

Republic of Malawi Ministry of Education, Science and Technology Private Bag 328 Lilongwe 3

PROCUREMENT PLAN For PROJECT PREPARATORY ADVANCE (PPA)

Name of Project: Skills for A Vibrant Economy (SAVE)

Loan No./Credit No./Grant No.: P172627

Financiers: World Bank

Implementing Agency: Ministry of Education, Science & Technology
Beneficiary Institutions: Ministry of Education, Science & Technology

Ministry of Labour Ministry of Youth

TEVETA NCHE

Ministry of Gender

Selected Public Universities

SAVE PROJECT PPA

PROCUREMENT PLAN

I. General

1. Project information

Country: Malawi

Project Name: Skills for A Vibrant Economy (SAVE)

Project ID: P172627

2. Project Implementation Agency: Ministry of Education Science and Technology

3. Date of the Procurement Plan: June 22, 2020

4.Period covered by this Procurement Plan: June 2020 to November 2021

II. Preamble

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" (July 2016 Revised November 2017 and August 2018) ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

- **III.** The Bank's Standard Procurement Documents: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.
- **IV. National Procurement Arrangements**: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country's own procurement procedures may be used.

When the Borrower uses its own <u>national open competitive procurement</u> arrangements as set forth in *The Public Procurement and Disposal of Assets Act, 2017 and its subsidiary instruments namely: The Public Procurement Regulations, 2004, Desk Instructions (2005), Standard bidding Documents and Circulars for the Public Procurement and Disposal of Assets (PPDA) Authority* such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations under the following conditions:

- o Provision of "set-asides" contracts for small enterprises shall not be applied.
- o Criteria such as environmental aspect, extent of local content, technology transfer, and managerial, scientific & operational skills development shall not be used in the evaluation of bids unless specifically agreed by the Bank on case to case basis.

o Procurement Documents include provisions, intended to adequately mitigate against environmental, social (including sexual exploitation and abuse and gender-based violence), health and safety ("ESHS") risks and impacts

When <u>other national procurement arrangements</u> other than national open competitive procurement arrangements are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

In accordance with paragraph 5.4(c) and 5.5 of the Procurement Regulations, the request for bids/request for proposals/request for quotations document shall require that Bidders/Proposers submitting Bids/Proposals/quotations present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank's Anti-Corruption Guidelines, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights. The form of the Letter of Acceptance is attached in <u>Appendix 1</u>.

- **V. Prequalification:** Not expected for works/goods packages in the procurement plan.
- **VI.** Leased Assets as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables. **Not Applicable**
- VII. Procurement of Second-Hand Goods as specified under paragraph 5.11 of the Procurement Regulations is allowed for those contracts identified in the Procurement Plan tables. Not Applicable.
- **VIII. Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (Goods and Works).

Goods: **Not Applicable for those contracts identified in the Procurement Plan tables**:

Works: Not Applicable for those contracts identified in the Procurement Plan tables.

- IX. Hands-on Expanded Implementation Support (HEIS) as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations: Not Applicable.
- X. Proposed Procedures for CDD Components: Not Applicable
- XI. Other Relevant Procurement Information: None
- XII. Reference to (if any) Project Operational/Procurement Manual: The Ministry of Education Science and Technology (MoEST) team will prepare Procurement manual. The Procurement Plan will also form part of the Project Implementation Manual.
- XIII. Procurement Approach and Prior Review Thresholds:

The Procurement Arrangements as indicated in the below table will be used. The thresholds for the Bank's prior review requirements are also provided in the table:

Prior-review	Thresholds for Procurement Methods
Thresholds	

Procurem ent Type	Substanti al Risk (\$`000)		Works		Goods, l	Γ & Non-Co Services	nsulting		of National sultants
Works	10,000	Open Internatio nal or ICB (\$'000	Open National or NCB (\$'000)	Request for Quotatio n or National Shopping (\$'000)	Open internatio nal or ICB (\$'000)	Open National or NCB (\$'000)	Request for Quotatio n or National Shopping (\$'000)	Consultin g Services (\$'000)	Engineerin g & Constructio n Supervision (\$'000)
Goods, IT & Non- Consulting Services	2,000	\II	<	٧	ΛII	<	≦	<	≦
Consultan ts (Firms) Individual Consultan ts	300	7,000	7,000	200	1,000	1,000	100	200	300

^{*}These prior review thresholds are for the purposes of the initial procurement plan for the first 18 months. The thresholds will be revised periodically based on re-assessment of risks. All contracts not subject to prior review will be post-reviewed.

Procurement Packages/Plan with Procurement Arrangements and Time Schedule: as per the table below:

b) PROCUREMENT PLAN

A. Works

There are no envisaged works under the PPA.

