



Tunisia - Urban Development and Local Governance (P130637)

MIDDLE EAST AND NORTH AFRICA | Tunisia | Urban, Resilience and Land Global Practice | Requesting Unit: MNC01 | Responsible Unit: SMNUR  
IBRD/IDA | Program-for-Results Financing | FY 2015 | Team Leader(s): Dina Nirina Ranarifidy

Seq No: 14 | ARCHIVED on 29-Oct-2021 | ISR48732 | Created by: Victoria Ahlonkoba Bruce-Goga on 15-Oct-2021 | Modified by: Dina Nirina Ranarifidy on 22-Oct-2021

**Program Development Objectives**

Program Development Objective (from Program Appraisal Document)

The objectives of the Program are to: a) strengthen local governments' (LGs) performance to deliver municipal infrastructure; and (b) improve access to services in targeted disadvantaged neighborhoods.

**Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	☐ Satisfactory	☐ Satisfactory
Overall Implementation Progress (IP)	☐ Satisfactory	☐ Satisfactory

**Implementation Status and Key Decisions**

This interim ISR has been prepared based on the outcomes of the technical meetings held since the mission. Overall, Program implementation continues to be on track and considering the status of the current program action plans and stakeholders' continuous efforts, the team believes that PDOs could be achieved by the end of the Program (June 30, 2023). To date, the Program has been able to achieve that: a) all local governments have received unconditional grants in 2020, b) 502,000 people in disadvantaged areas benefit from infrastructure investments (515 km of roads or 3662 streets rehabilitated or constructed and 5400 street lights constructed).

As the Program entered its last two years of implementation, and to ensure that all activities are completed by the end of the Program and that solutions are found as soon as problems arise, the Bank team and government agreed to hold regular (2-3 months) short technical missions, in addition to the bi-yearly comprehensive ones. The next technical mission will be held in November 2021.

**Data on Financial Performance**

**Disbursements (by loan)**


















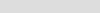


Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P130637	IBRD-84130	Effective	USD	300.00	300.00	0.00	231.78	16.39	93%
P130637	IBRD-88870	Effective	USD	130.00	130.00	0.00	66.18	58.47	53%

**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P130637	IBRD-84130	Effective	24-Jul-2014	08-Oct-2014	12-Jun-2015	31-Dec-2019	30-Jun-2023
P130637	IBRD-88870	Effective	15-Jun-2018	29-Jun-2018	10-Apr-2019	30-Jun-2023	30-Jun-2023



## DLI Disbursement

DLI ID	DLI Type	Description	Coc	DLI Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for DLI
<b>Loan: IBRD84130-001</b>							
1	Regular	DLR# 1:Decree Published in NG - FY2014	EUR	21,157,500.00	Fully Achieved	21,157,000.00	 100 %
3	Regular	DLR# 2.2: Timely Comm of CBG to LGs FY16	EUR	3,625,000.00	Fully Achieved	3,625,000.00	 100 %
4	Regular	DLR# 2.3: Timely Comm of CBG to LGs FY17	EUR	3,625,000.00	Fully Achieved	3,625,000.00	 100 %
5	Regular	DLR# 2.4: Timely Comm of CBG to LGs FY18	EUR	3,625,000.00	Fully Achieved	3,625,000.00	 100 %
6	Regular	DLR# 2.5: Timely Comm of CBG to LGs FY19	EUR	3,625,000.00	Fully Achieved	3,625,000.00	 100 %
8	Regular	DLR# 3.2: Accept% LG met MMC 70% in FY16	EUR	5,500,000.00	Fully Achieved	5,500,000.00	 100 %
9	Regular	DLR# 3.3: Accept% LG met MMC 80% in FY17	EUR	5,500,000.00	Fully Achieved	5,500,000.00	 100 %
10	Regular	DLR# 3.4: Accept% LG met MMC 90% in FY18	EUR	5,500,000.00	Fully Achieved	5,500,000.00	 100 %
11	Regular	DLR# 3.5: Accept% LG met MMC 90% in FY19	EUR	5,500,000.00	Fully Achieved	5,500,000.00	 100 %
12	Regular	DLR#4.1: PA manual adopted from M.o.I FY	EUR	14,500,000.00	Fully Achieved	14,500,000.00	 100 %
13	Regular	DLR#4.2: PA tested and implemented FY16	EUR	14,500,000.00	Fully Achieved	14,500,000.00	 100 %
14	Regular	DLR#4.3:50%LGsachieved threshold PA FY17	EUR	18,000,000.00	Fully Achieved	18,000,000.00	 100 %
15	Regular	DLR#4.4:60%LGs achievedthreshold PA FY18	EUR	14,400,000.00	Partially Achieved	14,400,000.00	 100 %
17	Regular	DLR#5.2:LG executed anual invest50% FY16	EUR	5,706,818.00	Partially Achieved	5,706,818.00	 100 %
18	Regular	DLR#5.3:LG executed anual invest60% FY17	EUR	2,977,144.00	Partially Achieved	2,977,144.00	 100 %
19	Regular	DLR#5.4:LG executed anual invest70% FY18	EUR	14,818,310.00	Partially Achieved	11,858,019.00	 80 %
20	Regular	DLR#5.5:LG executed anual invest80% FY19	EUR	8,897,728.00	Not Achieved	0.00	 0 %
22	Regular	DLR#6.2:LGreceived capacity bldg60% FY16	EUR	4,393,940.00	Partially Achieved	4,393,939.00	 100 %
23	Regular	DLR#6.3:LGreceived capacity bldg70% FY17	EUR	8,603,030.00	Partially Achieved	8,603,030.00	 100 %
24	Regular	DLR#6.4:LGreceived capacity bldg80% FY18	EUR	5,003,030.00	Fully Achieved	5,003,030.00	 100 %



