



Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture Global Practice |
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 14 | ARCHIVED on 17-May-2019 | ISR36660 |

Implementing Agencies: The Plurinational State of Bolivia, EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario)

Key Dates

Key Project Dates

Bank Approval Date: 23-Oct-2012

Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015

Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017

Revised Closing Date: 30-Nov-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Institutional Strengthening:(Cost \$7.83 M)
Implementation of Rural Alliances:(Cost \$117.22 M)
Project Management, Monitoring and Evaluation:(Cost \$20.20 M)
Front end Fee:(Cost \$0.25 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory
Overall Risk Rating	● Substantial	● Substantial

Implementation Status and Key Decisions

This ISR is based on the implementation support mission carried out from April 1-6, 2019, including field visits to the regions of Santa Cruz and Chaco.

Implementation progress and progress towards achievement of PDO objectives continue to be Satisfactory. The project continues accelerating implementation making steady progress to complete the entire portfolio of investments, including alliances' subprojects as well public infrastructure works to be managed by municipal governments.

a) Alliances subprojects: The third call for proposals yielded 2,313 requests for financial support, out of which 95% are for model 1, and the rest correspond to technical assistance and the integral model w/o irrigation. The requests received outnumbered the expected demand by about 54%. As such, there will be no need for a fourth call for proposals to commit available resources. A total of 1,154 subprojects are at the opportunity evaluation stage and 717 have hired facilitators to elaborate business plan. 548 subprojects have gone through the evaluation of the first report, 155 are at the second evaluation, and 78 have had their third evaluation and business plan approved.

Implementation support continues to be focused in the revision and systematization of the different templates and tools that are needed for the design of the irrigation component for each alliance, as well in the training of staff to use these instruments. Important to highlight the significant efforts the PIU has dedicated to develop a strategy and related instruments for organizational strengthening targeted to producers associations.

b) Public infrastructure works: An initial portfolio of 30 possible investments has been identified, including irrigation and roads.

No fiduciary or safeguard-related issues have emerged over the past months.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Moderate	● Moderate
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Substantial	● Substantial
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Low	● Low
Other	--	--	--
Overall	--	● Substantial	● Substantial

Results

PDO Indicators by Objectives / Outcomes

To improve accessibility to markets for small rural producers in the selected areas				
► Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	37.00	37.00	35.00

Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
► Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	98.00	88.00	70.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
► Members of beneficiary SPOs that apply improved technologies/practices as defined in the business plans (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	02-May-2017	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This is a new PDO indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF.			
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	19,822.00	21,652.00	46,434.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	These are new PDO indicators added under the AF.			
▲ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	35.00	33.00	30.00
▲ Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,158.00	4,729.00	10,360.00

Intermediate Results Indicators by Components

Component 1- Institutional Strengthening				
► 1.1 Producer organizations that receive assistance to be formalized (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	363.00	316.00	1,150.00

Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
►1.2 Alliances with signed financial agreement for project support (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	584.00	624.00	1,200.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This indicator was reworded for the AF			
►1.3 SPOs that receive training and support for organization strengthening (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	521.00	565.00	1,290.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This indicator was reworded for the AF and progress will be reported upon implementation of the AF			
►1.4. Service providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	329.00	514.00
Date	02-May-2017	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This intermediate indicator was added under the AF. Progress will be reported upon implementation of the AF.			
▲Female Service Providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	19.00	30.00
Date	02-May-2017	16-Nov-2018	05-Apr-2019	30-Nov-2021

Component 2- Implementation of Rural Alliances

►2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	85.00
Date	02-May-2017	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This intermediate indicator was added under the AF. Progress will be reported upon implementation of the AF.			

▶2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	99.00	88.00	85.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
▶2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	99.00	88.00	80.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
▶2.4 Producer organizations whose leaders are periodically accountable to their members (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	99.00	100.00	80.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
▶2.5 Executed public investment subprojects (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	14.00	14.00	62.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
▶2.6 Alliances that apply environmental measures satisfactorily (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	98.00	82.00	80.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
▶2.7 Area provided with improved irrigation investments (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15,960.00
Date	02-May-2017	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF.			

Component 3- Project Management, Monitoring and Evaluation

▶3.1. Management Geo-referencing Information System improved and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This intermediate indicator was added under the AF.			
▶3.2. Project's Public Information System installed and operating (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	100.00	100.00
Date	15-Jan-2013	16-Nov-2018	05-Apr-2019	30-Nov-2021
Comments:	This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF.			
▲3.2.1. Grievances responded within the stipulated service standards for response times (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
▲3.2.2. Members of beneficiary SPOs that expressed satisfaction with the support provided by the Project, via alliances (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
▶3.3. Collaborative/strategic partnerships with public and private institutions established (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	2.00	94.00
Date	02-May-2017	18-Dec-2017	05-Apr-2019	30-Nov-2021
Comments:	This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF.			