1	2	3	4	5	6	7	8	9	10
Ref. No.	Contract Description	Estimat ed Cost US\$	Market Approa ch	Selecti on Method	Prequ alifica tion (yes/n o)	Domesti c Prefere nce (yes/no)	Revie w by Bank (Prior / Post)	Expect ed bid openin g date	Expecte d Contrac t Signatu re Date
1.	N/A								

B. Goods and Non-Consulting Services

1	2	3	4	5	6	7	8	9	10
Ref. No.	Contract Description	Estimat ed Cost US\$	Market Approa ch	Selecti on Method	Prequ alifica tion (yes/n o)	Domesti c Prefere nce (yes/no)	Revie w by Bank (Prior / Post)	Expect ed bid openin g date	Expecte d Contrac t Signatu re Date
1.	Procurement of 1 motor vehicle (4 x 4 Twin Cab Vehicles) for the PIU	75,000.0 0	Limited	RFQ	No	No	Post	21-Jul- 20	21-Aug- 20
2.	Procurement of various ICT Items: Computer laptops, Computer Desktops, Photocopier, printers, cameras, Flash discs, Anti-virus, MS package, Extension cables, Extension cables	85,500.0 0	Limited	RFQ	No	No	Post	21-Jul- 20	21-Aug- 20

3.	Procurement of Teleconferencing equipment and licences under COVID-19 support	187,000. 00	Open National	RFB	No	No	Post	1-Aug- 20	1-Oct-20
4.	Procurement of Internet modems devices under COVID-19 support	14,500.0 0	Limited	RFQ	No	No	Post	1-Aug- 20	31-Aug- 20
5.	Procurement of Hand sanitizers, face masks/shields and gloves under COVID-19 support	7,000.00	Limited	RFQ	No	No	Post	1-Aug- 20	31-Aug- 20

C. Consultancy Services

1	2	3	4	5	6	7	8	9	10
Ref. No.	Contract Description	Estimat ed Cost US\$	Market Approa ch	Selecti on Method	Evalua tion Option	Shortli sting (yes/n o)	Review by Bank (Prior / Post)	Review by Bank (Prior / Post)	Expecte d bid opening date
1.	Consultancy service to develop Project Implementation Manual	46,000. 00	Open	INDV	No	No	Post	1-Aug-20	7-Sep-20
2.	Consultancy service to carry out Environmental Social Safeguard studies-ESMF, SEP, ESMCP, P4R (Firm)	86,000. 00	Open National	CQS	Rated	No	Post	1-Aug-20	7-Sep-20
3.	Hiring of Project Manager	64,000. 00	Open	INDV	No	No	Post	1-Aug-20	7-Sep-20
4.	Hiring of Financial Management Specialist	48,000. 00	Open	INDV	No	No	Post	1-Aug-20	7-Sep-20
5.	Hiring of Procurement Specialist	48,000. 00	Open	INDV	No	No	Post	1-Aug-20	7-Sep-20
6.	Hiring of M & E Specialist	48,000. 00	Open	INDV		No	Post	1-Aug-20	7-Sep-20
7.	Hiring of Communications Specialist	48,000. 00	Open	INDV		No	Post	1-Aug-20	7-Sep-20
8.	Hiring of Social Safeguards Specialist	48,000. 00	Open	INDV		No	Post	1-Oct-20	15-Nov- 20
9.	Hiring of Environmental Specialist	48,000. 00	Open	INDV		No	Post	31-Jan- 21	15-Mar- 21
10.	Consultancy Service to conduct a Skills Needs Assessment (Firm)	92,000. 00	Open National	CQS	Rated	No	Post	28-Feb- 21	15-Apr- 21
11.	conceptualize a holistic, integrated ICT-based structure that details elements related to M&E (including EMIS), labor market information and integration platform, communications channels, and mobile-based activities (Firm)	60,000. 00	Open National	CQS	Rated	No	Post	1-Oct-20	15-Nov- 20
12.	Consultant on Dual Learning -Engage, Inception reports, sensitization meetings and advertisements, Engage Partner organizations to participate in the programme, Engage and Train Master Trainers, Build capacity	53,000. 00	Open National	CQS	Rated	No	Post	28-Feb- 21	15-Apr- 21

	of the key staff in the project, Benchmark Dual Learning, Pilot Dual learning with STC, LTC, MZTC (Firm)								
13.	Consultancy Service to conduct assessment of ODeL requirements (infrastructure for Higher Education Institutions (HEI) and Technical and Vocational Education) in TEVET institutions (Firm)	75,000. 00	Open National	CQS	Rated	No	Post	21-Oct- 20	28-Nov- 20
14.	Consultancy Services on proposal development for tertiary institutions such as TEVET Providers, Nalikule and DCE	33,000. 00	Open	INDV		No	Post	1-Aug-20	22-Sep- 20
15.									

