



## Ethiopia Competitiveness and Job Creation Project (P143302)

AFRICA EAST | Ethiopia | Finance, Competitiveness and Innovation Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 15 | ARCHIVED on 26-May-2021 | ISR46466 |

Implementing Agencies: Ministry of Finance and Economic Development, Federal Democratic Republic of Ethiopia, Industrial Parks Development Corporation

**Key Dates****Key Project Dates**

Bank Approval Date: 13-May-2014

Effectiveness Date: 04-Aug-2014

Planned Mid Term Review Date: 31-May-2020

Actual Mid-Term Review Date: 31-Mar-2020

Original Closing Date: 30-Jun-2020

Revised Closing Date: 31-May-2022

**Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to contribute to job creation by attracting investments and improving competitiveness of enterprises in the targeted industrial zones and their linked domestic enterprises.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The Project Development Objective (PDO) is to contribute to job creation by attracting investments and improving competitiveness of enterprises in the targeted industrial parks and their linked domestic enterprises.

**Components Table**

Name
Component 1: Institutional and Regulatory Framework and Capacity Building:(Cost \$8.10 M)
Component 2: Support for Industrial Infrastructure:(Cost \$384.20 M)
Component 3: Enhancing IP linkages to the local economy:(Cost \$10.20 M)
Component 4: Project Management and Monitoring and Evaluation:(Cost \$12.50 M)
Contingency:(Cost \$10.00 M)

**Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

**Implementation Status and Key Decisions**

The Project implementation has picked up from the delays in the last year due to the COVID 19 restrictions. Some of the investors in the pipeline have started mobilization; and the WB is providing advisory support to the Government on investor outreach and attraction, to encourage pipeline investors to mobilize and identify new investments. Infrastructure development is at the final stages for full handover. The third component focusing



on linkages with the domestic economy is showing increasing positive results in terms of sales and job creation as a result of local sourcing from domestic SMEs and the skills development program has continued to provide workers sourcing and other services to investors in Bole Lemi. Training has also been recently re-initiated.

The closing date of the project has been extended to May 31, 2022, in addition to reallocation of resources among disbursement categories and revision of the Results Framework during a project restructuring approved on April 28, 2021.

Key agreed priorities going forward are:

1. **Power Connection to the two IPs:** The permanent power connections to the two IPs, testing and commissioning of the WWTP and remaining electrical infrastructure for the two IPs should be completed as scheduled;
2. **Investment mobilization:** EIC and IPDC should intensify coordinated and targeted investment outreach and mobilization efforts, particularly given the global crisis created as a result of the COVID-19 pandemic.
3. **Livelihood Restoration at Kilinto:** The ongoing initiatives to provide livelihood support to the kilinto project affected community should be completed without further delay.
4. **ESMF** - The revision and updating of the ESMF to incorporate emerging needs should be finalized as scheduled.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Macroeconomic	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Environment and Social	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Stakeholders	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Other	--	--	<input type="checkbox"/> Moderate
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate

## Results

### PDO Indicators by Objectives / Outcomes

Job creation and private investment in project supported IPs.

► Indicator One: Number of jobs created by activities linked to the supported IPs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8,628.00	13,209.00	46,000.00



Date	11-Aug-2014	31-Mar-2020	31-Mar-2021	31-May-2022
Comments:	Female: 8,609 Male: 4,600			
<input type="checkbox"/> Of which are women (%) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	68.00	65.00	64.00
<input type="checkbox"/> Of which jobs created in the firms operating in the supported IPs (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,100.00	3,047.00	15,000.00
<input type="checkbox"/> Of which are women (%) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.00	94.00	64.00
<input type="checkbox"/> Of which jobs created by local suppliers supported by the linkage program (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	66.00	244.00	300.00
<input type="checkbox"/> Of which are women (%) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	45.00	56.00	53.00
<input type="checkbox"/> Of which temporary jobs created by investors during construction (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	705.00	3,000.00
<input type="checkbox"/> Of which jobs created to the PAPs in the construction of Bole Lemi II and Kilinto IPs (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	8.00	25.00
<b>► Private investment by firms located within the supported industrial parks (Amount(USD), Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	54,470,906.00	57,580,905.58	100,000,000.00
Date	01-May-2018	30-Mar-2020	31-Mar-2021	31-May-2022



□ of which is foreign direct investment (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	95.00	70.00
▶ Total sales value of goods and services of IP tenant firms in the supported IPs; and local suppliers to exporting firms in all IPs and to firms within the two supported IPs (Amount(USD), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	10,706,138.00	20,000,000.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022
Comments:	This indicator is moved from intermediate indicator to outcome indicator based on discussions during the Mid Term Review of the Project and the Restructuring of April 28, 2021.			