Overall Comments

Intermediate indicator 3.2.1: The project is working on measuring this indicator as it has a functional GRM system in place.

Intermediate indicator 3.2.2: Expected to be updated upon completion of the on-going evaluation of the original credit.



Data on Financial Performance

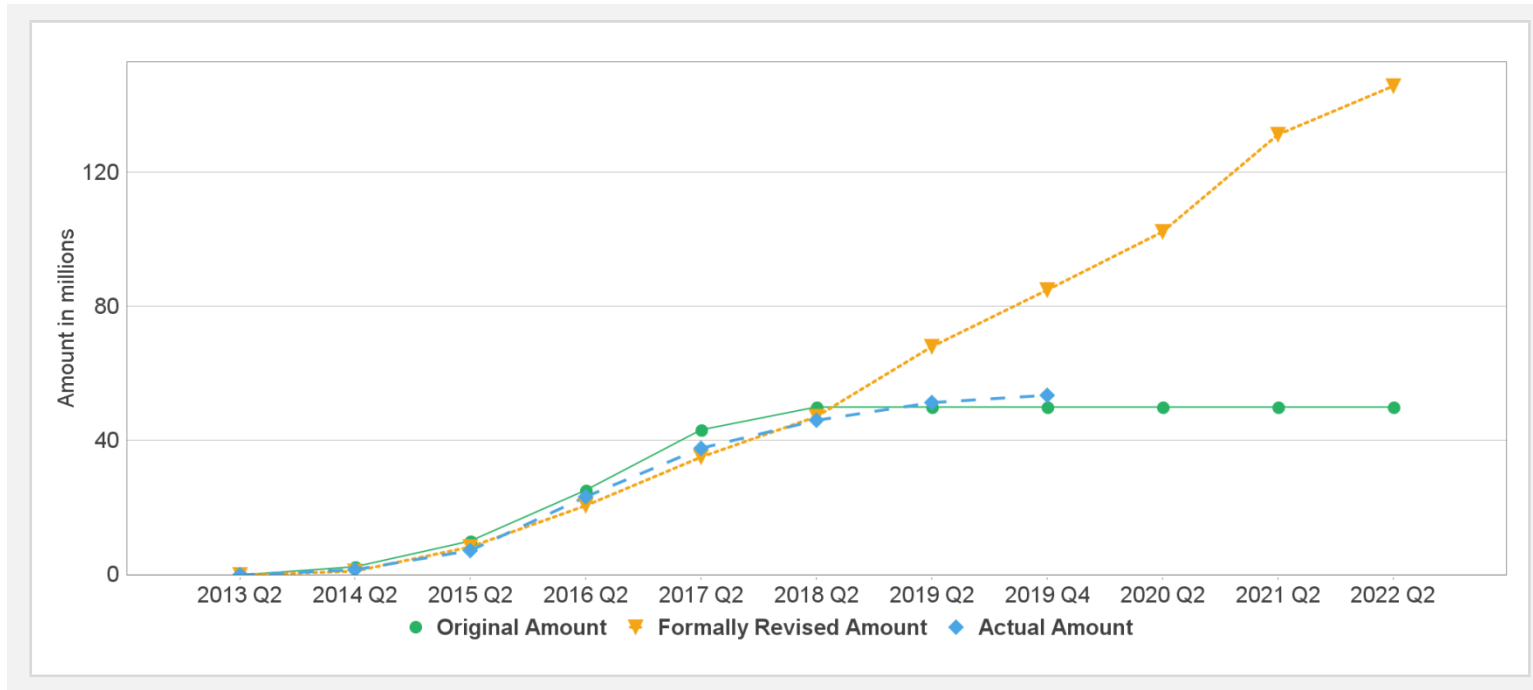
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P127743	IBRD-87350	Effective	USD	100.00	100.00	0.00	7.51	92.49	7.5%
P127743	IDA-51700	Closed	USD	50.00	49.97	0.03	46.18	0.00	100%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P127743	IBRD-87350	Effective	13-Apr-2017	28-Jul-2017	08-Feb-2018	30-Nov-2021	30-Nov-2021
P127743	IDA-51700	Closed	23-Oct-2012	12-Dec-2012	09-May-2013	30-Nov-2017	30-Jun-2018

Cumulative Disbursements





Restructuring History

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018

Related Project(s)

P158532-Additional Finance BO Rural Alliances Project II