25	Regular	DLR#7.2Work Contract targetK500peopleFY1	EUR	29,000,000.00	Not Achieved	0.00		
26	Regular	DLR#8.a.1:Eportal Designed &Populated FY	EUR	7,200,000.00	Fully Achieved	7,200,000.00		100 %
27	Regular	DLR#8.b.1:60%LG are audited by Sept30 FY	EUR	2,200,000.00	Fully Achieved	2,200,000.00		100 %
28	Regular	DLR#8.b.2:70%LG are audited by Sept30 FY	EUR	2,200,000.00	Fully Achieved	2,200,000.00		100 %
29	Regular	DLR#8.b.3:80%LG are audited by Sept30 FY	EUR	2,800,000.00	Fully Achieved	2,800,000.00		100 %
30	Regular	DLR#4.5: 70% of LG achieved FY19	EUR	3,600,000.00	Fully Achieved	3,600,000.00		100 %
<b>Loan: IBRD88870-001</b>								
2.6	Regular	DLR# 2.6: Timely Communication FY20	EUR	1,654,000.00	Not Achieved	0.00		
2.7	Regular	DLR# 2.7: Timely Communication FY21	EUR	1,654,000.00	Not Achieved	0.00		
2.8	Regular	DLR# 2.8: Timely Communication FY22	EUR	1,654,000.00	Not Achieved	0.00		
3.6	Regular	DLR# 3.6: 90% in FY20	EUR	2,481,000.00	Not Achieved	0.00		
3.7	Regular	DLR# 3.7: 90% in FY21	EUR	2,481,000.00	Not Achieved	0.00		
4.7	Regular	DLR# 4.7: 70% of LGs achieved revised th	EUR	13,644,000.00	Not Achieved	0.00		
5.6	Regular	DLR# 5.6: 70% FY20	EUR	8,683,000.00	Not Achieved	0.00		
5.7	Regular	DLR# 5.7: 70% FY21	EUR	8,683,000.00	Not Achieved	0.00		
5.8	Regular	DLR# 5.8: 80% FY22	EUR	8,683,000.00	Not Achieved	0.00		
6.5	Regular	DLR# 6.5: 70% FY19	EUR	4,134,000.00	Not Achieved	0.00		
6.6	Regular	DLR# 6.6: 70% FY20	EUR	4,134,000.00	Not Achieved	0.00		
6.7	Regular	DLR# 6.7: 80% FY21	EUR	4,134,000.00	Not Achieved	0.00		
7.1	Regular	DLR# 7.1: Eligible LGs selected	EUR	7,179,250.00	Fully Achieved	7,179,250.00		100 %
7.3	Regular	DLR# 7.3: Work covering 140,000 FY21	EUR	4,961,000.00	Not Achieved	0.00		
7.4	Regular	DLR# 7.4: Work covering 140,000 FY 22	EUR	4,134,000.00	Not Achieved	0.00		
8a2	Regular	DLR# 8.a.2: LG information FY19	EUR	2,480,000.00	Not Achieved	0.00		
8a3	Regular	DLR# 8.a.3: LG information FY20	EUR	2,480,000.00	Not Achieved	0.00		