RFQ – Request for Quotations; **CQS** - Consultant's Qualification-based Selection; **QCBS** – Quality and Cost-based Selection and; **INDV** - Individual Consultant Selection.

Appendix 1

Letter of Acceptance of the Worl Sanctions Framework	d Bank's	Anti-Corruption	Guidelines	and
Date:				
Invitation of Bids/Proposals No				
То:				

We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank's policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank's Anti-Corruption Guidelines¹ in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, , are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of [Insert name of Employer as per bidding document] or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank's Anti-Corruption Guidelines, which may include the following:

- a. rejection of our Proposal/Bid for award of contract;
- b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and
- c. sanctions, pursuant to the Bank's Anti-Corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or

¹Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.

in any other manner;² (ii) to be a nominated³ sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

- a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;
- b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);
- c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or
- d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm's or individual's execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect⁴ all accounts, records, and other documents relating to the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank.

We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name	of the	person	dulv	autho	orized t	o sian	the	Bid/Proposal	on	behalf	of th

Name of the Bidder/Consultant:

Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Consultant:

² For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

³ A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

⁴ Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.

Title of the person signing the Letter:	

PROCUREMENT PLAN Malawi : Skills for A Vibrant Economy Project General Information
Country: Malawi Bank's Approval Bank's Approval Date of the Original Procurement Plan: 2020-10-23 Revised Plan Date(s): (comma delineated, leave blank if non 2021-10-20 GPN Date: 2021-09-24

Project ID: P172627
Project Name: Skills for A Vibrant Economy Project
Loan / Credit No: IDA / V3480, IDA / 68910
Executing Agency(ies Ministry of Education

WORKS																													
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-o	qualification ments	Prequal Evaluation	ification on Report	Justifi	nent / cation	Specific Pr Notice /	Invitation	Issu	ied	Proposal Su Opening	bmission / Minutes	and Kecomi for Av	mendation ward			Contra
													Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned

GOODS																												
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docu	ments	Prequali Evaluatio	n Report	Draft I Docur Justifi	nent / cation	Notice /	Invitation	Issu	neq	Proposal Su Opening	/ Minutes	and Recom for A		Signed C			Completion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
MW-MOE-224891-GO-RFQ / Procurement of 1 motor vehicle (4 x 4 Twin Cab Vehicles) for the PIU	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Quotations	Limited	Single Stage – One Envelope		75,000.00	59,224.75	Signed							2021-03-28	2021-03-29							2021-05-09	2021-04-23	2021-06-23	
MW-MOE-224900-GO-RFB / Procurement of various ICT Items: Computer laptops, Computer Desktops, Photocopier, printers, cameras, Flash discs, Anti- virus, MS package, Extension cables, Extension cables	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Bids	Open – National	Single Stage - One Envelope		160,500.00	0.00	Under Implementati on					2021-03-26	2021-03-26	2021-03-31	2021-03-31			2021-04-30		2021-05-21		2021-06-18		2021-08-02	
MW-MOE-224915-GO-RFB / Procurement of Teleconferencing equipment and licences under COVID-19 support	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Bids	Open - National	Single Stage – One Envelope		207,500.00	0.00	Under Implementati on					2021-03-26	2021-03-26	2021-03-31	2021-03-31			2021-04-30		2021-05-21		2021-06-18		2021-08-02	
MW-MOE-224893-GO-RFQ / Procurement of Internet modems devices under COVID- 19 support	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Quotations	Limited	Single Stage – One Envelope		8,000.00	7,446.09	Signed							2021-03-31	2021-04-19							2021-05-26	2021-06-04	2021-06-02	
MW-MOE-224897-GO-RFQ / Procurement of COVID-19 support materials (Hand sanitizers, Masks/Face shields and Gloves)	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Quotations	Limited	Single Stage – One Envelope		75,000.00	75,101.16	Signed							2021-03-31	2021-03-31							2021-05-26	2021-04-19	2021-06-02	
MW-MOE-224895-GO-RFQ / Procurement of tents to support learning for Tertiary Institutions	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Request for Quotations	Limited	Single Stage – One Envelope		58,000.00	114,313.29	Terminated							2021-03-31	2021-03-31							2021-05-26	2021-06-03	2021-06-25	
MW-MOE-258160-GO-DIR / Vehicle Canopy for MG607AN	IDA / 68910	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Direct Selection	Direct			2,300.00	0.00	Pending Implementati on					2021-10-22		2021-10-23								2021-10-30		2021-11-06	
MW-MOE-258706-GO-DIR / Supply, Installation, Commissioning and after- sales service of TOMPRO Accounting Package	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Direct Selection	Direct			70,000.00	0.00	Pending Implementati on					2021-10-22		2021-10-24								2021-11-16		2021-11-30	