### Intermediate Results Indicators by Components

Component 1: Institutional and Regulatory Framework and Capacity Building				
▶ Indicator 1: Adoption of a IP Law by the Cabinet (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	11-Aug-2014	30-Mar-2020	30-Mar-2020	30-Jun-2021
Comments:	Target achieved on November 2017			
▶ Establishment of the IP Regulatory function (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	11-Aug-2014	30-Mar-2020	30-Mar-2020	30-Jun-2021
Comments:	Target achieved on November 2017			
▶ Percentage of IP tenant firms satisfied with the IPDC operations and services in the supported IPs (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	50.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022



Component 2: Support for Industrial Infrastructure

► Serviced land in the supported Industrial Parks (Hectare(Ha), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	273.21	273.21	273.00
Date	11-Aug-2014	30-Mar-2020	31-Mar-2021	31-May-2022

► At least one private sector participation arrangement made for IP management, development, operations and/or sub operation (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	11-Aug-2014	30-Mar-2020	31-Mar-2021	31-May-2022

► Number of tenant firms that signed MoU or lease agreement in the targeted IPs (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	36.00	40.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022

□ Of which number of lease agreement signed (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	16.00	25.00

► Proportion of leased land to the total available serviced land in the targeted IPs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	18.00	70.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022

Component 3: Enhancing IP linkages to the local economy

► Number of local SMEs supported by the linkage program and working with firms located within Industrial Parks (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	21.00	40.00
Date	11-Aug-2014	30-Mar-2020	31-Mar-2021	31-May-2022



Comments:	The indicator is modified to capture all the business to business relationship formed by supported SMEs with all IP firms through the linkages program (Matching Grants and TA).			
<input type="checkbox"/> Of which percentage of women owned/led SME firms (cumulative) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	5.00	30.00
<input type="checkbox"/> Number of trained trainers (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	112.00	161.00	110.00
Date	11-Aug-2014	30-Mar-2020	31-Mar-2021	31-May-2022
Comments:	ToT conducted during pilot training.			
<input type="checkbox"/> Number of trained trainees (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,598.00	6,290.00	7,500.00
Date	11-Aug-2014	30-Mar-2020	31-Mar-2021	31-May-2022
<input type="checkbox"/> Of which women (%) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	98.00	98.00	70.00

<b>Component 4: Project Management and Monitoring and Evaluation</b>				
<input type="checkbox"/> Total number of SMEs consulted to get their feedback on project implementation of the linkages program (cumulative) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	16.00	22.00	30.00
Date	03-May-2018	30-Mar-2020	31-Mar-2021	31-May-2022
Comments:	The indicator has been modified to include TA beneficiaries under the linkages program and increase the target accordingly.			
<input type="checkbox"/> Percentage of grievances satisfactorily resolved within the stipulated timeframe (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	80.00	100.00	117.00	80.00



Date	03-May-2018	30-Mar-2020	31-Mar-2021	31-May-2022
Comments:				
<b>► Number of livelihood restoration activities completed for PAPs of the two IPs (Kilinto and Bole Lemi) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	3.00	9.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022
<b>► Number of Project Affected People (individuals) from Bole Lemi (I &amp;II) and Kilinto IP sites benefitted from livelihood restoration activities, disaggregated by gender (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	35.00	85.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022
Comments:	This is a new indicator based on the discussions during the MTR and the restructuring of April 28, 2021			
<b>► Number of infrastructure and community development initiatives provided for PAPs in both resettlement sites (Bole Lemi I, II and Kilinto) Kilinto) (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	11.00	11.00
Date	01-Aug-2014	--	31-Mar-2021	31-May-2022
Comments:	This is a new indicator is introduced based on the MTR discussions and the restructuring done of April 28, 2021, to capture the community development interventions carried out under the project			

### Overall Comments

The Results Framework is updated based on the discussions and agreements during the MTR, and the restructuring approved on April 28, 2021.