8a4	Regular	DLR# 8.a.4: LG information FY21	EUR	1,654,000.00	Not Achieved	0.00	
8a5	Regular	DLR# 8.a.5: LG information FY22	EUR	1,240,000.00	Not Achieved	0.00	
8b4	Regular	DLR# 8.b.4: 100% of LGs A. Financial FY1	EUR	2,067,000.00	Not Achieved	0.00	
8b5	Regular	DLR# 8.b.5: 90% of LGs A. Financial FY20	EUR	2,067,000.00	Not Achieved	0.00	
8b6	Regular	DLR# 8.b.6: 100% of LGs A. Financial FY2	EUR	827,000.00	Not Achieved	0.00	
8b7	Regular	DLR# 8.b.7: 100% of LGs A. Financial FY2	EUR	827,000.00	Not Achieved	0.00	
9a1	Regular	DLR# 9.a.1: Decree FY 19	EUR	1,654,000.00	Not Achieved	0.00	
9a2	Regular	DLR# 9.a.2: 50% targeted LG FY 20	EUR	2,480,000.00	Not Achieved	0.00	
9a3	Regular	DLR# 9.a.3: 70% targeted LGs FY21	EUR	1,240,000.00	Not Achieved	0.00	
9a4	Regular	DLR# 9.a.4: 80% targeted LGs FY22	EUR	827,000.00	Not Achieved	0.00	
9b1	Regular	DLR# 9.b.1: Job Description FY 19	EUR	2,480,000.00	Not Achieved	0.00	
9b2	Regular	DLR# 9.b.2: Online Job Market FY20	EUR	827,000.00	Not Achieved	0.00	
9b3	Regular	DLR# 9.b.3: 100 Civil servant applied FY	EUR	827,000.00	Not Achieved	0.00	
9b4	Regular	DLR# 9.b.4: 200 Civil servant applied FY	EUR	413,000.00	Not Achieved	0.00	
3.8	Regular	DLR# 3.8: 90% in FY22	EUR	4,548,000.00	Not Achieved	0.00	

**Loan: COFNC1830-001**

2.6.	Regular	com et transfert en tps utile des cbg au	CHF	4,056,000.00	Fully Achieved	4,056,000.00		100 %
3.6.	Regular	90% des CL ont reçu leur CBG en 2020	CHF	4,056,000.00	Fully Achieved	4,056,000.00		100 %

**Program Action Plan**

<b>Action Description</b>	Decree 97-1135 replaced to introduce transparent formula based allocation of capital grant for municipal infrastructure delivery				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	15-Nov-2014	Completed
<b>Completion Measurement</b>	The new decree 3505 was published on September 30, 2014.				
<b>Comments</b>	The decree specifies the terms and conditions under which CPSCS can provide grants and loans to municipalities.				



<b>Action Description</b>	Arrêtes issued indicating the annual allocation formula and MMCs applicable to capital grant for municipal infrastructure delivery				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	28-Aug-2015	Completed
<b>Completion Measurement</b>	Arrêté for the annual allocation formula was issued on March 31, 2015. Arrêté for the MMCs was issued on July 17, 2015.				
<b>Comments</b>	These Arrêtés link unconditional grants to municipalities' performance.				

<b>Action Description</b>	Preparation and approval of the LG Performance Assessment Manual				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2015	Completed
<b>Completion Measurement</b>	The manual was prepared and adopted as part of the Program Operations Manual (POM) in November 2015				
<b>Comments</b>	The manual specifies assessment modalities (themes to be assessed, assessment methodology etc).				

<b>Action Description</b>	E-portal designed and operational				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	30-Jun-2015	Completed
<b>Completion Measurement</b>	The e-portal was designed in 2015 and still is operational <a href="http://www.collectiviteslocales.gov.tn/">http://www.collectiviteslocales.gov.tn/</a>				
<b>Comments</b>	Additional data will be published on the portal and the WB hired a consultant to feed the platform.				