NON CONSULTING SE	RVICES																											
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docur		Prequal Evaluation		Draft I Docur Justifi		Specific Pro Notice / I	ocurement Invitation	Bidding Do Issi	cuments as red	Proposal Su Opening	/ Minutes	for A	mendation ward	Signed (Contract	Contract C	
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
							1																					

CONSULTING FIRMS																											
Activity Reference No. / Description		Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		ft Signed Contract		Contract C	Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
MW-MOE-201088-CS-CQS / Consultancy service to carry out Environmental Social Safeguard studies-ESMF, SEP, ESMCP, P4R (Firm)	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Consultant Qualification Selection	Limited		86,000.00	0.00	Canceled	2020-10-26	2020-11-15			2020-11-02								2020-12-02		2020-12-19		2021-06-17	
MW-MOE-224906-CS-CQS / Consultancy Service to conduct a Skills Needs Assessment (Firm)	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Consultant Qualification Selection	Open - National		92,000.00	0.00	Under Implementation	2021-03-26	2021-03-26	2021-04-02	2021-04-15	2021-04-25	2021-08-26							2021-05-23		2021-05-28		2021-09-25	
MW-MOE-224919-CS-CQS / Consultancy to conceptualize a holistic, integrated ICT- based structure that detail elements related to M&E (including EMIS), labor market information and integration platform, communications channels, and mobile-based activities (Firm)	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Consultant Qualification Selection	Open – National		60,000.00	0.00	Under Implementation	2021-04-09	2021-04-10	2021-04-16		2021-05-09								2021-06-06		2021-06-11		2021-10-09	

MW-MOE-224916-CS-CQS / Consultancy Service to conduct assessment of ODeL requirements (infrastructure for Higher Education Institutions (HEI) and Technical and Vocational Education) in TEVET institutions (Firm)	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Consultant Qualification Selection	Open – National	75,000.00	0.00	Under Implementation	2021-03-26	2021-03-26	2021-04-02	2021-04-25				2021-05-23	2021-05-28	2021-09-25	
MW-MOE-224917-CS-CQS / consultancy service to assess physical and operational needs of the selected training institutions	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Consultant Qualification Selection	Open – National	50,000.00	0.00	Under Implementation	2021-04-09	2021-05-21	2021-04-16	2021-05-09				2021-06-06	2021-06-11	2021-10-09	

INDIVIDUAL CONSUL	TANTS																		
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of		Invitation to Identified/Selected Consultant		Con	egotiated tract	Signed Contract		Contract C	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actua
MW-MOE-201067-CS-INDV / Procurement Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Prior	Individual Consultant Selection	Limited		48,000.00	0.00	Canceled	2020-10-26		2020-11-09		2020-11-23		2020-12-14		2021-12-14	
MW-MOE-223031-CS-INDV / Procurement Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Prior	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-03-12	2021-03-10	2021-05-09	2021-08-02	2021-05-10	2021-09-10	2021-06-03		2021-07-12	
MW-MOE-224899-CS-INDV / Hiring of Project Manager	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		64,000.00	0.00	Under Implementation	2021-03-26	2021-03-25	2021-05-14	2021-08-17	2021-06-04		2021-06-25		2026-06-24	
MW-MOE-224907-CS-INDV / Hiring of Financial Management Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-03-26	2021-03-25	2021-05-14	2021-08-26	2021-06-04	2021-08-30	2021-06-25		2026-06-24	
MW-MOE-224912-CS-INDV / Hiring of Communications Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-03-26	2021-03-25	2021-05-14		2021-06-04		2021-06-25		2026-06-24	
MW-MOE-224911-CS-INDV / Hiring of Social Safeguards Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-03-26	2021-03-25	2021-05-14		2021-06-04		2021-06-25		2026-06-24	
MW-MOE-224909-CS-INDV / Hiring of Environmental Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-03-26	2021-03-25	2021-05-14		2021-06-04		2021-06-25		2026-06-24	
MW-MOE-224898-CS-INDV / Consultancy service to develop Project mplementation Manual	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		46,000.00	37,674.53	Signed	2021-03-26	2021-03-26	2021-04-30	2021-06-14	2021-05-14	2021-06-17	2021-06-04	2021-07-02	2021-07-19	
MW-MOE-224908-CS-INDV / firing of M & E Specialist	IDA / V3480	Tertiary Education System Strengthening, Project Management, M&E, and Communications	Post	Individual Consultant Selection	Open		48,000.00	0.00	Under Implementation	2021-05-21	2021-05-21	2021-07-09		2021-07-30		2021-08-20		2026-08-19	