### Performance-Based Conditions

#### Data on Financial Performance

#### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P143302	IDA-54510	Effective	USD	250.00	250.00	0.00	227.20	0.00	100%

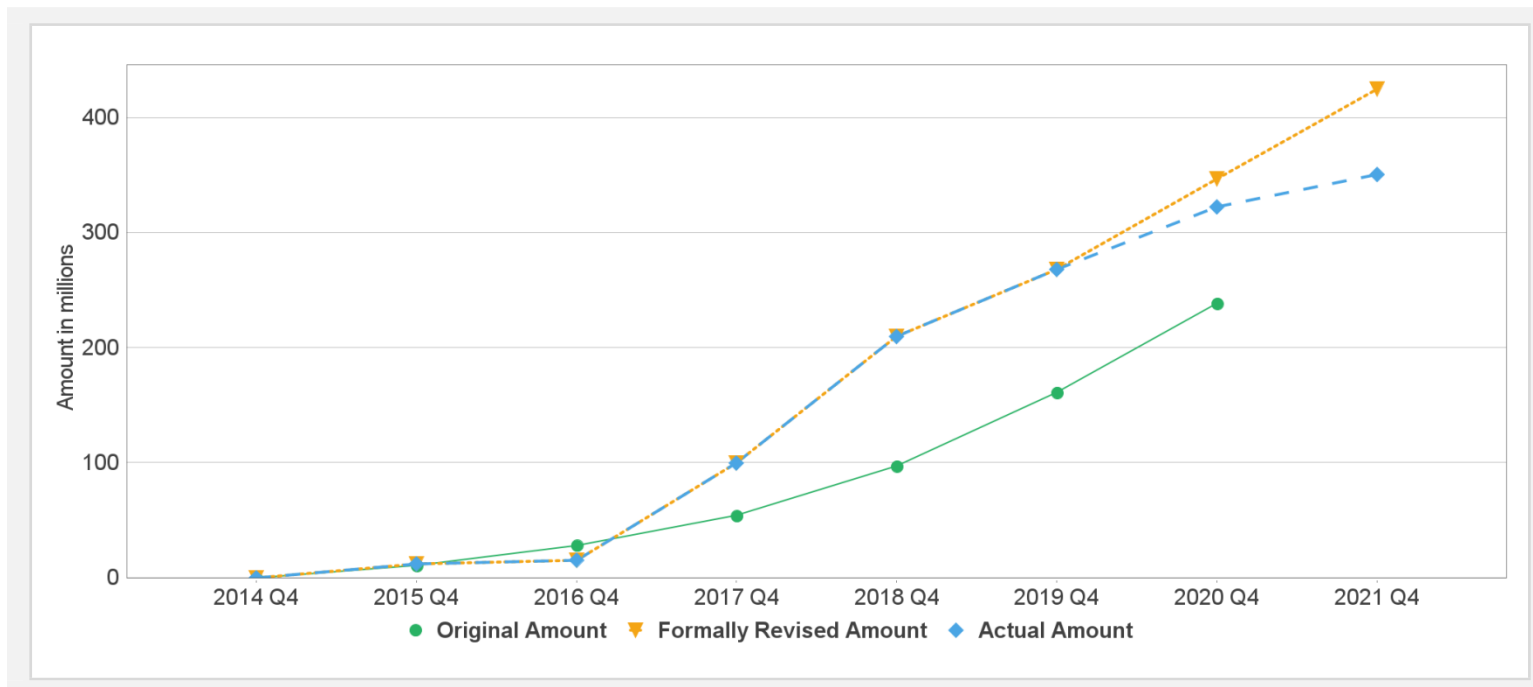


P143302	IDA-62630	Effective	USD	175.00	175.00	0.00	123.31	47.71	<div style="width: 72%; height: 15px; background-color: #66b266;"></div>	72%
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**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P143302	IDA-54510	Effective	13-May-2014	20-May-2014	04-Aug-2014	30-Jun-2020	31-May-2022
P143302	IDA-62630	Effective	25-Jun-2018	29-Jun-2018	11-Dec-2018	07-Jul-2021	31-May-2022

**Cumulative Disbursements**



**PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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**Restructuring History**

Level 2 Approved on 01-Nov-2014 ,Level 2 Approved on 20-May-2015 ,Level 2 Approved on 27-Apr-2021

**Related Project(s)**

P164429-Ethiopia Competitiveness and Job Creation Project-Additional Financing