<b>Action Description</b>	Annual Capacity Development Plans prepared by all LGs				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	In Progress
<b>Completion Measurement</b>	LGs have been preparing an Annual Capacity Development Plan on a yearly basis. Despite constraints due to COVID 19, at the time of the mission, the CFAD had managed to deliver 67% of trainings included in LG capacity plans for 2020.				
<b>Comments</b>	More specifically, 63 trainings sessions were held (42 on site and 21 virtual ones) on 10 different themes, benefiting to 2199 agents. In addition, 7 trainings in « blended learning » are being prepared.				

<b>Action Description</b>	Preparation of standard terms of reference for feasibility studies of investments in disadvantaged neighborhoods.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>



Technical		Client	Due Date	15-Jun-2015	Completed
<b>Completion Measurement</b>	Completed in due time.				
<b>Comments</b>	These studies allowed to specify the needs and prepare budget allocations.				

<b>Action Description</b>	Environmental and Social Manual (ESM) developed that provides updated procedures for environmental and social management for LGs to address gaps identified in the ESSA.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	15-Jun-2015	Completed
<b>Completion Measurement</b>	Completed successfully.				
<b>Comments</b>	The ESM was developed and annexed to the POM.				

<b>Action Description</b>	Specific training modules consistent with the provisions of the POM have been developed and are made available to the LGs.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Continuous	Completed
<b>Completion Measurement</b>	Completed successfully.				
<b>Comments</b>	From June - November 2019, the government delivered 6 training sessions on “public procurement governance” & 575 municipal staff benefited from a training on the use of TUNEPS.				

<b>Action Description</b>	Specific training modules on financial management for municipal financial management staff are developed and a nation-wide training program is initiated.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2020	In Progress
<b>Completion Measurement</b>	Deployment of training modules .				
<b>Comments</b>	26 training modules on FM and procurement are developed. The trainings were deployed nationwide and are available (including online). Approximately 293 staff from the municipalities were trained. All municipalities with internet were using TUNEPS.				

<b>Action Description</b>	A revised decree is adopted by the ANPE which addresses gaps identified in the ESSA				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2017	In Progress



<b>Completion Measurement</b>	Decree is adopted.
<b>Comments</b>	The team was informed that ANPE submitted the decree to MALE on September 2020 and the latter is currently preparing comments to share with ANPE.

<b>Action Description</b>	The capacity of the CoA (Cour des comptes) and in particular its local branches is improved in order to perform annual financial audits of municipalities based on risk and in compliance with international norms of auditing (ISSAI).				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	In Progress
<b>Completion Measurement</b>	Audit reports in line with international auditing standards.				
<b>Comments</b>	The Court of Accounts and its local branches are being trained on international auditing standards including fraud and investigations. The municipalities 2020 financial statements were audited, based on ISSAI and recommendations were provided to CoA.				

<b>Action Description</b>	Municipalities to prepare and implement annual action plans to address audit findings within a period of six months after the receipt of the audit report.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	In Progress
<b>Completion Measurement</b>	While a workshop for the audited LGs was organized, LG annual action plans in response to the results of the Cour des Comptes audit are not yet fully implemented.				
<b>Comments</b>	An institutional /staffing gap was identified at the level of the General Inspection of the Ministry of Local Affairs. Therefore, it was decided to delete this action from the Program Action Plan (see the revised PAP).				

<b>Action Description</b>	Formal arrangements in all LGs established to deal with grievance resolution and governance, including improvements in monitoring by the municipal councils, commenced - Introduction rate and responsiveness to be agreed and incorporated into LGs' PAs				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Other		Client	Recurrent	Continuous	In Progress
<b>Completion Measurement</b>	The team has mobilized funding through the Moussanada trust fund to take stock of the current situation and find ways to improve the GRM system.				
<b>Comments</b>	The team has mobilized funding through the Moussanada trust fund to take stock of the current situation and find ways to improve the GRM system. It was agreed with the MALE to appoint a focal point as soon as possible.				

