on the quarterly satisfaction surveys and the denominator as the total number of PHC facilities participating in the PBF scheme. The PBF scheme will be developed under the Project. As such, the baseline is 0.			

#### Component 4. Contingent Emergency Response Component

##### ▶ Number of equipped health facilities with isolation capacity (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	1.00	3.00
Date	18-May-2020	18-May-2020	03-May-2021	31-Dec-2021

### Performance-Based Conditions

#### Data on Financial Performance

##### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P166783	IDA-63160	Effective	USD	20.00	20.00	0.00	6.00	14.00	30%
P166783	IDA-67290	Effective	USD	5.00	5.00	0.00	0.00	5.00	0%

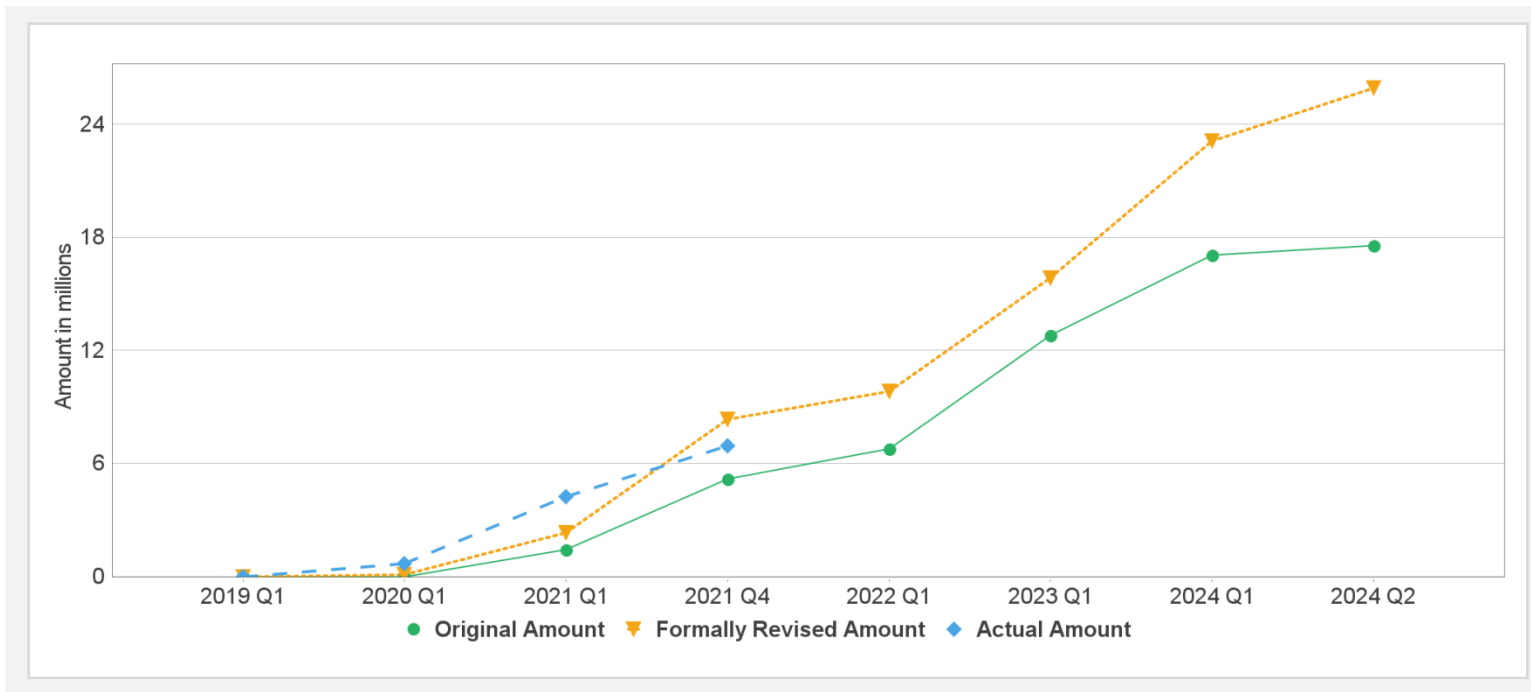


P166783	TF-B4523	Closed	USD	0.94	0.94	0.00	0.94	0.00	<div style="width: 100%; height: 15px; background-color: #4CAF50;"></div>	100%
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**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P166783	IDA-63160	Effective	28-Sep-2018	27-Nov-2018	15-Jan-2019	31-Oct-2023	31-Oct-2023
P166783	IDA-67290	Effective	26-Jun-2020	17-Nov-2020	04-Dec-2020	31-Oct-2023	31-Oct-2023
P166783	TF-B4523	Closed	16-Nov-2020	04-Dec-2020	04-Dec-2020	31-Jan-2021	31-Jan-2021

**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC

**Restructuring History**

There has been no restructuring to date.

**Related Project(s)**



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P174228-Additional Financing - Saint Lucia Health System Strengthening Project ,P174797-Second Additional Financing to the Saint Lucia Health System Strengthening Project

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