<b>Action Description</b>	Establishment of a periodic global status and publication of the ESMPs of all sub-projects (SP1 and SP2), including through (i) launch of a biannual consultation for the analysis and bi-annual summary of the environmental and social monitoring report				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>



Technical		Client	Due Date	31-Dec-2018	Delayed
<b>Completion Measurement</b>	A third-party consultant was recruited to carry out a thorough analysis of the implementation of the environmental and social safeguards measures in the program and to propose an action plan to remedy eventual shortcomings or weaknesses.				
<b>Comments</b>	ESMPs are regularly publishes, thanks to CPSCL. CPSCL is also individually assisting LGs with filling out correctly their ESMPs to improve their quality.				

<b>Action Description</b>	Revision and approval of the LG Performance Assessment Manual approved by inter-ministerial council, and new ministerial arrêté (Government Order) has been published in the official Gazette				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2018	Completed
<b>Completion Measurement</b>	The ministerial order was published on December 25, 2018 (arrêté N° 103 du Journal Officiel de la république tunisienne)				
<b>Comments</b>					

<b>Action Description</b>	Improve E&S capacity in LGs through capacity building support to E&S focal points for: (i) screening, (ii) ESMP preparation for sub-projects, (iii)				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	Completed
<b>Completion Measurement</b>	2 sessions were delivered in June and July and 4 sessions were conducted in August, September, October and November 2019. Training sessions were delivered as planned.				
<b>Comments</b>					

<b>Action Description</b>	Finalize the definition of the selection criteria and selection process and prepare the call for expression of interest				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Jul-2018	Completed
<b>Completion Measurement</b>	Fully Completed				
<b>Comments</b>					

<b>Action Description</b>	Prepare the templates for: -quarterly project reports (rapports trimestriels d'avancement des projets) to be transmitted by LGs and ARRU in all project stages before the commencement of works; - quarterly work progress reports (rapports trimestriels)				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>





Technical		Client	Due Date	31-Jul-2018	Completed
<b>Completion Measurement</b>	A first draft was shared and the templates will be totally finalized by early September.				
<b>Comments</b>					

<b>Action Description</b>	Develop and implement HRM tools				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2019	In Progress
<b>Completion Measurement</b>	Activities related to the HRM tools are advancing well. The government prepared and published the job descriptions for the 6 key positions to be filled in LGs and the mobility decree was adopted in May 2020. The online job portal was finalized.				
<b>Comments</b>	As for the PPEC), the recommendations were finalized and therefore the second version of the Plans should be ready soon. Finally, it should be noted that the expense framework might have to be re-adjusted to better reflect the costs of HR activities.				

<b>Action Description</b>	Strengthen the M&E system that enables easier tracking of municipal investments progress at the central level.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	In Progress
<b>Completion Measurement</b>	From CY20 onward, CPSCS will provide the 1st installment of the grant to municipalities based on their reporting. This way, CPSCS will have more in-depth information on investment planning and execution.				
<b>Comments</b>					

<b>Action Description</b>	Government stakeholders move forward on the development and approval of LG accounting and auditing standards consistent with international norms.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	In Progress
<b>Completion Measurement</b>	The government is making steadfast progress on this actions and a chart of accounts, accounting journals and forms was to stakeholders in 2020 and a workshop on asset management and stock-taking procedures on March 31st 2021.				
<b>Comments</b>	Due to Covid, the number of participants to the workshop was limited to 25.				

<b>Action Description</b>	Improving use and accessibility of E-portal.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Mar-2020	In Progress



<b>Completion Measurement</b>	The government is making steadfast progress on this action, and more specifically: (i) MALE and CPSCL have signed the minutes of the E-portal modules; (ii) Cynapsys and CPSCL have planned to deliver the trainings in September.
<b>Comments</b>	Since last mission, no new data was published on the portal and no training conducted on the use of the portal. In addition, the dialog with the focal point is limited due to his workload.

<b>Action Description</b>	Design and implement training for LGs on the application and use of TUNEPS.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Recurrent	Yearly	Completed
<b>Completion Measurement</b>	The HAICOP started delivering trainings on the use of TUNEPS in May 2019.				
<b>Comments</b>	As of April 2021, all LGS with enough internet connectivity were using TUNEPS.				

<b>Action Description</b>	Organize information and awareness raising seminars regarding the Program for elected officials in LGs.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2018	Completed
<b>Completion Measurement</b>	The CFAD held in July 2018 3 regional seminars to disseminate key information about the Program to the newly elected mayors and secretary generals.				
<b>Comments</b>	More than 700 participants attended the 3 seminars on 23 July in Tunis, 28 July in Monastir, 31 July in Sfax.				

<b>Action Description</b>	Revision and approval of the LG Performance Assessment Manual approved by inter-ministerial council, and new ministerial arrêté (Government Order) has been published in the official Gazette.				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	31-Dec-2018	Completed
<b>Completion Measurement</b>	The government order was adopted in December 2018 and the LG Performance Assessment Manual was updated and published in June 2019.				
<b>Comments</b>	While the portal is ready to be used, a circular on the use has not been published. In addition, trainings on the different modules have not been planned yet. The team will insist on the importance of such actions during the next mission.				

<b>Action Description</b>	Improve functionality of grievance redress systems				
<b>Source</b>	<b>DLI#</b>	<b>Responsibility</b>	<b>Timing</b>	<b>Timing Value</b>	<b>Status</b>
Technical		Client	Due Date	22-Dec-2022	In Progress
<b>Completion Measurement</b>	The client has requested a WB TA to improve the functionality of the grievance redress system (participatory diagnostic, Protocol , upgrade GRM manual etc.).				



<b>Comments</b>	At the time of mission, MALE had not designated a focal point yet. The WB team raised again this issue during the mission and expects immediate actions to be taken by GoT. In parallel, a quick assessment will be conducted to have updated data on GRM.
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**Risks**

**Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	High	High
Macroeconomic	--	Substantial	High
Sector Strategies and Policies	--	Low	Low
Technical Design of Project or Program	--	Moderate	Moderate
Institutional Capacity for Implementation and Sustainability	--	Moderate	Moderate
Fiduciary	--	Substantial	Substantial
Environment and Social	--	Substantial	Substantial
Stakeholders	--	Low	Low
Other	--	Substantial	Substantial
Overall	--	Substantial	Substantial

**Comments**

Given the last political events, including the dissolution of the government in July 2021, and the new government formed on October 11, the macroeconomic risk is rated high. This also ensures consistency with the DPO latest ratings where Macro risk was rated High. The team proposes to maintain the other ratings as is, and to revise based on the implementation support mission in November.

**Results**

**PDO Indicators by Objectives / Outcomes**

To strengthen Local Governments' performance to deliver municipal infrastructure				
▶ Percentage LGs that achieve at least the threshold score in their annual performance assessment (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	94.00	94.00	70.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	Indicator achieved. In 2020, due to COVID, the Annual performance assessment was postponed.			



► Number of Direct Beneficiaries of which 50% women (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	7,000,000.00	7,000,000.00	9,700,000.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	PDO indicator on track to be achieved. The last national census conducted in 2014 shows that women account for 50.2% of the population. Both women and men benefit from improved access to municipal infrastructure (both men and women use road construction, street lighting or market rehabilitation).			

To improve access to services in targeted disadvantaged neighborhoods.

► People living in targeted disadvantaged areas benefiting from improved municipal infrastructure (disaggregated by gender) (Number (Thousand), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	502.11	502.11	640.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	PDO indicator on track to be achieved. DLR 7.2 was achieved.			

### Intermediate Results Indicators by Results Areas

Result Area 1: Capital Grant System reformed				
► Timely publication of indicative unconditional capital grant allocation for each LG (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	Indicator expected to be achieved yearly. Each year, CPSCCL notifies LGs on the amount of their capital grant for the next year, based on LGs' performance (MMC and PA).			
► LGs that satisfy Minimum Mandatory Conditions (MMCs) and receive capital grants (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	97.00	97.00	90.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	Indicator achieved. All LGs received their unconditional grants from the State in 2020 and most are able to satisfy the 5 MMC.			
► Capital grant system restructured through the amendment of Decree 97-1135 (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	No	Yes	Yes	Yes
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2019
Comments	Indicator achieved. The new decree specifies the terms and conditions under which CPSCS provides grants and loans to municipalities.			

Results Area 2: LG institutional performance improved to deliver municipal infrastructures and services

► Independent LG performance assessment system introduced and threshold targets met. (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	24-Jun-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	Indicator achieved. Results were well above target (90%). There was no AP conducted in 2020 due to COVID.			

► LGs that have executed their Annual Investment Plans on schedule in terms of expenditures (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	35.00	64.00	64.00	80.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	The team will receive updated data on this DLR by May. Due to COVID, at the time of the mission, CPSCS had not received all AIP reports. As soon as the data will be received, this DLR will be updated.			

► LGs that received Capacity Building Support in accordance with their annual capacity development plan (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	67.00	67.00	80.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	In 2020, and despite COVID, CFAD had performed 67% of trainings included in LG annual development capacity plans, thereby benefiting to 2199 civil servants.			

► Information on fiscal transfer and LG performance is publicly accessible (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	Indicator achieved. The online LG Portal discloses this information.			

► % LGs with functional Grievance Redress Systems (Percentage, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	79.78	79.78	60.00
Date	01-Jun-2018	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	The 2019 General Inspectorate of Public Services (Contrôle Général des Services Publics, CGSP) report on the LG PA in terms of grievance management shows that 79.78% dealt with grievances within the required timeframe in 2018. The team will conduct a quick assessment to get more updated data (due to COVID, CGSP was not allowed to conduct its field visits and the PA did not take place) and orient actions to be taken to better improve the GRM system			
<b>► Target municipalities have filled 4 out of 6 key managerial and technical posts (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	01-Jun-2018	25-Sep-2020	25-Sep-2020	31-Dec-2022
Comments	This action is not due yet.			
<b>► Number of staff that have applied for LG positions through the online job market (of which 35% filed by women) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	200.00
Date	01-Jun-2018	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	The mobility decree was passed and the job online portal was finalized. Therefore, in the coming months, and once the mobility campaign is conducted, it will be possible to monitor the number of staff who applied through the job portal.			
<b>► INDICATOR DROPPED LGs that implement their investment plans for targeted disadvantaged neighborhoods according to schedule (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	24-Jul-2014	03-Jan-2018	03-Jan-2018	31-Dec-2019
Comments				
<b>► Number of municipalities who received trainings and/or technical assistance in areas related to local economic development and recovery. (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	27.00
Date	25-Sep-2020	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	This intermediate result indicator will measure the share of municipalities benefitting from trainings and or technical assistance in areas related to local economic development, as specified in the POM. The target is to reach 10% by 2022.			



## Results Area 3: Access to municipal infrastructure in targeted disadvantaged areas improved

## ► Number of kilometers of roads constructed and/or rehabilitated under Sub-Program 2 (Kilometers, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3,662.00	3,662.00	600.00
Date	31-Dec-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	This result is based on completion reports. The target was met.			

## ► Number of lighting solutions installed under Sub-Program 2 (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,400.00	5,400.00	5,500.00
Date	31-Dec-2014	23-Apr-2021	23-Apr-2021	31-Dec-2022
Comments	This result is based on completion reports. The target is almost met (98%).			

## ► INDICATOR DROPPED People in urban areas provided with access to all-season roads within a 500 meter range under the program (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	500,000.00
Date	24-Jul-2014	13-Jul-2017	13-Jul-2017	31-Dec-2019
Comments				

## Disbursement Linked Indicators

## ► DLI 1 DLI 1: The Government has replaced Decree No 97-1135 and restructured its capital grant system accordingly (Intermediate Outcome, 30,000,000.00, 100%)

	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	No	Yes	Yes	Yes
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	The Government has replaced Decree No 97-1135 by Decree No 2014-3505 on September 30, 2014 and restructured the capital grant system accordingly. The Decree continues to be valid and is implemented as the basis for GoT's fiscal transfer system.			

## ► DLI 2 DLI 2: Timely communication to LGs of the indicative Capital Block Grants (CBGs) allocation and timely transfer of CBGs to eligible LGs by the Government (Intermediate Outcome, 26,000,000.00, 38%)

	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	No	Yes	Yes	Yes



Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	For CY2020, GoT has successfully achieved DLR 2.6 as verified by the independent verification agent (IVA). In addition, to improve LGs' reporting quality, CPSCS and the WB decided that CBG would be disbursed to LGs in two installments. The first installment will be linked to the quality of AIP execution reports. Such change is reflected in the POM			

<b>► DLI 3 DLI 3: Acceptable percentage of LGs have met the MMCs and received CBGs (Intermediate Outcome, 36,000,000.00, 42%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	97.06	97.06	90.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	For CY2020, GoT has successfully achieved DLR 3. 6 (90% of LGs have met the MMCs and received the grants), as verified by the IVA.			

<b>► DLI 4 DLI 4: The Government has designed and implemented an independent LG performance assessment (PA) system and required percentage of LGs have met the threshold PA scores (Intermediate Outcome, 112,000,000.00, 58%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	94.00	94.00	70.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	94% of LGs reached 70 points or more at their 2019 performance assessment. The adoption of a new PA system with new targets might lower LGs' results in 2020. Therefore, CPSCS and CGSP will deepen their assistance to LGs. However, due to the COVID emergency crisis, the government recently announced to postpone the PA until further notice. The 2020 PA did not take place due to COVID but will resume in 2021			

<b>► DLI 5 DLI 5: Required percentage of LGs have executed their Annual Investment Plans on schedule in terms of expenditures (Intermediate Outcome, 76,500,000.00, 10%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	64.00	64.00	80.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	The team will receive updated data on this DLR by May. Due to COVID, at the time of the mission, CPSCS had not received all AIP reports. As soon as the data will be received, this DLR will be updated and it will be possible to assess the feasibility of achieving the target.			

<b>► DLI 6 DLI 6: Required percentage of LGs have received capacity building support in accordance with their annual capacity development plan (Intermediate Outcome, 40,000,000.00, 15%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	90.80	90.80	80.00





Date	24-Jul-2014	25-Sep-2020	25-Sep-2020	--
Comments	Based on CFAD information and despite COVID, 78% of LGs had realized at least 50% of their PARC 2020, thereby achieving this DLR 6.6			

<b>► DLI 7 DLI 7: Targeted number of people living in targeted disadvantaged neighborhoods have benefited from improved municipal infrastructure (Intermediate Outcome, 60,000,000.00, 67%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	502.11	502.11	640.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	Based on CPSCS information, DLR 7.2 was achieved and should be verified. Based on CPSCS information, DLR 7.3 is almost achieved (97% of the target was reached at the end of April).			

<b>► DLI 8 DLI 8b Local government financial management and financial reporting improved - % of LG annual financial accounts legally received by the Cour des Comptes and audited by December 31 of current year (Intermediate Outcome, 27,000,000.00, 48%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	71.17	71.17	100.00
Date	24-Jul-2014	23-Apr-2021	23-Apr-2021	--
Comments	Due to the COVID-19 crisis it will be difficult to receive LG financial accounts on time this year but the CoA told the team it would try to reach the target. The team will do the necessary follow up during the next supervision mission.			

<b>► DLI 9 DLI 8a Transparency and access to information improved - Publication on E-Portal of key information and data on LGs in machine readable formats, including with metadata (Intermediate Outcome, 9,500,000.00, 0%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	No	Yes	Yes	Yes
Date	--	23-Apr-2021	23-Apr-2021	--
Comments	Data (AIP, financial information etc.) were published on the portal and therefore DLR 8.a.2 was reached but was not submitted for verification yet. No updated information is available.			

<b>► DLI 10 DLI 9a: Improved Human resource management – Staffing measures (, 0.00, %) - % target of priority municipalities have filled 4 out of 6 key managerial and technical functions (Intermediate Outcome, 7,500,000.00, 0%)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	0.00	0.00	80.00
Date	--	25-Sep-2020	25-Sep-2020	--
Comments	The 6 job description sheets were adopted during participatory workshops and published on the E-portal. The mobility decree has been transmitted to the Presidency of the government but was not adopted yet. As specified in the loan agreement, the funds linked to ILR 9.a.1 will be disbursed when the target is met As the			



delay in publishing the decree was due to the change in government, the target should be met by the end of 2020.

► DLI 11 DLI 9b: Improved Human resource management – HRM tools # staff that have applied for LG position through the online job market (Intermediate Outcome, 5,500,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	End of Program
Value	0.00	0.00	0.00	200.00
Date	--	23-Apr-2021	23-Apr-2021	--
<b>Comments</b>	DLR 9.b.2 in 2020 is achieved as the job portal was finalized but this DLR has not been submitted for disbursement yet.			